

## CITY OF MELTON TENNIS STRATEGY 2024



JUNE 2024

### **CONTENTS**

EXECUTIVE SUMMARY	3
PROJECT BACKGROUND	4
ABOUT THE CITY OF MELTON Community Profile Planning for Growth Planning for Future Tennis Facility Provision Planned Tennis Facility Provision 2023-2034	5 6 7 8
<b>TENNIS IN THE CITY OF MELTON</b> Stakeholder Consultation Participation Projections Tennis Facility Hierarchy Tennis Facilities in the City of Melton Tennis Facilities Distribution	<b>9</b> 9 10 11 12 13
KEY ISSUES AND OPPORTUNITIES	14
STRATEGIC FRAMEWORK Vision and Strategic Priorities	<b>18</b> 18
IMPLEMENTATION PLAN Tennis Governance Framework Sustainable Planning Framework Sustainable Club Development Model	<b>19</b> 24 25 26
APPENDICES	27



#### **EXECUTIVE SUMMARY**

The City of Melton Tennis Strategy 2024 aims to grow tennis participation across the municipality through the provision of quality facilities and participation opportunities for all.

The Strategy provides Council with a comprehensive guide for the future planning, development, governance, and growth of tennis over the next 10 years.

The City of Melton is one of Australia's fastest growing municipalities, with the development of new communities creating opportunities to grow tennis.

With the rate of population growth within the City of Melton driving participation, Council must focus on delivering the facilities required to cater for demand and support the sustainable development of new and existing clubs. Furthermore, it is essential that Council ensure facilities are accessible for recreational tennis. This multifaceted approach is crucial for sustaining and broadening participation opportunities within the communities they serve.

The Strategy will address important aspects and potential areas for improvement in tennis, including facility provision and distribution, facility management, club governance and fostering inclusive participation.

Based on current forecasting and City of Melton sports facility demand planning, Council is aiming to deliver **18 additional tennis courts across 7 sites** between 2024 and 2034. This level of new tennis infrastructure provision will be required to support the **620 additional registered club tennis players** and the thousands of recreational tennis participants projected in the City of Melton over the next ten years.

The activation of new facilities may require the development of up to **4 new tennis clubs** in the municipality by 2034 in the western and eastern growth corridors of the City. The Strategy recommends developing new tennis clubs at district-level facilities with a minimum of 4-6 courts to start, with the preference for local clubs to be developed in new communities rather than relocating existing clubs.

The scale of planning and investment outlined in the Strategy to support projected tennis growth over the next decade is substantial. This strategy provides a prioritised implementation plan for **\$18 million of investment in new tennis facilities** within multi-use sporting precincts that also accommodate a range of other sports and community recreation activities.

Additionally, the **\$16.61 million earmarked for upgrading existing tennis facilities** demonstrates a recognition of the importance of maintaining and enhancing infrastructure to meet evolving needs and standards. Upgrades will improve capacity, accessibility, safety, and overall user experience, ensuring that existing facilities remain viable and attractive options for residents.

Overall, this level of investment reflects a proactive approach to fostering a vibrant and inclusive tennis culture within the community, providing opportunities for physical activity, social interaction, and skill development across different age groups and interests. The Strategy provides a series of resources to support its delivery, including:

- Strategic Framework: Outlining the strategic priorities for implementation.
- Tennis Governance Framework: Outlining the roles of Council, government, tennis and community stakeholders.
- Sustainable Planning Framework: Outlining the stages of planning and delivery for new facilities.
- Sustainable Club Model: Outlining the ideal club structures for new and sustainable clubs.
- Implementation Plan: Outlining the short, medium and long-term recommendations.

The collaborative implementation of this Strategy by all partners will help to deliver the long-term vision for tennis of:

#### "Tennis in the City of Melton is a growing sport that provides a diverse range of inclusive, accessible and sustainable opportunities to participate."

To ensure that all identified opportunities are realised, the City of Melton, Tennis Victoria, Associations, Clubs and the broader tennis community must work together to deliver outcomes that will support the City of Melton's next generation of players, volunteers, officials and administrators

#### **PROJECT BACKGROUND**

The City of Melton Tennis Strategy 2024 (the Strategy) has been developed to outline the strategic priorities and actions that will support the sustainable growth of tennis across the municipality for the next 10 years.

The Strategy is underpinned by Council's vision – A vibrant, safe and liveable City accessible to all, and the Council and Wellbeing Plan 2021-2025. Further to Council's core corporate plans, the Strategy draws direction from Council Infrastructure Plans, Precinct Structure Plans, Facility Guidelines and Sports Demand Planning.

The Strategy is supported by stakeholder consultation with the City of Melton tennis community and key stakeholders. The Strategy is supported by a range of , data and evidence gathered from facility audits, Council plans and strategies, participation data and demographic profiling.

Council engaged specialist sport and recreation consultants to analyse all relevant information and establish strategic directions and actions for Tennis within the municipality for the next ten years.

The anticipated growth and transformation within the municipality by 2034 is substantial. The Strategy has been devised to anticipate these changes, equipping Council with an evidence based and adaptable plan. The development of The City of Melton Tennis Strategy 2024 supports the tennis community by:

- Ensuring that new communities have the appropriate number and type of facilities to support the growth of tennis.
- Prioritising investment in facilities that support the creation of sustainable clubs and improves access to courts for recreational tennis.
- Working in partnership with government, developers, Tennis Victoria and Tennis Australia to fund and deliver priority projects.
- Collaborating with clubs, associations, coaches and other stakeholders to provide diverse participation opportunities.
- Addressing legacy issues with existing facilities, clubs and coaches, ensuring equitable opportunities to participate locally.



Image: Caroline Springs Regional Tennis Complex

### **CITY OF MELTON COMMUNITY PROFILE**

The City of Melton is one of Australia's fastest growing municipalities, located in Greater Melbourne's western metropolitan growth corridor approximately 40 kilometres from Melbourne's CBD.

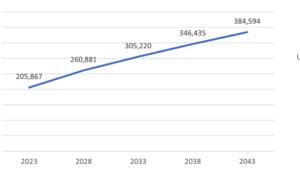
The City's population is split between two primary residential areas in the east and west, with a central growth corridor generating population growth in the medium to long term.

The total population of the City of Melton is anticipated to grow from 205,866 in 2023 to 305,191 in 2033, representing 32.5% growth over the ten-year life of this strategy. The City is forecast to grow to 440,142 residents in 2051, representing 113% growth.

The City of Melton is a culturally diverse community, with 35.7% of residents born overseas and 39% of residents speaking a language other than English at home. India represents the largest cohort of residents born overseas (8%), followed by the Philippines (3.3%) and New Zealand (2.2%).

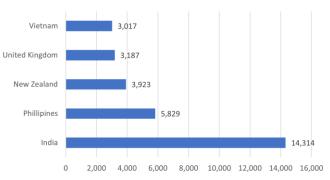
The age profile of the City is younger than the average for Greater Melbourne, with higher proportions of 0–4year-olds, 5–11-year-olds, 12–17-year-olds and 35–49year-olds. This age profile is consistent with a community that consists of a high proportion of young families.

#### Population Forecast 2023 - 2043

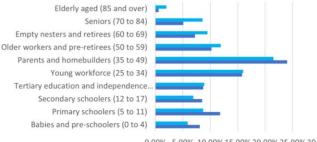




#### **Residents Born Overseas**



#### Age Structure - Service Age Groups



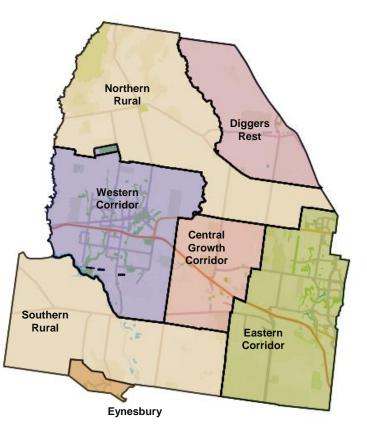
0.00% 5.00% 10.00% 15.00% 20.00% 25.00% 30.00%

Greater Melbourne City of Melton

### **PLANNING FOR GROWTH**

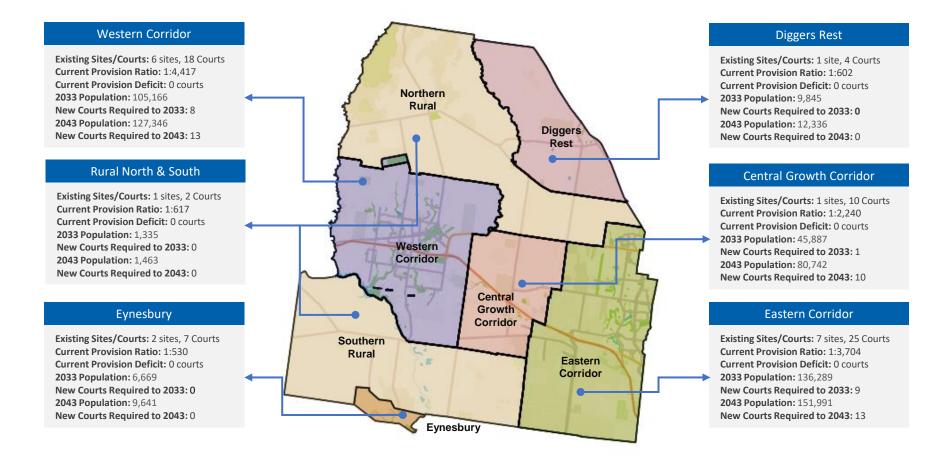
The City of Melton will grow primarily through the Eastern, Western and Central Growth Corridors between 2024 and 2034, providing opportunities to establish new tennis facilities and clubs.

PRECINCT	SUBURBS	2023 POPULATION	2033 POPULATION	2022-2033 % GROWTH	2043 POPULATION	2022-2043 % GROWTH
Eastern Corridor	Burnside, Burnside Heights, Caroline Springs, Deanside, Fraser Rise, Hillside, Taylors Hill, Truganina-Ravenhall	92,605	136,289	47.2%	151,991	64.1%
Western Corridor	Brookfield, Cobblebank- Strathtulloh, Harkness, Kurunjang, Melton, Melton South, Melton West, Weir Views	79,515	105,166	32.3%	127,346	60.2%
Central Growth Corridor	Aintree, Bonnie Brook, Fieldstone, Grangefields, Rockbank, Thornhill Park	22,396	45,887	104.8%	80,742	260.5%
Diggers Rest	Diggers Rest	6,408	9,845	53.6%	12,336	92.5%
Eynesbury	Eynesbury	3,709	6,669	79.8%	9,641	159.9%
Southern & Northern Rural	Parwan, Exford, Mount Cottrell, Toolern Vale, Plumpton	1,233	1,335	8.3%	1,463	18.7%
TOTAL		205,866	305,191	48.2%	384,594	86.8%



#### PLANNING FOR FUTURE TENNIS FACILITY PROVISION

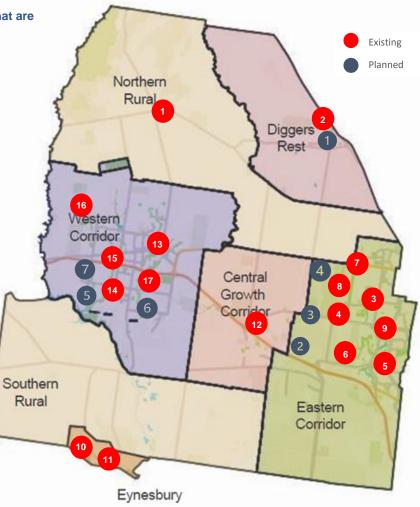
Sports facility demand planning undertaken by the City of Melton aims to establish a standard benchmark of one tennis court for every 4,000 residents, ensuring equitable access to local tennis participation opportunities for all residents. The infographic below demonstrates existing provision, current provision ratios and deficits, and the number of new tennis courts required in each precinct by 2033.



### PLANNED TENNIS FACILITY PROVISION 2024-2034

The infographic identifies existing tennis facilities in the City of Melton and new facilities that are proposed to be delivered by 2034 in Council's Infrastructure Plans.

EXISTING FACILITIES	PLANNED FACILITIES 2024-2034
Southern & Northern Rural	0 new courts planned
1.Toolern Vale Recreation Reserve (2 courts)	Nil
Diggers Rest	2 new courts planned
2.Diggers Rest Recreation Reserve (4 courts)	1.Diggers Rest Recreation Reserve (2 courts)
Eastern Corridor	9 new courts planned
3.Parkwood Green Reserve (6 courts)	2.Kororoit Sports Reserve (4 courts)
4. Caroline Springs Regional Tennis Complex (11 courts)	3. Caroline Springs Regional Tennis Complex (1 court)
5. Brookside Recreation Reserve (4 courts)	4.Plumpton North Sports Reserve (4 courts)
6.Springlake Village Park (1 court)	
7.Banchory Green (1 court)	
8.Sugar Gum Reserve (1 court)	
9.North Terrace Reserve (1 court)	
Eynesbury	0 new courts planned
10.Eynesbury Recreation Reserve (6 courts)	Nil
11.Eynesbury Discovery Centre (1 court)	
Central Growth Corridor	0 new courts planned
12. Fronteir Recreation Reserve (10 courts)	
Western Corridor	7 new courts planned
13.Kurunjang Recreation Reserve (6 courts)	5.Melton South Recreation Reserve (2 courts)
14. Melton South Recreation Reserve (4 courts)	6.Bridge Road Recreation Reserve (4 courts)
15.West Melton Recreation Reserve (3 courts)	7.Blackwood Drive Recreation Reserve (1 court)
16.Arnolds Creek Recreation Reserve (4 courts)	
17.Melton Recreation Reserve (1 court)	



## STAKEHOLDER CONSULTATION

The City of Melton Tennis Strategy has been informed by the outcomes of consultation with tennis stakeholders to understand their expectations, challenges, and opportunities for growth.

Council consulted with:

#### Eight tennis clubs:

- Aintree Tennis Club
- Caroline Springs Tennis Club
- Diggers Rest Tennis Club
- Eynesbury Tennis Club
- Hillside Tennis Club
- Kurunjang Tennis Club
- Melton South Tennis Club
- Toolern Vale Tennis Club

#### Tennis Victoria staff:

 Regional Tennis Manager (Metro Inner & North-West)

#### Seven Tennis Associations:

- Mountain District Ladies Tennis Association
- Macedon Ranges Tennis Association
- Melton Twilight Tennis Association
- Northern Suburban Night Tennis Association
- Northern Suburban Junior Tennis Association
- Tennis Victoria Pennant
- Western Region Tennis Association (WRTA)

The adjacent table summarises the key themes raised by tennis stakeholders.

	KE	Y CONSULTATION THEMES	
	FACILITIES	PARTICIPATION	OPPORTUNITIES
TENNIS VICTORIA	<ul> <li>LED lights should be considered when completing any lighting upgrades or replacement.</li> <li>Facility renewal planning alignment between Council and clubs is important for volunteer engagement and venue sustainability.</li> </ul>	<ul> <li>Community access to club courts is limited in the region, and coaching and member activity makes up majority of participation.</li> <li>Growth options exist through schools' engagement, increased venue accessibility and online presence of clubs / venues.</li> <li>Focus to grow female, junior, all abilities, LGBTIQA+, indigenous, disadvantaged, and multicultural participation.</li> </ul>	<ul> <li>Many clubs lack management, financial and/or strategic plans.</li> <li>Support required for clubs to action and implement planning for growth and sustainability (i.e., operational health checks).</li> <li>Alternate management models should be considered at some facilities in the future (e.g., Hybrid - commercial operator and club).</li> </ul>
TENNIS ASSOCIATIONS	<ul> <li>Would like to see all affiliated venues brought to an equal standard.</li> <li>Use of West Melton is no longer viable due to the state of the facilities and issues with antisocial behavior.</li> <li>General issues with facilities including lighting and surfaces (e.g., dead spots on the courts).</li> </ul>	<ul> <li>Issues within clubs trying to retain and transition junior members into playing competitive tennis.</li> <li>Issues relating to the decrease in participants during the winter, due to weather and competing with other sports such as netball and football.</li> </ul>	<ul> <li>Improved communication between clubs to assist in the improvement of the running of clubs/programs within the municipality.</li> <li>Grow the current club-based competition format for female tennis.</li> <li>Opportunity to grow the Melton Twilight Tennis Association with further affiliation of local clubs.</li> </ul>
TENNIS CLUBS	<ul> <li>Lack of suitable social spaces at some venues throughout the municipality (e.g., size or sharing arrangements).</li> <li>Current concerns regarding the provision of compliant lighting e.g., LED lights and required Lux levels.</li> <li>Multiple venues require additional seating and shaded areas for spectators.</li> <li>Desire for synthetic grass courts by some clubs particularly those with older membership bases.</li> </ul>	<ul> <li>Issues with the retention of junior members.</li> <li>The successful implementation of Tennis Victoria programs e.g., Hot Shots, Cardio Tennis, Tennis4Teens.</li> <li>Difficulty converting recreational players to registered members.</li> <li>Some clubs are limited due to the number of courts they have and their availability, due to courts being reserved through agreements between coaches and clubs.</li> <li>Volunteer recruitment and retention a concern.</li> </ul>	<ul> <li>Opportunity for club growth due to the projected population growth within the municipality.</li> <li>Increase female participation rates.</li> <li>Collaboration with local schools to increase membership and participation.</li> </ul>

City of Melton Tennis Strategy 2024

### **PARTICIPATION PROJECTIONS**

# The current rate of participation in tennis throughout the City of Melton (0.53%) is significantly lower than the average rate in Victoria (2.29%).

Tennis is the 6th highest participation sport in the City behind Australian rules football, basketball, cricket, soccer and netball.

The participation data utilised within the Strategy is based on information made available from Tennis Victoria. The data analysed does not include **recreational tennis**, school participation, tennis coaching or other tennis programs that may not be registered with Tennis Victoria. Not all clubs collect data on recreational tennis participation. Utilising Tennis Victoria participation data ensures consistency in reporting for all City of Melton based clubs.

Recreational tennis, often referred to as casual/social tennis, is any participation outside of a formal club, coaching or program environment. Membership of a tennis club is not required to participate in recreational tennis.

In 2023, Tennis Victoria estimated there were 1,099 registered tennis club members in the City of Melton. This participation shows that there was a large increase (451 players, or 69.5%) in the number of players in the five years from 2018 to 2023.

Participation in club tennis is predicted to grow by an estimated 620 additional players by 2033. In projecting club tennis participation, it is assumed that club tennis participation will remain at 0.53% of population.

The Eastern, Central and Western Growth Corridors are projected to provide most of the growth in the game of tennis to 2033.

		ΡΟΡΙ	JLATION		CLUB PLAYERS (2023)			POTENTIAL ESTIMATED GROWTH (2033)	
PRECINCT	2023	2033	10 YEAR GROWTH	10 YEAR % GROWTH	CLUB PLAYERS 2023 <sup>[1]</sup>	# CLUBS	CLUB PARTIC. RATE <sup>[3]</sup>	PLAYER GROWTH	TOTAL PLAYERS BY 2033
Eastern Corridor	92,605	136,289	43,684	47.2%	481	2	0.54%	232	713
Western Corridor	79,515	105,166	25,651	32.3%	255	2	0.29%	75	330
Central Growth Corridor	22,396	45,887	23,491	104.8%	265	1	1.15%	263	528
Diggers Rest	6,408	9,845	3,437	53.6%	39	1	0.61%	21	60
Eynesbury	3,709	6,669	2,960	79.8%	48	1	1.30%	29	77
Southern & Northern Rural	1,233	1,335	102	8.3%	11	1	0.89%	0	11
TOTAL	205,865	305,220	99,325	48.2%	1,099	8	0.53%	620	1,719

1) Registered club player numbers for 2023 have been provided by Tennis Victoria.

2) The Club participation rate is calculated by dividing the number of registered club players by the corresponding precinct population. It considers all players as being based at a club location and does not consider the residential location of players.

3) Registered club player numbers for Toolern Vale were not included in the data provided by Tennis Victoria. The numbers were instead provided by the club.

### **TENNIS FACILITY HIERARCHY**

Tennis facilities in the City of Melton should align with the facility hierarchy and standards to ensure suitability for the level of use at each site.

The research and engagement undertaken in preparing the City of Melton Tennis Strategy has established a three-tiered hierarchy and associated standards for use during the planning and development of tennis facilities across the City. The facility development standards are outlined in further detail in Appendix 3.

To enable clubs to grow sustainably and provide local tennis participation opportunities, new tennis club home venues should be located at district level sites with access to a minimum of 4 to 6 courts in the initial facility development stage. District level facilities should be planned with provision to expand to 8 courts as participation grows.

A list of existing tennis venues is provided on page 12, outlining the hierarchy level, facility provision and use by clubs as home venues.

HIERARCHY	DEFINITION
Regional	Regional level tennis facilities are designed to cater for participation, events and programming that services a municipal size catchment. Facilities are capable of hosting Regional and State level events and tournaments.
-	Regional facilities may act as a home venue for a local tennis club and have the capacity to be hirec for recreational tennis, coaching and other programs.
	District level tennis facilities are designed and maintained to cater primarily for club programming and competition. They are typically the 'headquarters' (or 'home') facility for clubs.
District	Facilities allow clubs to grow sustainably and host training, competition, programs, administration and social activities at a central venue. District facilities also provide opportunities to support recreational tennis.
	New facilities that provide opportunities for new club formation should align to the district level hierarchy provision. The majority of facilities (current and proposed) in the City of Melton will be district level tennis facilities.
	Public access courts are designed and maintained to cater primarily for recreational tennis outside of club competition, programming and coaching.
Public Access	Public access courts generally comprise little or no supporting infrastructure such as a pavilion, public toilets or lighting. These facilities are not generally available for hire and bookings are not required.
	Public access courts may be multipurpose such as line marking and infrastructure for other sports such as pickleball, netball, basketball or futsal.

### **TENNIS FACILTIES IN THE CITY OF MELTON**

### Tennis in the City of Melton consists of 17 facilities, providing 66 courts, 56 (or 85%) of which are floodlit.

Tennis facilities in the City are utilised by 8 tennis clubs competing in a range of associations and competitions (see Appendix 1).

Facilities provision includes 1 regional level venue (11 courts), 7 district level venues (40 courts) and 9 public access venues (15 courts). All club courts at district and regional level facilities are floodlit.

Caroline Springs is the designated regional venue, having undergone an \$11.2M development in 2019. Access to the facility is managed by Council's Recreation and Facility Activation team with the facility also home to the Caroline Springs Tennis Club. All courts at this facility are available for hire for recreational purposes.

Most clubs operate from district level facilities with 4 to 6 courts available. These venues generally align with district level facility provision other than the number of courts. The provision of additional courts at these venues should be considered on a caseby-case basis having consideration for demand (i.e. participation) and site constraints.

Toolern Vale Recreation Reserve is classified as a public access facility with only two courts available. The venue is home to a small club that services a rural community.

Arnolds Creek Recreation Reserve is classified as a district level facility. There is no club currently based at the venue with all courts available for recreational tennis.

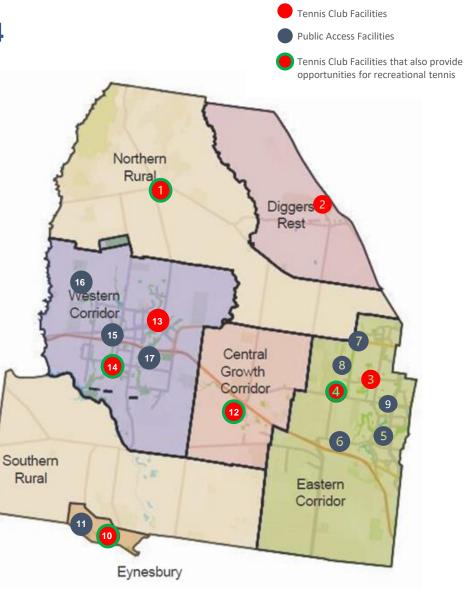
SITE	HIERARCHY	CLUB HOME VENUE	NO. OF COURTS	NO. LIT COURTS
Caroline Springs Regional Tennis Complex	Regional	Caroline Springs Tennis Club	11	11
Arnolds Creek Recreation Reserve	District	-	4	2
Diggers Rest Recreation Reserve	District	Diggers Rest Tennis Club	4	4
Eynesbury Recreation Reserve	District	Eynesbury Tennis Club	6	6
Frontier Recreation Reserve	District	Aintree Tennis Club	10	10
Kurunjang Recreation Reserve	District	Kurunjang Tennis Club	6	6
Melton South Recreation Reserve	District	Melton South Tennis Club	4	4
Parkwood Green Reserve	District	Hillside Tennis Club	6	6
Toolern Vale Recreation Reserve	Public Access	Toolern Vale Tennis Club	2	-
West Melton Recreation Reserve	Public Access	-	3	3
Springlake Village Park	Public Access	-	1	-
Banchory Green	Public Access	-	1	-
Sugar Gum Reserve	Public Access	-	1	-
Melton Recreation Reserve	Public Access	-	1	-
North Terrace Reserve	Public Access	-	1	-
Brookside Recreation Reserve	Public Access	-	4	4
Eynesbury Discovery Centre	Public Access	-	1	-

### **TENNIS FACILITIES DISTRIBUTION 2024**

The following provides a high-level summary of facility distribution across the City of Melton:

- 49 of 66 courts (75%) in the City of Melton are available for recreational tennis.
- Courts at Diggers Rest, Parkwood Green and Kurunjang Recreation Reserves are not available for recreational tennis.
- The Central Growth Corridor is well provided for by 10 courts at Frontier Recreation Reserve.
- Only the Kurunjang Tennis Club and Melton South Tennis Club are servicing the population in the Western Corridor.
- Only the Hillside Tennis Club and Caroline Springs Tennis Club are servicing the population in the Eastern Corridor.
- The Eynesbury, Toolern Vale (Northern Rural) and Diggers Rest communities all have excellent access club tennis facilities.
- The reconstruction of the public access courts at West Melton Recreation Reserve in 2024/25 will reduce the number from 3 to 2.

SOUTHERN & NORTHERN RURAL
1.Toolern Vale Recreation Reserve (2 courts)
DIGGERS REST
2.Diggers Rest Recreation Reserve (4 courts)
EASTERN CORRIDOR
3.Parkwood Green Reserve (6 courts)
4.Caroline Springs Recreation Reserve (11 courts)
5.Brookside Recreation Reserve (4 courts)
6.Springlake Village Park (1 court)
7.Banchory Green (1 court)
8.Sugar Gum Reserve (1 court)
9.North Terrace Reserve (1 court)
EYNESBURY
10.Eynesbury Recreation Reserve (6 courts)
11.Eynesbury Discovery Centre (1 court)
CENTRAL GROWTH CORRIDOR
12. Frontier Recreation Reserve (10 courts)
12. FIDILIEI RECIENTION RESERVE (10 COULS)
WESTERN CORRIDOR
WESTERN CORRIDOR
WESTERN CORRIDOR 13.Kurunjang Recreation Reserve (6 courts)
WESTERN CORRIDOR 13.Kurunjang Recreation Reserve (6 courts) 14.Melton South Recreation Reserve (4 courts)
WESTERN CORRIDOR 13.Kurunjang Recreation Reserve (6 courts) 14.Melton South Recreation Reserve (4 courts) 15.West Melton Recreation Reserve (3 courts)





- **Population Growth:** The City of Melton is one of Australia's fastest growing local government areas, creating opportunities to grow participation and establish new clubs and facilities.
- Growth Corridors: Over the 10-year period to 2033, the City's Eastern and Western Corridors will account for 70% of the municipality's projected growth and in-turn demand for additional tennis courts in this period. These two Corridors currently accommodate 67% of Melton's tennis participation. The 10 courts at Aintree Recreation Reserve will be sufficient to meet the needs of the Central Growth Corridor over the next 10 years. The 10-year period between 2033 to 2043 will see the demand for additional courts during this period shift towards the Central Growth Corridor.
- **Demographic Profile:** The City's age profile consists of a high proportion of young families. This age profile favours tennis participation, particularly through junior and hot shots programs.
- **Migration:** New residents migrating from overseas are coming from tennis-playing nations with India (8%), the Philippines (3.3%), and New Zealand (2.2%) representing the top 3 countries of origin. India has the third highest tennis participation rate per capita in the world of 9.2%

#### **Club Development**

- New Communities, New Clubs: The development of new clubs as facilities are delivered in new communities should be prioritised as Council's preferred model. New clubs should be located at district level facilities (minimum of 4-6 courts) to support participation growth, sustainable club management and alignment with optimal club sizes (refer Sustainable Club Development Model). The Western and Eastern Corridors are all priority areas for new club establishment over the next 10 years.
- Arnolds Creek Recreation Reserve: Arnolds Creek Recreation Reserve is classified as a
  district level facility with no club established at the facility. The courts have been heavily
  used for recreational tennis and coaching programs. The facility is well located to
  support the establishment of a new tennis club in the Western Corridor.
- Roles in New Clubs: Roles for tennis stakeholders in the development of clubs and activation of facilities need to be clearly defined and agreed. Roles should be established via the adoption of a governance framework and include engagement with Tennis Victoria (Refer Tennis Governance Framework - page 24).
- Participation Diversity: Participation diversity should be prioritised to grow clubs and provide broad participation opportunities to male/female, senior/junior, entry-level programs, all-abilities, LGBTIQA+, multicultural and disadvantaged community members.
- Volunteer Support: Promoting and implementing support for club volunteers through various channels, including Council, State Government, associations, and resources from Tennis Victoria, is essential for fostering club growth and development.



#### Facilities and Infrastructure

- New Facilities: The level of population growth in the City of Melton will require the delivery of an additional 18 courts by 2033. Most new courts (17) will be required in the western and eastern corridors.
- Lighting Requirements: Council provides LED lighting for all new club facilities to the minimum 350lux standard required for community competition. Many existing lighting systems require upgrades to meet this standard. With night tennis increasing in popularity, consideration should also be given to incorporating lighting with timers into public access courts to improve access to recreational tennis.
- Court Surfaces: The majority of court surfaces in the City of Melton are Acrylic Hard Court or Sand Filled Artificial Grass (SFAG). These surfaces are considered the most appropriate for the City of Melton. Surface selection should consider club preference, intended use and level of play, coaching and tournament requirements and site conditions. Most court surfaces are rated as being in good-to-moderate condition as a result of recent and planned works via Council's tennis court renewal program.
- Facility Standards: Various concerns were expressed by clubs as to the size, capacity and accessibility of pavilions. Concerns were also raised regarding limited provision of shade and seating at tennis venues. It is essential that existing and new tennis facilities are developed to meet Council's facility standards to support club sustainability.
- Diggers Rest Recreation Reserve: Whilst the Diggers Rest Precinct Structure Plan (PSP) supports the provision of 2 additional courts in the short term, the population demand analysis completed as part of this Strategy does not support future expansion of this facility.
- Eynesbury Recreation Reserve: There is an excellent provision of club and recreational tennis within the Eynesbury township. This could be further enhanced by centralising all tennis courts at the Reserve and repurposing the existing courts at the discovery centre for other sport and recreation activities.

- Caroline Springs Regional Tennis Complex: Tennis Victoria standards require venues to provide a minimum of 12-courts to be eligible to host regional and State level tournaments. An additional tennis court is required at the Caroline Springs Regional Tennis Complex to meet this requirement. A Preliminary Concept Plan has been prepared to support this development (Appendix 6).
- Melton South Recreation Reserve: Council standards support the provision of 6-8 courts at district level tennis facilities to support sustainable club development. Club participation data and projected population growth in the Western Corridor support the provision of 2 additional courts at the reserve. A Preliminary Concept Plan has been prepared to support this development (Appendix 7).
- **Brookside Recreation Reserve:** The reserve historically operated as a home club venue for the Caroline Springs Tennis Club. With the club relocating in 2020 to the Caroline Springs Regional Tennis Complex 2 of 4 tennis courts at the facility have been used primarily for futsal. Council standards support the provision of 2 public access courts at this reserve.
- Toolern Vale Recreation Reserve: This facility is classified as a public access facility with only 2 courts available. The facility services a small rural community and a club with 11 members. The demand analysis completed as part of this Strategy does not support future expansion of this facility.
- West Melton Recreation Reserve: Originally established as a club home venue with 6 courts and a pavilion, there is no club based at West Melton Recreation Reserve. Only 3-courts remain in use for recreational tennis. With 2 tennis clubs located nearby, and 2-courts scheduled for reconstruction in 2024/25, the Strategy supports redeveloping the reserve into a public access venue. It is recommended that a reserve master plan also be developed to inform the re-purposing of spaces previously used for club tennis.



#### Participation

- State of Play: There are 8 clubs with an estimated 1,099 registered tennis club members in the City of Melton. The current rate of participation in tennis throughout the City (0.53%) is significantly lower than the average rate in Victoria (2.29%). Since 2018, there has been a large increase (451 players, or 69.5%) in the number of players. This recent growth in participation coincides with the delivery of new tennis facilities at Frontier Recreation Reserve, Caroline Springs Regional Tennis Complex and Eynesbury Recreation Reserve and the formation of the Aintree Tennis Club and Eynesbury Tennis Club.
- **Female Participation:** In 2023, a total of 320 women and girls played club tennis with City of Melton clubs (29% of total). There is opportunity to increase female participation, considering factors influencing participation, equity, policies, programs and supporting structures, including female friendly facilities and perception of safety.
- Youth Participation: AusPlay data shows children aged 15-17 have the lowest
  participation rate in tennis of all cohorts within Victoria. Participation has declined from
  13.1% (the highest of all cohorts) to 3.1% in the five years between 2017 to 2022. A
  decrease in youth participation has been raised as a concern by local tennis clubs. This
  reflects a wider trend of a decline in youth sport participation throughout Victoria.
  Tennis Victoria are trying to address this decline, with the delivery of programs such as
  Tennis4Teens and Cardio Tennis.
- Senior Participation: Senior members aged 40 and over account for 52.1% of the recorded member participation within the City of Melton

- Recreational Tennis: The growth of recreational tennis mirrors trends identified by the Australian Sports Commission toward unstructured, non-competitive sport. It is important that Council continue to support the introduction of Tennis Victoria's online booking and lock systems at all club facilities to 'open up' courts recreational tennis. In 2023, a total of 819 casual tennis bookings within the city at facilities equipped with such technology.
- Night Tennis: There has been an increase in mid-week tennis with most of this
  participation occurring at night. Most clubs have seen an increase in demand for
  twilight competitions and this has led to the formation of the Melton Twilight Tennis
  Association. It is important that all club courts are floodlit, and opportunities explored
  nighttime recreational tennis.
- Access and Inclusion: Tennis provides a diverse range of inclusive and accessible programs, such as wheelchair and All-Abilities tennis, that support participation for people with a disability. It is important that tennis facilities are planned and delivered to be inclusive and accessible to support the delivery of these programs. Partnering with Tennis Victoria, local clubs and associations will further enhance inclusiveness and opportunities to participate for all residents.



#### Governance & Partnerships

- **Partnerships:** Stronger partnerships can be formed between the Council, Schools, Clubs and Tennis Victoria to drive planning, programs and investment advocacy.
- **Data collection:** Improved data collection of membership and participation statistics from tennis clubs and Tennis Victoria is crucial for informing strategic decision-making regarding facility provision and club support.
- **Governance framework**: The development of a club governance framework with clear roles will assist in addressing operational issues, including:
  - Governance structure
  - Facility development and activation
  - Participation
  - New and Existing Club development
  - Policy development requirements
  - Staff/volunteer requirements
  - Systems and processes
- **Policy Development:** Policies should be developed in conjunction with stakeholders to support sustainable growth, club operations and facility access (and priorities).
- **Funding**: Federal, State and Local Government grants and other funding programs can be utilised to support both facility development and renewal projects and club sustainability (equipment, inclusive programs) needs.

- Club Sustainability: Tennis Victoria Health Indicators in Tennis (HIT) as a part of Thriving Tennis Communities Program are crucial to the development and sustainability of clubs. The Health Indicators provides clubs with informative data which allows them to identify strengths and weaknesses and plan strategically for the benefit of their club, focusing on operations, membership, expenditure and planning. Proactive steps should be taken to encourage new and existing clubs to undertake these surveys and align with the Sustainable Club Development Model (page 26).
- Management models: All City of Melton Tennis clubs are currently operated by volunteer committees. Declining rates in volunteerism poses a significant threat to community clubs. Other management models should be explored to support existing and new clubs e.g. Not for profit club – part-time administrator and Hybrid – professional operator and not for profit club.
- Occupancy Agreements: There is some inconsistency in the occupancy agreements for club venues. Standard occupancy agreements are required to ensure that roles, responsibilities, financial obligations and venue requirements are clearly articulated and monitored annually.
- **Coaching:** Coaches play an important role at club venues, assisting with growing participation, player development and club management. It is important that clubs and coaches enter into agreements to ensure there is clarity around roles and responsibilities, in particular court access, conflicts of interest and financial arrangements. Tennis Victoria provide support to clubs in entering into agreements with coaches that are mutually beneficial.

#### **STRATEGIC FRAMEWORK**

#### **CITY OF MELTON VISION:**

A vibrant, safe and liveable City accessible to all

#### CITY OF MELTON TENNIS STRATEGY 2024 VISION:

Tennis in the City of Melton is a growing sport that provides a diverse range of inclusive, accessible and sustainable opportunities to participate

STRATEGIC PRIORITIES								
PILLARS	1. Growing a diverse tennis community	2. Planning and delivering safe, inclusive and accessible tennis facilities	3. Vibrant and sustainable tennis clubs and communities	4. Partnering with our tennis and community				
PRIORITIES	<ol> <li>Prioritise growth in junior and female tennis across all clubs.</li> <li>Support the tennis community to become more accessible and inclusive to achieve growth.</li> <li>Proactively plan for the development of new clubs in new communities via implementation of the Sustainable Planning Framework.</li> </ol>	<ul> <li>2.1 Upgrade and renew existing tennis facilities to align with Council's facility development standards.</li> <li>2.2 Develop and deliver a tennis court lighting upgrade program to improve access for night tennis.</li> <li>2.3 Develop new facilities in new communities and areas of population growth.</li> <li>2.4 Promote Caroline Springs Recreation Reserve as the City's regional tennis facility.</li> </ul>	<ul> <li>3.1 Promote diversity of participation including access to facilities for both club and recreational tennis.</li> <li>3.2 Work with existing clubs and local competitions to identify and support their individual development needs.</li> <li>3.3 Implement the Sustainable Club Development Model to support ongoing investment in tennis facilities.</li> </ul>	<ul> <li>4.1 Implement the Tennis Governance Framework</li> <li>4.2 Ensure club development is appropriately resourced to support the establishment of new and sustainability of existing clubs</li> <li>4.3 Work with Tennis Victoria, local clubs, and coaches to review occupancy agreements.</li> <li>4.4 Work with the tennis community to measure facility usage and participation.</li> </ul>				

The Implementation Plan includes recommendations for all strategic priorities. The recommendations have been prioritised and indicative costs provided for the delivery of recommended infrastructure projects and initiatives within the plan.

#### Estimated Costs

Estimated costs provided within the implementation plan are indicative only based on current planning and comparative projects, acknowledging the following limitations:

- Each new site will require master planning and detailed design to determine the actual scope of facilities to be delivered and associated costs.
- Site conditions, planning requirements and overlays may influence the cost for planning and construction at each site.
- Availability of land in new residential developments may impact the ability to deliver priorities.
- Cost escalations will increase costs for project delivery over time.

#### **Priority Rating**

Each action within the implementation plan is assigned a short (1 to 3 years), medium (4 to 6 years) or long-term (7 to 10 years) rating dependent on relative priority and expected timeframe for delivery.

It should be acknowledged that the timeframe for the delivery of recommendations within this Strategy are dependent on market forces, population growth and funding, and the actual timeframe for delivery may change over time.

Council should proactively review the priority ratings of recommended projects over time as circumstances change and opportunities emerge.



Image: Brookside Recreation Reserve

Implementation Plan

	STRATEGIC PRIORITY	RECOMMENDATION	PRIORITY	ESTIMATED COST	wнo
PILLA	R 1: GROWING A DIVERSE TENNIS COMMU	NITY			
1.1	Prioritise growth in junior and female tennis across all clubs.	<ul> <li>Support clubs to provide female tennis participation opportunities such as the 'This Girl Can' initiative.</li> <li>Promote funding initiatives such as Councils 'Fair Go 4 Youth' and the State</li> </ul>	Ongoing Ongoing	-	Clubs, TV, Council, Program
		<ul><li>Government 'Get Active Kids Voucher' programs.</li><li>Promote Hot Shots and Tennis4Teens at all clubs and facilities.</li></ul>	Ongoing	-	Providers
1.2	Support the tennis community to become more accessible and inclusive	<ul> <li>Partner with local schools and CALD communities to engage more people in tennis.</li> </ul>	Ongoing	-	Council, TV, Clubs, Schools,
	to achieve growth.	<ul> <li>Support delivery partners to provide all ability opportunities and programs such as wheelchair tennis across the municipality.</li> </ul>	Ongoing	-	Program Providers
1.3	Proactively plan for the development of	Implement the Sustainable Planning Framework (refer page 25).	Ongoing	<u> </u>	Council, Clubs,
	new clubs in new communities via implementation of the Sustainable	• Partner with TV, Associations and new communities in their selection of a	Ongoing	-	TV, Associations,
	Planning Framework.	<ul> <li>Partner with the Tennis Victoria to ensure clubs are actively engaged in Tennis Victoria programs and resources.</li> <li>Support actablishment of new clubs at the following variance.</li> </ul>	Ongoing	-	Local Communities
		<ul> <li>Support establishment of new clubs at the following venues:</li> <li>Western Corridor: Arnolds Creek Recreation Reserve</li> <li>Western Corridor: Bridge Road Recreation Reserve</li> <li>Eastern Corridor: Plumpton North Sports Reserve</li> <li>Eastern Corridor: Kororoit Sports Reserve</li> </ul>	Short Medium Medium Long	-	

	STRATEGIC PRIORITY	RECOMMENDATION	PRIORITY	ESTIMATED COST	WHO
PILLA	R 2: PLANNING AND DELIVERING SAFE, INC	LUSIVE ACCESSIBLE TENNIS FACILITIES			
2.1	Upgrade and renew existing facilities to align with Council's facility development standards.	<ul> <li>Support the planning and delivery of the facility upgrades proposed in the Infrastructure Plan for Tennis (Appendix 4)</li> <li>Establish a prioritised 10-year tennis court renewal program and review this annually based on asset condition assessments and demand.</li> <li>Establish a prioritised 10-year shelter and seating program for existing tennis facilities.</li> </ul>	Ongoing Ongoing Ongoing	Up to \$14.35M Up to \$60k per court Up to \$100k per annum	Council, Club TV, Funding Partners
2.2	Develop and deliver a tennis court lighting upgrade program to improve access for night tennis.	<ul> <li>Conduct ongoing lighting lux tests (as required) to understand capacity levels.</li> <li>Upgrade tennis court lighting to a minimum 350 lux and to LED systems at the end of their functional life.</li> <li>Incorporate lighting systems at selected public access facilities with control gear (e.g., timers) to support activation for recreational tennis.</li> </ul>	Ongoing Medium	\$5k per site Up to \$150k per court Up to \$50k per site	Council, Funding Partners
2.3	Develop new facilities in new communities and areas of population growth.	<ul> <li>Plan for future tennis growth and demand via precinct structure planning.</li> <li>Master plan new tennis facilities to align with Councils Long Term Infrastructure Planning.</li> <li>Partner with clubs and new communities in the design and delivery of new facilities.</li> <li>Support the planning and delivery of new facilities and new courts proposed in the Infrastructure Plan for Tennis (Appendix 4)</li> </ul>	Ongoing Ongoing Ongoing Ongoing	- - - Up to \$19.4M	Council, VPA, Funding partners, TV
2.4	Promote Caroline Springs Recreation Reserve as the City's regional tennis facility.	<ul> <li>Promote the regional capabilities of the venue to Clubs, Associations and Tennis Victoria.</li> <li>Support the hosting of marquee events, tournaments and showcase matches.</li> <li>Upgrade the Caroline Springs Regional Tennis Facility to a 12-court facility to meet regional standards (Appendix 6).</li> </ul>	Ongoing Ongoing Ongoing	- - Up to \$350k	Council, Club TV, Funding Partners

	STRATEGIC PRIORITY	RECOMMENDATION	PRIORITY	ESTIMATED COST	WHO
PILLA	R 3: VIBRANT AND SUSTAINABLE TENNIS CLU	JBS AND COMMUNITIES			
3.1	Promote diversity of participation including access to facilities for both club and recreational tennis.	<ul> <li>Develop a prioritised program to support the introduction of Tennis Victoria's online booking and lock system at all club facilities to 'open up' courts recreational tennis.</li> </ul>	Ongoing	Up to \$30k per site	Council, TV, Local Communities,
		<ul> <li>Support digital promotion of cub and recreational tennis activity through platforms such as websites, social media, signage and Council communication channels.</li> </ul>	Ongoing	-	Funding Partners
		• Plan and deliver public access courts to support recreational tennis (Appendix 4).	Ongoing	Up to \$350k per court	
3.2	Work with existing clubs and local competitions to identify and support	<ul> <li>Partner with Tennis Victoria, Associations and Clubs to investigate the specific participation, volunteer, and developmental needs of all existing tennis clubs.</li> </ul>	Ongoing	-	Council, TV, Clubs,
	their individual development needs.	<ul> <li>Partner with relevant industry development and education partners to deliver specific programs to clubs</li> </ul>	Ongoing	-	Associations
3.3	Implement the Sustainable Club Development Model to support ongoing	<ul> <li>Implement the Sustainable Club Development Model (refer page 25) during the initial establishment phase of new club development</li> </ul>	Ongoing	-	Council, TV, Clubs
	investment in tennis facilities.	<ul> <li>Support TV and clubs to implement Health Indicators in Tennis (HIT) as a part of Thriving Tennis Communities Program as a minimum requirement for club</li> </ul>	Ongoing	-	
		governance and operation.	Ongoing	-	
		<ul> <li>Identify any actions required to support or help adjust club operating models.</li> <li>Use findings from existing club operations to guide planning of new clubs in new facilities in surrounding areas.</li> </ul>	Ongoing	-	

	STRATEGIC PRIORITY	RECOMMENDATION	PRIORITY	ESTIMATED COST	WHO
PILLA	R 4: PARTNERING WITH OUR TENNIS COM	MUNITY			
4.1	Implement the Tennis Governance Framework	• Refine and adopt the roles and responsibilities of each stakeholder group listed within the Tennis Governance Framework (refer page 23).	Short	-	All stakeholders
4.2	Ensure club development is appropriately resourced to support the establishment of new and	<ul> <li>Ensure club development is appropriately resourced to support the delivery of club establishment and development initiatives</li> <li>Partner with Tennis Victoria and new communities in the establishment of new cluba</li> </ul>	Short Short	-	All stakeholders
	sustainability of existing clubs	<ul> <li>clubs.</li> <li>Work with existing clubs to improve governance, volunteer support and access to participation opportunities</li> </ul>	Short	-	
4.3	Work with Tennis Victoria, local clubs, and coaches to review occupancy and access agreements.	<ul> <li>Establish standard occupancy agreements for tennis facilities to ensure that roles, responsibilities, financial obligations and venue requirements are clearly articulated and monitored annually.</li> </ul>	Medium	-	Council, Leagues, AFLV
		<ul> <li>Encourage clubs to only partner with coaches that are qualified Tennis Australia Coach Affiliates.</li> </ul>	Ongoing		
4.4	Work with the tennis community to measure facility usage and	<ul> <li>Encourage clubs to utilise Tennis Victoria's online club management system to collect participation and facility usage data.</li> </ul>	Ongoing	-	TV, Clubs, Council
	participation.	<ul> <li>Request reports annually from Tennis Victoria and clubs on participation and facility usage.</li> </ul>	Ongoing	-	

### **TENNIS GOVERNANCE FRAMEWORK**

The Tennis Governance Framework aims to enhance collaboration by clarifying the role each key stakeholder group plays and their relationships with other stakeholders.

The Stakeholder Framework includes:

- The City of Melton as the lead in delivery of the Strategy, and primary facility developer and manager.
- The Victorian Government and developers as the key funding partners in new facility development and existing facility upgrades.
- Tennis Australia and Tennis Victoria as representative peak bodies, leading work in club formation, development, support and facility planning.
- Associations as the providers and administrators of competitions, leading work in new club affiliation.
- Clubs as the core deliverers of community tennis participation and programming.

#### CITY OF MELTON

Lead all stakeholders in the delivery of the City of Melton Tennis Strategy by establishing productive partnerships; funding facility development and renewal; support and grow clubs; manage and maintain community tennis infrastructure.

#### **CLUBS, ASSOCIATIONS & COACHES**

Deliver local competitions, administer competition scheduling and governance, grow participation opportunities, drive new club affiliation, and develop talent pathways.

FUNDING & DELIVERY PARTNERS: COUNCIL, GOVERNMENT, DEVELOPERS, TENNIS VICTORIA

Funding and delivery of planned facilities in new communities and upgrade and renewal of existing facilities.

**GOVERNING BODIES:** TENNIS AUSTRALIA & TENNIS VICTORIA

Club development partner supporting existing local clubs, creating new clubs in new communities, participation and development programs (i.e. Hot Shots), facility planning and funding, talent pathways, IT/digital resources.

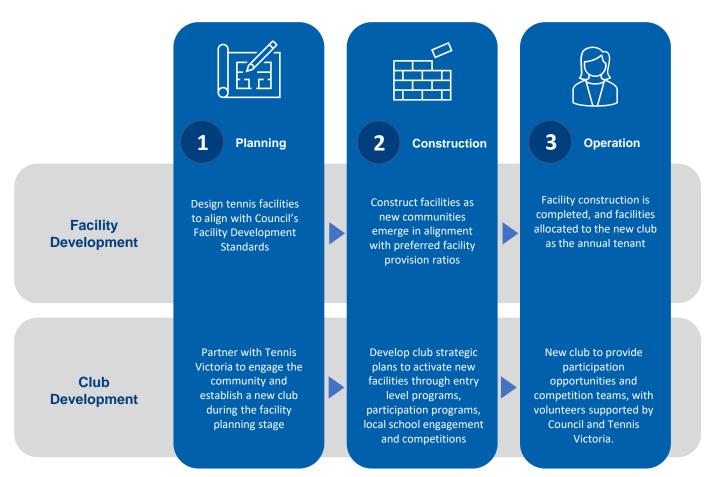
#### SUSTAINABLE PLANNING FRAMEWORK

To ensure development of new tennis clubs and facilities requires careful planning and management to ensure that participation in tennis is supported by safe, inclusive, and functional tennis facilities.

The adjacent process identifies the key actions to ensure that facility planning and development, and the creation of clubs and activation of facilities are aligned.

Council and Tennis Victoria will play key roles in ensuring that facilities are designed to ensure participation opportunities are accessible to local communities and can accommodate and sustain growth over time.

The activation of new facilities will be dependent on the establishment and support of new clubs. Council, Tennis Victoria and Associations will support clubs through the establishment, planning and initial operation phases.



#### SUSTAINABLE CLUB DEVELOPMENT MODEL

The development of new tennis clubs and support for the evolution of existing clubs should follow a sustainable model that allows all clubs to succeed and to ensure that tennis remains accessible to all across the City of Melton.

A framework for sustainable clubs is provided in the adjacent diagram to help guide on and off-court club planning and new club establishment.

The model should be read and implemented in-line with Strategic Pillar 3: Vibrant and sustainable tennis clubs, competitions, and communities (refer page 21).

The model and trigger points have been developed from analysis conducted in the formulation of this Strategy, from Council's policy and planning work and from guidelines adopted by Tennis Victoria.

Working within the model proposed will ensure all clubs can operate sustainably, adequately cater for future demand, efficiently manage facility use, provide choice across the community and manage volunteer capacity.



Governance

#### **Off-court**

Club committee Name and logo Strategic / Business Planning Health Indicators in Tennis (HIT) Incorporation Bank accounts Online presence

#### **On-court**

Home venue Association affiliation Catchment area Coaches





**Facilities** 

Home Venue **Build to Council** District level specifications (and informed by Tennis Australia Facility

Guidelines)





- 1. Competition Structure
- 2. Participation Summary 2023 Club Tennis
- 3. Tennis Facility Development Standards
- 4. Infrastructure Plan for Tennis in Melton
- 5. New Tennis Courts 2024 2034
- 6. Caroline Springs Regional Tennis Complex Preliminary Concept Plan
- 7. Melton South Recreation Reserve Preliminary Concept Plan



Image: Frontier Recreation Reserve

### **APPENDIX 1: COMPETITION STRUCTURE**

Tennis has a strong presence and history in the City of Melton, with opportunities provided for senior men and women, junior boys and girls and Hot Shots programs.

Clubs and their associated members play across seven different associations. This structure and division of clubs is considered unique for a single municipality and does create some governance and communication challenges for Council, in addition to geographical and logistical challenges for participants.

Newly developed clubs will need to navigate the strategic decision-making process of which association to affiliate with as they establish, grow and develop over time. This process should involve the club, community, Council, Tennis Victoria and relevant associations.

Associations operating within the City of Melton include:

- Mountain District Ladies Tennis Association (MDLTA)
- Macedon Ranges Tennis Association (MRTA)
- Melton Twilight Tennis Association (MTTA)
- Northern Suburban Night Tennis Association (NSNTA)
- Northern Suburban Junior Tennis Association (NSJTA)
- Tennis Victoria Pennant
- Western Region Tennis Association (WRTA)

	CLUBS	PLANNING DISTRICT	VIC PENNANT	WRTA	ΜΤΤΑ	MRTA	NSNTA	NSJTA	MDLTA
t	Aintree Tennis Club	Central Growth Corridor							
	Caroline Springs Tennis Club	Eastern Corridor							
	Diggers Rest Tennis Club	Diggers Rest							
	Eynesbury Tennis Club	Eynesbury							
	Kurunjang Tennis Club	Western Corridor							
S	Melton South Tennis Club	Western Corridor							
	Hillside Tennis Club	Eastern Corridor							
	Toolern Vale Tennis Club	Northern Rural							

#### **APPENDIX 2: PARTICIPATION SUMMARY 2023 - CLUB TENNIS**

The following table provides a summary of 2023 Tennis Victoria registered club members from City of Melton based tennis clubs. The table excludes recreational tennis participants, school participation, tennis coaching, and other tennis programs that may not be registered with Tennis Victoria.

Clube	F	EMALE – CLU	JB TENNIS N	IEMBERS BY	AGRE GROU	IP	TOTAL	MALE – CLUB TENNIS MEMBERS BY AGRE GROUP					TOTAL	GENDER NOT	TOTAL	
Clubs	0-4	5-9	10-14	15-19	20-39	40+		0-4	5-9	10-14	15-19	20-39	40+	TOTAL	DEFINED	ICI I B 2023
Aintree Tennis Club		23	9	12	12	6	62	2	34	4	78	62	9	189	14	265
Caroline Springs Tennis Club		29	25	13	23	8	98	3	52	42	59	55	10	221	2	321
Diggers Rest Tennis Club		2		6	9		17		1	2	12	6	1	22		39
Eynesbury Tennis Club		3	1	2	8	1	15	1	3	2	8	12	7	33		48
Kurunjang Tennis Club		14	8	9	15	3	49		30	20	44	41	1	136		185
Melton South Tennis Club		4	1	5	8	1	19		13	3	18	17		51		70
Hillside Tennis Club	2	12	4	11	26	5	60		21	11	25	35	8	100		160
Toolern Vale Tennis Club							8							3		11
TOTAL	2	87	48	58	101	24	328	6	154	84	244	228	36	755	16	1099

### **APPENDIX 3: TENNIS FACILITY DEVELOPMENT STANDARDS**

HIERARCHY	DEFINITION	TENNIS FACILITY DEVELOPMENT STANDARDS
Regional	Regional level tennis facilities are designed to cater for participation, events and programming that services a municipal size catchment. Facilities are capable of hosting Regional and State level events and tournaments. Regional facilities may act as a home venue for a local tennis club and have the capacity to be hired for recreational tennis, coaching and other programs. Regional level tennis facilities align with Tennis Australia's facility hierarchy for Large Community Tennis Centres (Sub Regional 12 Courts+).	<ul> <li>Area: 2.2-3 hectares</li> <li>Playing surface: <ul> <li>12 courts minimum. Up to 16 courts.</li> <li>4 dedicated hot shot courts.</li> </ul> </li> <li>A dedicated hot shot courts.</li> <li>North-South court orientation.</li> <li>Playing Surface: All courts same surface type. Acrylic, Sand-Filled Artificial Grass or Clay/Red Pourus.</li> <li>Court dimensions: Refer to Tennis Infrastructure Planning Resource (Tennis Australia).</li> <li>Minimum Dimensions: International (Minimum) - Refer to Tennis Infrastructure Planning Resource (Tennis Australia).</li> <li>Court fencing: 3.6m black chain wire mesh fencing - Refer to Tennis Infrastructure Planning Resource (Tennis Australia).</li> <li>Court fencing: 3.6m black chain wire mesh fencing - Refer to Tennis Infrastructure Planning Resource (Tennis Australia). It is preferable that courts are fenced in pairs.</li> <li>350lux LED lighting on all courts.</li> <li>Main court: Seating (either fixed or mobile) for local and regional level tournaments and events.</li> <li>Courts and related infrastructure provision to meet Australian Standards for Tennis.</li> </ul> <li>Infrastructure: <ul> <li>Publicly accessible toilets.</li> <li>Permanent bench seating 1-2 per court.</li> <li>Spectator shelter viewing for main courts (up to 50m2).</li> <li>Parking assessment required for the site - Off-street minimum of 25 cars for every 4 courts.</li> <li>Drinking fonutains x 1 per facility. Rubbish bins - minimum 240 litres for every 4 courts.</li> <li>Scoreboards: Power to support use of portable electronic scoreboard.</li> <li>Access to tennis hit up wall.</li> </ul></li>

### **APPENDIX 3: TENNIS FACILITY DEVELOPMENT STANDARDS**

HIERARCHY	DEFINITION	TENNIS FACILITY DEVELOPMENT STANDARDS
District	District level tennis facilities are designed and maintained to cater primarily for club programming and competition. They are typically the 'headquarters' (or 'home') facility for clubs. Facilities allow clubs to grow sustainably and host training, competition, programs, administration and social activities at a central venue. District facilities also provide opportunities to support recreational tennis. New facilities that provide opportunities for new club formation should align to the district level hierarchy provision. The majority of facilities (current and proposed) in the City of Melton will be district level tennis facilities. <i>District level tennis facilities align with Tennis Australia's facility hierarchy for District Tennis Centres (8 Courts+) and Local Tennis Centres (4 Courts+).</i>	<ul> <li>Area: 1.2-1.5 hectares</li> <li>Courts:</li> <li>4 courts minimum, 6 to 8 courts preferred.</li> <li>North-South court orientation.</li> <li>Acrylic or Sand-Filled Artificial Grass playing surface preferred.</li> <li>Court dimensions: Refer to Tennis Infrastructure Planning Resource (Tennis Australia).</li> <li>Minimum Dimensions: Club/Recreation. International (Minimum) preferred for 8 court venues.</li> <li>Court dencing: 3.6m black chain wire mesh fencing. Refer to Tennis Infrastructure Planning Resource (Tennis Australia). It is preferable that courts are fenced in pairs or fours.</li> <li>350lux LED lighting on all courts.</li> <li>Courts and related infrastructure provision to meet Australian Standards for Tennis.</li> <li>Infrastructure:</li> <li>Permanent bench seating 1-2 per court.</li> <li>Consideration for spectator shelter viewing for main courts (up to 50m2).</li> <li>Parking assessment required for the site - Off-street minimum 240 litres per facility.</li> <li>Scoreboards: Consideration for access to power to support use of portable electronic scoreboard.</li> <li>Consideration for access to tennis hit up wall.</li> </ul> Pavilion: <ul> <li>Amenities - 2 x 15m2. 1 x shower, 2 x toilets per amenity.</li> <li>Change Rooms - 2 x 10m2 up to 15m2. Up to two change rooms per venue.</li> <li>External Covered Viewing - 50m2 to 100m2. To provide a view of the courts.</li> <li>Kitchen/Kiosk - 25m2 (includes Sm2 to 10m2 of storage).</li> <li>Pavilion Toilets - Internal Access-ID Accessible, Male and Female toilets to meet Building Code of Australia requirements.</li> <li>External storage - 10m2</li> <li>Community (Social) Room - 100m2</li> <li>Internal storage - 10m2</li> <li>Cleaners - 5m2</li> <li>Utilities/ Plant / Circulation - to be determined during planning stage.</li> </ul>

### **APPENDIX 3: TENNIS FACILITY DEVELOPMENT STANDARDS**

HIERARCHY	DEFINITION	TENNIS FACILITY DEVELOPMENT STANDARDS
Public Access	Public access courts are designed and maintained to cater primarily for recreational tennis outside of club competition, programming and coaching. Public access courts generally comprise little or no supporting infrastructure such as a pavilion, public toilets or lighting. These facilities are not generally available for hire and bookings are not required.	<ul> <li>Courts:</li> <li>1 to 3 courts. 2 courts preferred.</li> <li>North-South court orientation.</li> <li>Acrylic or Asphalt playing surface.</li> <li>Court dimensions: Refer to Tennis Infrastructure Planning Resource (Tennis Australia).</li> <li>Minimum Dimensions: Club/Recreation.</li> <li>Court fencing: 3.0m black chain wire mesh fencing.</li> <li>Consider 250lux LED lighting on courts with timers to support recreational night tennis.</li> <li>Consider multipurpose line marking and infrastructure for other sports such as pickleball, netball, basketball or futsal.</li> </ul>
	Public access courts may be multipurpose such as line marking and infrastructure for other sports such as pickleball, netball, basketball or futsal.	
	Public access tennis facilities align with Tennis Australia's facility hierarchy for Public Access Centres (1 Court+).	

#### **APPENDIX 4: INFRASTRUCTURE PLAN FOR TENNIS IN MELTON**

NEW TENNIS FACILITI	NEW TENNIS FACILITIES & NEW COURTS AT EXISTING FACILITIES								
	Short Term (1 to 3 years)		Medium Term (4 to 6 years)	Long Term (7 to 10 years)					
Site	Site	Estimated Cost	Site	Estimated Cost	Site	Estimated Cost			
Western Corridor	Blackwood Drive Recreation Reserve - Public Access (1 Court) Committed project 2023/24	\$350,000	Bridge Road Recreation Reserve (4 courts), pavilion and associated infrastructure.^	\$6M	Nil	-			
	Melton South Recreation Reserve (2 Courts) Committed project 2024/25	\$700,000							
Eastern Corridor	Plumpton North Sports Reserve (4 courts), pavilion and associated infrastructure. <sup>^</sup>	\$6M	Caroline Springs Regional Tennis Complex (1 Court)	\$350,000	Kororoit Sports Reserve (4 courts), pavilion and associated infrastructure. <sup>^</sup>	\$6M			
Central Growth Corridor	Nil	-	Nil	-	Nil	-			
Diggers Rest	Nil	-	Diggers Rest Recreation Reserve (2 Courts)	\$700,000		-			
TOTAL	Three sites, seven courts	\$7.05M	Three sites, seven courts	\$7.05M	One sites, four courts	\$6M			

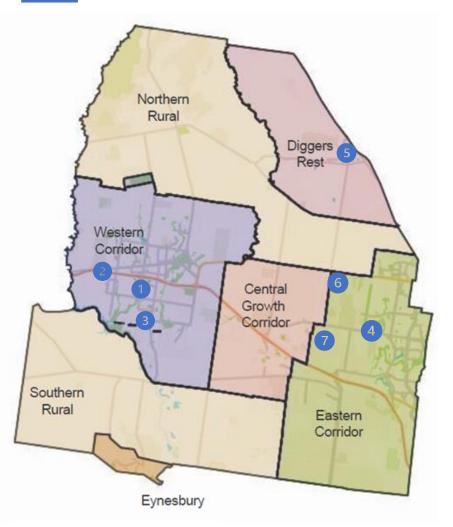
^ Estimated costs for tennis courts and pavilion only. Does not include services and associated infrastructure such as car parking.

#### **APPENDIX 4: INFRASTRUCTURE PLAN FOR TENNIS IN MELTON**

#### IMPROVEMENTS TO EXISTING TENNIS FACILITIES

Site	Short Term		Medium Term		Long Term		
Site	Component	Estimated Cost	Component	Estimated Cost	Component	Estimated Cost	
Aintree Recreation Reserve (Tennis)	Feasibility study to upgrade the tennis pavilion.	\$30,000	Pavilion upgrade and extension	\$1.5M	<ul> <li>Tennis court renewal including supporting infrastructure (x 10).</li> </ul>	\$500,000	
Arnolds Creek Recreation Reserve (Tennis)	Reconstruct 4 tennis courts and supporting infrastructure.	\$1.4M	<ul> <li>Feasibility study to upgrade the tennis pavilion (subject to new club establishment).</li> </ul>	\$30,000	<ul> <li>Pavilion upgrade &amp; extension (subject to new club establishment).</li> </ul>	\$2M	
Diggers Rest Recreation Reserve • (Tennis)		\$30,000	• Tennis court renewal including supporting infrastructure (x 4).	\$200,000			
Eynesbury Recreation Reserve (Tennis)			<ul> <li>Feasibility study to extend the pavilion to include dedicated tennis facilities (subject to club growth).</li> </ul>	\$30,000	<ul> <li>Pavilion extension (subject to club growth).</li> </ul>	\$2M	
Kurunjang Recreation • Reserve (Tennis)	Feasibility study to upgrade the tennis pavilion.	\$30,000	Pavilion upgrade and extension	\$3M			
	<ul> <li>Introduce public access online booking technology and lock systems.</li> </ul>	\$30,000					
Melton South Recreation Reserve (Tennis)					<ul> <li>Tennis court renewal including supporting infrastructure (x 4).</li> </ul>	\$200,000	
Parkwood Green Reserve (Tennis)	Introduce public access online booking technology and lock systems.	\$30,000			• Tennis court renewal including supporting infrastructure (x 6).	\$300,000	
West Melton Recreation Reserve	Reconstruct 2 public access tennis courts and supporting infrastructure. <i>Committed project 2024/25</i>	\$700,000					
Various	LED Lighting Upgrade Program.	\$600,000	LED Lighting Upgrade Program.	\$600,000	<ul> <li>Public Access Court Renewal Program</li> </ul>	\$200,000	
	Shelter and Seating Program	\$300,000	Shelter and Seating Program	\$300,000	(x4)		
	Public Access Court Renewal Program (x6)	\$250,000	<ul> <li>Public Access Court Renewal Program (x6)</li> </ul>	\$250,000			
TOTAL		\$3.4M		\$5.91M		\$5.2M	

#### **APPENDIX 5: NEW TENNIS COURTS 2024 - 2034**



NEW TENNIS FACILITIES & COURTS	COURTS	HIERARCHY
1. Melton South Recreation Reserve	2 courts	District
2. Blackwood Drive Recreation Reserve	1 court	Public Access
3. Bridge Road Recreation Reserve	4 courts	District
4. Caroline Springs Recreation Reserve	1 court	Regional
5. Diggers Rest Recreation Reserve	2 courts	District
6. Plumpton North Sports Reserve	4 courts	District
7. Kororoit Sports Reserve	4 courts	District
TOTAL	18 courts	

#### **APPENDIX 6: CAROLINE SPRINGS REGIONAL TENNIS COMPLEX**



#### Caroline Springs Regional Tennis Complex Preliminary Concept Plan

#### LEGEND

- 1. Retain existing hot shot courts.
  - 2. Existing show court.
  - New 12th tennis court situated on the grassed portable seating area and path network adjacent to the show court.
    - Removal of current fence and lighting infrastructure located west of the show court to ensure unobstructed compliant run-offs.
    - Lighting design required to illuminate show court and new 12th court to competition standard.
    - Relocation of stormwater and power conduits underneath the new court as per the as built designs for precinct.
    - Address surface repair requirements around the existing fence and show court lighting fixtures to mitigate trip hazards.
    - Where demand exists for portable event seating, seating to be temporarily erected on hot shot courts or to the west of the current show court.

#### Existing lighting

Proposed/relocated lighting

Existing fence

#### **APPENDIX 7: MELTON SOUTH RECREATION RESERVE**



