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1.0 EXECUTIVE SUMMARY

The key elements of Melton City Council's Strategic Planning Framework are our Council Plan, Strategic Resource Plan and the Annual Budget. In accordance with The Local Government Act 1989, and the Local Government (Planning and Reporting Regulations 2014 (the Regulations). The Strategic Resource Plan must be reviewed and adopted by Council by 31 August 2020.

The Strategic Resource Plan provides direction in future service planning and is a critical tool in identifying and managing Council's financial risks. The Plan informs Council decision-making in areas such as service levels, infrastructure management, rating strategy and investment targets, and then reflects the future impact of those decisions. The Plan also provides the long term, prudent and "sustainable' financial framework within which Council will develop, consider and adopt the 2020/21 Budget.

Within this report there are some specific projects detailed, (i.e. Capital Works of \$420.3 million over the 5 years from 2019/20 to 2023/24 see pages 7 and 17). It should be noted however that this financial strategy does not attempt to set in concrete any item in particular, rather it provides a financial framework that shows the amount of funds Council will have at its discretion over a period. It is in this way that financial modeling can be undertaken as project costs are firmed and submitted to the annual budget process.

Council, in adopting a long-term financial strategy (and carrying out regular reviews) is ensuring financial resources are available over the long term. It also reinforces the Council's ability to renew the required infrastructure and fund new capital works, plus adequately resource the business plans contained in the Council Plan enabling the overarching Council vision to become a reality.

Strong financial management is necessary ingredient for Local Government and in particular for Melton City Council which is currently in an environment of rapid growth with increasing demand for facilities and services for the growing community.

The overall objective of the SRP is financial sustainability in the medium term, while still providing sufficient resources to achieve the council plan strategic objectives. The key objectives which underpin the SRP over the next four years are:

- achieve a modestly positive adjusted underlying result;
- achieve a balanced budget on a cash basis;
- · maintain existing service levels; and
- meet Councils' asset renewal requirements.

In preparing the SRP, council has also been mindful of the need to comply with the principles of sound financial management in the Act which requires council to:

- · prudently manage financial risks relating to debt, assets and liabilities;
- · provide reasonable stability in the level of rate burden;
- · consider the financial effects of council decisions on future generations;
- · provide full, accurate and timely disclosure of financial information; and
- reduce debt to a low and moderate level to allow capacity to fund future infrastructure.

In turn, specific financial goals have been established to support management and Council decision making, and to track progress against objectives.

These goals are:

- Sustain underlying surplus from annual operations during the currency of this Strategic Resource Plan;
- Maintain a balanced cash budget;
- Maintain a minimum working capital of \$3.5 million; and
- Maintain growth in net assets.

Melton City Council

Strategic Resource Plan 2020/21 - 2023/24

How the plan was developed

This SRP has been developed through a rigorous process and is based on the following key information:

- audited financial statements as at 30 June 2019;
- assumptions provided by Councils' Capital Projects team about requirements for future asset renewal, expansion, upgrade and new assets;
- · assumptions provided by finance regarding future changes in assets, liabilities and equity; and
- information provided by the executive management team and Council.

There are a number of assumptions underlying the forecasts for income, expenditure, assets, liabilities, equity, cash, capital works expenditure and human resources included in the SRP. These assumptions have been derived from the following sources:

- · assessment of the current financial position;
- · scan of the external economic environment;
- forecast changes in population and demographics; and
- advice from officers responsible for service and capital works planning and delivery.

The Strategic Resource Plan is not a static document, but is reviewed at least annually as part of Council's strategic planning and budget process and is updated to reflect changing internal and external circumstances.

Melton City Council

Strategic Resource Plan 2020/21 - 2023/24

2.0 FINANCIAL PERFORMANCE

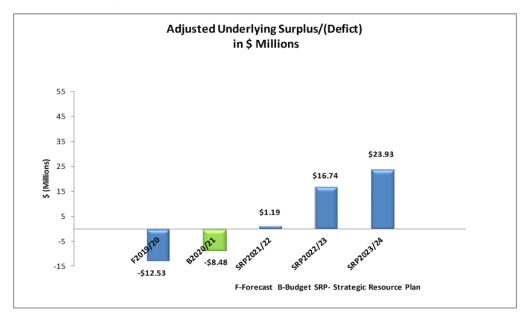
Financial performance refers to the net outcome of all revenues and expenditure from Council's operating activities during a financial year. It is presented in the Budgeted Income Statement in terms of both an underlying surplus or deficit and also a comprehensive result.

The underlying result is the net surplus or deficit for the year adjusted for non-cash developer contributions, capital grants and other once-off adjustments. It is a measure of financial sustainability, as it is not impacted by non-recurring or once-off items of revenues and expenses, which can often mask the operating result.

The Council is in a period of rapid growth and while this is expected to extend well into the next decade, the magnitude and pace of the projected growth poses significant challenges to Council.

The Council's operating result is projecting a underlying deficit of \$8.5 million in 2020/21 mainly due to the impact of Covid-19 pandemic, however the Council's strong financial management, good governance practices and reserves will ensure that we emerge strongly with a significant turnaround in the medium term with underlying surplus projected at \$1.2m in 2021/22 to \$23.9 million by 2023/24.

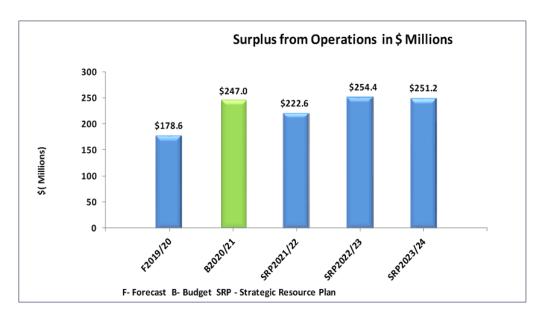
The higher levels of growth projected is expected to yield significant increase in the underlying results during the currency of this Strategic Resource Plan.



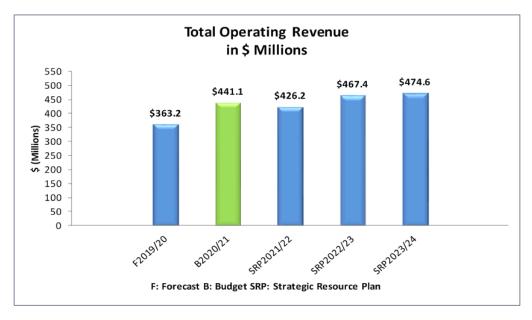
The comprehensive surplus from operations is the total after accounting for both operating and non operating items. These include capital grants and contributed assets.

Council's comprehensive surplus before revaluation increment varies year by year depending on the level of land sales, cash and non-cash contributions. The comprehensive surplus before revaluation adjustments is projected to move from \$178.6 million in 2019/20 to \$251.2 million by 2023/24.

Strategic Resource Plan 2020/21 - 2023/24



Total revenue is projected to increase from a forecast \$363.2 million in 2019/20 to \$474.6 million by 2023/24. As stated earlier, the variability in revenue is highly influenced by the level of monetary, non-monetary contributions and land sales revenue.



Other assumptions built in for revenue and operating expenditure are discussed in detail under Section 8, Assumptions on Pages 10 to 13.

Melton City Council

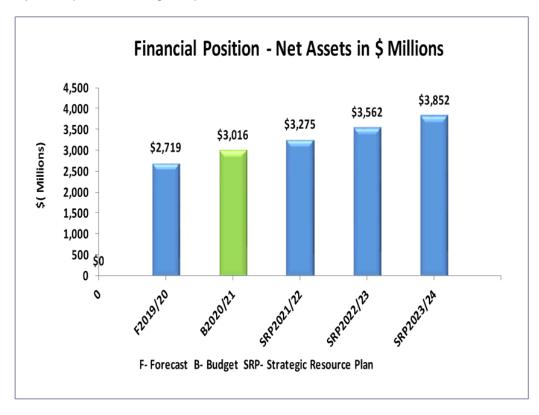
Strategic Resource Plan 2020/21 - 2023/24

3.0 FINANCIAL POSITION

Financial Position refers to a "snap shot" of all assets (what Council owns) and Liabilities (what Council owes) at the end of the financial year. It is presented as the Budgeted Balance Sheet and the reported net assets (i.e. Assets less Liabilities), representing the net worth, or value of Council.

The Current (Liquidity) Ratio (or Current assets over Current Liabilities) measures the liquidity situation of Council, or our ability to meet short term (less than twelve months) financial obligations. Throughout the planning period, Council's liquidity ratio far exceeds the target ratio of 2.5 times current liability. The projected ratio from 2019/20 to 2023/24 is between of 6.6 to 11.3.

Council's net assets will increase in value from a forecast \$2.72 billion in 2019/20 to \$3.85 billion by 2023/24. This is a net increase of \$1.13 billion reflecting the net outcome of annual capital expenditure, contributed assets, asset disposals, depreciation including the impact of asset revaluations.



Strategic Resource Plan 2020/21 - 2023/24

4.0 CASH FLOW

Cash flow refers to the inflows and outflows of cash during the financial year in the performance of all activities. The Budgeted Cash Flow Statement presents this information in three main areas, operating activities (i.e. normal receipts and payments from operations), investing activities (addition and disposal of non current assets) and financing activities (loan borrowings and repayments). The statement explains the reasons for movement in cash reserves between the start and end of year.

The Council cash holding during the planning period is shown below. Cash and equivalents at end of the year depends heavily on the level of capital expenditure budgeted in each year. The projected balances are based on the assumption that the Capital expenditure budgeted for the year will be completed before the end of the financial year.



The Strategic Resource Plan is framed around having sufficient cash reserves to cover restricted assets which are primarily developer contributions, construction retentions, maintenance bonds and also a working capital limit of \$3.5 million to meet day to day needs. Cash and Investment balances in the planning period are projected to be in a strong position around the \$369.0 million mark by 2023/24. It is worth noting that this is after delivering an average annual capital works program of \$84.1 million (total over 5 years of \$420.3 million) and repayments of loans of \$18.3 million over the 5 years, with new borrowing of only 14.65 million over the planning period. This is however based on a number of assumptions such as the demand for housing will remain strong over the 5 years, Council will be able to derive cash inflows from land sales revenue from Council's joint venture development, capital grants from state and federal sources of \$27.8 million and also \$273.1 million of cash contributions from developers. These estimates while quite significant are nevertheless based on the continuing trend the Council has experienced over recent years.

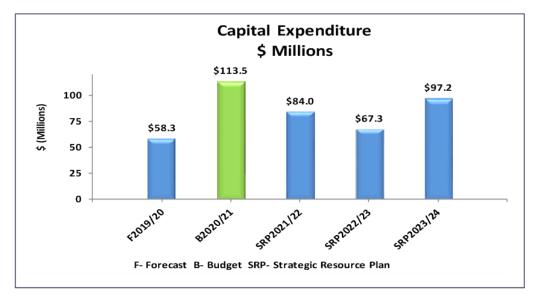
5.0 CAPITAL EXPENDITURE

Capital expenditure refers to Council's expenditure in constructing, renewing, expanding or upgrading its physical assets (infrastructure, facilities etc.) to meet the community's service needs. Capital expenditure is added to Council's non-current assets value on the Statement of Financial Position at the end of the financial year, and represents a significant component of council's annual cash outflows.

Council's Strategic Resource Plan ensures that a significant proportion of cash flow from operating activities is directed to the capital works program over the next 5 years.

Melton City Council

Strategic Resource Plan 2020/21 - 2023/24



An extensive capital works program of over \$420.3 million is proposed over the next 5 year period, from 2019/20 to 2023/24. Over the 5 years this amounts to an average capital expenditure of around \$84.1 million per year. The capital works program is funded from general rate revenue, developer contributions, capital contributions, borrowings and asset sales.

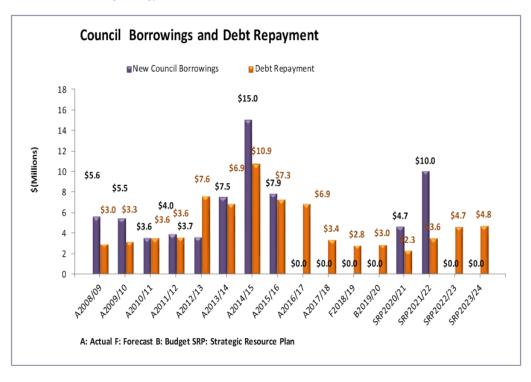
The 2020/21 capital expenditure of \$113.5 million includes carry forward works of \$27.3 million from 2019/20.

Melton City Council

Strategic Resource Plan 2020/21 - 2023/24

6.0 Borrowings

There is Council will bridge the gaps in funding shortfalls in the significant capital expenditure projected in 2020/21 and 2021/22 through borrowings of \$4.650 and \$10.0 million respectively. The Council also plans to repay approximately \$18.3 million of maturing debt from internally generated funds over the 5 years. This is in line with the Council's borrowing strategy.



Borrowings	New Borrowings	Principal Paid	Interest Paid	Balance 30 June
Year	\$'000	\$'000	\$'000	\$'000
2019/20		-2,962	-631	15,805
2020/21	4,650	-2,306	-525	18,149
2021/22	10,000	-3,565	-420	24,585
2022/23		-4,665	-561	19,920
2023/24		-4,770	-423	15,151

Strategic Resource Plan 2020/21 - 2023/24

7.0 NON FINANCIAL RESOURCES

In determining the long term financial strategy, the Council has paid due consideration to the need for increasing the level of non financial resources each year such as additional staff numbers, plant, furniture and equipment, facilities and infrastructure that are required to service the growing demand for services in the planning period.

		Strategic Resource Plan Projection				
Budgeted Statement of	Forecast	Budget	Projections			
Human Resources	2019/20	2020/21	2021/22	2022/23	2023/24	
	\$'000	\$'000	\$'000	\$'000	\$'000	
Staff Expenditure						
Employee Costs - Operating	58,611	63,342	66,230	68,879	72,323	
Employee Costs - Capital						
Total Staff Costs	58,611	63,342	66,230	68,879	72,323	
Staff Numbers	FTE	FTE	FTE	FTE	FTE	
Total Staff Numbers (FTE)	639.0	660.0	679.0	692.0	714.0	

Melton City Council

Strategic Resource Plan 2020/21 - 2023/24

8.0 ASSUMPTIONS

Factors applied in the development of the financial forecasts are summarised below:

8.1 Cash Flow

For cash flow projection purposes, collection of revenues and payment of accounts are assumed to hold a pattern similar to previous years and close to 100% of the amount accrued in the year.

8.2 Consumer Price Index (CPI)

Consumer Price Index (CPI) over the planning period is projected at rates shown in the table below:

2020/21	2021/22	2022/23	2023/24
2.00%	2.25%	2.50%	2.50%

8.3 Rates & Charges Income

Rates & charges Income are projected to increase during the next four years based on rate increases and growth in assessments:

	2020/21	2021/22	2022/23	2023/24
General Rate Increase	0.0%	2.25%	2.5%	2.5%

8.4 User Fees & Charges

Statutory and user fees and charges are expected to increase as detailed below. Fees and charges are projected to drop by 13% in 2020/21 due to the impact of Covid-19 however, it is expected to bounce back strongly in by 24.7% in 2021/22 from the reduced levels of the previous year when conditions return to normal.

	2020/21	2021/22	2022/23	2023/24
Statutory and User Fees & Charges (CPI/Growth)	(12.7%)	19.5%	4.0%	4.0%

8.5 Developer Contributions

Developer cash and non cash contributions are projected as follows.

	2020/21	2021/22	2022/23	2023/24
Cash Contributions(\$ Millions)	\$66.5m	\$52.3m	\$42.1m	\$41.4m
Non Cash Contributions(\$ Millions)	\$174.9m	\$155.5m	\$180.0m	\$171.5m

Strategic Resource Plan 2020/21 - 2023/24

8.6 Grants

Grants incomes are as outlined below.

	2020/21	2021/22	2022/23	2023/24
Grants Commission	\$17.6m	\$18.3m	\$19.0m	\$19.8m
Other Operating Grants	\$12.0m	\$13.8m	\$14.0m	\$13.2m
Capital Grants (\$ Millions)	\$9.2m	\$1.3m	\$3.3m	\$3.5m

8.7 Proceeds from Asset Sales

Significant asset sales revenue has been assumed for the planning period going forward. This includes property sales revenue from joint venture development agreements entered into by the Council, which will have significant positive cash flow impact on the Council finances over the long term.

	2020/21	2021/22	2022/23	2023/24
Proceeds from Asset Sales	\$9.9m	\$22.4m	\$22.4m	\$21.3m

8.8 Interest on Investments

Investment income is based on projected cash & investment balances available for investment each year. It is recognised that investment income will be based on the average cash funds available throughout the year for investment. This may vary significantly from the end of year cash balance at balance date shown in the Budgeted Cash Flow Statement and the Budgeted Balance Sheet. Investment income is grouped under other income in the operating statement.

	2020/21	2021/22	2022/23	2023/24
Interest income (\$ Millions)	\$4.5m	\$4.7m	\$4.95m	\$5.4m

8.9 Employee Costs

Significant increase in employee costs in 2020/21 is due to lower than anticipated employee costs in 2019/20 and conversion of agency staff to permanent staff in 2020/21. Increases in 2021/22 onwards are due to EBA/WPI increases, projected growth and band increases.

	2020/21	2021/22	2022/23	2023/24
EBA/WPI/Growth	8.0%	4.5%	4.0%	5.0%
Staff Oncosts	18.5%	18.5%	18.5%	18.5%

EBA – Enterprise Bargaining Agreeme WPI- Wage Price Index

Strategic Resource Plan 2020/21 - 2023/24

	2020/21	2021/22	2022/23	2023/24
Employee Numbers (FTE)	660	679	692	714

FTE – Full-Time Equivalent

8.10 General Expenditure

The remaining general operating expenditure items are projected to increase as outlined below: The 0.6% increase in expenditure in 2020/21 is due to the impact of Covid-19. Increase in 2021/22 is due to normalisation of expenditure post Covid-19.

	2020/21	2021/22	2022/23	2023/24
Materials and Services (CPI/Growth)	1.0%	4.8%	4.0%	4.0%

8.11 Capital Expenditure

The Capital works expenditure projections are based on Council's draft 10 year capital works program, reflecting works carried forward, committed future works, asset renewal works, plant replacement program and planned major projects.

	2020/21	2021/22	2022/23	2023/24
Capital Expenditure (\$ Millions)	\$113.5m	\$84.0m	\$67.3m	\$97.2m

8.12 Borrowings

	2020/21	2021/22	2022/23	2023/24
Total New Borrowings (\$ Millions)	\$4.65m	\$10.0m	nil	nil
Total Repayment (\$ Millions)	\$2.3m	\$3.6m	\$4.7m	\$4.8m

8.13 Cost of Assets Sold

Projected cost of assets sold year-by-year is based on the level of asset sales and includes payments to Council's development partner.

	2020/21	2021/22	2022/23	2023/24
Written Down Value of Assets Sold (\$ Millions)	\$5.1m	\$10.1m	\$10.1m	\$10.5m

Strategic Resource Plan 2020/21 - 2023/24

8.14 Depreciation

The Depreciation charges for the year take into account the impact of capital expenditure, disposals, contributed assets and expected asset life during for the planning period.

	2020/21	2021/22	2022/23	2023/24
Depreciation & Amortisation (\$ Millions)	\$41.8m	\$44.4m	\$47.5m	\$50.9m

Melton City Council

Strategic Resource Plan 2020/21 - 2023/24

For the year ending 30 June					
			Strategic Resource Plan Projections	irce Plan Proj	ections
Budgeted Comprehensive	Forecast	Budget	Proje	Projections	
Income Statement	2019/20	2020/21	2021/22	2022/23	2023/24
Year Ended 30th June	\$'000	\$'000	\$'000	\$'000	\$'000
Income					
Rates and charges	124,165	132,203	143,850	166,803	183,076
Statutory fees and fines	9,611	8,852	10,413	10,830	11,263
User fees	8,598	7,028	9,337	9,710	10,099
Contributions - monetary	70,840	66,487	52,299	42,111	41,411
Contributions - non-monetary assets	107,601	174,948	155,505	179,967	171,502
Grants - operating	21,973	29,591	32,104	33,017	33,052
Grants - operating (non-recurrent)		1			
Grants - capital	10,496	9,202	1,284	3,285	3,535
Net gain on disposal of assets	2,193	4,799	12,288	12,263	10,797
Other income	7,702	7,970	9,098	9,462	9,841
Total Income	363,179	441,081	426,178	467,448	474,576
Expenses					
Employee costs	58,611	63,342	66,230	68,879	72,323
Materials and services	79,945	79,575	83,393	86,729	90,198
Bad and doubtful debts	683	458	468	472	485
Depreciation	36,688	41,520	44,099	47,209	50,537
Amortisation - Intangible assets	327	327	327	327	327
Amortisation- right of use assets		238	238	137	
Borrowing costs	631	525	420	561	423
Finance costs-leases		19	6	2	
Other expenses	7,691	8,120	8,425	8,762	9,112
Total Expenses	184,577	194,124	203,609	213,078	223,405
Surplus/(Deficit)	178,602	246,957	222,569	254,370	251,171
Other comprehensive income					
Items that will not be reclassified to surplus or deficit:					
Net revaluation increment/decrement	47,931	48,468	31,666	32,027	32,382
Share of other comprehensive Income of assoc. and Joint vent.					
Items that may be reclassified to surplus or deficit in future periods					
Total Comprehensive Result	226,533	295,425	254,235	286,397	283,553

Budgeted Comprehensive Income Statement

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Melton City Council

Strategic Resource Plan 2020/21 - 2023/24

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Sheet	
Balance	
Budgeted	:
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For the year ending 30 June

Balance Sheet		S	Strategic Resource Plan Projections	irce Plan Proj	ections
As at 30 June	Forecast	Budget	Proje	Projections	
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$,000	\$,000	\$,000	\$,000	\$,000
Current assets					
Cash and cash equivalents	245,072	259,389	284,621	342,104	368,984
Trade and other receivables	7,563	7,800	7,855	7,758	7,730
Other Financial assets	2,634	3,897	16,534	19,988	21,235
Inventories	17	20	22	23	25
Non Current Assets held for resale	11,976	12,428	13,647	14,865	16,023
Right to use Assets		375	137		
Other assets	13,833	12,395	32,703	36,598	40,106
Total current assets	281,096	296,305	355,520	421,337	454,103
Non-current assets					
Trade & other Receivables					
Property Plant & Equipment	2,491,034	2,784,216	2,979,522	3,206,936	3,486,153
Inventories	132	145	152	160	168
Investment property	7,000	7,500	7,500	8,000	8,500
Intangible assets	3,030	2,703	2,376	2,049	1,722
Other assets	325	375	400	425	450
Total non-current assets	2,501,521	2,794,939	2,989,950	3,217,570	3,496,993
Total Assets	2,782,617	3,091,244	3,345,471	3,638,907	3,951,096
Current liabilities					
Trade and other payables	25,800	26,600	24,254	26,700	20,362
Trust funds & deposits	3,219	1,410	2,100	1,545	2,200
Lease Liabilities		255	241	142	
Provisions	10,940	11,351	11,691	12,042	12,403
Interest-bearing loans and borrowings	2,306	3,565	4,665	4,770	4,403
Other current liabilities	500	525	550	600	650
Total Current Liabilities	42,765	43,706	43,501	45,799	40,018
Non-current liabilities					
Provisions	2,202	2.227	2,073	2,073	2,023
Interest bearing loans & borrowings	13,499	14,585	19,920	15,151	10,748
Lease liabilies		384	142		
Other non current liabilities	4,764	14,020	4,672	13,887	46,757
Total non current liabilities	20,465	31,216	26,807	31,111	59,528
Total Liabilities	63,231	74,921	70,307	76,909	99,545
Net Assets	2,719,386	3,016,323	3,275,163	3,561,998	3,851,551
Equity					
Accumulated surplus	1,507,537	1,713,822	1,922,108	2,154,038	2,414,923
Asset revaluation reserve	987,020	1,035,488	1,067,154	1,099,181	1,131,563
Other reserves	224,829	267,013	285,901	308,778	305,064
Total Equity	2,719,386	3,016,323	3,275,163	3,561,998	3,851,551

Strategic Resource Plan 2020/21 - 2023/24

Melton City Council

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Budgeted Statement of Cash	
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For the year ending 30 June

Cash flows from operating Receipts General rates	LUTECASE		Project	Projections	
Cash flows from operating Receipts General rates	2019/20	2020/21	2021/22	2022/23	2023/24
Cash flows from operating Receipts Centeral rates	\$,000	\$,000	\$,000	\$,000	\$,000
receipts Receipts Caeheral rates Caeheral rates					
General rates					000
Create Income Constant 9 Conital	123,902	131,953	143,750	166,753	183,026
	32,469	42,963	33,388	36,302	36,587
Interest	3,914	4,367	3,650	3,850	4,050
User charges	18,122	15,780	19,650	20,490	21,312
Contributions & Reimbursements	70,840	66,487	52,299	42,111	41,411
Other revenue	3,795	3,467	3,311	4,743	4,604
Total Receipts	253,042	265,018	256,048	274,249	290,990
Payments					
Employee costs	57,733	62,906	66,043	68,528	72,012
Materials and Services	79,562	78,749	82,967	86,379	98,548
Other expenses	7,691	8,120	8,425	8,762	9,112
Total Payments	144,986	149,776	157,435	163,669	179,672
Net cash provided by operating activities	108,055	115,243	98,613	110,580	111,318
Cash flows from investing activities		1			
Proceeds from sales of property, plant and equipment	19,000	10,770	4,621	19,448	17,915
Payments for property, plant and equipment	-58,341	-113,514	-84,017	-67,319	-97,160
Net cash used in investing activities	-39,340	-102,744	-79,396	-47,871	-79,245
Cash flows from financing activities					
Finance costs	-631	-525	-420	-561	-423
Finance costs - interest paid - lease liabilities					
Repayment of lease liabilities					
Proceeds from borrowings		4,650	10,000		
Repayment of borrowings	-2,962	-2,306	-3,565	-4,665	-4,770
Net Cash used in financing activities	-3,593	1,819	6,015	-5,226	-5,193
Net increase in cash & cash equivalents	65,121	14,318	25,232	57,482	26,880
Cash & equivalents at begining of year	179,951	245,072	259,389	284,621	342,104
Cash & equivalents at 30 June	245,072	259,389	284,621	342,104	368,984

31 AUGUST 2020

MEETING	G OF COUNCIL	31 AUGUST 2020
Item 3.1	Adoption of 2020/2021 Budget; Minutes of the Section 223 Subn	nissions Advisory
	Committee held 06 August 2020	-
Appendix 3	Strategic Resource Plan 2020/21 to 2023/24 - undated	

		S	Strategic Resource Plan Projections	rce Plan Proje	ctions
Budgeted Statement of Capital Works	Forecast	Budget	Projections	tions	
For the years ending	2019/20	2020/21	2021/22	2022/23	2023/24
30th June 2024	\$,000	\$'000	\$`000	\$'000	\$'000
Property					
Land	3,883	1,350	1,000	5,679	
Total Land	3,883	1,350	1,000	5,679	
Buildings & Building Improvements		1			
Buildings	19,386	49,799	28,698	24,292	45,989
Building Improvements					
Total Buildings	19,386	49,799	28,698	24,292	45,989
Total Property	23,270	51,149	29,698	29,971	45,989
Plant, equipment and library books					
Plant, machinery and equipment	1,570	1,364	1,406	1,450	1,495
Fixtures, fittings and furniture	130	120	124	128	131
Computers and telecommunications	636	535	552	569	586
Library books	473	518	533	549	565
Total Plant and Equipment	2,809	2,537	2,615	2,695	2,778
Infrastructure					
Roads	13,102	34,154	33,915	15,801	21,604
Bridges	123	234	1,917	2,163	5,283
Drainage	794	397	394	406	419
Recreational, leisure and community facilities	15,828	18,493	11,924	11,470	18,357
Footpaths and Cycleways	1,194	1,336	1,377	1,420	1,464
Other infrastructure	1,221	5,214	2,176	3,393	1,268
Total infrastructure	32,262	59,827	51,703	34,653	48,393
Total capital works expenditure	58,341	113,514	84,016	67,319	97,160
Represented by:					
Asset renewal expenditure	6,380	10,944	7,272	9,624	7,684
New asset expenditure	31,036	66,676	47,702	37,386	66,705
Asset Upgrade expenditure	11,128	19,089	11,957	8,308	5,888
Asset expansion expenditure	9,797	16,805	17,085	12,001	16,883
Total capital works expenditure	58,341	113,514	84,016	67,319	97,160
Represented by:					
Grants Income	10,496	13,372	1,284	3,285	3,535
Developer Contributions & Other Reserves	14,056	40,639	34,873	36,982	64,441
Borrowings		4,650	10,000		
Funded from Operating Surplus and Carry Forwards	33,789	54,853	37,859	27,052	29,184
Total capital works expenditure	58,341	113,514	84,016	67,319	97,160

Budgeted Capital Works Statement For the year ending 30 June

4.0

Strategic Resource Plan 2020/21 - 2023/24

Melton City Council

MEETING	G OF COUNCIL	31 AUGUST 2020
Item 3.1	Adoption of 2020/2021 Budget; Minutes of the Section 223 Submission	ons Advisory
	Committee held 06 August 2020	
Appendix 3	Strategic Resource Plan 2020/21 to 2023/24 - undated	

Budgeted Statement of Changes in Equity			Revaluation	Other
For the years ending	Total **000	Surplus	Reserve *000	Reserves *000
Year Ended 30th June 2021	7	900 ÷	000 *	000 #
Balance at begining of the financial year	2.719.386	1.507.537	987.020	224,829
Interest Income		-1,971		1,971
Comprehensive result	246,957	246,957		
Net asset revaluation Increment/(decrement)	48,468		48,468	
Other PSP related Transfers	1,512	1,512		
Transfers from reserves		37,272		-37,272
Transfers to Reserves		-77,485		77,485
Balance at end of Financial Year	3,016,323	1,713,822	1,035,488	267,013
Year Ended 30th June 2022				
Balance at begining of the financial year	3,016,323	1,713,822	1,035,488	267,013
Interest Income		-2,377		2,377
Comprehensive result	222,569	222,569		
Net asset revaluation Increment/(decrement)	31,666		31,666	
Other PSP related Transfers	4,605	5,000		-395
Transfers from reserves		40,014		-40,014
Transfers to Reserves		-56,920		56,920
Balance at end of Financial Year	3,275,163	1,922,108	1,067,154	285,901
Year Ended 30th June 2023	3,275,163			
Balance at begining of the financial year	3,275,163	1,922,108	1,067,154	285,901
Interest Income		-2,356		2,356
Comprehensive result	254,370	254,370		
Net asset revaluation Increment/(decrement)	32,027		32,027	
Other PSP related Transfers	437	5,500		-5,063
Transfers from reserves		35,975		-35,975
Transfers to Reserves		-61,559		61,559
Balance at end of Financial Year	3,561,998	2,154,038	1,099,181	308,778
Year Ended 30th June 2024	3,561,998			
Balance at begining of the financial year	3,561,998	2,154,038	1,099,181	308,778
Interest Income		-2,506		2,506
Comprehensive result	251,171	251,171		
Net asset revaluation Increment/(decrement)	32,382		32,382	
Other PSP related Transfers	6,000	6,000		
Transfers from reserves		65,545		-65,545
Transfers to Reserves		-59,325		59,325
Balance at end of Financial Year	3,851,551	2,414,923	1,131,563	305,064

Budgeted Statement of Changes in Equity For the year ending 30 June 5.0

		SI	trategic Resou	Strategic Resource Plan Projections	ections
Budgeted Statement of Fo	Forecast	Budget	Proje	Projections	
Human Resources 20	2019/20	2020/21	2021/22	2021/22 2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff Expenditure					
Employee Costs - Operating	58,611	63,342	66,230	68,879	72,323
Employee Costs - Capital					
Total Staff Costs	58,611	63,342	66,230	68,879	72,323
Staff Numbers	FTE	FTE	FTE	FTE	FTE
Total Staff Numbers (FTE)	639.0	660.0	679.0	692.0	714.0

6.0 Budgeted Statement of Human Resources For the year ending 30 June Strategic Resource Plan 2020/21 - 2023/24

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Melton City Council

Strategic Resource Plan 2020/21 - 2023/24

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Melton City Council

Other Information For the four years ended 30 June 2024 1. Summary of Planned Capital Works Expenditure

Capital Works 2020/21

apital Works Area	2020/21 Approved					Developer	Grant	Reserve and Other			Counci
	Budget	New	Renewal	Upgrade	Expansion	Contributions	Funding	Funding	Contributions	Borrowings	Funding
201 - Vehicles - Capital Cost											
01605 - Plant Purchases/Replacement	1,364,000	1,364,000						1,364,000			
vtal 0601 - Vehicles - Capital Cost	1,364,000	1,364,000	0	0	0	0	0	1,364,000			
02 - Furniture											
01510 - Furniture & Equipment	70,000	70,000									70,
13115 - Library Furnature Renewal	50,000	50,000									50,
otal 0602 - Furniture	120,000	120,000	0	0	0	0	0	0			120
803 - IT Equipment 02033 - Annual Computer Replacement Project	535,000	535,000									535
otal 0603 - IT Equipment	535,000	535,000	0	0	0	0	0	0			535
		,									
604 - Land											
13035 - PR34 Shogaki Dve land Purchase	1,350,000	1,350,000									1,350
otal 0604 - Land	1,350,000	1,350,000	0	0	0	0	0	0			1,350
305 - Buildings											
03517 - Melton Recycling Facility Improvements	3,790,742				3,790,742		3,000,000			400,000	390
05142 - Hillside Recreation Pavillion	468,360			468,360							468
05409 - Brookside Pavilion redevelopment	2,124,500				2,124,500		850,000				1,274
07035 - Female Change Room Upgrade	700,256			700,256							700
09021 - Caroline Springs Community Facility 08475 - Plumpton Aquatic & Leisure Centre	250,000 4,000,000	4,000,000			250,000			1,000,000			250 3,000
08475 - Plumpton Aquatic & Leisure Centre 08770 - CapEx Program - Building Component Renewals	4,000,000 2,010,000	4,000,000	2,010,000				200.000	1,000,000			3,000
08710 - Capex Program - Building Component Renewals 08719 - PR99 Car Springs Sub Regional Tennis Centre	2,010,000	25,000	2,010,000				200,000	-,300,000			25
08775 - PR100 Fraser Rise Community Centre	100,000	100,000									100
08874 - PR87 Kurunjang Neighbourhood House	60,000				60,000						60
08885 - PR57 Aintree Community Hub	60,000				60,000						60
08901 - PR31 Melton Central Community Centre (Whitehouse)	180,891	-	180,891								180
08910 - PR20 Cobblebank Indoor stadium 10001 - Sports Pavilion Kitchen Upgrade Program	22,045,000 77,320	22,045,000		77,320			45,000	22,000,000			77
10001 - Sports Pavilion Krichen Upgrade Program 12001 - Satellite City United Soccer Club	8,060		8,060	11,320							8
13012 - Toilet facility at Tentenfield Park, Burnside Heights	200,000	200,000	0,000								200
13048 - CS Lake/Tenterfield Park Public Toilet	185,307	185,307									185
13059 - PR99 CS Community Pavilion Extension	760,375				760,375						760
13066 - PR7 Diggers Rest Kindergarten Extension	62,539				62,539		17,500				45
13068 - Eynesbury Station Early Learning Centre	3,624,357 1,633,782	3,624,357			1 633 782	1,500,000	2,170,000				1,454 133
13082 - Diggers Rest Community Pavilion and Oval No. 02 13086 - Cobblebank Community Pavilion and Grandstand	1,633,782	500,000			1,033,782	1,500,000					500
13088 - Melton Community Pavilion	300,000	000,000		300,000							300
13104 - Courthouse Cafe	235,000			235,000							235
13109 - PR146 Melton Waves External Fabric Renewals	100,000		100,000								100
13121 - Arnolds Creek Children & Community Centre 3rd Room	600,000				600,000			600,000			
13127 - TaylorsHillYouth&Ccommuni.Ctr- Extens.&Upgrade	1,940,000			1,940,000							1,940
13129 - Western Region Emergency Network Warehouse	1,940,000	1,940,000					500,000				1,440
13172 - Mt. Atkinson Childrens & Community Centre	568,000	568,000				568,000					
13177 - MCC Accomodation Refit	1,250,000			1,250,000							1,250
otal 0605 - Buildings	49,799,489	33,187,664	2,298,951	4,970,936	9,341,938	2,068,000	6,782,500	24,600,000	0	400,000	15,948
506 - Roads											
											90
03020 - DDA Works	90,000			90,000							657
	90,000 857,520	857,520		90,000			200,000				
03020 - DDA Works 03110 - Shared/Bicycle Paths Construction Program 03124 - New Footpaths Construction Program	857,520 60,390	857,520 60,390		90,000							60
03020 - DDA Works 03110 - SharedBicycle Paths Construction Program 03124 - New Foughts Construction Program 03170 - PR54 Annual Resulfacing Periodic Reseals	857,520 60,390 4,545,624		4,545,624				200,000			2,500,000	1,502
03020 - DDA Wicks 03110 - SharerißBicycle Paths Construction Program 03124 - New Footpaths Construction Program 03170 - PRS4 Annual Resurfacing Periodic Reseals 03250 - PR30 Kerb & Channel Rehabilitation	857,520 60,390 4,545,624 151,109	60,390	4,545,624	90,000						2,500,000	1,502 151
03020 - DDA Works 03110 - Shared/Bicycle Paths Construction Program 03124 - New Footpaths Construction Program	857,520 60,390 4,545,624		4,545,624							2,500,000	
03023 - DDA Works 03110 - Sharedilleycle Parths Construction Program 03124 - Neer Footpaths Construction Program 03170 - PR54 Annual Resultariang Periodic Reseals 03250 - PR50 Kerb & Channel Rehabilitation 0333 - Pederlanian Crossing Westwood Dr. Burnisde	857,520 60,390 4,545,624 151,109 20,000	60,390	4,545,624							2,500,000	1,502 151 20
03020 - DDA Works 03110 - Shared/Bicycle Paths Construction Program 03124 - New Footpaths Construction Program 03170 - PRS4 Annual Resultation Program 03200 - PR30 Kerb & Channel Rehabilitation 03430 - Pedestrian Crossing Westwood Dr. Burnside 032721 - Traffic Management Devices Program 03723 - PR51 Road Safety Around Schools	857,520 60,390 4,545,624 151,109 20,000 362,237	60,390	4,545,824	151,109						2,500,000	1,502 151 20 362 100
03020 - DDA Works 03110 - Shared/Bicycle Paths Construction Program 03124 - New Foografts Construction Program 03170 - PR54 Annual Resultacing Periodic Reseals 03260 - PR30 Kerb & Channel Rehabilisation 03333 - Postesina Crossing Westwood Dr. Burnside 03721 - Traffic Management Devices Program	857,520 60,390 4,545,624 151,109 20,000 362,237 100,000	60,390 20,000 362,237	4,545,624	151,109						2,500,000	1,502 151 20 362 100 60
03020 - DDA Works 03110 - Sharetröllerycke Parths Construction Program 03124 - Neer Cooparths Construction Program 03170 - PRS4 Annual Resurdicing Periodic Receasis 03250 - PRS4 Neth & Channel Rehabilitation 03333 - Pedersteina Crossing Westwood Dr. Burnside 03214 - Traffic Management Devices Program 03724 - PR85 Read Satety Around Schools 03728 - Read Comstructions	857,520 60,390 4,545,624 151,109 20,000 362,237 100,000 60,000	60,390 20,000 362,237	4,545,824	151,109						2,500,000	1,502 151 20 362 100 60 981
03020 - DDA Works 03110 - Shared/Bicycle Paths Construction Program 03124 - New Fordards Construction Program 03170 - PR54 Annual Resultacing Periodic Reseals 03260 - PROI Neth & Channel Rehabilistion 03233 - Pedestinic Crossing Westwood Dr. Burnide 03721 - Traffic Management Devices Program 03723 - PR61 Read Safety Around Schools 03724 - Red Constructions	857,520 60,390 4,545,624 151,109 20,000 362,237 100,000 60,000 981,000	60,390 20,000 362,237		151,109						2,500,000	1,502 151 20 362 100 60 981 417
03021 - ODA Works 03110 - SharedSileycle Partiss Construction Program 03124 - New Foografis Construction Program 03170 - PRS4 Annual Resultation Program 03020 - PR30 Neth & Channell Rehabilitation 03433 - Padesthian Crossing Westwood Dr. Burnside 03731 - Traffic Management Devices Program 03732 - RPS1 Read Selety Aviouri Schools 03732 - Read Constructions 03732 - Read Constructions 03732 - Read Constructions 03732 - Read Constructions 03732 - Read Constructions 03733 - Read Constructions 03735 - PR31 Streetiscape Improvements	857,520 60,390 4,545,624 151,109 20,000 362,237 100,000 60,000 981,000 417,856	60,390 20,000 362,237	417,856	151,109						2,500,000	1,502 151 20 362
03020 - DDA Works 03110 - Shared/Bicycle Paths Construction Program 03114 - New Forsharks Construction Program 03170 - PR54 Annual Resultacing Periodic Reseals 03260 - PR30 Neth & Channel Rehabilisation 03323 - Potestinic Crossing Westwood Dr. Burnside 03721 - Traffic Management Devices Program 03723 - PR51 Read Safley Xhound Schools 03723 - R951 Read Safley Xhound Schools 03723 - Rest Grounenticins 03732 - Major Traffic Management Upgrade Program 08729 - PR 68 Roadside Hazard/Safley Improvements Program	857,520 60,390 4,545,624 151,109 20,000 362,237 100,000 60,000 981,000 417,856 350,000	60,390 20,000 362,237	417,856	151,109			543,116			2,500,000	1,502 151 20 362 100 60 981 417
03020 - DDA Works 03110 - Sharestöllecyle Parths Construction Program 03124 - Neer Foospaths Construction Program 03170 - PRS4 Annual Resultation Program 03170 - PRS4 Annual Resultation 03263 - Petersteina Crossing Westwood Dr. Burnside 03271 - Traffic Management Devices Program 03722 - PRS1 Read Safety Around Schools 03728 - Read Constructions 03732 - RAIs Tathic Management Ugrade Program 08729 - PR 68 Roadside Hazard/Safety Improvements Program 08727 - PRS1 Breestage Improvements 08776 - Read Rehabilitation Program	857,520 60,390 4,545,624 151,109 20,000 362,237 100,000 60,000 981,000 417,856 350,000 717,802	60,390 20,000 362,237 60,000	417,856	151,109			543,116			2,500,000	1,502 151 20 362 100 60 981 417 350
03020 - DDA Works 03110 - Shared/Bicycle Paths Construction Program 03124 - Neer Focashis Construction Program 03170 - PR54 Annual Resultacing Periodic Reseals 03260 - PR54 Annual Resultacing Periodic Reseals 03283 - Pedestraina Crossing Westwood Dr. Burside 03721 - Traffic Management Devices Program 03723 - Red Constructions 03723 - Najor Traffic Management Upgrade Program 08726 - PR 68 Roadisile Nazar/Safory Improvements Program 08727 - PR51 Stoed Starey Around Schools 08727 - PR51 Stoed Starey Safory Improvements 08737 - PR6 88 Roadisile Nazar/Safory Improvements 08756 - Road Rehabilitation Program 08875 - PR68 Rehabilitation Program	857,520 60,390 4,545,624 151,109 20,000 362,237 100,000 60,000 981,000 417,856 350,000 717,802 220,000 90,000	60,390 20,000 362,237 60,000	417,858 350,000 717,802	151,109	4 170.479		543,116				1,502 151 20 362 100 60 981 417 350 220 90
03020 - DDA Works 03110 - Shared/Bicycle Paths Construction Program 03124 - Nee Focashis Construction Program 03170 - PR54 Annual Resultaring Periodic Reseals 03260 - PR54 Annual Resultaring Periodic Reseals 03283 - Pedestrian Crossing Westwood Dr. Burnide 03271 - Traffic Management Devices Program 03723 - Red Constructions 03723 - Red Constructions 03723 - PR 68 Roadside Nazar/Safory Improvements Program 08773 - PR 68 Roadside Nazar/Safory Improvements Program 08773 - PR 68 Roadside Nazar/Safory Improvements 08773 - PR 68 Roadside Nazar/Safory Improvements 08775 - Road Rehabilitation Program 08785 - PR68 Rehabilitation Program 08875 - PR68 Rehabilitation Program 08875 - PR68 Rehabilitation Program 08876 - Road Rehabilitation Program 08876 - Road Rehabilitation Program	857,520 60,330 4,545,624 151,109 20,000 362,237 100,000 981,000 417,856 350,000 717,802 220,000 90,000 4,170,472	60,390 20,000 362,237 60,000 220,000	417,858 350,000 717,802	151,109	4,170,472		543,116			2,500,000	1,500 155 20 365 100 60 98 417 350 220 90 2,420
03220 - DDA Works 03110 - Shared Bicycle Paths Construction Program 03124 - New Foodshie Construction Program 03170 - PR54 Annual Resultacing Periodic Reseals 03260 - PR80 Kerb & Channel Rahabitation 03283 - Pedsteinka Crossing Westwood Dr. Burnde 03721 - Traffic Management Devices Program 03723 - PR51 Road Safety Around Schools 03723 - PR51 Road Safety Around Schools 03723 - PR51 Road Safety Around Schools 03724 - Road Constructions 03725 - PR61 Roadside Hazard/Safety Improvements Program 08757 - PR61 Strediscape Improvements 08757 - PR61 Strediscape Improvements 08757 - PR61 Strediscape Improvements 08756 - PR60 Burnside Heights Recreaction Reserve-Car park 08854 - PR72 Caroline Springs Blvd & Rockbark Middle Rd Signals 08844 - PR72 Caroline Springs Blvd & Rockbark Middle Rd Signals	857,520 60,380 4,545,624 20,000 60,000 981,000 417,856 350,000 91,717,820 220,000 90,000 4,170,472 400,000	60,390 20,000 362,237 60,000	417,858 350,000 717,802	151,109			543,116				1,500 155 20 365 100 60 98 417 350 220 90 2,420 400
03020 - DDA Works 03110 - ShanedSikeyek Parkts Construction Program 03140 - New Foografts Construction Program 03170 - PR54 Annual Resurtariang Periodic Researds 03260 - PR30 Kerb & Channel Rehabilitation 03261 - PR54 Annual Resurtariang Periodic Researds 03271 - Traffic Managament Devices Program 03721 - PR51 Road Safety Anzund Schools 03728 - Read Constructions 03732 - Read Constructions 03732 - Read Constructions 03736 - Read Constructions 03737 - PR31 Exercises per Improvements Program 08756 - Road Rehabilitation Program 08845 - PR80 Burnside Hazard/Safety Improvements Rogram 08846 - PR72 Caroline Springs Blvd & Rockbark Middle Rd Signals 08844 - PR72 Caroline Springs Blvd a Rockbark Middle Rd Signals 08847 - Caroline Springs Blvd intersection the Crossing 08847 - Caroline Springs Blvd at Rockbark Middle Rd Signals	857,520 60,390 4,545,620 151,109 360,207 100,000 981,000 981,000 717,852 220,000 9,0,000 4,170,472 400,000 500,000	60,390 20,000 362,237 60,000 220,000 400,000	417,858 350,000 717,802	151,109	4,170,472		543,116				1,500 151 20 362 100 66 983 417 350 220 90 2,420 90 2,420 400 500
03220 - DDA Works 03110 - Shaned/Bicycle Paths Construction Program 03124 - New Foodmis Construction Program 03124 - New Foodmis Construction Program 03200 - PR30 Kerb & Channel Residuation 03200 - PR30 Kerb & Channel Residuation 03201 - Traffic Management Residuation 03723 - PR51 Road Safety Around Schools 03724 - Road Communication 03723 - PR6 8 Roadside Hazaro/Safety Improvements 03726 - Road Communication 03737 - PR31 Streetscape Improvements 03737 - PR31 Streetscape Improvements 03846 - RR72 Caroline Springs Bird & Rocksank Middle R4 Signals 03847 - PR314 Humo Drive Duplication 03871 - PR314 Humo Drive Duplication 03311 - Prdsteinan Crossing Tolytos Road, Gourlay Road	857.520 60,380 4.545,624 1151.109 20,000 60,000 981.006 417,856 359,000 91.107,717,852 220,000 90,000 4,170,472 400,000 550,000	60,390 20,000 362,237 60,000 220,000	417,858 350,000 717,802	151,109			543,116				1,502 151 20 362 100 60 981 417 350 90 2,20 90 2,420 400 500 500
03920 - DDA Works 03110 - Shaweföliscycke Parths Construction Program 03110 - Bharedöliscycke Parths Construction Program 03170 - PRS4 Annual Resurfacing Periodic Researds 03260 - PR30 Kerb & Channel Rehabilitation 03231 - Präfic Nangement Devices Program 03721 - FIRST Rod Sefety Arkund Schools 03722 - Rod Sefety Arkund Schools 03722 - Rod Sefety Arkund Schools 03723 - Rod Sefety Arkund Schools 03723 - Rod Streetscape Improvements 08750 - PR30 Extensional Program 08757 - PR31 Streetscape Improvements 08854 - PR72 Caroline Springs Bind interaction Reserve-Car park 08854 - PR72 Caroline Springs Bind & Rockbark Middle RJ Signals 08874 - Caroline Springs Bind interaction the Crossing 08871 - PR314 Hume Drive Duplication 13011 - Pedestrian Crossing Taylors Road, Goutiny Road 13011 - Pedestrian Crossing Taylors Road, Goutiny Road	857,520 60,390 4,545,620 151,109 360,207 100,000 981,000 981,000 717,852 220,000 9,0,000 4,170,472 400,000 500,000	60,390 20,000 362,237 60,000 220,000 400,000	417,858 350,000 717,802	151,109 100,000 961,000			543,116				1,500 151 20 363 100 60 981 417 350 98 222 99 2,420 400 500 500 500
03020 - DDA Works 03110 - ShanedSikoyahs Construction Program 0314 - New Footsaths Construction Program 03170 - PR54 Annual Resurdaring Periodic Reseals 03260 - PR30 Kerb & Channel Rehabilitation 0333 - Pedestrian Crossing Westwood Dr. Burnside 03271 - Traffic Managament Devices Program 03722 - PR51 Road Safety Anzund Schools 03728 - Road Constructions 03728 - Road Constructions 03738 - Road Constructions 03737 - PR31 Streetscape Improvements Program 08769 - PR68 Roadside Hazard/Safety Improvements Program 08769 - PR68 Roadside Hazard/Safety Improvements Program 08769 - Road Rehabilitation Program 08769 - Road Rehabilitation Program 08864 - PR72 Caroline Springs Bivd & Rockbark Middle Rd Signals 0884 - PR72 Caroline Springs Bivd intersection the Crossing 08847 - Caroline Springs Bivd intersection the Crossing 08871 - PR314 Hum Drive Dipulsion 13011 - Pedestrian Crossing Taylors Road, Gourlay Road 13201 - Padyors Rd (West Bolanical Dr to West City Vista) 1322 - FR71 Elivans Road Utanisation	857,520 60,380 4,456,524 151,169 20,000 50,000 417,856 259,000 417,856 2220,000 981,000 417,856 2220,000 90,000 4,170,472 400,000 500,000 917,718	60,390 20,000 362,237 60,000 220,000 400,000	417,858 350,000 717,802	151,109 100,000 961,000 917,718			543,116	1,790,000			1,500 151 20 362 400 60 981 411 356 981 2,220 99 2,420 99 2,420 500 500 500 501 334
03220 - DDA Works 03110 - Shaned/Bicycle Paths Construction Program 03124 - New Foodmats Construction Program 03126 - PR50 Kerb & Charante Renabilitation 03200 - PR50 Kerb & Charante Renabilitation 03203 - PR51 Kerb & Sterner Renabilitation 03721 - Traffic Management Devices Program 03723 - PR61 Read Safety Around Schools 03723 - Read Comituctions 03723 - PR6 88 Readside Hazare/Safety Improvements Program 08737 - PR6 81 Readside Hazare/Safety Improvements Program 08737 - PR6 88 Readside Hazare/Safety Improvements 08737 - PR6 81 Readside Heights Recreaction Reserve-Car park 08756 - Read Rehabilitation Program 08757 - PR6 81 Readside Heights Recreaction Reserve-Car park 08826 - PR7 22 Caroline Springs Bilvd & Rockbark Middle Rd Signals 08847 - Caroline Springs Bilvd & Rockbark Middle Rd Signals 08847 - PR314 Hume Drive Dupication 13111 - Pdetestina Crossing Toxylors Read, Gourlay Read 13200 - Trafors Rd (West Botanical Dr to West City Visis) 13222 - PR71 Bunnas Read Winstexod Dri Intersection	857,520 60,380 4,454,524 151,169 20,000 60,000 417,854 359,000 417,854 220,000 981,000 981,000 417,854 220,000 90,000 4,170,472 400,000 500,000 500,000 507,778 8334,670 5,300,000 684,050	40.380 20,000 962,237 60,000 220,000 400,000 50,000	417,858 350,000 717,802	151,109 100,000 961,000 917,718 334,670			543,116	1,796,000			1,500 15 20 360 360 360 360 410 350 2,400 2,420 400 500 500 500 500 500 500 500 500 50
03020 - DDA Works 03110 - SharedSizycle Paths Construction Program 0314 - New Focashis Construction Program 03170 - PR54 Annual Resurdaring Periodic Reseals 03260 - PR30 Kerb & Channel Rehabilitation 03261 - PR54 Normal Resurvey Rehabilitation 03721 - Traffic Management Devices Program 03722 - PR51 Road Safety Anzund Schools 03728 - Road Constructions 03728 - Road Constructions 03728 - Road Constructions 03739 - Robit Constructions 03739 - Robit Constructions 03739 - Robit Constructions 03739 - Robit Setting Safety Anzonents Program 03747 - RR31 Stress age Improvements Integram 08769 - Road Rehabilitation Program 08864 - RR72 Caroline Springs Bivd & Rockbark Middle Rd Signals 08844 - RR72 Caroline Springs Bivd & Rockbark Middle Rd Signals 08847 - Caroline Springs Bivd Intersection the Crossing 08847 - RR314 Hume Drive Dipication 13011 - Pedestrian Crossing Taylors Road, Gourlay Road 13020 - TR937 Dirylors Road (West Bolanical Dr to West City Vista) 13022 - RR71 Burlans Road Whatsould Dr Intersection 13030 - RR32 City Viala Curt	857.520 60,300 4.545,624 1151,169 20,000 981,000 981,000 981,000 981,000 981,000 981,000 981,000 981,000 981,000 981,000 981,000 981,000 90,000 9,177,18 400,000 500,00000000	e0.380 20.000 362,237 e0.000 220.000 400.000 50,000 24.500	417,858 350,000 717,802	151,109 100,000 961,000 917,718 334,670 5,300,000			543,116				1,500,000 15 22 366,000 60 411 355 222 90 90 2,422 400 500 50 91 91 91 3330 350,000 88,000 88,000 88,0000 80,00000 80,0000 80,00000000
03021 - ODA Works 03110 - SharedSileycle Paths Construction Program 03110 - SharedSileycle Paths Construction Program 03170 - PR64 Annual Resultation Prolicide Researds 03170 - PR64 Annual Resultation Protein Renabilitation 03433 - Pedestrian Crossing Westwood Dr. Burnside 03721 - Traffic Management Devices Program 03722 - PR61 Rods Selety Avicual Schools 03723 - Rods Constructions 03723 - Rods Constructions 03732 - Rods Constructions 03732 - Rods Constructions 03732 - Rods Constructions 03735 - PR63 Selety Avicual Schools 03732 - Rods Constructions 03735 - PR61 Streetscape Improvements 03755 - FR04 Retubilitation Program 03815 - PR80 Burnside Heights Recreaction Reserve-Car park 03824 - RR72 Caroline Springs Bivd A Rockbark Middle Rd Signals 03847 - Caroline Springs Bivd Intersection Ho Crossing 03871 - PR514 Hume Drive Duplication 13020 - FR71 Rumans Road Urbanisation 13022 - Taylons Rd (West Botanical Dr to West City Vista) 13022 - TR971 Burnans Road Urbanisation 13030 - PR72 Taylons R and Westwood D Intersection 13030 - PR53 City Vista Out# 13032 - C	857,520 60,380 4,456,524 1151,109 20,000 90,000 90,000 4177,850 90,000 90,000 90,000 90,000 90,000 90,000 917,718 400,000 917,718 334,670 55,000,000 917,718	40.380 20,000 362,237 60,000 220,000 400,000 50,000 24,500 4,411,522	417,858 350,000 717,802	151,109 100,000 961,000 917,718 334,670 5,300,000			543,116	1.796,000			1,500,000 1,500,0000 1,500,0000 1,500,0000000000
03021 - DDA Works 03110 - Shamatöliksjöke Parktes Construction Program 03170 - Nev Focoparks Construction Program 03170 - PR54 Annual Resurdaring Periodic Researds 03260 - PR30 Kerb & Channel Rehabilitation 03261 - PR54 Annual Resurvoard Dr. Burnaide 03721 - Traffic Management Devices Program 03721 - PR51 Bod Safety Alcound Schools 03728 - Road Constructions 03729 - Red Constructions 03729 - Red Rob Safety Alcound Schools 03729 - Red Rob Safety Alcound Schools 03729 - Red Rob Safety Alcound Schools 0373 - Red Statestations 03757 - RR31 Extensional Intervention 03846 - PR72 Caroline Springs Blvd & Rockbark Middle Rd Signals 03844 - Oranice Springs Blvd & Rockbark Middle Rd Signals 03847 - Caroline Springs Blvd & Rockbark Middle Rd Signals 03847 - Caroline Springs Blvd & Rockbark Middle Rd Signals 03947 - PR314 Hume Drive Duplication 03947 - PR314 (West Botanica Itor West City Vista) 03920 - Taylors RV (West Botanica Itor West City Vista) 03920 - Faylors RV (West Botanica Itor West City Vista) 03920 - Faylors Red Middle Red Middle Rd Signals 03920 - Faylors RP37 Taylors Red Al Westwood Dr Intersection 03930 - RFS7 Taylors Red Al Westwood Dr Intersection 03930 - RFS7 Taylors Red Al Westwood Dr Intersection 03930 - RFS7 Taylors Red Red Middle Red Signals 03930 - RFS7 Taylors Red Al Westwood Dr Intersection 03930 - RFS7 Taylors Red Al Westwood Dr Intersection 03930 - RFS7 Taylors Red Alowsking Dr Intersection 03930 - RFS7 Taylors Red Middle Red Taylors Red Red 1000000000000000000000000000000000000	857,520 60,380 4,4545,524 151,169 302,237 100,000 417,856 350,000 417,856 350,000 417,857 220,000 417,872 400,000 500,0000,000 500,000 500,0000 500,0000 500,0000 500,0000 500,0000000	e0.380 20.000 362,237 e0.000 220.000 400.000 50,000 24.500	417,858 350,000 717,802	151,109 100,000 981,000 917,718 334,670 5,300,000 684,050			543,116				1,500,000 1,500,0000 1,500,0000 1,500,0000000000
03220 - DDA Works 03101 - SharedSiteycle Paths Construction Program 0314 - New Focashis Construction Program 03170 - PR54 Annual Resultacing Periodic Reseals 03260 - PR50 Kerb & Channel Relabilitation 03273 - PR54 Fanal Resultation 03273 - PR54 Fanal Resultation 03273 - FR51 Road Safety Around Schools 03273 - Road Constructions 03273 - Road Steiny Around Schools 03276 - Road Rehabilitation Program 08276 - Road Rehabilitation Program 08286 - PR50 Burnistle Heights Recreaction Reserve-Car park 08262 - PR 58 Biol stop: Works Program 08464 - RR72 Caroline Springs Bivd & Rockbark Middle Rd Signals 08474 - Caroline Springs Bivd & Rockbark Middle Rd Signals 08477 - PR31 Strume Drive Duplication 13011 - Pedestrian Crossing Taylors Road, Gourday Road 13020 - FR9C3 Taylors Rd M (Vest Botanical D To West City Visia) 13020 - PR72 Taylors Rd and Westwood Dr Intersection 13030 - PR25 City Visia Court 13040 - PR25 City Visia Court 13050 - PR26 Signals And Westwood Dr Intersection 13074 - PR3 City Visia Court 13074 - PR3 City Visia Court 13074 - PR2 Boundary Road - Mr. Cottrel To The Mell 13075 - PR3 City Visia Court 13076 - PR2 Boundary Road - Mr. Cottrel To The Mell 13076 - PR2 Boundary Road - Mr. Cottrel To The Mell 13076 - PR2 Boundary Road - Mr. Cottrel To The Mell 13076 - PR2 Boundary Road - Mr. Cottrel To The Mell	857,520 60,380 4,454,524 1151,169 20,000 60,000 981,000 4177,856 350,000 981,000 4177,856 2220,000 90,000 4,170,472 400,000 500,000 917,718 400,000 500,000 917,718 400,000 500,000 917,718 400,000 500,000 917,718 400,000 500,0000 500,000 500,000 500,00000000	40.380 20,000 362,237 60,000 220,000 400,000 50,000 24,500 4,411,522	417,858 350,000 717,802	151,109 100,000 961,000 917,718 334,670 5,300,000	500,000	559,000	543,116				1,500,150,200,200,200,200,200,200,200,200,200,2
03021 - ODA Works 03110 - Shanetöliksjöke Paths Construction Program 03124 - Nev Foopaths Construction Program 03170 - PR54 Annual Resuffacing Periodic Reseals 03260 - PR30 Kerb & Channel Rehabilitation 03331 - Pdestenian Crossing Westwood Dr. Burnisde 03721 - Traffic Management Devices Program 03722 - PR51 Rod Selety Avound Schools 03728 - Roda Selety Avound Schools 03728 - Roda Selety Avound Schools 03729 - PR61 Rod Selety Avound Schools 03729 - PR61 Rod Selety Avound Schools 03729 - PR6 Rod Selety Avound Schools 03729 - PR6 Rod Selety Avound Schools 03737 - PR31 Extensizable Improvements 03757 - PR31 Extensizable Improvements 03757 - PR30 Extensizable Improvements 03757 - PR30 Extensizable Improvements 03757 - PR30 Extensizable Interventents 03757 - PR30 Extensizable Networks 03816 - PR72 Caroline Springs Bivd fits Recreaction Reserve-Car park. 03844 - PR72 Caroline Springs Bivd Reckbark Middle Rd Signals 03871 - PR314 Hume Drive Duplication 13011 - Pdesterian Consent 0302 - Taylors Rd (West Botanical Dr West City Visia) 1302 - PR77 Bulton Rd Intervencion the Crossing 0302 - Taylors Rd (West Botanical Dr West City Visia) 1302 - PR71 Eurinams Road Urbanisation 1303 - PR52 City Visia Court 1303 - PR52 City Visia Court 1303 - PR53 City Visia Court 1303 - PR54 Bir Predestrian Signals 1307 - PR7E Burnams Road Urbanisation 1308 - PR52 City Visia Court 1307 - PR7E Burnams Road Urbanisation 1308 - PR52 City Visia Court 1307 - PR7E Burnams Road Urbanisation 1307 - PR7E Burnams Road Urbanisation 1308 - PR52 City Visia Court 1307 - PR7E Burnams Road Urbanisation 1308 - PR52 City Visia Court 1307 - PR7E Burnams Road Predestion Crossing 1307 - PR52 Burnams Road Urbanisation 1307 - PR7E Burnams Road Urbanisation 1308 - PR52 City Visia Court 1307 - PR7E Burnams Road Urbanisation 1307 - PR7E Burnams Roda PR52 - Courten Tom Mell 1307 - PR7E Burnams Roda PR52 - Cou	857,520 60,380 4,454,524 1151,109 20,000 302,237 100,000 417,856 3350,000 717,862 220,000 90,000 4,170,472 400,000 90,000 917,718 200,0000 917,718 200,000 917,718 200,000 917,718 200,000 910	40.380 20,000 362,237 60,000 220,000 400,000 50,000 24,500 4,411,522	417,858 350,000 717,802	151,109 100,000 981,000 917,718 334,670 5,300,000 684,050	500,000	550,000	543,116				1,500,000 15,500,000 10,000,000 10,000,000,000 10,000,00
03021 - ODA Works 03110 - Shametöliksjöke Parkts Construction Program 03110 - Shametöliksjöke Parkts Construction Program 03170 - PR64 Annual Resuffacting Periodie Researds 03203 - Predsträna Crossing Westwoord Dr. Burnside 03214 - New Ford Kannel Rehabilitation 0323 - Predsträna Consing Westwoord Dr. Burnside 03721 - Traffic Management Devices Program 03722 - PR61 Bostleich Arkander Staffer 03723 - PR61 Streetscape Improvements 03735 - PR61 Streetscape Improvements 03755 - PR61 Streetscape Improvements 03756 - PR68 Davide Hazard/Staffer Improvements Program 08376 - PR68 Davide Hazard/Staffer Improvements 03757 - PR61 Streetscape Improvements 03854 - PR75 Burs stop Works Program 03844 - PR72 Caroline Springs Bivd etteraction Reserve-Car park 03927 - Caroline Springs Bivd etteraction the Crossing 03937 - TayRos Rad (WestBotnical Dr to West City Vista) 13020 - Taytors Rad (WestBotnical Dr to West City Vista) 13020 - Taytors Rad (WestBotnical Dr to West City Vista) 13020 - PR77 Elytors Rad and Vistanisation 13030 - PR753 City Vista Court 13030 - FR753 City Vista Court 13030 - Taytors Rad and Plumpton Read 1301 - Taytors Hill Stopping Contre Timp Kalf Lane 13130 - Taytors Hill Stopping Contre Timp Carbot risk	857,520 60,380 4,456,524 1551,109 20,000 50,000 417,856 350,000 417,856 350,000 981,000 417,856 350,000 90,000 4,170,472 400,000 90,000 917,718 334,670 55,000,000 917,718 334,670 55,000,000 917,718 334,670 55,000,000 917,718 334,670 55,000,000 917,718 334,670 55,000,000 917,718 334,670 55,000,000 917,718 334,670 55,000,000 917,718 334,670 55,000,000 917,718 334,670 55,000,000 917,718 334,670 55,000,000 917,718 334,670 334,670 334,670 334,670 334,670 334,670 334,670 334,670 334,670 334,670 334,670 334,670 344,000 12,248,000 12,440,000 12,	40.380 20,000 362,237 60,000 220,000 400,000 50,000 24,500 4,411,322	417,858 350,000 717,802	151,109 100,000 961,000 917,718 334,670 5,300,000 684,050 550,000	500,000	550,000	543,116				1,500,000 157,000 100000000
03020 - DDA Works 03110 - Sharestillerycle Paths Construction Program 03124 - New Focashis Construction Program 03170 - PRS4 Annual Resultation Program 03170 - PRS4 Annual Resultation 03283 - Patiestina Crossing Westwood Dr. Burnalde 03293 - Patiestina Crossing Westwood Dr. Burnalde 03721 - PRS1 Road Safety Around Schools 03723 - Road Safety Around Schools 03732 - RR 68 Roadside Hazard/Safety Improvements Program 08759 - PR 68 Roadside Hazard/Safety Improvements Program 08764 - RR27 Earlies prings Blvd & Rockbark Middle Rd Signals 08846 - PR272 Caroline Springs Blvd & Rockbark Middle Rd Signals 08847 - PR518 Hum Drive Duplication 13011 - Potentian Crossing Taylors Road, Gurtiay Road 13022 - PR71 Butmans Road Urbanisation 13026 - PR37 Typers Raid Westwood Dr Intersection 13026 - PR37 Typers Raid Westwood Dr Intersection 13029 - PR37 Typers Raid Middle Pedestrian Crossing 13039 - PR83 City Vista Court 13030 - PR87 Taylors Road And Westwood Dr Intersection 13030 - PR87 Taylors Road And Westwood Dr Intersection 13040 - PR87 Taylors Road And Westwood Dr Intersection 13051 - PR42 Bundary Road - M. Cortrel To The Mall 13072 - Taylors Road and Plumpton Road 1316 - Taylors Road and Burputpon Road 1317 - Troups Rd from Oreings Rd to Boundary Rd	857.520 60,300 4.4545,254 1151,109 20,000 981,000 991,0000 991,000 991,000 991,000 991,000 991,000 991,000 991	40.380 20.000 362,237 60,000 220,000 400,000 50,000 24,500 4,411,922 2,821,340	417,858 350,000 717,802	151,109 100,000 981,000 917,718 334,670 5,300,000 684,050	500,000		543,116				1,502 151 221 363 363 363 363 363 360 363 350 350 333 350 684 868 868 868 868 868 868 868 868 868
03020 - DDA Works 03110 - Sharestöllscycle Partiss Construction Program 03124 - Neer Joogashis Construction Program 03170 - PRS4 Annual Resultation Projection Researds 03170 - PRS4 Annual Resultation Projection Researds 03133 - Padestrian Crossing Westwood Dr. Burnside 03133 - Padestrian Crossing Westwood Dr. Burnside 03173 - Traffic Management Daviess Program 03173 - RRS1 Streads Selley Alcundt Schools 03173 - RRS1 Streadschool HazerdSchools 03173 - RRS1 Streatscape Improvements 03175 - PRS1 Streatscape Improvements 03176 - Road Rehabilitätion Program 03176 - Road Rehabilitätion Program 03185 - PR80 Burnside Heights Recreaction Reserv-Car park 03184 - RR72 Caroline Springs Bivd Intersection Reserv-Car park 0323 - Taylors Rd (West Bolancial Dr to West City Vista) 13020 - FR911 Murans Road Urbanisation 13020 - RR71 Ruinans Road Urbanisation 13030 - RR71 Buranas Road Urbanisation 13030 - RR71 Buranas Road Urbanisation 13030 - RR71 Buranas Road Urbanisation 13030 - RR71 Ruinans Road Urbanisation 13040 - RR71 Ruinans Road Urbanisation 13050 - RR71 Ruinans Road Patruption Read 1307 - RR4 Biocokiyn Rd Silynalised Pedestrian Crossing 1307 - RR4 Biocokiyn Rd Silynalised Pedestrian Crossing 1307 - RR4 Biocokiyn Rd Silynalised Ruinand Ruingtion 13101 - Justic Cortell Rd S Greige Rd Boundabout Z	857,520 60,380 4,454,524 151,169 20,000 302,227 100,000 40,000 417,856 359,000 777,882 220,000 98,000 417,862 220,000 99,000 4,170,472 400,000 50,000 91,7,718 23,8470 50,000 4,170,472 400,000 50,000 91,7,718 33,8470 50,000 127,433 130,000 127,433 130,000 500,000 127,433 130,000 500,000 127,433 130,000 500,000 127,433 130,000 500,000 127,433 130,000 500,000 127,433 130,000 500,000 127,433 130,000 500,000 127,433 130,000 500,000 127,433 130,000 500,000 127,433 130,000 500,000 127,433 130,000 500,000 127,433 130,000 127,433 130,000 127,433 130,000 127,435 130,000 127,435 130,000 137,740 137,	40.380 20,000 362,237 60,000 220,000 400,000 50,000 24,500 4,411,922 2,821,340 1,115,500	417,858 350,000 717,802	151,109 100,000 961,000 917,718 334,670 5,300,000 684,050 550,000	500,000	472,035	543,116				1,502 151 20 362 100 60 981 417 350 220
03020 - DDA Works 03110 - Sharestillerycle Paths Construction Program 03124 - New Focashis Construction Program 03170 - PRS4 Annual Resultation Program 03170 - PRS4 Annual Resultation 03283 - Patiestina Crossing Westwood Dr. Burnalde 03293 - Patiestina Crossing Westwood Dr. Burnalde 03721 - PRS1 Road Safety Around Schools 03723 - Road Safety Around Schools 03732 - RR 68 Roadside Hazard/Safety Improvements Program 08759 - PR 68 Roadside Hazard/Safety Improvements Program 08764 - RR27 Earlies prings Blvd & Rockbark Middle Rd Signals 08846 - PR272 Caroline Springs Blvd & Rockbark Middle Rd Signals 08847 - PR518 Hum Drive Duplication 13011 - Potentian Crossing Taylors Road, Gurtiay Road 13022 - PR71 Butmans Road Urbanisation 13026 - PR37 Typers Raid Westwood Dr Intersection 13026 - PR37 Typers Raid Westwood Dr Intersection 13029 - PR37 Typers Raid Middle Pedestrian Crossing 13039 - PR83 City Vista Court 13030 - PR87 Taylors Road And Westwood Dr Intersection 13030 - PR87 Taylors Road And Westwood Dr Intersection 13040 - PR87 Taylors Road And Westwood Dr Intersection 13051 - PR42 Bundary Road - M. Cortrel To The Mall 13072 - Taylors Road and Plumpton Road 1316 - Taylors Road and Burputpon Road 1317 - Troups Rd from Oreings Rd to Boundary Rd	857.520 60,300 4.4545,254 1151,109 20,000 981,000 991,0000 991,000 991,000 991,000 991,000 991,000 991,000 991	40.380 20.000 362,237 60,000 220,000 400,000 50,000 24,500 4,411,922 2,821,340	417,858 350,000 717,802	151,109 100,000 961,000 917,718 334,670 5,300,000 684,050 550,000	500,000		543,116				1,500,000 1,500,0000 1,500,0000 1,500,0000 1,500,0000000000

Melton City Council

Strategic Resource Plan 2020/21 - 2023/24

MEETING OF COUNCIL

Item 3.1 Adoption of 2020/2021 Budget; Minutes of the Section 223 Submissions Advisory Committee held 06 August 2020 Appendix 3 Strategic Resource Plan 2020/21 to 2023/24 - undated

	2020/21							Reserve			
Capital Works Area	Approved Budget	New	Renewal	Upgrade	Expansion	Developer	Grant Funding	and Other Funding	Contributions	Borrowings	Council Funding
13133 - Taylors Rd and Gourlay Rd Signalised Intersection	1,000,000	New	Kellewal	Opgrade	1,000,000	Contributions	Funding	Funding	Condidadoria	Borrowings	1,000,00
13180 - Melton Pistol Club-Upgrade of Fire Access Track	15,000			15,000							15,00
Total 0606 - Roads	34,153,793	12,481,009	6,121,282	9,623,547	5,927,955	1,522,035	1,460,918	5,257,922	0	4,250,000	21,662,91
0607 - Drainage											
03252 - PRB1 WSUD (Water Sensitive Urban Design Program)	178,800			178,800							178,80
08726 - PR73 Drainage Infrastructure program	203,550 15,000	203,550	15.000								203,55 15,00
08835 - PR27/16 Creekbank PI Flood Protection Work Total 0607 - Drainage	397,350	203,550	15,000	178,800	0	0	0	0	0	0	397,35
0608 - Bridges 08781 - Pedestrian Bridge - Illawong/Isabella	80,000	80,000				40,000					40,00
08831 - PR31 Bridge Rehabilitation Program	153,750	00,000	153,750			40,000					153,75
Total 0608 - Bridges	233,750	80,000	153,750	0	0	40,000	0	0	0	0	193,75
0609 - Recreation											
04547 - Licensed Playspace Upgrade Program	100,000			100,000							100,00
05114 - Hillside Rec. Reserve-Grand Stand Seating	27,900			27,900	05 000						27,90
05129 - Banchory Grove Reserve - Shade Sail installation 05165 - Playground Replacement Program	35,300 187,331		187,331		35,300		100,000				35,30 87,33
05175 - Melton Secondary College Sports Field	2,330,000	2,330,000					2,000,000				330,00
06821 - Kurunjang Tennis Courts	668,463	35.000		668,463			20.000				668,46
08082 - Caroline Springs Scout Group 08371 - Reserve Shelter Shade Program	35,000 80,000	35,000 80,000					30,000				5,00 80,00
08415 - PR40 Cricket Facilities Improvement Program	60,000		60,000								60,00
08423 - Burnside Heights Rec Reserve-Multi Sports Cube	20,000	20,000		100,000							20,00
09607 - Burnside Heights Recreation Reserve Upgrades 08703 - Sydenham Hillside CC Improvements	30,000		30,000	100,000							30,00
08710 - Cricket Net Refurbishment Program	156,702			156,702							156,70
08713 - PR89 Netball Court Upgrade 08727 - Termis Court Upgrade	315,257 370,000			315,257 370,000							315,25 370,00
08727 - Tennis Court Upgrade 08763 - PR101 City Vista Sports Facility (THW)	100,000	100,000		310,000			<u> </u>				100,00
08829 - Ball Protection Fencing Program	80,000	80,000					60,000				20,00
08892 - PR48 Eynesbury Sporting Facility 08904 - PR42 Allenby Road Reserve Upgrade	10,381,299 31,971	10,381,299		31,971		1,314,672	2,134,033	4,000,000			2,932,59 31,97
08909 - PR58 17/18 Arnolds Creek Playspace	5,099	5,099		31,971							5,09
13065 - PR85 Stan Payne Reserve Play Space	69,178	69,178									69,17
13071 - Bridge Road Sports Precinct Oval 2 Design	60,000 50,000	60,000 50,000									60,00 50.00
13080 - PR 14 Park Signage Program 13089 - Bridge Road Recreation Reserve-Community PavilloN	170,000	170,000				170,000					50,00
13100 - Royal Crescent Park Playground	41,000	41,000									41,00
13101 - Gourlay Rd Flag Poles 13116 - Parks Development Program	38,000 1,063,400	38,000		1,063,400			445,918				38,00 617,48
13110 - Pains Development Program	252,200			252,200			156,000				96,20
13150 - PR98 Macpherson Park Redevelopment - Stage 2	1,500,000				1,500,000						1,500,00
13170 - Melton Bowling Club Fencing 13173 - Hillside Tennis Couts Resurfacing	15,000 60,000			15,000					4,000		11,00
13174 - Diggers Rest Reserve Scoreboard	60,000	60,000		00,000			50,000				10,00
Total 0609 - Recreation	18,493,100	13,519,576	277,331	3,160,893	1,535,300	1,484,672	4,975,951	4,000,000	4,000	0	8,028,47
0610 - Library Books											
02305 - Library Collection	495,000	495,000									495,00
02311 - Premier's Reading Challenge	23,000	23,000					23,000				107.00
Total 0610 - Library Books	518,000	518,000	0	0	0	0	23,000	0	0	0	495,00
0611 - Other Assets											
03021 - PSP/ ICP Infrastructure Design	238,412	238,412				238,412					100,00
07117 - Installation of new open space fencing 13076 - PR89 Solar Retrofit Program	100,000	100,000					<u> </u>				1,400,00
13063 - Silverdale Estate - Sound Walls	1,100,000	1,100,000									1,100,00
13118 - Installation of New Park Furnature Total 0611 - Other Assets	50,000 2,888,412	50,000 2,888,412	0	0	0	238,412	0	0	0	0	50,00 2,650,00
Total Cont + Other Assets	2,080,412	2,088,412	0	0	0	236,412	0	0	0	0	z;000,00
0613 - FootPaths & Cycleways											
03140 - Footpaths Maintenance/Replacement 04536 - Footpath Construction	1,154,999 180,711	180,711		1,154,999							1,154,99 180,71
04536 - Foolpath Construction Total 0613 - FootPaths & Cycleways	1,335,710	180,711	0	1,154,999	0	0	0	0			1,335,71
0614 - Renewal Capital Expenditure 05167 - Sportsgrounds Furniture Renewal Program	51,546		51,546								51,54
	268,041		268,041								268,04
06003 - Parks & Open Space Structures Renewal	440.005		149,865				20,000				129,86
06003 - Parks & Open Space Structures Renewal 06006 - Parks Playgrounds and Furniture	149,865		1,067,000								1,067,00
06003 - Parks & Open Space Structures Renewal 06006 - Parks Playgrounds and Furniture 06013 - Synthetic Field Maintenance	1,067,000										
06003 - Parks & Open Space Structures Renewal 06006 - Parks Playgrounds and Furniture			235,591 295,355								295,35
06003 - Parks & Open Space Structures Renewal 00004 - Parks Playgrounds and Furniture 06013 - Synthetic Field Mathrenanco 06017 - Irrigation System Renewal Program 07033 - CageE- Program - Rethrotishment Public Conveniences 13008 - PR9 Street Lighting Improvement Program	1,067,000 235,591 295,355		235,591 295,355				110,000				-110,00
06003 - Parks & Open Space Structures Renewal 06006 - Parks Playgounds and Furniture 06013 - Synthatic Field Maintenance 06017 - Intrajach System Renewal Program 07033 - CapEx Program - Refurtishment Public Conveniences	1,067,000 235,591	0	235,591	0	0	0	110,000	0			-110,00
06003 - Parks & Open Space Stuctures Renewal 06006 - Parks Phygrounds and Furniture 06013 - Synthetic Field Maintenance 06017 - Inrigation System Renewal Program 07033 - CapEx Program - Refurbishment Public Conveniences 13008 - PR9 Street Lighting Improvement Program Total 0614 - Renewal Capital Expenditure	1,067,000 235,591 295,355	0	235,591 295,355	0	0	0		0			-110,00
08003 - Parks & Open Space Structures Renewal 08005 - Parks Playgounds and Furniture 09013 - Syntheir Biol Mantanance 08017 - Inrigation System Renewal Program 07033 - Captics Program - Relutivishmert Public Conveniences 13008 - PR9 Street Lighting Improvement Program Total C614 - Netword Capital Expenditore 08020 - Public Art Projects 07526 - PR 68 Public Art Rehabilitation Program	1,067,000 235,591 295,355 2.067,398 10,000		235,591 295,355	0	0	0					-110,00 1,937,39 10,00
06003 - Parks & Open Space Stuctures Renewal 06005 - Parks Playgounds and Fumiture 06013 - Syntheir Beld Materianace 06017 - Inrigation System Renewal Program 07033 - CapEx Program - Rehrbshmert Public Conveniences 13008 - PR9 Street Lighting Improvement Program Total 0614 - Renewal Capital Expenditure 0620 - Public Art Projects 07263 - PR6 Byolic Art Rehabilitation Program 13000 - Public Art Installation	1,067,000 235,591 295,355 2,067,398 10,000 247,936	247,938	235,591 295,355 2,067,398 10,000	0	0			60,000			-110,00 1,937.39 10,00 187,93
06003 - Parks & Open Space Stuctures Renewal 06005 - Parks Playgrounds and Furniture 06013 - Syntheir Biol Mantenance 06017 - Intigation System Renewal Program 07033 - Capitis Program - Rehurbsithmert Public Conveniences 13009 - PR9 Street Lighting Improvement Program (celai 0614 - Renewal Capital Expenditure 07528 - PR 56 Public Art Rehabilitation Program	1,067,000 235,591 295,355 2.067,398 10,000		235,591 295,355 2,067,398	0	0	0					295,35 -110,00 1,937,39 10,00 187,93 197,93

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Strategic Resource Plan 2020/21 - 2023/24

Capital Works 2021/22

Capital works Area	Total Budgets 2021/22	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Borrowings	Council Funding
1601 - Vehicles - Capital Cost		\$	\$	\$	\$	\$	Ś	ŝ		S
01605 - Plant Purchases/Replacement Total 0601 - Vehicles - Capital Cost	1,406,186 1,406,186	1,406,186 1,406,186	0	0	0	0	0	1,406,186 1,406,186		
1602 - Fumiture										
01510 - Furniture & Equipment	72,165	72,165								72,16
13115 - Library Fumiture Renewal fotal 0602 - Furniture	51,546 123,711	51,546 123,711	0	0	0	0	0	0		51,54 123,71
0603 - IT Equipment										
02033 - Annual Computer Replacement Project	551,546	551,546								551,54
fotal 0603 - IT Equipment	551,546	551,546	0	0	0	0	0	0		551,54
0504 - Land 03908 - PSP-Public Open Space Compensation	276,331	276,331								276,33
13035 - PR34 Shogaki Dve land Purchase	1,000,000	1,000,000				1,000,000				
iotal 0604 - Land	1,276,331	1,276,331	0	0	0	1,000,000	0	0	0	276,33
605 - Buildings 03575 - Melton Recycling Facility Improvements	3,850,000	3,850,000							3,850,000	
08475 - PR78 Plumpton Aquatic & Leisure Centre	2,000,000	2,000,000						2,000,000	3,030,000	
08770 - CapEx Program - Building Component Renewals 08910 - PR20 Cobblebank Indoor stadium	1,998,200 6,130,000	6.130.000	1,998,200					6.130.000		1,998,20
10001 - Sports Pavilion Kitchen Upgrade Program	79,711			79,711	2 050 000	2 0/2 000				79,71
13082 - Diggers Rest Community Pavilion and Oval No. 02 13086 - Cobblebank Community Pavilion and Grandstand	3,059,000 955,000	955,000			3,059,000	3,059,000				955,00
13088 - Melton Community Pavilion 13121 - Arnolds Creek Children & Community Centre 3rd Room	955,000 3,192,000 661,000	3,192,000			661,000			400,000	3,000,000	192,00 261,00
13172 - Mt. Atkinson Children's & Community Centre	6,772,960	6,772,960				6,772,960				
otal 0605 - Buildings	28,697,871	22,899,960	1,998,200	79,711	3,720,000	9,831,960	0	8,530,000	6,850,000	3,485,91
606 - Roads	16 202			16 303						
03020 - DDA Works 03110 - Shared/Bicycle Paths Construction Program	46,392 416,000	416,000		46,392						46,39 416,00
03170 - PRS4 Annual Resurfacing Periodic Reseals 03250 - PR30 Kerb & Channel Rehabilitation	3,920,100 118,556		3,920,100	118,556			1,260,918		2,500,000	159,18
03721 - Traffic Management Devices Program	328,000	328,000								328,00
03723 - PR51 Road Safety Around Schools 03732 - Major Traffic Management Upgrade Program	103,093 1,033,050			103,093						103,09
08729 - PR 68 Roadside Hazard/Safety Improvements Program	262,887		262,887	1,000,000						262,88
08825 - PR 58 Bus stop Works Program 08847 - Caroline Springs Blvd intersection the Crossing	46,392 2,510,000	2,510,000	46,392							46,39 2,510,00
08871 - PR314 Hume Drive Duplication 13008 - PR9 Street Lighting Improvement Program	4,000,000 154,639			154.630	4,000,000					4,000,00
13008 - PRS Street Ughting Improvement Program 13022 - PR71 Bulmans Road Urbanisation	4,999,164	4,999,164		154,639				1,083,448		154,63 3,915,71
13026 - PR27 Taylors Rd and Westwood Dr Intersection 13077 - PR2 Boundary Road - Mt. Cottrell to The Mall	1,853,000	538,282		1,853,000						1,853,00
13091 - Taylors Road and Plumpton Road	2,760,739	230,202		2,760,739		2,760,739				
13117 - Troups Rd from Greigs Rd to Boundary Rd 13122 - Taylors Rd & Sinclair's Rd Signalised Intersection	2,500,000 2,959,227	2,959,227		2,500,000		2,959,227				2,500,00
13133 - Taylors Rd and Gourlay Rd Signalised Intersection	3,365,000				3,365,000					3,365,00
13134 - Taylors Rd Duplication-City Vista Court to Gouray Total 0606 - Roads	2,000,000 33,914,521	11,750,673	4,229,379	8,569,469	2,000,000	2,000,000 7,719,966	1,260,918	1,083,448	2,500,000	21,350,18
1607 - Drainage										
03252 - PR81 WSUD (Water Sensitive Urban Design Program) 08726 - PR73 Drainage Infrastructure program	184,330 209,845	209,845		184,330						184,33
08726 - PRZS Dramage intrastructure program fotal 0607 - Drainage	394,175	209,845	0	184,330	0	0	0	0	0	209,84
608 - Bridges										
08781 - Pedestrian Bridge - Illawong/Isabella	434,100	434,100				290,000				144,10
08831 - PR31 Bridge Rehabilitation Program 13074 - Sinclairs Road Bridge	158,505 500,000	500,000	158,505			500,000				158,50
13132 - Pedestrian Bridge - Modeina to Burnside Heights otal 0608 - Bridges	824,500 1,917,105	824,500 1,758,600	158.505			250,000				574,50 877,10
	2,521,203	2,750,000	130,303	-		1,040,000		-		
609 - Recreation 04547 - Licensed Playspace Upgrade Program	103,000			103,000						103,00
05165 - Playground Replacement Program	193,125		193,125							193,12
08415 - PR40 Cricket Facilities Improvement Program 08710 - Cricket Net Refurbishment Program	161,548		61,856	161,548						61,85 161,54
08713 - PR89 Netball Court Upgrade 08727 - Tennis Court Upgrade	220,000 268,041			220,000 268,041						220,00 268,04
08829 - Ball Protection Fencing Program	82,474	82,474		200,042						82,47
08872 - PR98 Macpherson Park Redevelopment 13025 - Eynesbury Recreation Reserve AOS - Stage 1 and Sta	4,000,000	1,227,000			4,000,000					4,000,00
13080 - PR 14 Park Signage Program	51,546	51,546 4,375,649				4,221,200				51,54 154,44
13089 - Bridge Road Recreation Reserve-Community Pavilion 13116 - Parks Development Program	4,375,649 920,000	4,373,643		920,000		4,221,200				920,00
13131 - Sporting Ground Upgrade otal 0609 - Recreation	260,000 11,924,239	5,736,669	254,981	260,000	4,000,000	4.221.200	0	0		260,00
1610 - Library Books 02305 - Library Collection	510,309	510,309								510,30
02311 - Premier's Reading Challenge otal 0610 - Library Books	23,000	23,000					23,000			510,30
	333,309	000,009					23,000			510,30
611 - Other Assets 07117 - Installation of new open space fending	103,093	103,093								103,09
13083 - Silverdale Estate - Sound Walls 13118 - Installation of New Park Furniture	940,000	940,000								940,00
13118 - Installation of New Park Furniture otal 0611 - Other Assets	51,546 1,094,639	51,545 1,094,639	0	0	0	0	0	0	0	51,54 1,094,63
	1,190,721			1,190,721					650,000	540,72
03140 - Footpaths Maintenance/Replacement		186,300							650.000	186,30
03140 - Footpaths Maintenance/Replacement 04536 - Footpath Construction	186,300	186-200		1,190,721						
03140 - Footpaths Maintenance/Replacement 04536 - Footpath Construction otal 0613 - Footpaths & Cycleway		186,300	0	1,190,721	0	0		0	650,000	121,02
03140 - Footpaths Maintenance/Replacement 04536 - Footpaths Construction otal 0613 - Footpaths & Cycleway 614 - Renewal Capital Expenditure	186,300 1,377,021	186,300	53,140	1,190,721	0	0			650,000	
633 - Foodpaths & Cycleways 2010 - rostpath Matheman, Chapter 04536 - Stoppath & Construction 0410 013 - Foodpath & Cycleway 614 - Renewal Capital Expenditure 0517 - Sportsgrunnis furniture Renewal Program 06006 - Prinz Playgrounds and Furniture 06007 - Irrigito System Renewal Program	186,300	186,300	53,140 154,500 242,877	1,190,721	0				650,000	53,14 154,50 242,87

Melton City Council

Strategic Resource Plan 2020/21 - 2023/24

Capital works Area	Total Budgets 2021/22		Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Borrowings	Council Funding
Total 0614 - Renewal Capital Expenditure	620,566	0	620,566		0	0	0	0	0	620,566
0620 - Public Art Projects 07826 - PR &6 Public Art Rehabilitation Program 13000 - Public Art Installation	10,309 174,021	174,021	10,309					40,000		10,309 134,021
Total 0620 - Public Art Projects	184,330	174,021	10,309	0	0	0	0	40,000	0	144,330
Grand Total	84,015,550					23,813,126	1,283,918		10,000,000	37,858,872

Strategic Resource Plan 2020/21 - 2023/24

	Total Budgets					Developer	Grant	Reserve	Counci
Capital works Area	2022/23	New	Renewal	Upgrade	Expansion	Contributions	Funding	Funding	Fundin
601 - Vehicles - Capital Cost									
01605 - Plant Purchases/Replacement Fotal 0601 - Vehicles - Capital Cost	1,449,676 1,449,676	1,449,676 1,449,676	0	0	0	0	0	1,449,676 1,449,676	
0602 - Furniture 01510 - Furniture & Equipment	74,397	74,397							74,3
13115 - Library Furnature Renewal	53,141	53,141							53,1
fotal 0602 - Furniture	127,538	127,538	0	0	0	0	0	0	127,5
1603 - IT Equipment									
02033 - Annual Computer Replacement Project	568,605	568,605							568,6
fotal 0603 - IT Equipment	568,605	568,605	0	0	0	0	0	0	568,6
1604 - Land									
03908 - PSP-Public Open Space Compensation	284,877	284,877							284,8
13035 - PR34 Shogaki Dve land Purchase fotal 0604 - Land	5,679,013 5,963,890	5,679,013 5,963,890	0	0		5,679,013 5,679,013	0		284,8
our cooy - Lund	3,303,890	0,000,090	0			5,675,013			204,0
605 - Buildings									
08475 - PR78 Plumpton Aquatic & Leisure Centre 08770 - CapEx Program - Building Component Renewals	21,500,000 2,060,000	21,500,000	2.060.000					21,500,000	2,060,0
10001 - Sports Pavilion Kitchen Upgrade Program	2,060,000 82,177		2,060,000	82,177					2,060,0
13157 - Mt. Carberry Childrens & Community Centre	650,000	650,000							650,0
Fotal 0605 - Buildings	24,292,177	22,150,000	2,060,000	82,177	0	0	0	21,500,000	2,792,1
0606 - Roads									
03020 - DDA Works	47,827			47,827					47,8
03110 - Shared/Bicycle Paths Construction Program	428,866	428,866							428,8
03170 - PR54 Annual Resurfacing Periodic Reseals 03250 - PR30 Kerb & Channel Rehabilitation	4,037,703		4,037,703	122,223			3,261,918		775,7
03721 - Traffic Management Devices Program	338,144	338,144		122,223					338,1
03723 - PR51 Road Safety Around Schools	106,281			106,281					106,2
03732 - Major Traffic Management Upgrade Program	1,065,000			1,065,000					1,065,0
08729 - PR 68 Roadside Hazard/Safety Improvements Program	271,017 47,827		271,017						271,0
08825 - PR 58 Bus stop Works Program 08842 - Exford Rd & Greigs Rd Intersection	689,449		47,827	689,449		600,772			47,8 88,6
13008 - PR9 Street Lighting Improvement Program	159,422			159,422		000,112			159,4
13117 - Troups Rd from Greigs Rd to Boundary Rd	2,626,000			2,626,000					2,626,0
13134 - Taylors Rd Duplication-City Vista Court to Gouray fotal 0606 - Roads	5,860,880 15,800,639	767,010	4,356,547	4,816,202	5,860,880 5,860,880	4,524,000 5,124,772	3,261,918	0	1,336,8
Iotal USUS - Koads	15,600,639	/6/,010	4,356,547	4,010,202	5,660,660	5,124,772	3,261,918	U	7,413,9
0607 - Drainage									
03252 - PR81 WSUD (Water Sensitive Urban Design Program) 08726 - PR73 Drainage Infrastructure program	190,031 216,335	216,335		190,031					190,0 216,3
Total 0607 - Drainage	406,366	216,335	0	190,031	0	0	0	0	406,3
0608 - Bridges 08831 - PR31 Bridge Rehabilitation Program	163,407		400.407						400.4
13074 - Sinclairs Road Bridge	2,000,000	2,000,000	163,407			2.000.000			163,4
fotal 0608 - Bridges	2,163,407	2,000,000	163,407	0	0	2,000,000	0	0	163,4
AND Barradian									
0609 - Recreation 04547 - Licensed Playspace Upgrade Program	106,090			106,090					106,0
05165 - Playground Replacement Program	199,098		199,098	. 30,000					199,0
08415 - PR40 Cricket Facilities Improvement Program	63,769		63,769						63,7
08710 - Cricket Net Refurbishment Program	166,544			166,544					166,5
08713 - PR89 Netball Court Upgrade 08727 - Tennis Court Upgrade	226,804 276,331			226,804 276,331					226,8
08829 - Ball Protection Fending Program	85,025	85,025		2.0,001					85,0
08872 - PR98 Macpherson Park Redevelopment	6,140,000				6,140,000				6,140,0
13025 - Eynesbury Recreation Reserve AOS - Stage 1 and Sta	30,000	30,000							30,0
13080 - PR 14 Park Signage Program 13089 - Bridge Road Recreation Reserve-Community PavilioN	53,141 1,707,134	53,141 1,707,134							53,1
13116 - Parks Development Program	1,707,134 948,453	1,707,134		948,453					1,707,1
13131 - Sporting Ground Upgrade	268,041			268,041					268,0
13155 - Plumpton Active Open Space (SR-01)	600,000	600,000				600,000			
13156 - Plumpton Active Open Space (SR-02) Total 0609 - Recreation	600,000 11,470,430	600,000 3,075,300	202.007	1 002 202	6,140,000	600,000	0		10.270
our occo Recigation	11,470,430	3,075,300	262,867	1,992,263	0,140,000	1,200,000	0	0	10,270,4

Strategic Resource Plan 2020/21 - 2023/24

Capital works Area	Total Budgets 2022/23	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
02311 - Premier's Reading Challenge	23,000	23,000					23,000		
Total 0610 - Library Books	549,092	549,092	0	0	0	0	23,000	0	526,092
0611 - Other Assets									0
07117 - Installation of new open space fencing	106,281	106,281							106,281
13118 - Installation of New Park Furnature	53,141	53,141							53,141
Total 0611 - Other Assets	159,422	159,422	0	0	0	0	0	0	159,422
0613 - FootPaths & Cycleways									
03140 - Footpaths Maintenance/Replacement	1,227,547			1.227.547					1.227.547
04536 - Footpath Construction	192,062	192,062							192,062
Total 0613 - FootPaths & Cycleways	1,419,609	192,062	0	1,227,547	0	0	0	0	1,419,609
0614 - Renewal Capital Expenditure									
05167 - Sportsgrounds Furniture Renewal Program	54,784		54,784						54,784
06006 - Parks Playgrounds and Furniture	155,994		155,994						155,994
06013 - Synthetic Field Maintenance	2,134,000		2,134,000						2,134,000
06017 - Irrigation System Renewal Program	250,389		250,389						250,389
07033 - CapEx Program - Refurbishment Public Conveniences	175,309		175,309						175,309
Total 0614 - Renewal Capital Expenditure	2,770,476	0	2,770,476	0	0	0	0	0	2,770,476
0620 - Public Art Projects									
07826 - PR 86 Public Art Rehabilitation Program 13000 - Public Art Installation	10,628		10,628						10,628
Total 0620 - Public Art Installation Total 0620 - Public Art Projects	167,166	167,166	10.628	0	0	0		29,000 29,000	138,166
Total 0020 - Public Alt Plojects	177,794	167,166	10,628	0			0	29,000	148,794
Grand Total	67,319,121	37,386,096	9,623,925	8,308,220	12,000,880	14,003,785	3,284,918	22,978,676	27,051,742

Strategic Resource Plan 2020/21 - 2023/24

Capital Works 2023/24

	Total Budgets						Grant	Reserve	Council
	2023/24	New	Renewal	Upgrade	Expansion	Developer Contributions	Funding	Funding	Funding
0601 - Vehicles - Capital Cost									
01605 - Plant Purchases/Replacement	1,494,511	1,494,511						1,494,511	
Total 0601 - Vehicles - Capital Cost	1,494,511	1,494,511	0	0	0	0	0	1,494,511	
			-				-		
0602 - Furniture									
01510 - Furniture & Equipment	76,698	76,698							76,69
13115 - Library Fumature Renewal	54,784	54,784							54,78
Total 0602 - Furniture	131,482	131,482	0	0	0	0	0	0	131,48
0603 - IT Equipment									
02033 - Annual Computer Replacement Project	586,190	586,190							586,19
Total 0603 - IT Equipment	586,190	586,190	0	0	0	U	0	0	586,19
0604 - Land									
03908 - PSP-Public Open Space Compensation	293,688	293,688							293,68
Total 0604 - Land	293,688	293,688	0	0	0	0	0	0	293,68
	200,000	200,000					, i i i i i i i i i i i i i i i i i i i	, v	200,000
0605 - Buildings									
08475 - PR78 Plumpton Aquatic & Leisure Centre	37,095,000	37,095,000						37,095,000	
08770 - CapEx Program - Building Component Renewals	2,123,711		2,123,711						2,123,71
10001 - Sports Pavilion Kitchen Upgrade Program	84,718			84,718					84,71
13157 - Mt. Carberry Childrens & Community Centre	6,285,500	6,285,500							6,285,50
13159 - Weir Views Childrens and Community Centre	400,000	400,000				400,000			
Total 0605 - Buildings	45,988,929	43,780,500	2,123,711	84,718	0	400,000	0	37,095,000	8,493,92
0606 - Roads									
03020 - DDA Works	49,306			49,306					49,30
03110 - Shared/Bicycle Paths Construction Program	442,130	442,130							442,13
03170 - PR54 Annual Resurfacing Periodic Reseals	4,124,752		4,124,752				3,511,918		612,83
03250 - PR30 Kerb & Channel Rehabilitation	126,003			126,003					126,00
03721 - Traffic Management Devices Program	348,602	348,602							348,60
03723 - PR51 Road Safety Around Schools 03732 - Major Traffic Management Upgrade Program	109,568 1,097,938			109,568					109,56
08729 - PR 68 Roadside Hazard/Safety Improvements Program	279,399		270.200	1,097,938					1,097,93
08825 - PR 58 Bus stop Works Program	49,306		279,399 49,306						279,39
08865 - Rockbank Middle Road (Stage 1)	2,000,000	2,000,000	49,300			2,000,000			48,30
08894 - Footpath Constru-Melton North off road trail TR01	155,069	155,069				155,069			
13008 - PR9 Street Lighting Improvement Program	164,352	100,000		164,352		100,000			164,35
13073 - Melton Vallery Drive	400,000			400,000					400,00
13161 - Mt. Atkinson PSP AOSO3	600,000	600,000				600,000			
13162 - Vineyard Rd & Diggers Rest Coimadai Rd Roundabout	100,000	100,000				100,000			
13163 - Coburns Rd Duplication-Centenary Ave & CollectorRd	4,253,192				4,253,192				4,253,19
13164 - Mount Cottrell Rd: Toolern Boundary to Greigs Rd	2,500,000				2,500,000	2,500,000			
13165 - Blackhill Rd (Stage 3)	1,870,000				1,870,000	1,870,000			
13166 - Rockbank Middle Rd	500,000				500,000			500,000	
13167 - Paynes Rd & Greigs Rd Intersection Upgrade	450,000			450,000		450,000			
13168 - Melton North Off Road Trail TR03	44,097	44,097				44,097			
13176 - Taylors Rd Duplication - Gourlay Rd to Westwood Dr	1,940,000				1,940,000	1,940,000			
Total 0606 - Roads	21,603,714	3,689,898	4,453,457	2,397,167	11,063,192	9,659,166	3,511,918	500,000	7,932,63
0607 - Drainage									
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	195,908	000.000		195,908					195,90
08726 - PR73 Drainage Infrastructure program Total 0607 - Drainage	223,026 418,934	223,026 223,026	0	195,908	0	0	0	0	223,02 418,93
rotar 0007 - Drainage	410,934	223,020	v	195,900		U		U	410,93
0608 - Bridges									
08831 - PR31 Bridge Rehabilitation Program	168,461		168,461						168,46
13074 - Sinclairs Road Bridge	5,114,201	5,114,201	,			5,114,201			
Total 0608 - Bridges	5,282,662	5,114,201	168,461	0	0	5,114,201	0	0	168,46
0609 - Recreation									
05165 - Playground Replacement Program	205,256		205,256						205,25
08415 - PR40 Cricket Facilities Improvement Program	65,741		65,741						65,74
08710 - Cricket Net Refurbishment Program	171,695			171,695					171,69
08713 - PR89 Netball Court Upgrade	233,818			233,818					233,81
08727 - Tennis Court Upgrade	284,877			284,877					284,87
	87,655	87,655							87,65
08829 - Ball Protection Fencing Program									5,820,00
08872 - PR98 Macpherson Park Redevelopment	5,820,000				5,820,000				
08872 - PR98 Macpherson Park Redevelopment 13080 - PR 14 Park Signage Program	54,784	54,784			5,820,000				54,78
08872 - PR98 Macpherson Park Redevelopment		54,784		977,787 276,331	5,820,000				54,78 977,78 276,33

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Strategic Resource Plan 2020/21 - 2023/24

Item 3.1 Adoption of 2020/2021 Budget; Minutes of the Section 223 Submissions Advisory Committee held 06 August 2020 Appendix 3 Strategic Resource Plan 2020/21 to 2023/24 - undated

	Total Budgets 2023/24	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
13156 - Plumpton Active Open Space (SR-02)	4,347,000	4,347,000				4,347,000			
13158 - Toolem Active Open Space (SO2)	400,000	400,000				400,000			
13160 - Brookfield Recreation Reserve Development	600,000	600,000				600,000			
Total 0609 - Recreation	18,356,944	10,321,439	270,997	1,944,508	5,820,000	10,179,000	0	0	8,177,944
0610 - Library Books									0
02305 - Library Collection	542,363	542,363							542,363
02311 - Premier's Reading Challenge	23,000	23.000					23.000		0.121000
Total 0610 - Library Books	565,363	565,363	0	0	0	0	23,000	0	542,363
0611 - Other Assets									
07117 - Installation of new open space fencing	109,568	109,568							109,568
13118 - Installation of New Park Furnature	54,784	54,784							54,784
Total 0611 - Other Assets	164,352	164,352	0	0	0	0	0	0	164,352
0613 - FootPaths & Cycleways									
03140 - Footpaths Maintenance/Replacement	1,265,512			1,265,512					1.265.512
04536 - Footpath Construction	198,002	198.002		1,200,012					198.002
Total 0613 - FootPaths & Cycleways	1,463,514	198,002	0	1,265,512	0	0	0	0	
0614 - Renewal Capital Expenditure									
05167 - Sportsgrounds Furniture Renewal Program	56,478		56,478						56,478
06006 - Parks Playgrounds and Furniture	160,819		160,819						160,819
06017 - Irrigation System Renewal Program	258,133		258,133						258,133
07033 - CapEx Program - Refurbishment Public Conveniences	180,731		180,731						180,731
Total 0614 - Renewal Capital Expenditure	656,161	0	656,161	0	0	0	0	0	656,161
0620 - Public Art Projects									
07826 - PR 86 Public Art Rehabilitation Program	10,957		10,957						10,957
13000 - Public Art Installation	142,439	142,439							142,439
Total 0620 - Public Art Projects	153,396	142,439	10,957	0	0	0	0	0	
Total	97,159,840	66,705,091	7,683,744	5,887,813	16,883,192	25,352,367	3,534,918	39,089,511	29,183,044

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Strategic Resource Plan 2020/21 - 2023/24

MEETIN	G OF COUNCIL	31 AUGUST 2020
Item 3.1	Adoption of 2020/2021 Budget; Minutes of the Section 223 Su	Ibmissions Advisory
	Committee held 06 August 2020	-
Appendix	3 Strategic Resource Plan 2020/21 to 2023/24 - undated	

Budgeted Statement of	Forecast	Budget	Strategic Resource Plan Projections Projections	Resource Plan Proj Projections	ections
Human Resources	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Staff Expenditure					
Executive Management	1,925	2,289	2,394	2,489	2,614
Corporate Services Management	10,707	13,386	13,996	14,556	15,284
Planning and Development Management	20,339	20,857	21,808	22,680	23,814
Community Services Management	25,641	26,809	28,032	29,153	30,611
Total	58,611	63,342	66,230	68,879	72,323
Staff Numbers	FTE	FTE	FTE	FTE	FTE
Total Staff Numbers (FTE)	639.0	660.0	679.0	692.0	714.0

2. Summary of Planned Human Resources Expenditure and Staff Numbers

End of Report

Strategic Resource Plan 2020/21 - 2023/24

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