

Melton City Council Draft Budget 2020/21



A thriving community where everyone belongs



Contents	Page
	1
Mayor's Foreword	
	3
CEO's Introduction	
Budget reports	
1. Link to the Council Plan	7
2. Services and service performance indicators	11
3. Financial statements	18
4. Notes to the financial statements	26
5. Financial performance indicators	65
Appendix	
Fees and Charges	71

Mayor's Foreword



On behalf of Melton City Council, it's a pleasure to present our 2020/2021 Budget.

This budget demonstrates Council's continued commitment to responsible and responsive governance, while we continue to deliver high quality services and infrastructure to our community now, and well into the future.

The 2020/2021 budget has been framed around a 2.0 per cent rates increase, which will help us deliver on the community's expectations for high quality services and infrastructure within the State Government's rate capping environment.

We aim to be a sustainable Council that's responsive to community needs, while also providing value to all ratepayers by investing in new and renewal infrastructure projects totalling \$97.6 million, including roads (\$27.7 million); buildings (\$42.8 million); recreational, leisure and community facilities (\$16.8 million); footpaths and cycle-ways (\$1.3 million); library books (\$518,000); street tree planting program (\$550,000); street lighting improvement program (\$150,000); and public art (\$200,000).

The more significant projects in the 2020/2021 budget include: construction of Eynesbury Station Early Learning Centre (\$2.47 million); extension of the Caroline Springs Community Facility (\$250,000); construction of Boundary Road from Mount Cottrell Road to Outer Metropolitan Ring Road (\$3.46 million); expansion of the Melton Recycling Facility (\$3.4 million); signalisation of the intersections at Caroline Springs Boulevard and Rockbank Middle Road (\$2.45 million), Brooklyn Road and Station Road, Melton (\$2.15 million), Taylors Road and Westwood Drive, Taylors Hill (\$2.9 million), Taylors and Sinclairs Road, Plumpton (\$500,000), Taylors Road and Gourlay Road (\$1 million), and Caroline Springs Boulevard and The Crossing (\$400,000); Hume Drive Duplication (\$500,000); construction of soundwalls at Silverdale Estate (\$1 million); construct a roundabout at the intersection of Mount Cottrell and Greigs Roads (\$1.15 million); Taylors Hill Youth and Community Centre extension (\$2 million); and sealed road renewal program (\$3.9 million); along with a major traffic management upgrade program (\$300,000).

Recreational projects include design and construction of Cobblebank Indoor Stadium (\$22 million); design and construction of stage 1 and 2 of Eynesbury Recreation Reserve (\$7.6 million); design and construction of Diggers Rest Community Pavilion and Oval (\$1.5 million); design and construct Brookside Pavilion refurbishment and expansion (\$850,000); design and construct Melton Secondary College sports oval and pavilion (\$2 million); design and construct stage 2 MacPherson Park redevelopment project (\$1.5 million); and additional funds to purchase land for the Plumpton Aquatic and Leisure Centre (\$1 million).

An \$80 pensioner rebate will also be available to eligible property owners.

Once again, community consultation informed Council's 2020/2021 Budget deliberations. I'd like to extend my personal thanks to all the residents and community groups who shared their ideas and visions for the City during the budget engagement sessions, as well as those who put forward submissions as part of the Section 223 Committee process.

Your insight has been invaluable and has enabled us to prepare a budget that's not only fair, equitable, but also strives to achieve the timely delivery of infrastructure, programs and services for our community.

Cr Lara Carli

Mayor

Melton City Council

CEO's Introduction

Executive summary

Melton City Council's proposed budget for 2020/21 has been prepared through a rigorous process of review by the officers, management and Councillors to ensure that it is aligned to the vision and the objectives as set out in the Council's latest Council Plan, Council strategies and management plans. It seeks to maintain, improve and significantly enhance the level of infrastructure within the City as well as deliver projects and services that are valued by our community and do this within the rate increase mandated by the State Government.

This Budget projects an adjusted underlying surplus of \$2.7 million after adjusting for capital grants, developer contributions, gifted assets and asset sales.

Key things we are funding

1. Ongoing delivery of services to the Melton City community funded by a budget of \$152.6 million. These services are summarised in Section 2.3.
2. Continue to make significant investment in Infrastructure assets in the order of \$97.66 million in capital works in 2020/21.

This includes roads (\$27.71 million), buildings (\$42.82 million), furniture, fittings, computer and telecommunications (\$0.66 million), leisure and recreation and community facilities (\$16.80 million) bridge works (\$0.23 million), drainage works (\$0.38 million), plant equipment (\$1.36 million), footpaths and cycle-ways (\$1.33 million), land (\$1.61 million), library books (\$0.51 million), and other infrastructure (\$4.25 million).

The Statement of Capital Works can be found in Section 3 and further details on the capital works budget is also provided in Section 4.5.

Strategic Objective 1: A proud, inclusive and safe community: A City of people leading happy and healthy lives

1. Provision of services for children 0-12 years and their families. Programs include Maternal and Child Health, Child Care services, Kindergarten enrolment, playgroup and children's programs, family parenting programs, family support services, preschool field officer program, best start program and housing support (to vulnerable individuals and families). The service also facilitates Council's Early Years Partnership committee delivering Melton's Municipal Early Years Plan.
2. Provision of leisure and aquatic centres, sports infrastructure, reserves, youth support services and youth programs through Melton and Taylors Hill Youth Centres. The service also provides advice to Council on open space planning, sport development, leisure needs and access to recreation activities.
3. Maternal and Child Service received an increase in funding from the Department of Education and Training for the additional family violence consultations in the 2017-18 financial year which is ongoing.

Strategic Objective 2: A thriving and resilient natural environment: A City that preserves and enhances its natural environment for future generations

1. Provision of waste management and cleaning services that include kerbside waste, recycling and organics collection, street and footpath sweeping services, litter collection, graffiti removal and the operation of the Melton recycling facility. Maintenance of our parks, open spaces, trees, property and drainage.
2. Environmental Enhancement Program (EEP), our Environmental Unit work on reserves and ongoing membership of Western Alliance for Greenhouse Action (WAGA).

Strategic Objective 3: A well planned and built City: A City with a clear vision to manage growth in sustainable and accessible way

1. Capital Projects is responsible for the planning, design and construction of a complex suite of new civil and community infrastructure within an operational framework delivering a works program via project management processes and controls. The unit's primary responsibility is to achieve the timely programming and roll-out of Council's capital projects.
2. Provision of design for capital works, traffic management planning, built assets management, civil and landscape infrastructure planning, and geographic information systems.
3. Work with Victorian Planning Authority on Growth areas planning.

Strategic Objective 4: A strong local economy and a Lifelong Learning City: A City rich in local employment and education opportunities

1. Provision of public library services including collections, programs, activities and access to technology from two library locations, online and via outreach services to promote reading, learning and literacy. Provision of arts and cultural activities.
2. Provision of early learning services, Men's Shed and work of Learning Board. Delivery of life-long Learning Festival.

Strategic Objective 5: A high performing organisation demonstrating leadership and advocacy: An organisation operating with innovation, transparency, accountability and sustainability.

1. Information Services provides leadership, support and improvement capability in the area of information and technology so that the organisation can deliver effective services. The delivery of effective Council services is largely influenced by staff capability, optimal business processes and aligned information systems. The newly commissioned and current ongoing Business Process Transformation Program aims to improve Council service delivery by aligning its people, processes and technology.
2. Provision of inbound call handling and counter services, communication campaigns and media management, hosting of events, artistic and cultural activities, facilitation of economic development & tourism outcomes and advocacy promoting Council priorities.

3. Annual household survey to measure community satisfaction and identify emerging issues.
4. Advocacy work to promote Council's key priorities to Government.

Rate Rise

The average rate will rise by 2.0% in line with the order by the Minister for Local Government on 13 December 2019 under the Fair Go Rates System.

Other Key Drivers

1. To fund the increase in the level of infrastructure needs of the growing population. Council has made a number of efficiency gains which has kept operating costs contained.
2. Keeping the underlying surplus positive in an environment of substantial growth.
3. Council has chosen not to make any changes to the existing rate differential or applied for a rate increase above that prescribed by the Minister under Fair Go Rates System.

Key Statistics

- **Total Revenue:** \$451.5 million (2019/20 forecast = \$332.2 million)
- **Total Revenue** (Excluding non-cash revenue) \$276.6 million (2019/20 forecast = \$240.2 million)
- **Total Expenditure:** \$190.8 million (2019/20 forecast = \$184.5 million)
- **Accounting Result: Surplus** \$260.7 million* (2019/20 forecast = \$147.7 million*)
*Before revaluation increment

(Note: Comprehensive result is based on total income of \$451.5 million which includes capital grants, cash and non-cash contributions (Refer to Income Statement in Section 3)

- **Underlying operating result:** Surplus of \$2.7 million.

(*Note: The underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses-Refer to Analysis of operating Budget in Section 4)

- **Cash result:** \$44.2 million surplus (2019/20 forecast \$38.9 million surplus)

(Refer Statement of Cash Flows in Section 3)

The net increase in cash and cash equivalents is the net funding result for the year after considering the funding requirements to meet capital expenditure, loan principal repayments and reserve transfers.

- Total **Capital Works Program** of \$97.66 million which includes \$12.14 million carry forward works from 2019/20. The total capital works program is funded as follows:
 - \$7.77 million from Grants Income
 - \$49.57 million from Developer Contributions and Other Reserves
 - \$ 4.65 million Borrowings
 - \$35.67 million from Council Operations

Strategic Objectives

A high level Strategic Resource Plan for the years 2020/21 to 2023/24 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The latest Strategic Resource Plan projects that Council's underlying result will gradually improve over the term of this Strategic Resource Plan. The Council's operating result is projected to deliver an underlying surplus of \$2.7 million in 2020/21 which will be projected to increase to a significant surplus of \$45.2 million by 2023/24.

The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan.

Melton City Council has a strong track record of sound management of the fiscal resources of the community of Melton. Council has a heavy responsibility for the stewardship and governance of the assets entrusted to it by the community. I believe that the 2020/21 Budget represents a continuation of those efforts.

The 2020/21 proposed budget highlights Council's key priorities for the upcoming financial year. We encouraged everyone to look through the document and see the wide variety of infrastructure projects, initiatives and services proposed for 2020/21 at City of Melton.



Kelvin Tori
Chief Executive

Link to Council Plan



A thriving community where everyone belongs



Draft Budget 2020/21

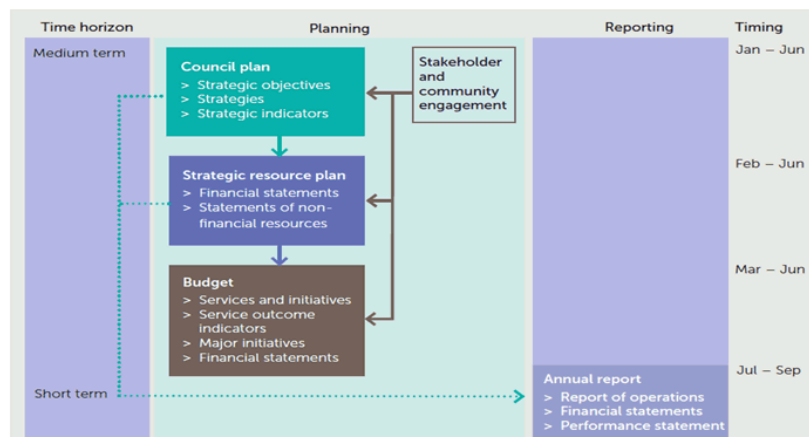
Page 7

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Legislative Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

Feeding in to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

1.2 Our purpose

Our vision

A Thriving Community Where Everyone Belongs

Our mission

Support the growth, wellbeing and aspirations of our community through leadership, excellence and inclusion

Our values

Continuous Improvement

- We encourage and support innovation and creativity.
- We commit to driving continuous improvement.
- We constantly review what we do.
- We embrace and respond to change as it occurs.
- We strive to deliver the best possible outcomes.

Recognition

- We recognise and encourage the contributions of others.
- We actively support and promote our colleagues.
- We acknowledge and reward employees exceeding performance expectations.
- We give credit where credit is due.
- We celebrate success.

Accountability

- We work in an open and transparent manner and follow through on commitments.
- We take responsibility for our personal decisions and actions.
- We adhere to policies and procedures.
- We make the best use of our time and resources.
- We all take responsibility for the way we treat each other.

Fairness

- We show respect when speaking to and about others.
- We build trusting and productive relationships.
- We deal with others fairly and consistently.
- We actively listen and respond appropriately.
- We respect all people and celebrate our diversity.

Teamwork

- We help each other to achieve organisational goals.
- We involve team members in solving problems and decision making.
- We encourage everyone’s contribution to the team.
- We communicate clearly, openly and respectfully,
- We provide positive, constructive and timely feedback.

1.3 Strategic objectives

Insert introduction to Council’s strategic objectives

Strategic Objective	Description
1. A Proud, Inclusive and Safe Community - a City of people leading happy and healthy lives	Our community is at the heart of everything we do. Council is committed to supporting a strong and inclusive community that elicits pride. People in our City have told us they value a sense of community, want to feel and be safe in their homes and neighbourhoods and want opportunities to participate in community programs and gatherings. Proud, inclusive and safe communities are created through strong partnerships, local leadership, services and programs and environments that promote and protect community wellbeing

<p>2. A Thriving and Resilient Natural Environment - a City that preserves and enhances its natural environment for future generations</p>	<p>Council is committed to protecting and enhancing its natural environments including grasslands, forests, waterways and its flora and fauna. We recognise the adverse effects of climate change and are committed to actively taking steps to reduce its effects. Our community values the City's natural spaces and wants to ensure that they are preserved, accessible and welcoming now and for future generations. They recognise the many benefits of the natural environment - including for health and wellbeing. A whole-of-community commitment will be required to ensure a thriving natural environment for current and future generations</p>
<p>3. A Well Planned & Built City - a City with a clear vision to manage growth in a sustainable and accessible way</p>	<p>Council is committed to ensuring that the growth and development of the City occurs in an accessible, fair and responsible way. Our community has told us that community infrastructure and connected and flexible transport networks will continue to be important. Public spaces should be created and maintained, providing places for everyone. The City should grow in a way that supports the health and wellbeing of the community. Council will not be able to achieve this alone and will be an advocate and partner with planning and service providers to work towards achieving this</p>
<p>4. A Strong Local Economy and a Lifelong Learning City - a City rich in local employment and education opportunities</p>	<p>A strong local economy offers a variety of education, training, employment and visitor opportunities for all ages and life stages. Our community has told us that as the population grows, the need for local schools and tertiary providers will become critical. They want to study and work locally and have more local employment opportunities. Council is committed to creating a lifelong learning City, full of opportunities for all. We will work in partnership with the community, private sector and other levels of government to achieve this</p>
<p>5. A High Performing Organisation Demonstrating Leadership and Advocacy - an organisation operating with innovation, transparency, accountability and sustainability</p>	<p>Council is committed to providing strategic leadership and working in collaboration to better engage, represent and communicate with our diverse community. We will ensure our services and facilities are efficient, effective and appropriate to get the best outcomes for our community. We will manage the municipality in an innovative, responsible and financially sustainable way that meets the needs and aspirations of current and future communities</p>

Services and Service Performance Indicators

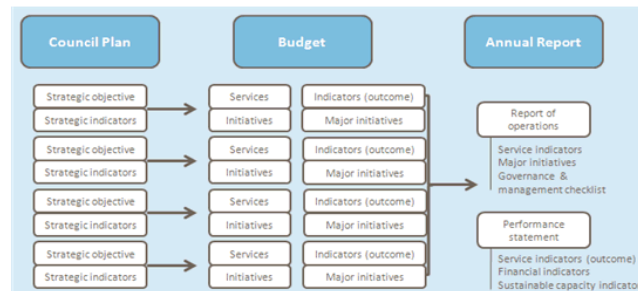


A thriving community where everyone belongs



2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/20 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1

A proud, inclusive and safe community: A City of people leading happy and healthy lives

Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Families and Children's Services		<i>Exp</i>	9,602	10,356	10,973
		<i>Rev</i>	6,804	6,354	6,700
		<i>NET</i>	2,798	4,002	4,273
	Provision of services for children 0-12 years and their families. Programs include Maternal and Child Health, Child Care services, Kindergarten enrolment, playgroup and children's programs, family parenting programs, family support services, preschool field officer program, best start program and housing support (to vulnerable individuals and families). The service also facilitates Council's Early Years Partnership committee delivering Melton's Municipal Early Years Plan.				
Community Care		<i>Exp</i>	7,548	7,713	7,023
		<i>Rev</i>	5,576	5,217	4,235
		<i>NET</i>	1,972	2,496	2,788
	Provision of a range services and programs for the older people, people with a disability and their carers including delivered and centre based meals, personal care, domestic assistance, community transport, property maintenance, community and centre based respite and Men's Shed.				
Recreation and Youth		<i>Exp</i>	4,673	6,005	5,511
		<i>Rev</i>	1,651	2,067	1,554
		<i>NET</i>	3,022	3,938	3,957
	Provision of leisure and aquatic centres, sports infrastructure, reserves, youth support services and youth programs through Melton and Taylors Hill Youth Centres. The service also provides advice to Council on open space				

planning, sport development, leisure needs and access to recreation activities.

Community Planning		<i>Exp</i>	4,483	5,554	5,553
	Plans, promotes and supports a more inclusive, engaged, sustainable, healthier, learned and safer community. This is delivered through the provision of strategic planning, policy development, and program delivery services in the functions of Council planning, social research, social planning, community infrastructure planning, health and wellbeing, community safety, road safety and active travel, the prevention of violence against women, community capacity development, reconciliation, culturally and linguistically diverse engagement, community engagement, policy management, community funding, neighbourhood houses, community facilities management, and community learning planning and programs.	<i>Rev</i>	1,433	1,371	1,356
		<i>NET</i>	3,050	4,183	4,197

Major Initiatives

1) Pavilion upgrade at Hillside Recreation Reserve (\$460,000 net cost)

Other Initiatives

- 2) Resurfacing of tennis courts at Hillside Tennis Club (\$60,000 net cost)
- 3) Replacement of fence (northern boundary) and upgrade to main entrance at Melton Bowling Club (\$11,000 net cost)
- 4) Scoreboard upgrade at Diggers Rest Reserve (\$60,000 net cost)
- 5) Permanent shed storage for Sydenham Hillside Cricket Club (\$30,000 net cost)
- 6) Contribution towards the Living Rockbank program (\$10,000 net cost)
- 7) Installation of fencing and landscaping of the Southern Wetland runoff area for the Caroline Springs Scout Group (\$35,000 net cost)
- 8) Provision of infrastructure and support for the Melton Relay for Life (\$5,000 net cost)
- 9) Contribution to car replacement for the L2P Program (\$7,500 net cost)
- 10) Shelter and tiered seating - \$35,000 and erection of a scoreboard - \$10,000 at the Hockey Stadium, Cobblebank (\$45,000 net cost)
- 11) Temporary hire of a relocatable change rooms facility for the Melton Phoenix Soccer Club (\$30,000 net cost)
- 12) Gym activity unit - \$26,300 and table tennis table - \$15,000 at the Royal Crescent Park (next to shops), Hillside (\$41,300 net cost)
- 13) Purchase of 4 display cabinets for the Melton Historical Society (\$7,000 net cost)
- 14) Contribution to the Diggers Rest Carols by Candlelight (\$10,000 net cost)

Service Performance Outcome Indicators

Service	Indicator
Maternal and Child Health(MCH)	Participation
Aquatic Facilities	Utilisation

* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

2.2 Strategic Objective 2

A thriving and resilient natural environment: A City that preserves and enhances its natural environment for future generations

Services

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000	
City Design, Strategy and Environment	Provision of strategic planning and administration of the Melton Planning Scheme, environmental planning and management, environmental education programs, urban design and landscape architecture for assessment of planning permits, design and delivery of council assets and facilities.	<i>Exp</i>	3,884	4,354	4,174
		<i>Rev</i>	813	324	1,000
		<i>NET</i>	3,071	4,030	3,174
Operations	Provision of waste management and cleaning services that include kerbside waste, recycling	<i>Exp</i>	46,821	51,432	54,129

and organics collection, street and footpath sweeping services, litter collection, graffiti removal and the operation of the Melton Recycling Facility. Maintenance of our parks, open spaces, trees, property, drainage and roads.	<i>Rev</i>	17,056	17,162	19,425
	<i>NET</i>	29,765	34,270	34,704

Major Initiatives

Other Initiatives

Service Performance Outcome Indicators

Service	Indicator
Waste Collection	Waste Diversion

* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

2.2 Strategic Objective 3

A well planned and built City: A City with a clear vision to manage growth in sustainable and accessible way

Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Engineering Services	Provision of design for capital works, traffic management planning, built assets management, civil and landscape infrastructure planning, and geographic information systems	<i>Exp</i>	7,395	8,602	8,617
		<i>Rev</i>	6,407	6,279	6,297
		<i>NET</i>	988	2,323	2,320
Planning	Provision of assessment of planning and subdivision proposals under the relevant planning and subdivision legislation, and ensuring compliance with the planning controls. Services provided include the assessment of Planning and Subdivision Applications, pre-application consultation, planning advice, post permit approvals, issue of Statements of Compliance, and collection, monitoring and reporting of development contributions	<i>Exp</i>	2,363	3,060	2,735
		<i>Rev</i>	1,427	1,480	1,852
		<i>NET</i>	936	1,580	883
Capital Projects	Capital Projects is responsible for the planning, design and construction of a complex suite of new civil and community infrastructure within an operational framework delivering a works program via project management processes and controls. The unit's primary responsibility is to achieve the timely programming and roll-out of Council's capital projects	<i>Exp</i>	2,542	3,324	4,919
		<i>Rev</i>	164	108	-
		<i>NET</i>	2,378	3,216	4,919

Major Initiatives

Other Initiatives

- 15) Pedestrian crossing in Westwood Drive in front of Atherton Avenue (\$20,000 net cost)
- 16) Fifteen metres of footpath from the Op Shop to the Foodbank for the Combined Churches Food Bank (\$4,000 net cost)

Service Performance Outcome Indicators

Service	Indicator
Planning Services	Decision making
Roads	Satisfaction

* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

2.2 Strategic Objective 4

A strong local economy and a Lifelong Learning City: A City rich in local employment and education opportunities

Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Libraries	Provision of public library services including collections, programs, activities and access to technology from two library locations, online and via outreach services to promote reading, learning and literacy. Provision of arts and cultural activities	<i>Exp</i>	4,127	4,660	4,804
		<i>Rev</i>	1,329	1,223	1,258
		NET	2,798	3,437	3,546

Major Initiatives**Other
Initiatives****Service Performance Outcome Indicators**

Service	Indicator
Libraries	Participation

* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

2.2 Strategic Objective 5

A high performing organisation demonstrating leadership and advocacy: An organisation operating with innovation, transparency, accountability and sustainability

Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Community Safety	Administer general local laws enforcement, planning enforcement, building services, environmental health (Food Safety & Immunisation programs), animal management, parking enforcement and school crossings	<i>Exp</i>	5,821	6,814	6,705
		<i>Rev</i>	4,492	5,227	4,932
		NET	1,329	1,587	1,773
Engagement & Advocacy	Provision of inbound call handling and counter services, communication campaigns and media management, hosting of events, artistic and cultural activities, facilitation of economic development & tourism outcomes and advocacy promoting Council priorities	<i>Exp</i>	5,923	6,186	6,486
		<i>Rev</i>	499	304	284
		NET	5,424	5,882	6,202
Finance	Provision of financial services to both internal and external customers including the management of Council's finances, raising and collection of rates and charges and property valuation.	<i>Exp</i>	14,870	3,912	5,594
		<i>Rev</i>	414,813	6,600	7,213
		NET	- 399,943	- 2,688	- 1,619
Information Services	Information Services provides leadership, support and improvement capability in the area of information and technology so that the organisation can deliver effective services.	<i>Exp</i>	12,277	15,514	14,985
		<i>Rev</i>	96	120	70
		NET	12,181	15,394	14,915
People and Culture	Provision of human resources, learning and development payroll, industrial relations	<i>Exp</i>	1,789	2,127	2,292
		<i>Rev</i>			
		NET	1,789	2,127	2,292
Executive and Councillors	This area of governance includes the Mayor, Councillors, Chief Executive Officer and Executive Management Team and associated support which cannot be easily attributed to the direct service provision areas.	<i>Exp</i>	2,450	2,597	2,496
		<i>Rev</i>	196	174	193
		NET	2,254	2,423	2,303
Legal & Governance	Provision of a range of internal services to Council including governance, legal, procurement, insurance, contractual and internal audit services. Also administrative support to the Mayor and Councillors	<i>Exp</i>	3,076	2,982	3,849
		<i>Rev</i>	673	1,048	773
		NET	2,403	1,934	3,076

Risk & Performance	<i>Exp</i>	1,330	1,651	1,795
Provides risk management services through occupational health and safety programs, workers' compensation services, health and wellbeing initiatives, fraud and corruption control, municipal fire prevention, business continuity management, and community emergency management (planning, preparedness and recovery). Provides performance management through corporate planning and performance reporting functions	<i>Rev</i>	334	260	254
	NET	996	1,391	1,541

Major Initiatives

Other Initiatives

17) Installation of Flag Poles, Gourlay Road (\$38,000 net cost)

Service Performance Outcome Indicators

Service	Indicator
Governance	Satisfaction
Animal Management	Health and safety
Food safety	Health and safety

* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Libraries	Participation	Active library borrowers in the Municipality. (Percentage of the municipal population that are active library borrowers)	[Number of active library borrowers in the last three years / The sum of the population for the last three years] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	[Number of successful animal management prosecutions / Number of animal management prosecutions] x 100

Food safety	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

2.3 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Strategic Objective 1	15,215	29,060	(13,845)
Strategic Objective 2	37,878	58,303	(20,425)
Strategic Objective 3	8,122	16,271	(8,149)
Strategic Objective 4	3,546	4,804	(1,258)
Strategic Objective 5	30,483	44,202	(13,719)
Total	95,244	152,640	- 57,396
Expenses added in:			
Depreciation	37,643		
Finance costs	495		
Others	-		
Deficit before funding sources	133,382		
Funding sources added in:			
Rates and charges revenue	(119,911)		
Waste charge revenue	(16,175)		
Capital Grants	(7,768)		
Cash and Non Cash Contributions	(241,435)		
Others	(8,818)		
Total funding sources	(394,107)		
Operating (surplus)/deficit for the year	(260,725)		

Financial Statements



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Draft Budget 2020/21

Page 18

3. Financial statements

This section presents information in regard to the Financial Statements, Statement of Capital Works, and the Statement of Human Resources. The budget information for the year 2020/21 has been supplemented with projections to 2022/23 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Comprehensive Income Statement

For the four years ending 30 June 2024

Budgeted Comprehensive Income Statement Year Ended 30th June	Forecast 2019/20 \$'000	Strategic Resource Plan Projections			
		Budget 2020/21 \$'000	Projections		
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Income					
Rates and charges	123,441	136,086	156,950	179,064	195,550
Statutory fees and fines	8,589	10,037	10,413	10,830	11,263
User fees	9,294	8,999	9,337	9,710	10,099
Contributions - monetary	47,943	66,487	52,299	42,111	41,411
Contributions - non-monetary assets	92,056	174,948	155,505	179,967	171,502
Grants - operating	30,095	29,591	32,104	33,017	33,052
Grants - operating (non-recurrent)					
Grants - capital	6,117	7,768	1,284	3,285	3,535
Net gain on disposal of assets	7,360	8,817	12,288	12,263	10,797
Other income	7,342	8,770	9,098	9,462	9,841
Total Income	332,237	451,503	439,278	479,709	487,049
Expenses					
Employee costs	59,640	63,683	66,230	68,879	72,323
Materials and services	78,836	80,379	83,393	86,729	90,198
Bad and doubtful debts	505	458	468	472	485
Depreciation	36,688	37,316	38,320	39,859	41,460
Amortisation - Intangible assets	327	327	327	327	327
Borrowing costs	644	495	490	857	671
Other expenses	7,868	8,120	8,425	8,762	9,112
Total Expenses	184,508	190,778	197,653	205,885	214,577
Surplus/(Deficit)	147,729	260,725	241,625	273,824	272,472
Other comprehensive income					
Items that will not be reclassified to surplus or deficit:					
Net revaluation increment/decrement	47,931	48,467	31,666	32,027	32,382
Share of other comprehensive Income of assoc. and Joint vent.					
Items that may be reclassified to surplus or deficit in future periods					
Total Comprehensive Result	195,660	309,192	273,291	305,851	304,854

*Note. Right of use Assets and Finance Lease interest expense will be separately disclosed in the final version of budget.

Balance Sheet

For the four years ending 30 June 2024

Balance Sheet As at 30 June	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Strategic Resource Plan Projections		
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Current assets					
Cash and cash equivalents	218,815	263,001	315,543	381,358	417,502
Trade and other receivables	7,563	7,800	7,855	7,758	7,730
Other Financial assets	2,634	3,897	16,534	19,988	21,235
Inventories	17	20	22	23	25
Non Current Assets held for resale	2,059	2,204	2,349	2,639	2,784
Other assets	22,174	19,475	13,263	9,026	4,323
Total current assets	253,263	296,397	355,566	420,793	453,599
Non-current assets					
Trade & other Receivables					
Property Plant & Equipment	2,487,994	2,766,378	2,980,655	3,227,966	3,528,199
Inventories	132	145	152	160	168
Investment property	7,000	7,500	7,500	8,000	8,500
Intangible assets	3,030	2,703	2,376	2,049	1,722
Other assets	325	375	400	425	450
Total non-current assets	2,498,481	2,777,101	2,991,084	3,238,600	3,539,040
Total Assets	2,751,744	3,073,498	3,346,650	3,659,393	3,992,639
Current liabilities					
Trade and other payables	25,800	26,600	24,254	26,700	20,362
Trust funds & deposits	3,219	1,410	2,100	1,545	2,200
Lease Liabilities					
Provisions	10,940	11,351	11,691	12,042	12,403
Interest-bearing loans and borrowings	2,306	3,952	5,052	5,157	3,240
Other current liabilities	500	525	550	600	650
Total Current Liabilities	42,765	43,838	43,647	46,044	38,855
Non-current liabilities					
Provisions	2,202	2,227	2,073	2,073	2,023
Interest bearing loans & borrowings	13,499	14,197	19,145	13,988	10,748
Other non current liabilities	4,764	14,020	4,672	13,888	46,757
Total non current liabilities	20,465	30,444	25,890	29,949	59,528
Total Liabilities	63,231	74,281	69,536	75,992	98,382
Net Assets	2,688,513	2,999,217	3,277,113	3,583,401	3,894,256
Equity					
Accumulated surplus	1,504,576	1,713,226	1,918,546	2,166,878	2,447,126
Asset revaluation reserve	987,020	1,035,487	1,067,153	1,099,180	1,131,562
Other reserves	196,917	250,504	291,414	317,343	315,568
Total Equity	2,688,513	2,999,217	3,277,113	3,583,401	3,894,256

*Note. Right of use Assets and Lease Liabilities will be separately disclosed in the final version of budget.

Statement of Changes in Equity

For the four years ending 30 June 2024

Budgeted Statement of Changes in

Equity

For the years ending

	Total	Accumulated	Revaluation	Other
	\$'000	Surplus	Reserve	Reserves
		\$'000	\$'000	\$'000
Year Ended 30th June 2021				
Balance at beginning of the financial year	2,688,513	1,504,576	987,020	196,917
Interest Income		-1,971		1,971
Comprehensive result	260,725	260,725		
Net asset revaluation Increment/(decrement)	48,467		48,467	
Other PSP related Transfers	1,512	1,512		
Transfers from reserves		33,261		-33,261
Transfers to Reserves		-84,877		84,877
Balance at end of Financial Year	2,999,217	1,713,226	1,035,487	250,504
Year Ended 30th June 2022				
Balance at beginning of the financial year	2,999,217	1,713,226	1,035,487	250,504
Interest Income		-2,377		2,377
Comprehensive result	241,625	241,625		
Net asset revaluation Increment/(decrement)	31,666		31,666	
Other PSP related Transfers	4,605	5,000		-395
Transfers from reserves		42,795		-42,795
Transfers to Reserves		-81,723		81,723
Balance at end of Financial Year	3,277,113	1,918,546	1,067,153	291,414
Year Ended 30th June 2023				
Balance at beginning of the financial year	3,277,113	1,918,546	1,067,153	291,414
Interest Income		-2,356		2,356
Comprehensive result	273,824	273,824		
Net asset revaluation Increment/(decrement)	32,027		32,027	
Other PSP related Transfers	437	5,500		-5,063
Transfers from reserves		37,425		-37,425
Transfers to Reserves		-66,061		66,061
Balance at end of Financial Year	3,583,401	2,166,878	1,099,180	317,343
Year Ended 30th June 2024				
Balance at beginning of the financial year	3,583,401	2,166,878	1,099,180	317,343
Interest Income		-2,506		2,506
Comprehensive result	272,472	272,472		
Net asset revaluation Increment/(decrement)	32,382		32,382	
Other PSP related Transfers	6,000	6,000		
Transfers from reserves		67,039		-67,039
Transfers to Reserves		-62,758		62,758
Balance at end of Financial Year	3,894,256	2,447,126	1,131,562	315,568

Statement of Cash Flows

For the four years ending 30 June 2024

Budgeted Statement of Cash Flows As at 30 June	Strategic Resource Plan Projections				
	Forecast	Budget	Projections		
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating					
Receipts					
General rates	123,178	135,836	156,850	179,014	195,500
Grants Income - Operating & Capital	36,211	41,529	33,388	36,302	36,587
Interest	3,811	4,515	3,650	3,850	4,050
User charges	17,796	18,936	19,650	20,490	21,312
Contributions & Reimbursements	47,943	66,487	52,299	42,111	41,411
Other revenue	3,538	4,119	4,100	4,446	4,444
Total Receipts	232,477	271,422	269,937	286,213	303,304
Payments					
Employee costs	58,761	63,248	66,044	68,529	72,012
Short-term low value variable lease payments					
Materials and Services	78,453	79,553	82,967	86,379	98,548
Other expenses	7,868	8,120	8,425	8,762	9,112
Total Payments	145,082	150,921	157,436	163,670	179,673
Net cash provided by operating activities	87,394	120,501	112,501	122,544	123,631
Cash flows from investing activities					
Proceeds from sales of property, plant and equipment	21,250	19,500	18,500	16,500	15,500
Payments for property, plant and equipment	-66,175	-97,663	-84,017	-67,319	-97,160
Net cash used in investing activities	-44,924	-78,163	-65,517	-50,819	-81,660
Cash flows from financing activities					
Finance costs	-644	-495	-490	-857	-671
Repayment of borrowings	-2,962	-2,306	-3,952	-5,052	-5,157
Net Cash used in financing activities	-3,606	1,849	5,558	-5,909	-5,828
Net increase in cash & cash equivalents	38,864	44,187	52,542	65,815	36,143
Cash & equivalents at beginning of year	179,951	218,815	263,001	315,543	381,358
Cash & equivalents at 30 June	218,815	263,001	315,543	381,358	417,502

*Note. Lease Liabilities disclosures will be included in the final version of budget.

Statement of Capital Works

For the four years ending 30 June 2024

Budgeted Statement of Capital Works For the years ending 30th June 2024	Forecast 2019/20 \$'000	Strategic Resource Plan Projections			
		Budget 2020/21 \$'000	Projections 2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Property					
Land	2,329	1,618	1,276	5,964	294
Total Land	2,329	1,618	1,276	5,964	294
Buildings & Building Improvements					
Buildings	20,253	42,823	28,582	24,292	45,989
Building Improvements					
Total Buildings	20,253	42,823	28,582	24,292	45,989
Total Property	22,583	44,441	29,859	30,256	46,283
Plant and equipment					
Plant, machinery and equipment	1,570	1,364	1,406	1,450	1,495
Fixtures, fittings and furniture	130	120	124	128	131
Computers and telecommunications	474	535	552	569	586
Library books	473	518	533	549	565
Total Plant and Equipment	2,647	2,537	2,615	2,695	2,778
Infrastructure					
Roads	18,500	27,710	33,915	15,801	21,604
Bridges	123	234	1,917	2,163	5,283
Drainage	890	382	394	406	419
Recreational, leisure and community facilities	18,532	16,804	12,040	11,470	18,357
Footpaths and Cycleways	1,194	1,336	1,377	1,420	1,464
Other infrastructure	1,705	4,219	1,900	3,108	974
Total infrastructure	40,944	50,685	51,542	34,368	48,100
Total capital works expenditure	66,175	97,663	84,016	67,319	97,160
Represented by:					
Asset renewal expenditure	6,644	9,806	7,272	9,624	7,684
New asset expenditure	44,775	66,080	47,702	37,386	66,705
Asset Upgrade expenditure	8,988	13,264	11,957	8,308	5,888
Asset expansion expenditure	5,768	8,513	17,085	12,001	16,883
Total capital works expenditure	66,175	97,663	84,016	67,319	97,160
Represented by:					
Grants Income	6,117	7,768	1,284	3,285	3,535
Developer Contributions & Other Reserves	23,066	49,569	45,354	37,424	67,039
Borrowings		4,650	10,000		
Funded from Operating Surplus	36,992	35,676	27,378	26,610	26,586
Total capital works expenditure	66,175	97,663	84,016	67,319	97,160

Statement of Human Resources

For the four years ending 30 June 2023

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Budgeted Statement of Human Resources	Forecast 2019/20	Budget 2020/21	Strategic Resource Plan Projections		
			2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff Expenditure					
Employee Costs - Operating	59,640	63,683	66,230	68,879	72,323
Employee Costs - Capital					
Total Staff Costs	59,640	63,683	66,230	68,879	72,323
Staff Numbers	FTE	FTE	FTE	FTE	FTE
Total Staff Numbers (FTE)	639.0	660.0	679.0	692.0	714.0

Budgeted Statement of Human Resources	Forecast 2019/20	Budget 2020/21	Strategic Resource Plan Projections		
			2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff Expenditure					
Executive Management	1,947	1,957	2,035	2,116	2,222
Corporate Services Management	11,550	14,365	14,940	15,537	16,314
Planning and Development Management	19,979	20,735	21,564	22,427	23,548
Community Services Management	26,164	26,626	27,691	28,799	30,239
Total Staff	59,640	63,683	66,230	68,879	72,323

Notes to Financial Statements



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Draft Budget 2020/21

Page 26

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

4.1 Comprehensive Income Statement

Budgeted Income Statement		Forecast	Budget	Variance	Change
	Note	2019/20	2020/21		
Income Types		\$'000	\$'000	\$'000	%
Income					
Rates and charges	4.1.1	123,441	136,086	12,645	10.2%
Statutory fees and fines	4.1.2	8,589	10,037	1,448	16.9%
User fees	4.1.3	9,294	8,999	-294	-3.2%
Contributions - monetary	4.1.4	47,943	66,487	18,543	38.7%
Contributions - non-monetary assets	4.1.4	92,056	174,948	82,892	90.0%
Grants - operating	4.1.5	30,095	29,591	-504	-1.7%
Grants - capital	4.1.6	6,117	7,768	1,651	27.0%
Net gain on disposal of assets	4.1.7	7,360	8,817	1,457	19.8%
Other income	4.1.8	7,342	8,770	1,427	19.4%
Total Income		332,237	451,503	119,266	35.9%
Expenses					
Employee costs	4.1.9	59,640	63,683	-4,043	-6.8%
Materials and services	4.1.10	78,836	80,379	-1,543	-2.0%
Bad and doubtful debts	4.1.11	505	458	47	9.3%
Depreciation and amortisation	4.1.12	37,015	37,643	-627	-1.7%
Borrowing costs	4.1.13	644	495	149	23.1%
Other expenses	4.1.14	7,868	8,120	-252	-3.2%
Total Expenses		184,508	190,778	-6,270	-3.4%
SURPLUS/DEFICIT		147,729	260,725	112,996	76.5%
Other comprehensive income					
deficit/surplus in future periods					
Net revaluation increment/decrement	4.1.15	47,931	48,467	536	1.1%
Share of other comprehensive Income of assoc. and Joint vent.					
Items that may be reclassified to surplus or deficit in future periods					
Total		47,931	48,467	536	1.1%
Total Comprehensive Result		195,660	309,192	113,532	58.0%

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2020/21 the FGRS cap has been set at 2.0%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.0% in line with the rate cap.

This will raise total rates and charges for 2020/21 to \$136,086,110.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2019/20 Forecast Actual \$'000	2020/21 Budget \$'000	Change \$'000	%
General rates*	96,998	104,331	7,333	7.56%
Municipal charge*	8,891	9,708	817	9.19%
Waste management charge	14,902	16,175	1,273	8.54%
Environmental enhancement rebate	- 1,931	- 1,936	5	0.26%
Council pensioner rebate	- 569	- 576	7	1.23%
Supplementary rates and rate adjustments	5,150	8,385	3,235	62.82%
Total rates and charges	123,441	136,087	12,646	10.24%

*These items are subject to the rate cap established under the FGRS

The annual revaluation on properties are still in progress, and Council's valuers are presently still in the process of finalising their property assessments. By the time this budget is adopted in June 2020, we will have more definitive data on the number and type of properties at the end of the 2019/20 financial year, as well as the revalued totals of all the properties in the Council. This complete set of data will enable the rates and charges position to be recalculated, with the overall view to remaining compliant with the rates cap set for 2020/21.

The rates and charges position is therefore subject to change prior to adoption of the budget.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2019/20 cents/\$CIV	2020/21 cents/\$CIV	Change %
General Rate	0.25968	0.26320	1.36%
Vacant Land	0.38952	0.39480	1.36%
Extractive Industry Land	0.74788	0.75802	1.36%
Commercial/Industrial Developed Land	0.41549	0.42112	1.36%
Commercial/Industrial Vacant Land	0.51936	0.52640	1.36%
Retirement Village Land	0.22073	0.22372	1.35%
Rural Living Land	0.23371	0.23688	1.36%
Rural Land	0.18697	0.18950	1.35%
Urban Growth Land	0.19476	0.19740	1.36%

Once the final supplementary rates generation for 2019/20 has been completed and Council's valuers have completed their property valuations, we will then have an actual end of year position in respect to the total number of properties and total revalued CIV. From this, the cents/\$CIV factors will need to be recalculated to ensure that Council remains compliant with the 2.0% rates cap for 2020/21.

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2019/20	2020/21		Change	
	\$'000	\$'000	\$'000		%
General Rate	72,297	76,453	4,156		5.75%
Vacant Land	7,793	9,431	1,638		21.02%
Extractive Industry Land	372	382	10		2.69%
Commercial/Industrial Developed Land	10,685	11,644	959		8.98%
Commercial/Industrial Vacant Land	1,716	2,191	475		27.68%
Retirement Village Land	450	461	11		2.44%
Rural Living Land	657	667	10		1.52%
Rural Land	1,858	1,855	-3		-0.16%
Urban Growth Land	1,170	1,248	78		6.67%
Sub-Total	96,998	104,332	7,334		7.56%
Less EER Rebate	-1,931	-1,936	-5		0.26%
Less Pension Rebate	-569	-576	-7		1.23%
Total amount to be raised by general rates	94,498	101,820	7,322		7.75%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2019/20	2020/21		Change	
	Number	Number	Number		%
General Rate	50,471	53,189	2,718		5.39%
Vacant Land	4,512	5,838	1,326		29.39%
Extractive Industry Land	8	8	-		0.00%
Commercial/Industrial Developed Land	2,488	2,576	88		3.54%
Commercial/Industrial Vacant Land	256	301	45		17.58%
Retirement Village Land	560	560	-		0.00%
Rural Living Land	224	224	-		0.00%
Rural Land	552	548	-4		-0.72%
Urban Growth Land	204	204	-		0.00%
Total number of assessments	59,275	63,448	4,173		7.04%

Once the final supplementary rates generation for 2019/20 has been completed we will then have an actual end of year position for the total number of properties in the municipality. The rates and charges position for 2020/21 will need to be recalculated to ensure Council remains compliant with the 2.0% rates cap set for the year.

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2019/20	2020/21		Change	
	\$'000	\$'000	\$'000		%
General Rate	27,840,719	29,047,573	1,206,854		4.33%
Vacant Land	2,000,614	2,388,723	388,109		19.40%
Extractive Industry Land	49,759	50,332	573		1.15%
Commercial/Industrial Developed Land	2,571,705	2,764,956	193,251		7.51%
Commercial/Industrial Vacant Land	330,436	416,216	85,780		25.96%
Retirement Village Land	203,910	205,920	2,010		0.99%
Rural Living Land	281,200	281,525	325		0.12%
Rural Land	993,865	978,755	-15,110		-1.52%
Urban Growth Land	600,925	632,305	31,380		5.22%
Total value of land	34,873,133	36,766,305	1,893,172		5.43%

As the revalued totals are still in the progress of being finalised, the current position of \$36.8 billion will change and be updated by the time this budget is adopted in June 2020.

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property		Change
	2019/20	2020/21	
	\$	\$	
Municipal	150	153	2.00%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year.

Type of Charge	2019/20	2020/21	Change
	\$	\$	\$
			%
Municipal	8,890,950	9,707,544	9.18%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property		Change
	2019/20	2020/21	
	\$	\$	
Waste Service –Option A 120L Garbage, 240L Recycling, 240L Green	352	370	5.11%
Waste Service –Option B 80L Garbage, 240L Recycling, 240L Green	313	329	5.11%
Waste Service –Option C 120L Garbage, 240L Recycling, 120L Green	301	316	4.98%
Waste Service –Option D 80L Garbage, 240L Recycling, 120L Green	263	276	4.94%
Waste Service –Option E 120L Garbage, 240L Recycling	250	263	5.20%
Waste Service –Option F 80L Garbage, 240L Recycling	215	226	5.12%
Waste Service –Extra bin service	153	161	5.23%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2019/20	2020/21	Change
	\$	\$	\$
			%
Waste Service –Option A	4,020,896	4,322,340	7.50%
Waste Service –Option B	768,728	819,868	6.65%
Waste Service –Option C	3,881,395	4,249,252	9.48%
Waste Service –Option D	1,569,584	1,698,228	8.20%
Waste Service –Option E	2,792,750	3,090,250	10.65%
Waste Service –Option F	1,455,765	1,545,162	6.14%
Waste Service –Extra bin service	412,794	449,673	8.93%
Total	14,901,912	16,174,773	8.54%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2019/20	2020/21	Change
	\$'000	\$'000	\$'000
			%
Rates and charges after rebates	94,498	101,820	7.75%
Municipal charge	8,891	9,708	9.19%
Waste service charge	14,902	16,175	8.54%
Supplementary rates (including new Waste Services)	4,355	8,384	92.51%
Total Rates and charges	122,646	136,087	10.96%

4.1.1(i) Fair Go Rates System Compliance

Victoria City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2019/20	2020/21
Total Rates	\$ 103,311,119	\$ 111,818,525
Number of rateable properties	59,275.00	63,448.00
Base Average Rate	\$ 1,743	\$ 1,762
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Capped Average Rate	\$ 1,787	\$ 1,797
Maximum General Rates and Municipal Charges Revenue	\$ 105,890,324	\$ 114,040,516
Budgeted General Rates and Municipal Charges Revenue	\$ 105,889,861	\$ 114,038,208
Budgeted Supplementary Rates	\$ 4,355,401	\$ 8,384,453
Budgeted Total Rates and Municipal Charges Revenue	\$ 110,245,262	\$ 122,422,661

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2020/21: estimated \$8,384,453 and 2019/20: \$4,355,401)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believe each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

General Rate

General Rate is any land which does not have the characteristics of:

1. Vacant Land;
2. Extractive Industry Land;
3. Commercial/Industrial Developed Land;
4. Commercial/Industrial Vacant Land;
5. Retirement Village Land;
6. Rural Living Land;
7. Rural Land; or
8. Urban Growth Land.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Vacant Land

Vacant Land is any land:

1. on which no building with an approved occupancy permit is erected; and
2. located in a precinct structure plan, and with an approved planning permit for residential subdivision; and
3. which does not have the characteristics of:
 - 3.1 Commercial/Industrial Vacant Land;
 - 3.2 Rural Living Land;
 - 3.3 Rural Land; or
 - 3.4 Urban Growth Land.

The objective of this differential is to encourage the development of land for non-commercial and non-industrial purposes, and ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
6. To discourage land banking, and ensure an adequate supply of residential zoned land to the market demand.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Extractive Industry Land

Extractive Industry Land is any land which is:

1. used primarily for the extraction or removal of stone, including the treatment of stone; and
2. located within a Special Use Zone 1 under the Melton Planning Scheme.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Commercial/Industrial Developed Land

Commercial/Industrial Developed land is any land which:

1. is used or adapted or designed to be used primarily for commercial or industrial purposes; or
2. does not have the characteristics of Extractive Industry Land.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be used to yield income and the demands such land make on Council's infrastructure. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Commercial/Industrial Vacant Land

Commercial/Industrial Vacant Land is any land:

1. on which no building with an approved occupancy permit is erected; and
2. which is located within:
 - 2.1 a Business 1 Zone
 - 2.2 a Comprehensive Development Zone;
 - 2.3 a Mixed Use Zone;
 - 2.4 an Industrial Zone 1;
 - 2.5 an Industrial Zone 3;
 - 2.6 Special Use Zone 4;
 - 2.7 Special Use Zone 3;
 - 2.8 Special Use Zone 6;
 - 2.9 Special Use Zone 7; or
 - 2.10 Urban Growth Zone located in a precinct structure plan, and with an approved planning permit for commercial/industrial use under the Melton Planning Scheme.

The objective of this differential is to encourage the commercial/industrial development and ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
6. To discourage land banking, and ensure an adequate supply of commercial/industrial zoned land to the market demand.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Retirement Village Land

Retirement Village Land is any land which is located within a retirement village land under the Retirement Villages Act 1986.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
6. Recognition of the services undertaken by the retirement village sector.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Rural Living Land

Rural Living Land is any land which is:

1. two (2) or more hectares but less than ten (10) hectares in area; and
2. located within:
 - 2.1 a Green Wedge A Zone;
 - 2.2 a Green Wedge Zone;
 - 2.3 a Rural Conservation Zone;
 - 2.4 a Farming Zone; or
 - 2.5 Special Use Zone 5.under the Melton Planning Scheme.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
6. To assist in the maintenance of rural properties.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Rural Land

Rural Land is any land which is:

1. ten (10) hectares or more in area; and
2. located within:
 - 2.1 a Green Wedge A Zone;
 - 2.2 a Green Wedge Zone;
 - 2.3 a Rural Conservation Zone;
 - 2.4 a Farming Zone; or
 - 2.5 Special Use Zone 5,
 under the Melton Planning Scheme.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
6. To recognise the impact of urban land speculation on the valuation of farm land; and
7. To encourage agricultural activity.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Urban Growth Land

Urban Growth Land is any land which is:

1. two (2) or more hectares in area; and
2. located within an Urban Growth Zone under the Melton Planning Scheme in respect of which no precinct structure plan has been approved.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be developed (or future developed) and the demands that such land make on Council's infrastructure. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
6. Planning & preparation of Precinct Structure Plan.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

4.1.2 Statutory fees and fines

Statutory Fees and Charges	Note	Forecast	Budget	Variance	Change
		2019/20 \$'000	2020/21 \$'000	\$'000	%
Infringements and Costs		2,138	1,989	-149	-7.0%
Permits and Registration Fees		4,466	5,353	887	19.9%
Land Information certificates		150	198	49	32.7%
Property Information Requests		800	839	39	4.9%
Court Recoveries		722	735	13	1.8%
City Design Fees		239	812	573	239.7%
Pound Services Fees		74	110	36	48.6%
Total Statutory Fees and Charges		8,589	10,037	1,449	16.9%

4.1.2 Statutory fees and fines (\$1.449 million increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Health Act registrations and parking infringement fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are projected to increase by \$1.45 million or 16.9% compared to 2019/20 forecast. The increase is largely attributable to significant increase in development activity projected for the year resulting in increases in permit and registration fees, subdivision and plan checking fees, permit fees, and other statutory fees. Land and property information permit income are also projected to increase due to growth and development. The overall increase is partly offset by reduction in infringement fines in 2020/21 compared to current year forecast where there was a major increase in level of revenue compared to previous year due to elevated level of patrol. Other reductions include minor decline in income in food and health act compliance.

4.1.3 User fees

User Fees	Note	Forecast	Budget	Variance	Change
		2019/20 \$'000	2020/21 \$'000	\$'000	%
Engineering Services and Subdivision Fees		4,351	3,945	-406	-9.3%
Families and Children Program Fees		925	860	-65	-7.1%
Community Care Services Fees		477	540	63	13.1%
Community Planning Services Fees		174	279	105	60.3%
Recreation and Youth Services Fees		123	104	-19	-15.2%
Operations - Asset Protection Svcs Fees		401	500	100	24.9%
Community Safety Animal Mgmt Serv Fees		330	131	-199	-60.3%
Atherstone Project Coordinations Fees		174	193	19	10.9%
Valuation and Revenue Collection Fees		131	242	112	85.6%
Planning Services Fees		330	310	-20	-5.9%
Cemetery Operations and other misc. Fees		192	112	-80	-41.6%
Proper Hire - Lease and Rental Income		1,688	1,783	96	5.7%
Total User Fees		9,294	8,999	-294	-3.2%

4.1.3 User fees (\$0.294 million decrease)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases are in line with the increases in the cost of providing the services and/or market pricing levels.

User fees and charges are projected to decrease by \$0.294 million or 3.2% over 2019/20 forecast. The underlying reason for the overall reduction is the projected reduction in engineering subdivision fees income by \$0.406 million

or 9.3%. This is mainly attributed to the timing of processing new applications. Other reductions include pound services and livestock control in community safety (\$0.199 million) where there was significant increase in fees in 2019/20 compared to previous years due to higher level of non-compliance fines issued. Family services fees are projected to reduce, due to lower level of demand for services projected. The overall reduction has been partly offset by increases in fees and charges due to growth, these include asset protection fees, social support fees, food services fees, valuation and collection fees and property hire income.

A detailed listing of fees and charges is included in section 6.

4.1.4 Contributions

Contributions	Note	Forecast	Budget	Variance	Change
		2019/20 \$'000	2020/21 \$'000	\$'000	%
Developer Cash Contributions	3.4.1	47,943	66,487	18,544	38.7%
Developer Contributions- Non Monetary Assets	3.4.3	92,056	174,948	82,892	90.0%
Total Contributions		139,999	241,435	101,436	72.5%

4.1.4 Contributions (\$101.436 million increase)

Cash contributions relate to monies paid by developers in regard to Precinct Structure Plan (PSP), Developer Contributions Plans (DCP) and Infrastructure Contribution Plans (ICP) agreements for public open space and construction of infrastructure in accordance with planning permits issued for property development.

Cash developer contributions are projected to increase in 2020/21 by \$18.5 million or 38.7%. The increase in the projected level of income from \$48.0 million in the current year to \$66.5 million in 2020/21 is an indication of the growth and development that is underway in the Municipality. While the contributions received are treated as income in the accounting period they are received, they are nevertheless set aside during the year in reserve fund accounts for future capital works.

The substantial increase in the projected non-monetary contributions in 2020/21 of \$82.9 million or 90% compared to current year is again based on significantly higher level of property developments in the Municipality. This figure also includes in-kind assets provided by developers to offset their DCP contributions payable to Council.

4.1.5 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

Operating Grants	Forecast	Budget	Variance	Change
Grants are projected to be received in respect of the following	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Summary Grants				
Commonwealth Funded Grants	20,114	21,033	918	4.6%
State Funded Grants	9,981	8,558	-1,423	-14.3%
Total Grants Received	30,094	29,591	-505	-9.7%
Recurrent Commonwealth Grants				
Financial Assistance Grants	16,659	17,573	914	5.5%
Community Home Support	2,594	2,622	28	1.1%
Community Participation	478	451	-27	-5.7%
Other	382	386	4	1.0%
Recurrent State Grants				
Maternal Child Health	2,340	2,582	242	10.3%
Early Years Partnership	438	438	0	0.0%
Housing Services	395	390	-5	-1.2%
Family Services	618	506	-112	-18.1%
Community Participation	903	127	-776	-86.0%
Community Home Support	586	319	-268	-45.7%
Library Operations	937	960	23	2.5%
Early Childhood Programs	1,494	1,776	282	18.8%
Emergency Management	250	250		
Amenity Protection	370	370		
Environmental Health	120	101	-19	-16.2%
Specific Projects	841		-841	-100.0%
Community Funding	100	100		
Other Miscellaneous	589	640	51	8.7%
Total	30,094	29,591	-504	-1.7%

4.1.5 Operating Grants (\$0.504 million decrease)

Operating grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's services to ratepayers.

The level of operating grants is projected to decrease by \$0.504 million or 1.7% compared to 2019/20 forecast.

Commonwealth funded grants are projected to increase by \$0.918 million or 4.6% largely due to the \$0.918 million increase expected from financial assistance grants in 2020/21.

The overall increase is more than offset by reduction in state funded grants of \$1.423 million or 14.3%.

The reduction in operating grants of \$0.504 million compared to current year forecast is attributable to the following:

- Community care particularly in community participation and community home support programs due to transition from NDIS (\$1.04 million);
- Cessation of project funding in 2020/21 in programs and projects such as youth learning pathways and mentoring, community learning, health planning, interfaith projects and water sensitive urban design (\$0.841 million); and
- Reduction in funding for family support and housing services (\$0.117 million).

Overall unfavourable variance is partly offset by increase in grants income from the following:

- Projected increase in Grants Commission funding in 2020/21 compared 2nd quarter forecast (\$0.918 million);

- Increase in funding for maternal child health (\$0.242 million) and early childhood programs (\$0.282 million); and
- Increases in other miscellaneous programs (\$0.054 million).

4.1.6 Capital Grants

Capital Grants	Note	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Variance \$'000	Change %
Recurrent - State Government					
Roadworks and Other		1,563	1,261	-302	-19.3%
Library		23	23		
Non-recurrent - State Government					
Buildings		2,382	4,350	1,968	82.6%
Roads					
Recreation		2,086	2,134	48	2.3%
Other Assets		63		-63	
Total Capital Grants		6,117	7,768	1,651	27.0%

4.1.6 Capital Grants (\$1.651 million increase)

Capital grants include all monies received from State, Federal and community sources for the purpose of funding the capital works program.

The level of capital grants varies from year to year. The 2020/21 budget is \$1.651 million or 27.0% higher than the 2019/20 forecast. Level of capital grants varies from year to year depending on level of the Council's capital works programs and projects that are supported by funding agencies.

The 2020/21 capital grants of \$7.8 million are for the following projects:

Melton Recycling Facility Improvements \$3.0 million, Eynesbury Recreation Reserve \$2.134 million, Annual Resurfacing and Periodic Reseals \$1.260 million, Brookside Pavilion Redevelopment \$0.850 million, Western Region Emergency Network Warehouse and other projects \$0.523 million.

4.1.7 Net Gain on Disposal of Assets

Net Gain/Loss on Disposals of Assets	Note	Forecast	Budget	Variance	Change
		2019/20	2020/21	\$'000	%
		\$'000	\$'000	\$'000	%
Proceeds from Sale of Assets		13,985	16,801	2,815	20.1%
Costs of Assets Sold		-6,625	-7,983	-1,358	20.5%
Net Gain/(Loss) on Disposals of Assets		7,360	8,817	1,457	19.8%

4.1.7 Net Gain on Disposal of Assets (1.457 million increase)

The net gain on disposal of assets in 2020/21 is higher than 2019/20 forecast by \$1.457 million or 19.8%.

Proceeds from the sale of Council assets are budgeted at \$16.8 million for 2020/21 of which \$16.25 million relates to income from sale of Council land assets which are under joint development agreement with Lend Lease Communities. Land sales are projected to increase in 2020/21 marginally.

The value of assets sold is also projected to be higher than 2019/20 forecast consistent with the level of land sales.

4.1.8 Other income

Other Income	Note	Forecast	Budget	Variance	Change
		2019/20	2020/21	\$'000	%
		\$'000	\$'000	\$'000	%
Interest on Investments		3,828	4,648	820	21.4%
Reimbursements and Recoveries		510	608	98	19.3%
Kiosk Income		334	368	34	10.3%
Contributions for Waste Disposal		1,675	2,303	628	37.5%
Property Lease Income		996	843	-153	-15.3%
Total Other Income		7,342	8,770	1,428	19.4%

4.1.8 Other Income (\$1.428 million increase)

Other income relates to a range of items such as interest revenue on investments including interest on rate arrears, recoveries and reimbursements, and other miscellaneous income items.

Other income is forecast to increase by \$1.428 million or 19.4% compared to 2019/20.

Interest on investments is projected to be higher than 2019/20 forecast by \$0.820 million due to higher anticipated cash.

Increase in reimbursement and recoveries are largely attributable to the new utility reimbursement charges recoverable in 2020/21.

Contribution for waste disposal variance refers to Transfer Station Income for Waste Disposal chargeable to Melton Recycling Facility operator. The increase of (\$0.628 million) is due to growth. This income is offset by the payments to the operator under the agreement.

Overall increase in other income is partly offset by reduction in property lease income which is projected to be lower than forecast by \$0.153 million.

4.1.9 Employee costs

Employee Costs	Note	Forecast	Budget	Variance	Change
		2019/20 \$'000	2020/21 \$'000	\$'000	%
Wages and Salaries		51,719	55,618	3,898	7.5%
Annual Leave and Long Service Leave		2,265	2,333	68	3.0%
Superannuation		4,120	4,305	185	4.5%
Workcover		1,014	935	-79	-7.8%
Maternity Leave Backfilling		250	285	35	14.0%
Fringe Benefit Tax		210	145	-65	-31.0%
Other		62	62		
Total Employee Costs		59,640	63,683	4,043	6.8%

4.1.9 Employee costs (\$4.043 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, annual leave loading, long service leave, superannuation and work cover premium. Payments to contract employees are included in this cost category.

Employee costs are forecast to increase by \$4.043 million or 6.8% compared to 2019/20 forecast result. This increase relates to a number of key factors:

- Current Enterprise Bargaining Agreement (EBA) increase in 2021/21 at an increment of 2.5% with wages growth linked to productivity;
- Increase in EFT position across a number of Business Units for increased service delivery due to growth. Some of these positions are being used to replace contractors;
- The balance of the increase is attributable to reclassification of existing staff positions, increased hours of service delivery costs and band movements; and
- Other increase in costs related to employee oncosts expenditure such as superannuation, annual leave loading, long service leave, workcover premium and maternity leave back pay.

4.1.10 Materials and services

Materials and Services	Note	Forecast	Budget	Variance	Change
		2019/20 \$'000	2020/21 \$'000	\$'000	%
Contract Payments Including Contract Labour		45,467	47,390	1,923	4.2%
Maintenance Expenditure		8,829	8,985	156	1.8%
Professional Advisory and Consultants		2,077	2,416	339	16.3%
Legal Fees		1,450	1,450		
Training Expenditure		685	631	-54	-7.8%
Corporate Subscriptions		584	582	-1	-0.2%
Printing and Laminations		431	406	-25	-5.8%
Audit Fees		196	201	5	2.4%
Insurances		1,274	1,430	156	12.3%
Advertising and Promotions		604	716	112	18.5%
Contributions and Donations		733	784	51	6.9%
Council Fleet Expenses		976	1,014	38	3.9%
Childcare Payments		1,338	1,400	63	4.7%
Information Services Software upgrades and Implementation		4,651	3,018	-1,633	-35.1%
Annual Licence Fees		1,357	1,400	43	3.2%
Corporate Subscriptions		609	608	-1	-0.2%
Councillor Allowances and Audit Committee		411	417	6	1.5%
Equipment Lease expenses		354	327	-28	-7.8%
Other		6,812	7,205	393	5.8%
Total Materials and Services		78,836	80,379	1,543	2.0%

4.1.10 Materials and services (\$1.543 million increase)

Materials and services include the purchases of consumables and payments to contractors for the provision of services.

Materials and services are forecast to increase by \$1.543 million or 2.0% in 2020/21 compared to 2019/20.

The contract payments increase of \$1.9 million is partly offset by the \$0.631 million increase in waste disposal reimbursement income reported under other income. The balance is attributable to the increase in contract payments for waste collection, green processing, landfill management and green organics. Maintenance expenses is also projected to increase mainly due to operating expenditure component of the significant capital expenditure program planned for 2020/21. Advertising and promotion costs are higher due to Council's continued active role in advocacy and promotion. Insurance costs mainly in building and property continue to increase due to increasing level of building assets. Increases are partly offset by a significant reduction in information technology software upgrades and implementation by \$1.6 million.

4.1.11 Bad and doubtful debts

Bad and Doubtful Debts	Note	Forecast	Budget	Variance	Change
		2019/20 \$'000	2020/21 \$'000	\$'000	%
Infringements		505	458	-47	-9.3%
Other					
Total Bad and Doubtful Debts		505	458	-47	-9.3%

4.1.11 Bad and doubtful debts (\$0.047 million decrease)

Bad and doubtful debts in 2020/21 are projected to be marginally lower by \$0.047 million or 9.3% compared to 2019/20 due to projected lower provisions made for infringements debts in 2020/21.

4.1.12 Depreciation and amortisation

Depreciation and Amortisation	Note	Forecast	Budget	Variance	Change
		2019/20 \$'000	2020/21 \$'000	\$'000	%
Vehicles		1,000	847	-153	-15.3%
Furniture		15	50	35	233.3%
IT Equipment		80	106	26	32.5%
Buildings		5,964	6,337	372	6.2%
Roads		20,195	20,955	760	3.8%
Drainage		4,479	4,391	-88	-2.0%
Bridges		951	1,229	279	29.3%
Recreation		3,586	3,119	-466	-13.0%
Library Books		300	180	-120	-40.0%
Other Assets		119	102	-17	-14.4%
Amortisation		327	327		
Total Depreciation and Amortisation		37,015	37,643	627	1.7%

4.1.12 Depreciation and amortisation (\$0.627million increase)

Depreciation charge is projected increase by 0.627 million or 1.7% from 2019/20 levels.

The increase in depreciation in 2020/21 is mainly due to significant increase in the value of Council's infrastructure assets. Council's infrastructure asset values are increasing at a very significant rate each year. This is not only due to increasing levels of capital expenditure and the combined impact of asset revaluations, but also due to the substantial levels of contributed assets and Precinct Structure Plan in-kind assets transferred over to Council each year from completed development works within the City.

4.1.13 Borrowing Costs

Borrowing Costs	Note	Forecast	Budget	Variance	Change
		2019/20 \$'000	2020/21 \$'000	\$'000	%
Interest - borrowings		644	495	-149	-23.1%
Total Borrowing Costs		644	495	-149	-23.1%

4.1.13 Borrowing Costs (\$0.149 million decrease)

Borrowing costs relate to interest charged by financial institutions on borrowed funds. Borrowing costs are expected to reduce by \$0.149 million or 23.1% in 2020/21 compared to 2019/20 forecast. New borrowings of \$4.650 is projected to finance part of the significant capital works program in 2020/21, however the timing of borrowings at the end of financial year means that the additional interest expenditure or principal repayment will not be a factor in the 2020/21 financial year.

4.1.14 Other expenses

Other Expenses	Note	Forecast	Budget	Variance	Change
		2019/20	2020/21		
		\$'000	\$'000	\$'000	%
Utilities					
Electricity		3,275	3,439	164	5.0%
Gas		388	461	73	18.8%
Water and Sewerage		1,296	1,380	84	6.5%
Total		4,959	5,280	321	6.5%
Information Technology & Telephony Expenses					
Mobile Phones		252	254	2	0.8%
Fixed Phones		320	279	-41	-12.7%
Alarm Monitoring		19	20	1	5.1%
Network Communications		942	825	-117	-12.5%
Server and Cloud Hosting		1,376	1,462	86	6.3%
Total		2,908	2,840	-69	-2.4%
Total Utilities and Other		7,868	8,120	252	3.2%

4.1.14 Other Expenditure - Utilities and other (\$0.252 million increase)

Utilities, information technology and telephony expenses are projected to increase by \$0.252 million or 3.2% due to growth in services, facilities and tariff increases.

Significant increases in utility expenditure is due to significant increase in volume of usage and tariffs. Electricity costs increased by \$0.164 million, gas \$0.073 million and water and sewerage \$0.84 million.

Information technology infrastructure expenses is projected to decrease in 2020/21 with a significant reduction in network communication \$0.117 million and fixed phone charges \$0.041 million. These savings are partly offset by server and cloud hosting costs which are expected to increase by \$0.086 million.

4.2 Balance Sheet

Balance Sheet	Note	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Variance \$'000
Current assets				
Cash and cash equivalents		218,815	263,001	44,186
Trade and other receivables		7,563	7,800	237
Other Financial assets		2,634	3,897	1,263
Inventories		17	20	3
Non Current Assets held for resale		2,059	2,204	145
Other assets		22,174	19,475	-2,699
Total Current Assets	4.2.1.1	253,263	296,397	43,134
Non-current assets				
Trade & other Receivables				
Property Plant & Equipment		2,487,994	2,766,379	278,385
Inventories		132	145	13
Investment property		7,000	7,500	500
Intangible assets		3,030	2,703	-327
Other assets		325	375	50
Total Non Current Assets	4.2.1.2	2,498,481	2,777,102	278,621
Total Assets		2,751,744	3,073,499	321,756
Current liabilities				
Trade and other payables		25,800	26,600	800
Trust funds & deposits		3,219	1,410	-1,809
Provisions		10,940	11,351	411
Interest-bearing loans and borrowings	4.2.3	2,306	3,952	1,646
Other current liabilities		500	525	25
Total Current Liabilities	4.2.2.1	42,765	43,838	1,073
Non-current liabilities				
Provisions		2,202	2,227	25
Interest bearing loans & borrowings	4.2.3	13,499	14,197	698
Other non current liabilities		4,764	14,020	9,256
Total Non Current Liabilities	4.2.2.2	20,465	30,444	9,979
Total Liabilities		63,231	74,282	11,052
Net Assets		2,688,513	2,999,217	310,705
Equity				
Accumulated surplus		1,504,576	1,713,226	208,650
Asset revaluation reserve		987,020	1,035,487	48,467
Other reserves	4.3.2	196,917	250,504	53,587
Total Equity	4.3.1	2,688,513	2,999,217	310,704

4.2.1 Assets

4.2.1.1 Current Assets (\$43.134 million increase)

The current assets in 2020/21 are projected to increase by \$43.134 million compared to 2019/20 forecast. Increase in current assets is mainly attributable to increased cash balance driven largely by the significant amount of developer cash contributions projected to be received in 2020/21.

4.2.1.2 Non-Current Assets (\$278.621 million increase)

Non-current assets are budgeted increase by \$278.621 million. This is mainly attributable to the increase in property plant and equipment of \$278.385 million, which is the net result of developer contributed assets and the projected capitalised component of the planned capital works program. This is the net increase of assets partly offset by the depreciation of non-current assets for the 2020/21 year and the written down value of assets disposed during the year through sale of assets. Investment properties are expected to be \$0.500 million higher than previous year, while intangible assets will be lower by the amortisation component of \$0.327 million.

4.2.2 Liabilities

4.2.2.1 Current Liabilities (\$1.073 million increase)

The current liabilities (that is, obligations Council must pay within the next year) are expected to increase by \$1.073 million. Amounts owed to suppliers are expected to increase by \$0.800 million at balance date. Trust deposits are expected reduce by \$1.809 million. Provisions for employee entitlements are expected to increase by \$0.411 million. The current liability component of the interest bearing loans payable as at balance date is expected to be higher by \$1.646 million from 2019/20 balance, which is the net effect of new loan borrowings offset by principle repayments. The balance 0.698 million is shown under non current liabilities. Other Current liabilities are expected to be higher by \$0.25 million.

4.2.2.2 Non-Current Liabilities (\$9.979 million increase)

Non-current liabilities (that is, obligations Council must pay beyond the next year) is expected to increase by \$9.979 million. Non-current loan borrowings balance at year-end will be higher by \$0.698 million. The non-current component of the employee entitlements provisions is expected to increase by \$0.025. The other non-current liabilities relate to items such as maintenance bonds, pre-paid burial rights and Precinct Structure Plan (PSP) non-current creditors. The variance of \$9.256 million in other non-current liabilities mainly relates to increase in PSP creditors at balance date compared to 2019/20. This increase relates to assets provided in kind by developers which is higher than contributions payable.

4.2.3 Interest Bearing Loans & Borrowings

The table below shows information on borrowings specifically required by the Regulations.

In developing the Strategic Resource Plan (SRP), borrowings was identified as an important funding source for capital works programs. Council has borrowed in the past to finance large infrastructure projects and recently has been in a phase of debt reduction. This has resulted in a reduction in debt servicing costs.

Council has resolved to take out new borrowings of \$4.650 million and \$10.0 million in 2020/21 and 2021/22 respectively to bridge the funding shortfall for the significant capital works investments in these years.

The following table sets out future loan repayments, finance charges and total loan balances up to 2023/24 based on the forecast financial position of Council as at 30 June 2024.

The table below also shows information on borrowings specifically required by the Regulations.

Borrowings	New Borrowings	Principal Paid	Interest Paid	Balance 30 June
Year	\$'000	\$'000	\$'000	\$'000
2019/20		-2,962	-644	15,805
2020/21	4,650	-2,306	-495	18,149
2021/22	10,000	-3,952	-490	24,197
2022/23		-5,052	-857	19,145
2023/24		-5,157	-671	13,988

4.3 Statement of changes in Equity

4.3.1 Equity

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus, which is the value of all net assets, less reserves that have accumulated over time plus the increase in equity (or net assets) which is the net effect of operating surplus for the year plus the net transfer to/from reserves. The accumulated surplus at the end of 2020/21 is budgeted at \$1.713 billion.
- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations. The Asset Revaluation reserve balance as at end of 2020/21 is budgeted at \$1.035 billion.
- Other reserves are mainly funds that Council wishes to separately identify as being set aside to meet a specific purpose. This includes developer contributions reserves set aside for future capital works. Other reserve balances as at the end of year amounted to \$250.504 million. These include Developer Contributions Reserve of \$167.402 million and Strategic Infrastructure and Investment Reserve of \$77.528 million, which are specifically set aside to fund major infrastructure, diversify income and make Strategic Land Purchases. The reserves will also assist with the long term financial sustainability of Council with Precinct Structure Plan shortfalls identified in the medium to long term. Other discretionary reserves amounting to \$5.574 million are set aside to meet specific purposes.

4.4 Statement of Cash Flows

Cash Flow Statement	Note	Forecast	Budget	Variance
		2019/20 \$'000	2020/21 \$'000	\$'000
Cash flows from operating				
Receipts				
General rates		123,178	135,836	12,658
Grants Income - Operating & Capital		36,211	41,529	5,317
Interest		3,811	4,515	705
User charges		17,796	18,936	1,140
Contributions & Reimbursements		47,943	66,487	18,544
Other revenue		3,538	4,119	580
Total Receipts		232,477	271,422	38,945
Payments				
Employee costs		58,761	63,248	-4,486
Materials and Services		78,453	79,553	-1,100
Other expenses		7,868	8,120	-252
Total Payments		145,082	150,921	-5,839
Net cash provided by operating activities	4.4.1	87,395	120,501	33,106
Cash flows from investing activities				
Proceeds from sales of property, plant and equipment		21,250	19,500	-1,750
Payments for property, plant and equipment		-66,175	-97,663	-31,488
Net cash used in investing activities	4.4.2	-44,925	-78,163	-33,238
Cash flows from financing activities				
Finance costs		-644	-495	149
Proceeds from borrowings			4,650	4,650
Repayment of borrowings		-2,962	-2,306	656
Net Cash used in financing activities	4.4.3	-3,606	1,849	5,455
Net increase in cash & cash equivalents		38,864	44,187	5,323
Cash & equivalents at beginning of year		179,951	218,815	38,864
Cash & equivalents at 30 June	4.4.4	218,815	263,001	44,187
Represented by:				
Restricted and unrestricted cash and investments				
Cash and Investments in Hand (Unrestricted)		3,500	3,500	
- Statutory reserves -Restricted		116,191	167,402	51,211
- Discretionary reserves-Unrestricted		99,124	92,099	-7,024
Cash & equivalents at 30 June		218,815	263,001	44,187

4.4.1 Net cash flows provided by/ (used in) operating activities (\$33.106 million increase)

Cash flow from operating activities refers to the cash generated or used in the normal service delivery functions of Council. The 2020/21 budget for net cash provided by operating activities is \$33.106 million higher than 2019/20 forecast. This represents an increase in cash receipts of \$38.945 million and an increase in cash operating expenditure by \$5.839 million.

Increase in cash collections from rates and charges are projected at \$12.658 million. Contributions and reimbursements would increase by \$18.544 due to significant cash contributions projected to be received in 2020/21. Grants income and user charges are expected to increase by \$6.457 million which includes the grant income of \$4.170 million for construction of infrastructure assets for state government. The other increase include cash from interest income on balance date which is expected to be higher by \$0.705 million and also other revenue \$0.580 million.

Operating payments are higher than 2019/20 forecast by \$5.839 million and this is attributable to projected increases in employee costs of \$4.486 million. Payments for materials and services at balance date are projected to be marginally higher by \$1.100 million and other expenses such as utilities by \$0.252 million.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

4.4.2 Net cash flows provided by/ (used in) investing activities (\$33.238 million increase)

The net cash used for investing activities is projected to be higher than current year by \$33.238 million. This includes the increase in total capital expenditure including carry forwards, which is higher than 2019/20 by \$31.488 million. Cash receipts from sale of assets are budgeted to decrease by \$1.750 million compared to current year forecast with lower levels of land sales settlements forecast during 2020/21 due to lead-time of settlements.

4.4.3 Net cash flows provided by/ (used in) financing activities (\$5.455 million decrease)

Financing activities refer to cash generated or used in the financing of Council activities which include borrowings from financial institutions. These activities also include repayment of the principal component of loan repayments for the year.

New borrowings in 2020/21 are budgeted at \$4.650 million to fund the Melton Recycling Facility.

The variance of \$0.656 million in repayment of borrowings is attributable to the difference between repayment of debt maturing in 2019/20 compared to 2020/21, which is \$2.962 million and \$2.306 million respectively. Other favourable variance is the reduction in borrowing costs of \$0.149 million in 2020/21 compared to 2019/20. This reduction is attributable the lower loan balance at in 2020/21 compared to current year. Principal repayment and finance charges for new borrowing is not applicable to 2020/21 due to the timing of the borrowing at the end of the financial year.

4.4.4 Cash and cash equivalents movement year on year (\$44.187 million increase)

Overall cash and cash equivalent at year end is expected to be higher by \$44.187 million from \$218.815 million in 2019/20 to \$263.001 million in 2020/21.

The cash and investment balances at balance date is quite significant, however a major portion of the Council's cash balances are statutory reserves representing developer contributions for specific future capital works and projects which must be applied in accordance with legislative and contractual requirements and will need to remain cashed backed for this reason.

4.5 2020/21 Capital works Program

This section presents a listing of Capital works projects that will be undertaken for the 2020/21 year, Classified by Expenditure Type and funding source.

NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING ***	FY20/21 TOTAL FUNDING	Capital	Operating
Plant & Machinery	Purchase of replacement and new fleet passenger and light commercial vehicles used for private, commuter travel and dedicated pool.	-	-	1,364,000	-	-	-	1,364,000	1,364,000	-
Sealed Roads Renewal Program	Condition assessments have been completed and a draft program is available. The program will be finalised following a final site inspection of the proposed locations and treatments.	-	1,260,918	-	-	-	2,662,713	3,923,631	3,805,922	117,709
Building Components Annual Renewal Program	To restore, rehabilitate, replace or renew an asset or component to its original capacity, delivering the level of service identified for that asset.	-	-	-	-	-	3,000,000	3,000,000	2,910,000	90,000
Footpath Renewal Program	To restore, rehabilitate, replace or renew a footpath to the required condition.	-	-	-	-	-	1,190,721	1,190,721	1,154,999	35,722
Renewal of Synthetic Playing Surfaces	Replace synthetic playing surfaces across the municipality	-	-	-	-	-	1,100,000	1,100,000	1,057,000	33,000
Library Collections Renewal Program	The purchase of books and audio-visual resources to maintain the collection at the industry standards for a growing population.	-	-	-	-	-	495,000	495,000	495,000	-
Open Space Structures Renewal Program	To restore, rehabilitate, replace or renew seats, benches, tables, signage, bike racks, BBQ's and drinking fountains.	-	-	-	-	-	268,041	268,041	268,041	-
Irrigation System Renewal Program	To restore, rehabilitate, replace or renew an irrigation system to the required condition.	-	-	-	-	-	250,000	250,000	235,591	14,409
Netball Court Renewal Program	To restore, rehabilitate, replace or renew court surfaces, lighting, fencing and sports equipment to meet the minimum guide lines of Netball Victoria and Tennis Victoria.	-	-	-	-	-	220,000	220,000	213,400	6,600
Playground Renewal Program	To restore, rehabilitate, replace or renew playgrounds to the required condition.	-	-	-	-	-	193,125	193,125	187,331	5,794
Cricket Facilities Renewal Program	To restore, rehabilitate, replace or renew a cricket pitch, cricket net and run up area.	-	-	-	-	-	164,949	164,949	156,702	8,247
Bridge Rehabilitation Program	To restore, rehabilitate, replace or renew vehicle and pedestrian bridges to the required condition.	-	-	-	-	-	158,505	158,505	153,750	4,755
Open Space Furniture Renewal Program	To restore, rehabilitate, replace or renew seats, benches, tables, signage, bike racks, BBQ's and drinking fountains.	-	-	-	-	-	154,500	154,500	149,865	4,635
Tennis Courts Renewal Program	To restore, rehabilitate, replace or renew court surfaces, lighting, fencing and sports equipment to meet the minimum guide lines of Tennis Victoria.	-	-	-	-	-	260,000	260,000	260,000	-
Kerb and Channel Renewal Program	To restore, rehabilitate, replace or renew kerb and channels to the required condition.	-	-	-	-	-	118,556	118,556	114,999	3,557
Turfing of Sports fields	The replacement of worn areas on the playing surface in order to present a high quality ground for summer sports.	-	-	-	-	-	100,000	100,000	-	100,000
Office Furniture Program	Purchase of new desks, pedestals and shelves for Council staff.	-	-	-	-	-	70,000	70,000	70,000	-
Sportsground Furniture Renewal Program	Renewal of furniture at sports grounds	-	-	-	-	-	51,546	51,546	51,546	-
Library Furniture Renewal Program	Furniture including seating, tables, shelving in the public library areas of both Caroline Springs and Melton.	-	-	-	-	-	50,000	50,000	50,000	-

NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING ***	FY20/21 TOTAL FUNDING	Capital	Operating
Park Signage Replacement Program	Provide venue signage and explanatory signage at existing parks, playgrounds and reserves.	-	-	-	-	-	50,000	50,000	50,000	-
Soft Path Renewal Program	To restore, rehabilitate, replace or renew gravel footpaths to the required condition.	-	-	-	-	-	25,750	25,750	-	25,750
Public Art Rehabilitation Program	To restore, rehabilitate or renew parts of the 62-piece artwork collection to the required condition.	-	-	-	-	-	10,000	10,000	10,000	-
Cobblebank Indoor Stadium	Design and construction of stadium with 6 courts	-	-	22,000,000	-	-	-	22,000,000	22,000,000	-
Eynesbury Recreation Reserve AOS - Stage 1 and Stage 2	Design and construction of an oval, hard courts, car parking, adventure playground and Community Pavilion.	1,314,672	2,134,033	-	-	-	4,151,295	7,600,000	7,600,000	-
Eynesbury Station Early Learning Centre **	Design and construction of Early Learning Centre. Delivered by the State Government as part of the School project.	-	2,170,000	-	-	-	-	2,170,000	2,170,000	-
Caroline Springs Community Facility Extension	The extension of the Caroline Springs Community Facility as per the funding application to the Growing Suburbs Fund.	-	-	-	-	-	250,000	250,000	250,000	-
Caroline Springs Leisure Centre & Tennis Complex	Landscape establishment of the recently completed works.	-	-	-	-	-	45,000	45,000	-	45,000
Macpherson Park Redevelopment	Landscape establishment of the recently completed works.	-	-	-	-	-	40,000	40,000	-	40,000
Aintree Children's & Community Centre	Landscape establishment of the recently completed works.	35,000	-	-	-	-	-	35,000	-	35,000
Diggers Rest Pre-School Extension	The addition of one kinder room, maternal and child health, offices and a licensed playspace.	-	-	-	-	-	25,000	25,000	-	25,000
Bloomsbury Drive Reserve Upgrade	Landscape establishment of the recently completed works.	-	-	-	-	-	25,000	25,000	-	25,000
Kurunjang Community Hub	Landscape establishment of the recently completed works.	-	-	-	-	-	25,000	25,000	-	25,000
Mario Drive Reserve Development	Landscape establishment of the recently completed works.	-	-	-	-	-	20,000	20,000	-	20,000
Stan Payne Streetscape Upgrade	Landscape establishment of the recently completed works.	-	-	-	-	-	20,000	20,000	-	20,000
Arbour Boulevard Reserve	Landscape establishment of the recently completed works.	-	-	-	-	-	20,000	20,000	-	20,000
Morton Homestead Playspace	Landscape establishment of the recently completed works.	-	-	-	-	-	20,000	20,000	-	20,000
Hannah Watts master plan and Stage 1	Landscape establishment of the recently completed works.	-	-	-	-	-	20,000	20,000	-	20,000
Boundary Road - Mt. Cottrell to The Mall	Construction of Boundary Road from Mount Cottrell Road to Outer Metropolitan Ring Road. This is jointly funded with Wyndham City Council.	-	-	461,922	-	-	3,000,000	3,461,922	3,461,922	-
Melton Recycling Facility Expansion *	Design and construction of the stage two expansion.	-	3,000,000	-	-	400,000	-	3,400,000	3,298,000	102,000
Caroline Springs Boulevard & Rockbank Middle Road Intersection	Signalise intersection at Rockbank Middle Road (Not to occur before Westwood Drive)	-	-	-	-	-	2,450,000	2,450,000	2,376,500	73,500
Brooklyn Road and Station Road Signalised Intersection	Installation of traffic signals at the Brooklyn Rd and Station Rd, right hand turning lane into Coles, services relocation, kerb realignment and landscaping.	-	-	-	-	-	2,150,000	2,150,000	2,085,500	64,500
Diggers Rest Community Pavilion and Oval No. 02	Design and construction of a new Community Pavilion and potential realignment of the oval.	1,500,000	-	-	-	-	-	1,500,000	1,500,000	-
Silverdale Estate - sound walls	Construction of a sound wall at the Silverdale Estate & Western Freeway interchange.	-	-	-	-	-	1,000,000	1,000,000	1,000,000	-
Brookside Community Pavilion	The design and construction of the redevelopment and expansion of the Community Pavilion.	-	850,000	-	-	-	-	850,000	854,500	25,500
Taylor's Rd and Westwood Dr Intersection	Signalisation of the intersection of Taylor's Rd and Westwood Drive	-	-	-	-	-	2,900,000	2,900,000	2,900,000	-

NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING ***	FY20/21 TOTAL FUNDING	Capital	Operating
Licensed Playspace Upgrade Program	Strategy to determine priorities, design and works to 2-3 projects in first year.	-	-	-	-	-	100,000	100,000	100,000	
Corporate Computer Refresh	The replacement and/or refreshing of computers that are older than 4 years.	-	-	-	-	-	535,000	535,000	535,000	
Parks Development Program	Playspace infrastructure, trees, landscaping, shelters, seating, BBQ and paths.	-	-	-	-	-	920,000	920,000	892,400	27,600
Sportsground Lighting Upgrade Program	The upgrading of lighting to meet training or competition standards.	-	-	-	-	-	260,000	260,000	252,200	7,800
Water Sensitive Urban Design Program	This program will reduce rubbish and pollutants in waterways and increase the health and biodiversity of waterways.	-	-	-	-	-	178,800	178,800	178,800	
Road Safety Around Schools Program	This program funds a variety of safety treatments and includes: wire rope, guard rail crash attenuators, utility infrastructure relocations, culvert infrastructure and modifying verge slope gradients, signage, line marking, Sealing of road shoulders and street lighting.	-	-	-	-	-	100,000	100,000	100,000	
Sports Pavilion Kitchen Upgrade Program	The upgrading of kitchens to meet the Food Act, and where there is a demonstrated lack of appropriately equipped kitchen facilities to support the level of food preparation required by local sporting clubs.	-	-	-	-	-	77,320	77,320	77,320	
DDA Program	The upgrading of infrastructure to ensure it is accessible for all abilities.	-	-	-	-	-	45,000	45,000	45,000	
Taylor's Road & Plumpton Road Intersection	Construct interim signalised intersection	550,000	-	-	-	-	-	550,000	550,000	
Troups Road from Greigs Road to Boundary Road - Sealed Road	Construction of Troups Road South from Boundary Road to Rockbank South PSP	-	-	-	-	-	500,000	500,000	500,000	
Hume Drive Duplication - Calder Park Drive to Gourlay Road		-	-	-	-	-	500,000	500,000	500,000	
Solar Retrofits Program	This program is across two years with the feasibility and design in 19/20, followed by the construction in 20/21. The program aims to reduce the operating costs of buildings and in time will generate income by sending surplus power to the grid.	-	-	-	-	-	1,200,000	1,200,000	1,200,000	
Major Traffic Management Upgrade Program	Projects to address traffic congestion, road safety audits and accessibility.	-	-	-	-	-	300,000	300,000	291,000	9,000
Shared Paths Construction Program	The design and construction of shared path projects throughout the municipality to better connect our community to facilities and promote active travel modes. Projects are added to the program as a result of investigations and reviews of the shared path network.	-	-	-	-	-	416,000	416,000	403,520	12,480
Street Tree Planting Program	The second year of maintenance of trees planted as part of the 19/20 program. The planting of street trees in accordance with the five year tree replacement program.	-	-	-	-	-	550,000	550,000	550,000	
Traffic Management Devices Program	Traffic management devices within the program are identified through traffic studies and investigations to address road safety issues concerning to high vehicle speeds within the local road network. The program also seeks to reduce road trauma by reducing severity of vehicle and pedestrian incidents.	-	-	-	-	-	328,000	328,000	318,160	9,840
Roadside Hazard Safety Improvement Program	This program funds a variety of safety treatments and includes: wire rope, guard rail crash attenuators, utility infrastructure relocations, culvert infrastructure and modifying verge slope gradients, signage, line marking, Sealing of road shoulders and street lighting.	-	-	-	-	-	255,000	255,000	255,000	

NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING ***	FY20/21 TOTAL FUNDING	Capital	Operating
Drainage Infrastructure Program	The installation of new drainage infrastructure to alleviate flooding to private and council land, and improve Councils drainage network. Projects have been identified by drainage studies, flood investigations and identified missing drainage infrastructure.	-	-	-	-	-	216,000	216,000	203,550	12,450
Public Art Installation	This involves the delivery of street art/power boxes program, artwork as per the Creative Suburbs grant and the delivery of a significant piece of public artwork.	-	-	60,000	-	-	130,000	130,000	130,000	-
Footpath Construction Program	The design and construction of footpath projects throughout the municipality to better connect our community to facilities and promote active travel modes. Projects are added to the program as a result of investigations and reviews of the pedestrian network.	-	-	-	-	-	186,300	186,300	180,711	5,589
Street Lighting Improvement Program	Install new and upgrade existing lighting on streets throughout the municipality to bring the street lighting up to the Australian standard.	-	-	-	-	-	150,000	150,000	150,000	-
Environmental Reserve Fencing	The program aims to encourage use of open spaces, and to assist in maintaining many linear parks in a presentable manner by restricting access by illegal vehicles.	-	-	-	-	-	100,000	100,000	100,000	-
Ball Protection Fencing Program	High fencing behind the goal area of ovals to improve the safety of the reserve.	-	-	-	-	-	80,000	80,000	80,000	-
Installation of Cricket Wicket Covers and Storage Facilities	New program to see pitches covered with AFL approved synthetic covering.	-	-	-	-	-	60,000	60,000	60,000	-
Installation of New Park Furniture	The provision of a variety of items for existing parks, including drinking fountains, seating and sports equipment.	-	-	-	-	-	50,000	50,000	50,000	-
Bus Stop Works Program	This attends to damage done to nature strips, property fences and property landscaping near bus stops and includes the construction of a concrete boarding area, indented bus stops, tactile, connection to footpaths, improvements to drainage, removal of trees, provision of seats and nature strip.	-	-	-	-	-	45,000	45,000	45,000	-
Timber Edging around play spaces	Timber edging around the perimeter of playgrounds to assist within ongoing maintenance and safety.	-	-	-	-	-	40,000	40,000	40,000	-
Premiers Reading Challenge Books Program	The purchase of library materials such as books and audio-visual resources which can only be purchased in support of the reading challenge.	-	23,000	-	-	-	-	23,000	23,000	-
Melton Secondary College Sports Oval and Pavilion **	Design and construction of a synthetic sports oval and pavilion at Melton Secondary College as per the funding agreement with the Victorian School Building Authority.	-	2,000,000	-	-	-	-	2,000,000	2,000,000	-
Macpherson Park Redevelopment - Stage 2	Design and construction of stage 2 of the approved master plan.	-	-	-	-	-	1,500,000	1,500,000	1,500,000	-
Mount Cottrell Road and Greigs Road Intersection- construction of roundabout	Mount Cottrell Road & Greigs Road intersection upgrade including the construction of roundabout.	472,035	-	-	-	-	677,965	1,150,000	1,115,500	34,500
Arnolds Creek Children's & Community Centre - 3rd room	Design and construction of one additional kinder room, storage room, amenities and licensed play space.	-	-	600,000	-	-	-	600,000	600,000	-
Taylor's Road and Sinclair's Road - Signalised Intersection	Signalisation of the intersection of the intersection of Taylor's Road and Sinclair's Road.	500,000	-	-	-	-	-	500,000	500,000	-
Cobblebank Community Pavilion and Grandstand	Contribution towards the construction of the Cobblebank Community Pavilion and Grandstand to be undertaken by Lend Lease.	-	-	-	-	-	500,000	500,000	500,000	-
Mt. Atkinson Children's & Community Centre	Design and construction of Mt Atkinson Children's & Community Centre.	568,000	-	-	-	-	-	568,000	568,000	-

NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING ***	FY20/21 TOTAL FUNDING	Capital	Operating
Grasslands PlaySpace	Contribution towards the construction of a play space for the Grasslands Early Learning Centre being undertaken by the Victorian School Building Authority.	-	-	-	-	-	250,000	250,000	-	250,000
Bridge Road Rec Reserve Stage 2	Design and construction of an oval, pavilion and other associated facilities in accordance with the approved Bridge Road Precinct Master Plan.	170,000	-	-	-	-	-	170,000	170,000	-
Pedestrian Bridge Isabella Memorial Reserve to Illawong Terrace	Contribution towards the Isabella Memorial Reserve to Illawong Terrace pedestrian bridge being jointly undertaken by Melton Council and Brimbank Council.	-	-	40,000	-	-	40,000	40,000	80,000	80,000
Mt Cottrell Revegetation	Revegetation of the Mount Cottrell Recreation Reserve.	-	-	-	-	-	50,000	50,000	-	50,000
Taylor's Road and Gourlay Road Signalised Intersection	Signalisation of the intersection of the intersection of Taylor's Road and Gourlay Road.	-	-	-	-	-	1,000,000	1,000,000	1,000,000	-
Caroline Springs Blvd and The Crossing - Signalised Intersection	Signalisation of the intersection of Caroline Springs Blvd and The Crossing.	-	-	-	-	-	400,000	400,000	400,000	-
Plumpton Aquatic & Leisure Centre	Additional funds required for the purchase of land.	-	-	-	-	-	1,000,000	1,000,000	1,000,000	-
Bridge Road Traffic School	A contribution to the joint venture	-	-	-	-	-	75,000	75,000	-	75,000
Botanica Springs Children's & Community Centre - Temporary Car Park	A temporary car park to provide additional car parking until the stage two works commence.	-	-	-	-	-	130,000	130,000	130,000	-
Taylor's Hill Youth & Community Centre - building extension and ground upgrade	Building extension and ground realignment to support Soccer	-	-	-	-	-	2,000,000	2,000,000	1,940,000	60,000
Alfred Road Contribution, Cobblebank	A contribution to the joint venture for the construction of Alfred Road, Cobblebank	-	-	-	-	-	1,200,000	1,200,000	1,200,000	-
Public Convenience Program	To restore, rehabilitate, replace or renew a public amenity to the required condition	-	-	-	-	-	164,948	164,948	164,948	-
Western Region Emergency Network Warehouse	Design and construction of two warehouses. An additional \$500,000 is being contributed by the not for profit.	-	500,000	-	-	-	1,500,000	2,000,000	1,940,000	60,000
Melton Courthouse Cafés	Refurbishment of the cafés	-	-	-	-	-	20,000	20,000	20,000	-
Melton Community Pavilion	The replacement of an aged and outdated facility.	-	-	-	-	-	300,000	300,000	300,000	-
Boronia Drive Reserve	Expansion of unsealed car park	-	-	-	-	-	80,000	80,000	77,500	2,400
Melton Recycling Facility Expansion	Funded by accommodation Reserve	-	-	2,625,000	-	-	2,625,000	-	-	102,000
Total Before Community Submissions and Carry Forwards:		5,109,707	11,937,951	28,150,922	-	400,000	41,340,034	86,938,614	84,721,277	2,217,337
Capital Carry forwards from 2019/20 to 2020/21										
Road Constructions										
Brookside Pavilion redevelopment							60,000	60,000	60,000	
PR78 Plumpton Aquatic & Leisure Centre							450,000	450,000	450,000	
Tennis Court Upgrade							3,000,000	3,000,000	3,000,000	
Road Rehabilitation Program							110,000	110,000	110,000	
PR48 Eynesbury Sporting Facility							680,000	680,000	680,000	
PR31 Melton Central Community Centre (Whitehouse)							582,095	582,095	582,095	
PR63 Bill Cahill Reserve Upgrade							25,000	25,000	25,000	
PR58 17/18 Arnolds Creek Playspace							4,000	4,000	4,000	
Pedestrian Crossing - Taylor's Road, Gourlay Road							25,000	25,000	25,000	
Taylor's Rd (West Botanical Dr to West City Vista)							50,000	50,000	50,000	
PR27 Taylor's Rd and Westwood Dr Intersection							917,718	917,718	917,718	
PR65 Ferris Rd Hollingsworth Dr Intersection							2,200,000	2,200,000	2,200,000	
PR34 Shogaki Dye land Purchase							36,000	36,000	36,000	
PR80 Arbour Boulevard Reserve Play Space							1,350,000	1,350,000	1,350,000	
PR77 Bloomsbury Drive Play Space							42,000	42,000	42,000	
PR99 CS Community Pavilion Extension							40,000	40,000	40,000	
							760,375	760,375	760,375	

NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING ***	FY20/21 TOTAL FUNDING	Capital	Operating
PR7 Diggers Rest Kindergarten Extension							25,000	25,000	25,000	
Eynesbury Station Early Learning Centre							300,000	300,000	300,000	
Bridge Road Sports Precinct Oval 2 Design							60,000	60,000	60,000	
PR2 Boundary Road - Mt. Cottrell to The Mail							900,000	900,000	900,000	
PR 46 Brooklyn Rd Signalised Pedestrian Crossing							400,000	400,000	400,000	
Taylors Hill Shopping Centre Right Lane							120,352	120,352	120,352	
Capital Carry Forwards from 2019/20 to 2020/21							12,137,540	12,137,540	12,137,540	
Pedestrian Crossing Westwood Dr. Burnside							20,000	20,000	20,000	
Hillside Recreation Pavilion							460,000	460,000	460,000	
Car For L2P Program (CLRT)							8,000	8,000		8,000
Combined Churches Caring							4,000	4,000		4,000
Melton Relay For Life							5,000	5,000		5,000
Melton Historical							7,000	7,000		7,000
Diggers Rest Lion Club							10,000	10,000		10,000
Linking Rockbank							10,000	10,000		10,000
Caroline Springs Scout Group							35,000	35,000	35,000	
Sydenham Hillside CC Improvements							30,000	30,000	30,000	
PR20 Cobblebank indoor stadium							45,000	45,000	45,000	
Royal Crescent Park Playground							41,000	41,000	41,000	
Gourlay Rd Flag Poles							38,000	38,000	38,000	
Melton Bowling Club Fencing					4,000		11,000	15,000	15,000	
Hillside Tennis Courts Resurfacing							60,000	60,000	60,000	
Diggers Rest Reserve Scoreboard							60,000	60,000	60,000	
Melton Phoenix Soccer Club Female Change Room							30,000	30,000	60,000	30,000
Total Community and Councillor submissions					4,000		874,000	878,000	804,000	74,000
Total 2020/21 Capital works Program		5,109,707	11,937,951	28,150,922	4,000	400,000	54,351,574	99,954,154	97,662,817	2,291,337

* The borrowing of \$4.650 million will be drawn down in full during 2020/21. The Melton Recycling Facility Project will be funded by this borrowing and fully utilised by end of 2021/22.

** Capital grants includes \$4.170 million of grants paid in advance for the construction of assets belonging to the state government hence this is treated as pre-paid income in the balance sheet with the corresponding construction expenditure shown as project work-in progress at balance date.

*** The Council funding total of \$54.351 million includes carry forward funding from 2019/20 Operations

Capital Works Summary	2020/21 Approved Budget	Asset Expenditure Types						Summary of Funding Sources					
		New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve and Other Funding	Borrowings	Council Funding			
Property		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total Land Purchases	1,618,041												1,618,041
Total Buildings	48,983,195	39,105,500	2,910,000	2,062,320	2,885,375	2,068,000	8,520,000	26,525,000	400,000				9,450,195
Total Property	48,581,236	40,723,541	2,910,000	2,062,320	2,885,375	2,068,000	8,520,000	26,525,000	400,000				11,068,236
Plant & Equipment													
Vehicles - Capital Cost	1,364,000							1,364,000					
Furniture	120,000												120,000
IT Equipment	535,000												535,000
Library Books	518,000												495,000
Total Plant and Equipment	2,537,000									23,000			1,150,000
Infrastructure													
Total Roads	27,709,893	10,952,202	4,785,922	7,804,717	4,126,852	1,522,035	1,260,918	461,922					24,464,818
Total Drainage	392,350	203,550		178,800									382,350
Total Bridges	233,750	80,000	153,750					40,000					193,750
Total Recreation	12,664,128	8,823,095	277,331	2,063,702	1,500,000	1,484,672	2,134,033	4,000					9,041,433
Total Other Assets	2,350,000	2,350,000											2,350,000
Total Footpaths & Cycleways	1,335,710	180,711		1,154,999									1,335,710
Total Renewal Capital Expenditure	1,668,950		1,668,950										1,668,950
Total Public Art Projects	200,000	190,000	10,000					60,000					140,000
Total Infrastructure	46,544,881	22,819,558	6,895,983	11,202,218	5,626,852	3,006,707	3,394,951	565,922					39,577,001
Total Capital works	97,662,817	66,080,099	9,805,993	13,264,538	8,512,227	5,074,707	11,937,951	28,454,922	400,000				51,795,237

4.5.2 Current Budget

Capital Works Area	2020/21 Approved Budget	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve and Other Funding	Contributions	Borrowings	Council Funding
0601 - Vehicles - Capital Cost											
01605 - Plant Purchases/Replacement	1,364,000	1,364,000						1,364,000			0
Total 0601 - Vehicles - Capital Cost	1,364,000	1,364,000	0	0	0	0	0	1,364,000	0	0	0
0602 - Furniture											
01510 - Furniture & Equipment	70,000	70,000									70,000
13115 - Library Furniture Renewal	50,000	50,000									50,000
Total 0602 - Furniture	120,000	120,000	0	0	0	0	0	0	0	0	120,000
0603 - IT Equipment											
02033 - Annual Computer Replacement Project	535,000	535,000									535,000
Total 0603 - IT Equipment	535,000	535,000	0	0	0	0	0	0	0	0	535,000
0604 - Land											
03908 - PSP-Public Open Space Compensation	268,041	268,041									268,041
13035 - PR34 Shogaki Dve Land Purchase	1,350,000	1,350,000									1,350,000
Total 0604 - Land	1,618,041	1,618,041	0	0	0	0	0	0	0	0	1,618,041
0605 - Buildings											
03575 - Melton Recycling Facility Improvements	3,298,000	3,298,000					3,000,000			400,000	-102,000
05142 - Hillside Recreation Pavilion	460,000	460,000									460,000
05175 - Melton Secondary College Sports Field	2,000,000	2,000,000					2,000,000				0
05409 - Brookside Pavilion redevelopment	1,274,500	1,274,500					850,000				424,500
06021 Caroline Springs Community Facility	250,000	250,000									250,000
06475 - PR78 Plumpton Aquatic & Leisure Centre	4,000,000	4,000,000						1,000,000			3,000,000
06770 - CapEx Program - Building Component Renewals	2,910,000		2,910,000					2,625,000			285,000
06901 - PR31 Melton Central Community Centre (Whitehouse)	25,000			25,000							25,000
06910 - PR20 Cobblebank Indoor stadium	22,045,000	22,045,000						22,000,000			45,000
10001 - Sports Pavilion Kilichen Upgrade Program	77,320			77,320							77,320
13059 - PR99 CS Community Pavilion Extension	760,375					760,375					760,375
13066 - PR7 Diggers Rest Kindergarten Extension	25,000					25,000					25,000
13068 - Eynesbury Station Early Learning Centre	2,470,000	2,470,000					2,170,000	300,000			0
13082 - Diggers Rest Community Pavilion and Oval No. 02	1,500,000				1,500,000	1,500,000					0
13086 - Cobblebank Community Pavilion and Grandstand	500,000	500,000									500,000
13088 - Melton Community Pavilion	300,000	300,000									300,000
13104 - Courthouse Cafe	20,000			20,000							20,000
13121 - Arnolds Creek Children & Community Centre 3rd Room	600,000				600,000			600,000			0
13127 - Taylors Hill Youth & Community Ctr - Extens.&Upgrade	1,940,000			1,940,000							1,940,000
13129 - Western Region Emergency Network Warehouse	1,940,000	1,940,000					500,000				1,440,000
13172 - Mt. Atkinson Childrens & Community Centre	568,000	568,000					568,000				0
Total 0605 - Buildings	46,063,195	39,105,500	2,910,000	2,062,320	2,885,375	2,068,000	8,520,000	26,525,000	0	400,000	9,450,195
0606 - Roads											
03020 - DDA Works	45,000			45,000							45,000
03110 - Shared/Bicycle Paths Construction Program	403,520	403,520									403,520
03170 - PR54 Annual Resurfacing Periodic Reseals	3,805,922		3,805,922				1,260,918				2,545,004
03250 - PR30 Kerb & Channel Rehabilitation	114,999			114,999							114,999
03433 - Pedestrian Crossing Westwood Dr. Burnside	20,000	20,000									20,000
03721 - Traffic Management Devices Program	318,160	318,160									318,160
03723 - PR51 Road Safety Around Schools	100,000			100,000							100,000
03728 - Road Constructions	60,000	60,000									60,000
03732 - Major Traffic Management Upgrade Program	291,000			291,000							291,000
06729 - PR 68 Roadside Hazard/Safety Improvements Program	255,000		255,000								255,000
06756 - Road Rehabilitation Program	680,000		680,000								680,000
06825 - PR 58 Bus stop Works Program	45,000		45,000								45,000
06846 - PR72 Caroline Springs Blvd & Rockbank Middle Rd Signals	2,376,500				2,376,500						2,376,500
06847 - Caroline Springs Blvd Intersection the Crossing	400,000	400,000									400,000
06871 - PR14 Hume Drive Duplication	500,000				500,000						500,000
13008 - PR9 Street Lighting Improvement Program	150,000			150,000							150,000
13011 - Pedestrian Crossing- Taylors Road, Gourlay Road	50,000	50,000									50,000
13020 - Taylors Rd (West Botanical Dr to West City Vista)	917,718			917,718							917,718
13026 - PR27 Taylors Rd and Westwood Dr Intersection	5,100,000			5,100,000							5,100,000
13033 - PR65 Ferris Rd Hollingsworth Dr Intersection	36,000			36,000							36,000
13077 - PR2 Boundary Road -Mt. Cottrell to The Mall	4,361,922	4,361,922						461,922			3,900,000
13078 - PR 46 Brooklyn Rd Signalised Pedestrian Crossing	2,485,500	2,485,500									2,485,500
13091 - Taylors Road and Plumpton Road	550,000			550,000			550,000				0
13102 - Taylors Hill Shopping Centre Right Lane	120,352				120,352						120,352
13113 - Boronia Springs Children & Community Center Temp Car Park	130,000				130,000						130,000
13117 - Troops Rd from Greigs Rd to Boundary Rd	500,000			500,000							500,000
13120 - Mount Cottrell Rd & Greigs Rd Roundabout	1,115,500	1,115,500					472,035				643,465
13122 - Taylors Rd & Sinclairs Rd Signalised Intersection	500,000	500,000					500,000				0
13128 - Alfred rd Contribution Cobblebank	1,200,000	1,200,000									1,200,000
13130 - Boronia Drive reserve	77,600	77,600									77,600
13133 - Taylors Rd and Gourlay Rd Signalised Intersection	1,000,000				1,000,000						1,000,000
Total 0606 - Roads	27,709,693	10,992,202	4,785,922	7,894,717	4,126,852	1,522,035	1,260,918	461,922	0	0	24,464,818

Capital Works Area	2020/21 Approved Budget	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve and Other Funding	Contributions	Borrowings	Council Funding
0607 - Drainage											
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	178,800			178,800							178,800
08726 - PR73 Drainage Infrastructure Program	203,550	203,550									203,550
Total 0607 - Drainage	382,350	203,550	0	178,800	0	0	0	0	0	0	382,350
0608 - Bridges											
08761 - Pedestrian Bridge - Ilawong/Isabella	80,000	80,000						40,000			40,000
08831 - PR31 Bridge Rehabilitation Program	153,750		153,750								153,750
Total 0608 - Bridges	233,750	80,000	153,750	0	0	0	0	40,000	0	0	193,750
0609 - Recreation											
04547 - Licensed Playspace Upgrade Program	100,000			100,000							100,000
05165 - Playground Replacement Program	187,331		187,331								187,331
08082 - Caroline Springs Scout Group	35,000	35,000									35,000
08415 - PR40 Cricket Facilities Improvement Program	60,000		60,000								60,000
08703 - Sydenham Hillside CC Improvements	30,000		30,000								30,000
08710 - Cricket Net Refurbishment Program	156,702			156,702							156,702
08713 - PR89 Netball Court Upgrade	213,400			213,400							213,400
08727 - Tennis Court Upgrade	370,000			370,000							370,000
08829 - Ball Protection Fencing Program	80,000	80,000									80,000
08872 - PR86 Macpherson Park Redevelopment	1,500,000				1,500,000						1,500,000
08892 - PR46 Eynesbury Sporting Facility	582,095	582,095									582,095
06905 - PR83 Bill Cahill Reserve Upgrade	4,000			4,000							4,000
06909 - PR58 17/18 Arnolds Creek Playspace	25,000	25,000									25,000
13025 - Eynesbury Recreation Reserve AOS - Stage 1 and Sta	7,600,000	7,600,000				1,314,672	2,134,033				4,151,295
13057 - PR80 Anbourn Boulevard Reserve Play Space	42,000	42,000									42,000
13058 - PR77 Bloomsbury Drive Play Space	40,000	40,000									40,000
13071 - Bridge Road Sports Precinct Oval 2 Design	60,000	60,000									60,000
13080 - PR 14 Park Signage Program	50,000	50,000									50,000
13089 - Bridge Road Recreation Reserve-Community Pavilion	170,000	170,000				170,000					0
13100 - Royal Crescent Park Playground	41,000	41,000									41,000
13101 - Gourlay Rd Flag Poles	38,000	38,000									38,000
13116 - Parks Development Program	892,400			892,400							892,400
13131 - Sporting Ground Upgrade	252,200			252,200							252,200
13170 - Melton Bowling Club Fencing	15,000			15,000					4,000		11,000
13173 - Hillside Tennis Courts Resurfacing	60,000			60,000							60,000
13174 - Diggers Rest Reserve Scoreboard	60,000	60,000									60,000
Total 0609 - Recreation	12,664,128	8,823,095	277,331	2,063,702	1,500,000	1,484,672	2,134,033	0	4,000	0	9,041,423
0610 - Library Books											
02305 - Library Collection	495,000	495,000									495,000
02311 - Premier's Reading Challenge	23,000	23,000					23,000				
Total 0610 - Library Books	518,000	518,000	0	0	0	0	23,000	0	0	0	495,000
0611 - Other Assets											
07117 - Installation of new open space fencing	100,000	100,000									100,000
13076 - PR89 Solar Retrofit Program	1,200,000	1,200,000									1,200,000
13083 - Silverdale Estate - Sound Walls	1,000,000	1,000,000									1,000,000
13118 - Installation of New Park Furniture	50,000	50,000									50,000
Total 0611 - Other Assets	2,350,000	2,350,000	0	0	0	0	0	0	0	0	2,350,000
0613 - Footpaths & Cycleways											
03140 - Footpaths Maintenance/Replacement	1,154,999			1,154,999							1,154,999
04536 - Footpath Construction	180,711	180,711									180,711
Total 0613 - Footpaths & Cycleways	1,335,710	180,711	0	1,154,999	0	0	0	0	0	0	1,335,710
0614 - Renewal Capital Expenditure											
05167 - Sportsgrounds Furniture Renewal Program	51,546		51,546								51,546
06006 - Parks Playgrounds and Furniture	149,865		149,865								149,865
06013 - Synthetic Field Maintenance	1,067,000		1,067,000								1,067,000
06017 - Irrigation System Renewal Program	235,591		235,591								235,591
07033 - CapEx Program - Refurbishment Public Conveniences	164,948		164,948								164,948
Total 0614 - Renewal Capital Expenditure	1,668,950	0	1,668,950	0	0	0	0	0	0	0	1,668,950
0620 - Public Art Projects											
07826 - PR 86 Public Art Rehabilitation Program	10,000		10,000								10,000
13000 - Public Art Installation	190,000	190,000						60,000			130,000
Total 0620 - Public Art Projects	200,000	190,000	10,000	0	0	0	0	60,000	0	0	140,000
Grand Total	97,662,817	66,080,099	9,805,953	13,264,538	8,512,227	5,074,707	11,937,951	28,450,922	4,000	400,000	51,795,237

Capital works Area	Total Budgets 2021/22	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Borrowings	Council Funding
Total 0614 - Renewal Capital Expenditure	620,566	0	620,566	0	0	0	0	0	0	620,566
0620 - Public Art Projects										
07826 - PR 86 Public Art Rehabilitation Program	10,309		10,309							10,309
13000 - Public Art Installation	134,023	174,023					40,000			134,023
Total 0620 - Public Art Projects	144,332	174,023	10,309	0	0	0	40,000	0	0	144,332
Funding allocated to Council Works Operating/Maintenance										
Grand Total	84,015,550	47,701,790	7,271,940	11,956,820	17,085,000	23,813,126	1,283,918	11,059,634	3,850,000	44,008,872

Capital Works 2022/23									
Capital works Area	Total Budgets 2022/23	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
0601 - Vehicles - Capital Cost									
01605 - Plant Purchases/Replacement	1,449,676	1,449,676						1,449,676	
Total 0601 - Vehicles - Capital Cost	1,449,676	1,449,676	0	0	0	0	0	1,449,676	0
0602 - Furniture									
01510 - Furniture & Equipment	74,397	74,397							74,397
13115 - Library Furniture Renewal	53,141	53,141							53,141
Total 0602 - Furniture	127,538	127,538	0	0	0	0	0	0	127,538
0603 - IT Equipment									
02033 - Annual Computer Replacement Project	568,605	568,605							568,605
Total 0603 - IT Equipment	568,605	568,605	0	0	0	0	0	0	568,605
0604 - Land									
03908 - PSP-Public Open Space Compensation	284,877	284,877							284,877
13035 - PR34 Shogaki Dve land Purchase	5,679,013	5,679,013				5,679,013			
Total 0604 - Land	5,963,890	5,963,890	0	0	0	5,679,013	0	0	284,877
0605 - Buildings									
08475 - PR78 Plumpton Aquatic & Leisure Centre	21,500,000	21,500,000						21,500,000	
08770 - CapEx Program - Building Component Renewals	2,060,000		2,060,000						2,060,000
10001 - Sports Pavilion Kitchen Upgrade Program	82,177			82,177					82,177
13157 - Mt. Carberry Childrens & Community Centre	650,000	650,000							650,000
Total 0605 - Buildings	24,292,177	22,150,000	2,060,000	82,177	0	0	0	21,500,000	2,792,177
0606 - Roads									
03020 - DDA Works	47,827			47,827					47,827
03110 - Shared/Bicycle Paths Construction Program	428,866	428,866							428,866
03170 - PR54 Annual Resurfacing Periodic Reseals	4,037,703		4,037,703				3,261,918		775,785
03250 - PR30 Kerb & Channel Rehabilitation	122,223			122,223					122,223
03721 - Traffic Management Devices Program	338,144	338,144							338,144
03723 - PR51 Road Safety Around Schools	106,281			106,281					106,281
03732 - Major Traffic Management Upgrade Program	1,065,000			1,065,000					1,065,000
08729 - PR 68 Roadside Hazard/Safety Improvements Program	271,017		271,017						271,017
08825 - PR 58 Bus stop Works Program	47,827		47,827						47,827
08842 - Exford Rd & Greigs Rd Intersection	689,449			689,449		600,772			88,677
13008 - PR9 Street Lighting Improvement Program	159,422			159,422					159,422
13117 - Troups Rd from Greigs Rd to Boundary Rd	2,626,000			2,626,000					2,626,000
13134 - Taylors Rd Duplication-City Vista Court to Gouray	5,860,880				5,860,880	4,524,000			1,336,880
Total 0606 - Roads	15,800,639	767,010	4,356,547	4,816,202	5,860,880	5,124,772	3,261,918	0	7,413,949
0607 - Drainage									
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	190,031			190,031					190,031
08726 - PR73 Drainage Infrastructure program	216,335	216,335							216,335
Total 0607 - Drainage	406,366	216,335	0	190,031	0	0	0	0	406,366
0608 - Bridges									
08831 - PR31 Bridge Rehabilitation Program	163,407		163,407						163,407
13074 - Sinclairs Road Bridge	2,000,000	2,000,000				2,000,000			
Total 0608 - Bridges	2,163,407	2,000,000	163,407	0	0	2,000,000	0	0	163,407
0609 - Recreation									
04547 - Licensed Playspace Upgrade Program	106,090			106,090					106,090
05165 - Playground Replacement Program	199,098		199,098						199,098
08415 - PR40 Cricket Facilities Improvement Program	63,769		63,769						63,769
08710 - Cricket Net Refurbishment Program	166,544			166,544					166,544
08713 - PR89 Netball Court Upgrade	226,804			226,804					226,804
08727 - Tennis Court Upgrade	276,331			276,331					276,331
08829 - Ball Protection Fencing Program	85,025	85,025							85,025
08872 - PR98 Macpherson Park Redevelopment	6,140,000				6,140,000				6,140,000
13025 - Eynesbury Recreation Reserve AOS - Stage 1 and Sta	30,000	30,000							30,000
13080 - PR 14 Park Signage Program	53,141	53,141							53,141
13089 - Bridge Road Recreation Reserve-Community Pavillon	1,707,134	1,707,134							1,707,134
13116 - Parks Development Program	948,453			948,453					948,453
13131 - Sporting Ground Upgrade	268,041			268,041					268,041
13155 - Plumpton Active Open Space (SR-01)	600,000	600,000				600,000			
13156 - Plumpton Active Open Space (SR-02)	600,000	600,000				600,000			
Total 0609 - Recreation	11,470,430	3,075,300	262,867	1,992,263	6,140,000	1,200,000	0	0	10,270,430
0610 - Library Books									
02305 - Library Collection	526,092	526,092							526,092

Capital works Area	Total Budgets 2022/23	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
02311 - Premier's Reading Challenge	23,000	23,000					23,000		
Total 0610 - Library Books	549,092	549,092	0	0	0	0	23,000	0	526,092
0611 - Other Assets									0
07117 - Installation of new open space fencing	106,281	106,281							106,281
13118 - Installation of New Park Furniture	53,141	53,141							53,141
Total 0611 - Other Assets	159,422	159,422	0	0	0	0	0	0	159,422
0613 - FootPaths & Cycleways									
03140 - Footpaths Maintenance/Replacement	1,227,547			1,227,547					1,227,547
04536 - Footpath Construction	192,062	192,062							192,062
Total 0613 - FootPaths & Cycleways	1,419,609	192,062	0	1,227,547	0	0	0	0	1,419,609
0614 - Renewal Capital Expenditure									
05167 - Sportsgrounds Furniture Renewal Program	54,784		54,784						54,784
06006 - Parks Playgrounds and Furniture	155,994		155,994						155,994
06013 - Synthetic Field Maintenance	2,134,000		2,134,000						2,134,000
06017 - Irrigation System Renewal Program	250,389		250,389						250,389
07033 - CapEx Program - Refurbishment Public Conveniences	175,309		175,309						175,309
Total 0614 - Renewal Capital Expenditure	2,770,476	0	2,770,476	0	0	0	0	0	2,770,476
0620 - Public Art Projects									
07826 - PR 86 Public Art Rehabilitation Program	10,628		10,628						10,628
13000 - Public Art Installation	167,166	167,166						29,000	138,166
Total 0620 - Public Art Projects	177,794	167,166	10,628	0	0	0	0	29,000	148,794
Grand Total	67,319,121	37,386,096	9,623,925	8,308,220	12,000,880	14,003,785	3,284,918	22,978,676	27,051,742

Capital Works 2023/24

	Total Budgets 2023/24	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
0601 - Vehicles - Capital Cost									
01605 - Plant Purchases/Replacement	1,494,511	1,494,511						1,494,511	
Total 0601 - Vehicles - Capital Cost	1,494,511	1,494,511	0	0	0	0	0	1,494,511	0
0602 - Furniture									
01510 - Furniture & Equipment	76,698	76,698							76,698
13115 - Library Furniture Renewal	54,784	54,784							54,784
Total 0602 - Furniture	131,482	131,482	0	0	0	0	0	0	131,482
0603 - IT Equipment									
02033 - Annual Computer Replacement Project	586,190	586,190							586,190
Total 0603 - IT Equipment	586,190	586,190	0	0	0	0	0	0	586,190
0604 - Land									
03909 - PSP-Public Open Space Compensation	293,688	293,688							293,688
Total 0604 - Land	293,688	293,688	0	0	0	0	0	0	293,688
0605 - Buildings									
08475 - PR78 Plumpton Aquatic & Leisure Centre	37,095,000	37,095,000						37,095,000	
08770 - CapEx Program - Building Component Renewals	2,123,711		2,123,711						2,123,711
10001 - Sports Pavilion Kitchen Upgrade Program	84,718			84,718					84,718
13157 - Mt. Carberry Childrens & Community Centre	6,285,500	6,285,500							6,285,500
13159 - Weir Views Childrens and Community Centre	400,000	400,000				400,000			
Total 0605 - Buildings	45,989,929	43,780,500	2,123,711	84,718	0	400,000	0	37,095,000	8,493,929
0606 - Roads									
03020 - DDA Works	49,306			49,306					49,306
03110 - Shared/Bicycle Paths Construction Program	442,130	442,130							442,130
03170 - PR54 Annual Resurfacing Periodic Reseals	4,124,752		4,124,752				3,511,918		612,834
03250 - PR30 Kerb & Channel Rehabilitation	126,003			126,003					126,003
03721 - Traffic Management Devices Program	348,602	348,602							348,602
03723 - PR51 Road Safety Around Schools	109,568			109,568					109,568
03732 - Major Traffic Management Upgrade Program	1,097,938			1,097,938					1,097,938
08729 - PR 68 Roadside Hazard/Safety Improvements Program	279,399		279,399						279,399
08825 - PR 58 Bus stop Works Program	49,306		49,306						49,306
08965 - Rockbank Middle Road (Stage 1)	2,000,000	2,000,000				2,000,000			
08994 - Footpath Construc-Melton North off road trail TR01	155,069	155,069				155,069			
13008 - PR9 Street Lighting Improvement Program	164,352			164,352					164,352
13073 - Melton Valley Drive	400,000			400,000					400,000
13161 - Mt. Atkinson PSP AOS03	600,000	600,000				600,000			
13162 - Vineyard Rd & Diggers Rest Colmadal Rd Roundabout	100,000	100,000				100,000			
13163 - Coburns Rd Duplication-Centenary Ave & CollectorRd	4,253,192				4,253,192				4,253,192
13164 - Mount Cottrell Rd: Toolern Boundary to Greigs Rd	2,500,000					2,500,000			
13165 - Blackhill Rd (Stage 3)	1,870,000				1,870,000	1,870,000			
13166 - Rockbank Middle Rd	500,000				500,000		500,000		
13167 - Paynes Rd & Greigs Rd Intersection Upgrade	450,000			450,000		450,000			
13168 - Melton North Off Road Trail TR03	44,097	44,097				44,097			
13176 - Taylors Rd Duplication - Gourlay Rd to Westwood Dr	1,940,000				1,940,000	1,940,000			
Total 0606 - Roads	21,603,714	3,689,898	4,453,457	2,397,167	11,063,192	9,659,166	3,511,918	500,000	7,932,638
0607 - Drainage									
03252 - PR81 WSUD (Wwater Sensitive Urban Design Program)	195,908			195,908					195,908
08726 - PR73 Drainage Infrastructure program	223,026	223,026							223,026
Total 0607 - Drainage	418,934	223,026	0	195,908	0	0	0	0	418,934
0608 - Bridges									
08831 - PR31 Bridge Rehabilitation Program	168,461		168,461						168,461
13074 - Sinclairs Road Bridge	5,114,201	5,114,201				5,114,201			
Total 0608 - Bridges	5,282,662	5,114,201	168,461	0	0	5,114,201	0	0	168,461
0609 - Recreation									
05165 - Playground Replacement Program	205,256		205,256						205,256
08415 - PR40 Cricket Facilities Improvement Program	65,741		65,741						65,741
08710 - Cricket Net Refurbishment Program	171,695			171,695					171,695
08713 - PR89 Netball Court Upgrade	233,818			233,818					233,818
08727 - Tennis Court Upgrade	284,877			284,877					284,877
08829 - Ball Protection Fencing Program	87,655	87,655							87,655
08872 - PR98 Macpherson Park Redevelopment	5,820,000				5,820,000				5,820,000
13080 - PR 14 Park Signage Program	54,784	54,784							54,784
13116 - Parks Development Program	977,787			977,787					977,787
13131 - Sporting Ground Upgrade	276,331			276,331					276,331
13155 - Plumpton Active Open Space (SR-01)	4,832,000	4,832,000				4,832,000			

	Total Budgets 2023/24	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
13156 - Plumpton Active Open Space (SR-02)	4,347,000	4,347,000				4,347,000			
13158 - Toolem Active Open Space (SO2)	400,000	400,000				400,000			
13160 - Brookfield Recreation Reserve Development	600,000	600,000				600,000			
Total 0609 - Recreation	18,356,944	10,321,439	270,997	1,944,508	5,620,000	10,179,000	0	0	8,177,944
0610 - Library Books									0
02305 - Library Collection	542,363	542,363							542,363
02311 - Premier's Reading Challenge	23,000	23,000					23,000		
Total 0610 - Library Books	565,363	565,363	0	0	0	0	23,000	0	542,363
0611 - Other Assets									
07117 - Installation of new open space fencing	109,568	109,568							109,568
13118 - Installation of New Park Furniture	54,784	54,784							54,784
Total 0611 - Other Assets	164,352	164,352	0	0	0	0	0	0	164,352
0613 - FootPaths & Cycleways									
03140 - Footpaths Maintenance/Replacement	1,265,512			1,265,512					1,265,512
04536 - Footpath Construction	198,002	198,002							198,002
Total 0613 - FootPaths & Cycleways	1,463,514	198,002	0	1,265,512	0	0	0	0	1,463,514
0614 - Renewal Capital Expenditure									
05167 - Sportsgrounds Furniture Renewal Program	56,478		56,478						56,478
06006 - Parks Playgrounds and Furniture	160,819		160,819						160,819
06017 - Irrigation System Renewal Program	258,133		258,133						258,133
07033 - CapEx Program - Refurbishment Public Conveniences	180,731		180,731						180,731
Total 0614 - Renewal Capital Expenditure	656,161	0	656,161	0	0	0	0	0	656,161
0620 - Public Art Projects									
07826 - PR 86 Public Art Rehabilitation Program	10,957		10,957						10,957
13000 - Public Art Installation	142,439	142,439							142,439
Total 0620 - Public Art Projects	153,396	142,439	10,957	0	0	0	0	0	153,396
Total	97,159,840	66,705,091	7,683,744	5,887,813	16,883,192	25,352,367	3,534,918	39,089,511	29,183,044

Financial Performance Indicators



A thriving community where everyone belongs



Draft Budget 2020/21

Page 65

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Notes to indicators

5.1 Adjusted underlying result

Financial Performance Indicators	Measure	Notes	Strategic Resource Plan Projections					Trend
			Forecast 2019/20	Budget 2020/21	2021/22	2022/23	2023/24	
Operating position	Adjusted underlying surplus (deficit) / Adjusted underlying revenue		-3.3%	1.5%	9.8%	15.6%	18.2%	+
Adjusted underlying result								
Liquidity								
Working Capital	Current assets / current liabilities	5.1	5.9%	6.8%	8.1%	9.1%	11.7%	+
Unrestricted cash	Unrestricted cash / current liabilities	5.2	2.3%	2.2%	2.7%	3.5%	4.6%	+
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	5.3	12.8%	13.3%	15.4%	10.7%	7.2%	-
Loans and borrowings	Interest and principal repayments / rate revenue		2.9%	2.1%	2.8%	3.3%	3.0%	+
Indebtedness	Non-current liabilities / own source revenue		14.4%	19.5%	14.9%	15.2%	27.6%	+
Asset renewal	Asset renewal expenditure / depreciation	5.4	18.1%	26.3%	19.0%	24.1%	18.5%	-
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	5.5	71.7%	73.4%	76.3%	77.9%	78.6%	+
Rates effort	Rate revenue / property values (CV)		0.0033678	0.0037014	0.0040656	0.0044175	0.0045945	+
Efficiency								
Expenditure level	Total expenditure / no. of assessments		\$3,108	\$3,215.4	\$2,865	\$2,717	\$2,600	-
Expenditure level	Specific purpose grants expended / specific purpose grants received		88.3%	95.6%	88.6%	92.1%	90.0%	-
Revenue level	Residential rate revenue / No. of residential assessments		\$1,216	\$1,309.3	\$1,190	\$1,069	\$1,002	-
Workforce turnover	No. of resignations & terminations / average no. of staff		15.0%	12.1%	12.5%	15.9%	11.9%	-

Key to Forecast Trend:
 + Trending higher
 o Same
 - Trending lower

Underlying result is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Surplus results indicates improvements in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

This ratio refers to the operational outcome as assessed in the comprehensive income statement, adjusted for non-operational items such as capital income, and contributed monetary and non-monetary assets and non-operational asset sales.

The underlying result for 2020/21 at \$2.705 million is higher than 2019/20 forecast of by \$8.451 million. This increase is largely due to \$14.7 million increase in revenue in 2020/21 compared current year of which \$12.645 million relates to increase in rates income due to growth in assessments. This increase is offset by a contained increase of operating expenditure for service delivery of only \$6.2 million.

5.1 Working Capital

Working Capital	Note	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Variance \$'000
Current Assets		253,263	296,397	43,134
Current Liabilities		42,765	43,836	1,073
Working Capital		210,498	252,560	42,061
Restricted cash and investment current assets				
- Statutory reserves		-104,054	-167,402	-63,348
- Discretionary reserves		-92,863	-83,102	9,761
Unrestricted Working capital		13,580	2,055	-11,527

5.2 Unrestricted Cash

Restricted and Unrestricted Cash & Investments				
	Note	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Variance \$'000
Total Cash & Investments		218,815	283,001	44,187
Restricted Cash & Investments				
- Statutory Reserves		104,054	167,402	-63,348
- Cash to fund carry forward capital works		12,138		12,138
Unrestricted Cash and Investment		102,624	95,599	-7,024

Part of the cash and cash equivalents held by Council are restricted in their application and are not fully available for all Council's operations. The budgeted cash flow statement above indicates Council's unrestricted cash and investment balance, however a significant proportion of the unrestricted funds are earmarked as funding of the Infrastructure and Strategic Investment Reserve.

5.3 Total borrowings compared to Rate revenue

This indicator measures the level of Council's total debt as a percentage of rate revenue. The ratio continues to improve significantly due to Council policy of nil borrowings over the last 5 years and retiring existing debt using surplus funds. The ratio increases moderately in 2022/23 and higher due to the impact of borrowings of \$4.650 million 2020/21 and \$10.0 million 2021/22. The ratio however is projected drop significantly in 2023/24 due to the projected significant increase in rate revenue in 2023/24.

5.4 Asset renewal

This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and will require future capital expenditure to renew assets back to their existing condition. The trend indicates Council's renewal expenditure (renewal plus upgrade) is lower than the annual depreciation charge. While this is a useful indicator it should however be noted that depreciation is an accounting measure and may not always represent asset consumption on an annual basis and care should be used in its interpretation. Council has a significant proportion of its assets recently constructed.

5.5 Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will continue to become reliant on rate revenue compared to all other revenue sources. Council aims to reduce this reliance over the long term with investment in other income generating activities through its Infrastructure and Strategic Investment Reserve.

FEES AND CHARGES



A thriving community where everyone belongs



Draft Budget 2020/21

Page 71

Table Of Contents

Corporate Services Management	5
Risk & Performance	5
Fire Prevention.....	5
Engagement & Advocacy	6
Cemetery Operations.....	6
Right of Interment.....	6
Interment.....	6
Memorial.....	7
Festival & Events	9
Events.....	9
Event Vendor Fees.....	9
Market Stall Fee.....	9
Finance	10
Rates	10
Rates Information.....	10
Land Information.....	10
Supplementary Valuations.....	10
Administration	10
Other.....	10
Planning & Development Management	11
City Design Strategy & Environment	11
Planning Scheme Amendments.....	11
Landscaping.....	13
Operations	14
Asset Protection	14
Permits.....	14
Waste Services	14
Bins.....	14
Recycling Facility.....	14
Engineering	17
Infrastructure Planning	17
Civil.....	17
Works Within Road Reserve.....	17
Property Information	18
Property.....	18
Planning Services	19
Subdivision Fees.....	19
Planning Applications.....	19
Planning Amendments.....	20
Other Planning Fees.....	21
Subdivision Certification.....	22
Community Safety	23
Accommodation.....	23

Animal Registration.....	23
Animal Adoption.....	24
Building Lodgement.....	24
Building Permit.....	25
Caravan Parks.....	26
Environmental Health.....	26
Food Act.....	26
Health Act.....	26
Impounded Animals.....	27
Parking.....	27
Regulatory Services.....	28
Septic Tanks.....	28
Council Land.....	29
Swimming Pools.....	30
Community Services Management.....	31
Community Care.....	31
Community Participation.....	31
Community Transport.....	31
Volunteer Transport.....	31
Care Melton Expo.....	31
Men's Shed.....	31
Community Home Support.....	32
CHSP – Social Support.....	32
CHSP – Social Support (Centre Based).....	32
Domestic Assistance.....	32
Food Services.....	32
Personal Care.....	32
Respite Care.....	33
Property Maintenance.....	33
Community Planning.....	34
Community Facilities.....	34
Melton Community Hall.....	34
Melton Library & Learning Hub.....	34
Caroline Springs Civic Centre.....	34
Melton Seniors Community Learning.....	34
Community Centres.....	35
Neighbourhood House.....	36
Families & Children.....	37
Early Childhood Programs.....	37
Family Day Care Services.....	37
Occasional Care Services.....	37
Kindergarten Enrolments.....	37
Vacation Care.....	38
Recreation & Youth.....	39
Athletic Facilities.....	39
School Carnivals.....	39

Training.....	39
Caroline Springs Leisure Centre.....	39
Hire.....	40
Events.....	40
Recreation Reserves.....	40
Libraries.....	42
Libraries Services.....	42
Consumables.....	42
Programs.....	42
Faxing.....	42
Membership.....	42
Photocopying/Printing.....	43
Venue Hire.....	43
Freedom of Information.....	45

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Corporate Services Management

Risk & Performance

Fire Prevention

Fire Prevention Notice		Administration Fee for Fire Prevention Cost include any associated Contractor charges		N	-
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Engagement & Advocacy

Cemetery Operations

Supply of Approved Products	\$170.00	\$170.00	Per Product	N	-
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Right of Interment

Agonas Standard Rose Memorial (Double)	\$1,965.00	\$1,965.00	Per Unit	N	-
Agonas Tree Memorial (Multiple)	\$1,520.00	\$1,520.00	Per Unit	N	-
Garden Memorial (Bluestone/Beam edge)	\$535.00	\$535.00	Per Unit	N	-
Garden Memorial (Rock/Boulder)	\$595.00	\$595.00	Per Unit	N	-
Lawn Beam (Plaque/Headstone)	\$1,465.00	\$1,465.00		N	-
Lawn Beam Child (1– 5 years)	\$785.00	\$785.00	Per Unit	N	-
Lawn Beam Child (1-5 Years)	\$785.00	\$785.00		N	-
Lawn Beam Child (6-10 years)	\$860.00	\$860.00	Per Unit	N	-
Lawn Beam -Stillborn	\$535.00	\$535.00	Per Unit	N	-
Manchurian Pear Trees	\$1,015.00	\$1,015.00		N	-
Monumental	\$1,520.00	\$1,520.00	Per Unit	N	-
Niche Wall (Single)	\$505.00	\$505.00	Per Unit	N	-
Pre Need – Lawn Beam – Plaque/Headstone Section	\$1,580.00	\$1,580.00		N	-
Pre Need– Monumental	\$1,695.00	\$1,695.00		N	-
Red and White Rose Gardens	\$2,750.00	\$2,750.00		N	-
Rose Garden/Garden Beds (Double)	\$1,015.00	\$1,015.00	Per Unit	N	-
Rose Garden/Garden Beds (Single)	\$535.00	\$535.00	Per Unit	N	-

Interment

Additional Inscription	\$70.00	\$70.00		N	-
Additional Operating Hours for Activity	\$150.00	\$150.00		N	-
Cancellation of Order to Dig Grave	\$260.00	\$260.00	Per Unit	N	-
Copy of Certificate of Right of Interment	\$35.00	\$35.00	Per Certificate	N	-
Record Search Fee	\$35.00	\$35.00	Per Hour	N	-
Sand or Special Material for Backfilling	\$215.00	\$215.00	Per Request	N	-
Sinking Grave 1.8m deep (Single) / 2.2m (Double)	\$1,310.00	\$1,310.00	Per Unit	Y	-
Sinking Grave 2.2m (Double) Section 15 Only	\$1,620.00	\$1,620.00	Per Unit	Y	-
Sinking Grave 1.8m (Single) Section 15 Only	\$1,460.00	\$1,460.00	Per Unit	Y	-
Sinking Grave 2.7m deep (Triple)	\$1,610.00	\$1,610.00	Per Unit	Y	-
Stillborn	\$445.00	\$445.00	Per Unit	Y	-
Child (1-5yrs)	\$495.00	\$495.00	Per Unit	Y	-

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6

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Interment [continued]

Child (6-10yrs)	\$625.00	\$625.00	Per Unit	Y	-
Additional – Oversize Casket/Coffin (greater than 650mm wide or 2050mm long)	\$245.00	\$245.00	Per Unit	Y	-
Additional – Inaccessible grave (Full or partial hand digging required)	\$625.00	\$625.00	Per Unit	Y	-
Reopen (Plaque/Headstone Section)	\$1,310.00	\$1,310.00	Per Unit	Y	-
Reopen (Monumental – no cover)	\$1,310.00	\$1,310.00	Per Unit	Y	-
Reopen (Monumental – chip top)	\$1,550.00	\$1,550.00	Per Unit	Y	-
Reopen (Monumental – ledger)	\$2,100.00	\$2,100.00	Per Unit	Y	-
Additional – Removal of ledger/monument	\$495.00	\$495.00	Per Unit	Y	-
Services outside prescribed hours 10.00am to 4.00pm Monday to Friday	\$340.00	\$340.00	Per Unit	N	-
Services on Saturday, Sunday & Public Holidays	\$650.00	\$650.00	Per Unit	N	-
Cremated remains into a grave site	\$220.00	\$220.00	Per Unit	Y	-
Cremated remains into a garden memorial	\$220.00	\$220.00	Per Unit	Y	-
Cremated remains into a wall memorial	\$130.00	\$130.00	Per Unit	Y	-
Cremated Remains – Scattering of Cremated Remains	\$205.00	\$205.00	Per Unit	Y	-
Exhumation Fee (as authorised)	\$4,710.00	\$4,710.00	Per Unit	Y	-
Lift & Reposition	\$3,150.00	\$3,150.00	Per Unit	Y	-
Removal of ashes (Niche Wall)	\$90.00	\$90.00	Per Unit	Y	-
Attendance for Ashes Interment	\$160.00	\$160.00	Per Unit	Y	-
Niche Wall (ashes only) Wall Bud Vase – screwed connection	\$110.00	\$110.00	Per Unit	N	-
Location Probing	\$255.00	\$255.00	Per Unit	Y	-

Memorial

Additional Inscription – Minor Renovation Work	\$120.00	\$120.00	Per Permit	N	-
Additional Inspection for Monument	\$44.00	\$44.00	Per Permit	N	-
Affixing Bronze and or Granite Panel – Above Ground Cremation	\$44.00	\$44.00	952	N	-
Base by Cemetery	\$105.00	\$105.00	Per Permit	N	-
Base by Cemetery	\$105.00	\$105.00	Per Permit	N	-
Cemetery Trust Records – Search	\$35.00	\$35.00	Per Item	N	-
Copy or Reissue of Certificate previously issued	\$35.00	\$35.00	Per Copy	N	-
Crypt Shutters	\$105.00	\$105.00	Per Crypt	N	-
In Ground Cremation	\$105.00	\$105.00	Per Permit	N	-
Lawn Grave or Lawn Beam	\$44.00	\$44.00	Per Permit	N	-
Major Renovation Work – Additional	\$44.00	\$44.00	Per Permit	N	-
Major Renovation Work – Single Grave	\$160.00	\$160.00	Per Permit	N	-

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7

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Memorial [continued]

Memorialisation – Vase	\$110.00	\$110.00	Per Unit	N	-
New Headstone and Base with Existing Foundation – Additional	\$44.00	\$44.00	Per Permit	N	-
New Headstone and Base with Existing Foundation – Single Grave	\$150.00	\$150.00	Per Permit	N	-
New Headstone and Base without Existing Foundation – Additional	\$44.00	\$44.00	Per Permit	N	-
New Headstone and Base without Existing Foundation – Single Grave	\$160.00	\$160.00	Per Permit	N	-
New Monument with Existing Foundation – Additional	\$55.00	\$55.00	Per Permit	N	-
New Monument with Existing Foundation -Single Grave	\$185.00	\$185.00	Per Permit	N	-
New Monument without Existing Foundation – Additional	\$70.00	\$70.00	Per Permit	N	-
New Monument without Existing Foundation -Single Grave	\$205.00	\$205.00	Per Permit	N	-
Weekend or Public Holiday Access	\$120.00	\$120.00	Per Permit	N	-
Weekend or Public Holiday Access +4 hours	\$225.00	\$225.00	Per Permit	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Festival & Events

Events

Event Vendor Fees

Event Vendor Fees Djerriwarrh Festival	\$400.00	\$400.00	Per Event	Y	Vendor Fee
Event Vendor Fees Carols by Candlelight	\$300.00	\$300.00	Per Event	Y	Vendor Fee

Market Stall Fee

Market Stall Fee	\$70.00	\$70.00	Per Stall	Y	3m by 3m
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Finance

Rates

Rates Information

Copy of Previous Years Rates & Valuation Notice	\$15.00	\$15.45	Per request	N	-
Interest on outstanding rates	Penalty interest rate approved by Minister		Per request	N	As set by Attorney General

Land Information

Land Information Certificates	Land Information Certificates - As per the Local Government (General) Regulations 2015		Per Certificate	N	-
Land Information certificates same day service (in additional to statutory fee)	\$45.00	\$45.00	Per Certificate	N	-
Rate History Search	\$50.00	\$51.50	Per hour	N	-

Supplementary Valuations

Supplementary Valuations City West Water	\$27.50	\$28.00	Per Request	Y	-
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Administration

Other

Dishonoured Payment (Cheque, Direct debits) – Administration fee	\$15.00	\$15.00	Per Dishonour	N	-
Water charges from stand pipe	\$5.20	\$5.40	Per Kilo Litre	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Planning & Development Management

City Design Strategy & Environment

Planning Scheme Amendments

Planning Scheme Amendment – Stage 1	\$2,929.30	\$3,050.90	(206 fee units)	N	For a) Considering a request to amend a planning scheme and b) Taking Action required by Division 1 of Part 3 of the Act and c) Considering any submissions which do not seek a change to the amendment and d) If applicable, abandoning the amendment
Planning Scheme Amendment– Stage 2A up to (and including) 10 Submissions	\$14,518.00	\$15,121.00	(1021 fee units); or	N	For considering up to (and including) 10 submissions which seek to change an amendment and where necessary referring the submissions to a panel
Planning Scheme Amendment – Stage 2A – Between 11 (and including) 20 Submissions	\$28,008.80	\$30,212.40	(2040 fee units)	N	For considering 11 (and including) 20 submissions which seek to change an amendment and where necessary referring the submission to the panel.

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11

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
Planning Scheme Amendment – Stage 2A Exceeding 20 Submissions	\$38,778.00	\$40,386.90	(2727 fee units)	N	For considering Submissions that exceed 20 submissions which include: a) Seek to change an amendment and where necessary referring the submissions to a panel b) Providing assistance to a panel in accordance with Section 158 of Act c) Making a submission to a panel under Part 8 of the Act at a hearing referred to in Section 24 (b) of the Act d) After considering submissions and the panel's report, abandoning the amendment
Planning Scheme Amendment – Stage 3	\$462.20	\$481.30	(32.5 fee units) if the Minister is not the planning authority or nil fee if the Minister is the planning authority	N	For: a) Adopting the amendment or part of the amendment, in accordance with Section 29 of the Act b) Submitting the amendment for approval by the Minister in Accordance with Section 31 of the Act c) Giving Notice of the approval of the amendment required by section 36 (2) of the Act
Planning Scheme Amendment – Stage 4	\$462.20	\$481.30	(32.5 fee units) if the Minister is not the planning authority or nil fee if the Minister is the planning authority – This Fee is paid to the Minister	N	Paid to the Minister for: a) Consideration by the Minister of a request to approve the amendment in accordance if Section 35 of the Act b) Giving Notice of approval of the amendment in accordance with section (36)1 of the act
Planning Scheme Amendment – Minister Request – Section 20A	\$939.30	\$962.70	Per Application	N	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Planning Scheme Amendments [continued]

Planning Scheme Amendment – Minister Request – Section 20(4)	\$3,901.50	\$3,998.70	Per Application	N	-
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Landscaping

Fee charged to check the Landscape Plan	Landscape Plan check at 0.75% value of work	Per Cost Of Works	N	-
Fee charged to supervise Landscape Works	Landscape Construction Supervision based on 2.5 % value of work	Per Cost of works	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Operations

Asset Protection

Asset Protection Permits	\$156.00	\$160.00	Per Permit	Y	-
Work Within Road Reserve Permit	A per Road Management Act		No of fee units	N	Statutory Fee Units as Per the Road Management Act. Fee unit set by state.
Sect 60(3) Ind. Construct or change the means of entry to or exit from a controlled access road without authority (Individual)	10 Penalty Units		No of Statutory Fee units	N	Statutory Penalty Units

Permits

Waste Services

Bins

Bin Retrieval, Delivery or Exchange Fee	\$45.00	\$45.00	Per Attendance	Y	-
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Recycling Facility

Bicycle Tyre – Non Resident	\$0.00	\$10.00		Y	Bicycle Tyre - Non Resident
Bicycle Tyre – Resident	\$0.00	\$6.00		Y	Bicycle Tyre - Resident
Car/Motorbike Tyre – Non Resident	\$0.00	\$15.00	Per Tyre	Y	Car/Motorbike Tyre - Non Resident
Clean Inert Materials (clean loads of either brick, concrete or tiles) – Non Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$75.00	Per Cubic Metre (Up to 1 tonne)	Y	Clean Inert Material - Non Resident - Up to 1 tonne (Bricks, Concrete or Tiles)
Clean Inert Materials (clean loads of either brick, concrete or tiles) – Non Resident (per tonne rate, loads over 3m3)	\$0.00	\$187.50		Y	Clean Inert Material - Non Resident - Per Tonne - (Bricks, Concrete or Tiles)
Clean Inert Materials (clean loads of either brick, concrete or tiles) – Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$60.00	Per Cubic Metre (Up to 1 tonne)	Y	Clean Inert Materials - Resident - Up to 1 Tonne This includes loads of brick, concrete or tiles
Clean Inert Materials (clean loads of either brick, concrete or tiles) – Resident (per tonne rate, loads over 3m3)	\$0.00	\$150.00	Per Tonne (Over 3m3)	Y	Clean Inert Material - Resident - Per Tonne - (Bricks, Concrete or Tiles)
Fridges & Air Conditioners – Non Resident	\$0.00	\$25.00	Per Item	Y	-
Gas Bottles – (up to 9kgs, excludes car gas bottles) – Non Resident	\$0.00	\$10.00		Y	Gas Bottles - (up to 9kgs, not car gas bottles - Non Resident

continued on next page ...

14

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
Green Waste – Non Resident – Station Wagon or Equivalent	\$0.00	\$25.00		Y	Mixed Waste - Resident - Station Wagon or Equivalent
Green Waste – Non Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$75.00	Per Cubic Metre (Up to 1 tonne)	Y	Green Waste - Non Resident - Up to 1 tonne
Green Waste – Non Resident (Min Charge / Boot Load / Up to 0.25m3)	\$0.00	\$12.50	Up to .25m Metre Cubed	Y	-
Green Waste – Non Resident (per tonne rate, loads over 3m3)	\$0.00	\$190.00		Y	Green Waste - Non Resident Rate - Per Tonne
Green Waste – Resident – Station Wagon or Equivalent	\$0.00	\$20.00	Per Load	Y	Mixed Waste - Resident - Station Wagon or Equivalent
Green Waste – Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$60.00	Per Cubic Metre (Up to 1 tonne)	Y	Green Waste - Resident - Up to 1 tonne
Green Waste – Resident (Min Charge / Boot Load / Up to 0.25m3)	\$0.00	\$10.00	Up to 0.25 Metres Cubed	Y	Mixed Waste - Resident - Station Wagon or Equivalent
Green Waste – Resident (per tonne rate, loads over 3m3)	\$0.00	\$150.00		Y	Green Waste - Resident - Per Tonne
Hard Waste Collection (per collection rate, loads up to 3m3)	\$40.00	\$40.00	Per Load	N	-
Large E Waste Item – Non Resident	\$0.00	\$10.00		Y	Large - E Waste Item
Light Truck & 4WD Tyre – Non Resident	\$0.00	\$20.00	Per Tyre	Y	Light Truck & 4WD Tyre - Non Resident
Mattresses/ Base – Non Resident	\$0.00	\$35.00	Per Mattress	Y	Mattresses/ Base - Non Resident
Medium E- Waste Item – Non Resident	\$0.00	\$5.00		Y	Medium E- Waste Item - Non Resident
Mixed Inert Material or Soil – Non Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$115.00	Per Cubic Metre (Up to 1 tonne)	Y	Mixed Inert Material Or Soil - Non Resident - Up to 1 Tonne
Mixed Inert Material or Soil – Non Resident (per tonne rate, loads over 3m3)	\$0.00	\$290.00		Y	Mixed Inert Material or Soil - Non Resident - Per Tonne
Mixed Inert Material or Soil – Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$100.00	Per Cubic Metre	Y	Mixed Inert Material Or Soil - Resident - Up to 1 tonne
Mixed Inert Material or Soil – Resident (per tonne rate, loads over 3m3)	\$0.00	\$250.00	Per Tonne	Y	Mixed Inert Material or Soil - Resident - Per Tonne
Mixed Waste – Non Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$85.00	Per Cubic Metre	Y	Mixed Waste - Resident - Station Wagon or Equivalent
Mixed Waste – Non Resident (Min Charge / Boot Load / Up to 0.25m3)	\$0.00	\$25.00	Up to .25 Metres Squared	Y	Mixed Waste - Resident - Station Wagon or Equivalent

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
Mixed Waste – Non Resident (per tonne rate, loads over 3m3)	\$0.00	\$215.00		Y	Mixed Waste - Resident - Station Wagon or Equivalent
Mixed Waste – Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$70.00	Per Cubic Metre	Y	Mixed Waste - Resident - Station Wagon or Equivalent
Mixed Waste – Resident (Min Charge / Boot Load / Up to 0.25m3)	\$0.00	\$17.50		Y	Mixed Waste - Resident - Station Wagon or Equivalent
Mixed Waste – Resident (per tonne rate, loads over 3m3)	\$0.00	\$175.00	Per Tonne (Over 3m3)	Y	Mixed Waste - Resident - Station Wagon or Equivalent
Mixed Waste – Resident (Station Wagon or Equivalent)	\$0.00	\$25.00		N	Mixed Waste - Resident - Station Wagon or Equivalent This fee applies to customers who do not reside in the City of Melton
Non Drum Muster Approved Drums – Non Resident	\$0.00	\$3.00		Y	Non Drum Muster Approved Drums - Non Resident
Non Drum Muster Approved Drums – Resident	\$0.00	\$3.00		Y	Non Drum Muster Approved Drums - Resident
Other Tyres – Non Resident	Other Tyres - Not Bicycle, Car, motorcycle, light truck, 4wd tyres, Truck Tyres up to 1100 mm- Price on Application		Per Tyre	N	Other Tyres - Non Resident
Other Tyres – Resident	Other Tyres - Not bicycle, car, motorbike, light truck, 4wd or Truck Tyres up to 1100 mm. price is on application		Per Tyre	N	Other Tyres - Resident
Rims – Non Resident	\$0.00	\$5.00	Per Rim	Y	Rims - Non Resident
Rims – Resident	\$2.00	\$2.00	Per Rim	N	-
Small E- Waste Item – Non Resident	\$0.00	\$2.00		Y	Small E- Waste Item - Non Resident
Truck Tyre up to 1100mm – Non Resident	\$0.00	\$35.00		Y	Truck Tyre up to 1100mm - Non Resident
Truck Tyres (up to 1100mm) – Resident	\$30.00	\$30.00	Per Tyre	N	-
Car/Motorbike Tyres – Resident	\$10.00	\$10.00	Per Tyre	N	\$ 2.00 surcharge if tyre is still on rim.
Light truck/ 4 Wheel Drive Tyres – Resident	\$15.00	\$15.00	Per Tyre	N	\$ 2.00 surcharge if tyre is still on rim.
Mattresses / Base – Resident	\$30.00	\$30.00	Per Piece	Y	-
Mixed Waste – Non-Resident (Station Wagon or Equivalent)	\$30.00	\$40.00	Per Load	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Engineering

Infrastructure Planning

Civil

Engineering Civil Construction Supervision	2.5% Value of Work		Per Item	N	10% of Cost of Lights, Supply and Installation.
Engineering Civil Plan Checking	0.75% Value of Work			N	-
Non Standard Public Lighting	10% of Costs of Lights - Supply & Installation			N	-

Works Within Road Reserve

Municipal Road Above 50 km/h – Nature Non Minor Works	\$339.60	\$349.00	Per Works	N	-
Municipal Road Above 50km/h – Nature Minor Works	\$86.70	\$89.00	Per Works	N	-
Municipal Road Above 50km/h – Roadway Minor Works	\$134.40	\$138.00	Per Works	N	-
Municipal Road Above 50km/h – Roadway Non Minor Works	\$622.80	\$639.00	Per Works	N	Municipal Road Speed Limit above 50km/h - Works Other than Minor Works. Conducted on Roadway, shoulder, or pathway. (Asphalt/Gravel Road, kerb & channel, concrete vehicle crossing and footpaths) Conducted on roadway, shoulder or pathway. (Asphalt/Gravel road, kerb, & channel, concrete vehicle crossing and footpaths 43.1 fee units
Municipal Road Below 50km/h – Roadway Minor Works	\$134.40	\$138.00	Per Works	N	-
Municipal Road Below 50km/h – Nature Minor Works	\$86.70	\$89.00	Per Works	N	-
Municipal Road Below 50km/h – Nature Non Minor Works	\$86.70	\$89.00	Per Works	N	-
Municipal Road Below 50km/h – Roadway Non Minor Works	\$339.60	\$349.00	Per Works	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Property Information

Property

Stormwater Legal Point of Discharge	\$141.81	\$145.36	Per Item	N	-
Build over easements	\$75.00	\$150.00	Per Item	N	Prescribed
Property Information		Prescribed	Per Item	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Planning Services

Subdivision Fees

Amendment Subdivision – Class 18	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Subdivision – Class 17	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Subdivision – Class 19	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Subdivision – Class 20	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Subdivision – Class 21	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Subdivision – Class 22	\$1,286.10	\$1,318.10	Per Application	N	-
Subdivision Permit – Class 17	\$1,286.10	\$1,318.10	Per Application	N	-
Subdivision Permit – Class 18	\$1,286.10	\$1,318.10	Per Application	N	-
Subdivision Permit – Class 19	\$1,286.10	\$1,318.10		N	-
Subdivision Permit – Class 20	\$1,286.10	\$1,318.10	Per Application	N	-
Subdivision Permit – Class 21	\$1,286.10	\$1,318.10	Per Application	N	-
Subdivision Permit – Class 22	\$0.00	\$1,318.10	Per Application	N	Subdivision Permit - Class 22

Planning Applications

Change of Use – Class 1	\$1,286.10	\$1,318.10	Per Application	N	-
Other Development – Class 11	\$1,119.90	\$1,147.80	Per Application	N	-
Other Development – Class 12	\$1,510.00	\$1,547.60	Per Application	N	-
Other Development – Class 13	\$3,330.70	\$3,413.70	Per Application	N	-
Other Development – Class 14	\$8,489.40	\$8,700.90	Per Application	N	-
Other Development – Class 15	\$25,034.60	\$25,658.30	Per Application	N	-
Other Development – Class 16	\$56,268.30	\$57,670.10	Per Application	N	-

continued on next page ...

19

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
Single Dwelling – Class 2	\$195.10	\$199.90	Per Application	N	To develop land or use and develop land if a single dwelling per lot and undertake development ancillary to use the land for a single dwelling per lot included in the application (other than a class 7 or 8 permit or permit to subdivide or consolidate land) if the estimated cost is \$10,000 or less
Single Dwelling – Class 3	\$614.50	\$629.40	Per Application	N	-
Single Dwelling – Class 6	\$1,459.50	\$1,495.80	Per Application	N	-
Single Dwelling -Class 4	\$1,257.20	\$1,288.50	Per Application	N	-
Single Dwelling– Class 5	\$1,358.30	\$1,392.10	Per Application	N	-
VicSmart Application – Class 7	\$195.10	\$199.90	Per Application	N	-
VicSmart Application – Class 8	\$419.10	\$429.50	Per Application	N	-
VicSmart Application – Class 9	\$195.10	\$199.90	Per Application	N	-
VicSmart Application – Other than Class 7, 8 or 9	\$0.00	\$199.90	Per Application	N	VicSmart Application Class 10

Planning Amendments

Amend or End a Section 173 Agreement	\$643.00	\$659.00	Per Agreement	N	-
Amendment Change of Use– Class 1	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Development other than Single Dwelling – Class 2	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Other Development – Class 11,12,13,14,15 or 16 permit if cost of development is \$100,000 or less	\$1,119.90	\$1,147.80	Per Application	N	-
Amendment Other Development – Class 11,12,13,14,15 or 16 permit if cost of development is between \$100,000 and \$1,000,000	\$1,510.00	\$1,547.60	Per Application	N	-
Amendment Other Development – Class 11,12,13,14,15 or 16 permit if the cost of development is more than \$1,000,000	\$3,330.70	\$3,413.70	Per Application	N	-
Amendment Single Dwelling – Class 2,3,4,5 or 6 if cost of additional development is more than \$10,000 but not more than \$100,000	\$614.10	\$629.40		N	-

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20

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Planning Amendments [continued]

Amendment Single Dwelling – Class 2,3,4,5 or 6 if cost of additional development is more than \$100,000 but not more than \$500,000	\$1,257.20	\$1,288.50	Per Application	N	-
Amendment Single Dwelling – Class 2,3,4,5 or 6 permit if cost of additional development is more than \$500,000	\$1,358.30	\$1,392.10	Per Application	N	-
Amendment Single Dwelling– Class 2,3,4,5 or 6 Permit if cost of additional development is \$10,000 or less	\$195.10	\$199.90	Per Application	N	-
Amendment Single Vic Smart – Class 7	\$195.10	\$199.90	Per Application	N	-
Amendment VicSmart – Class 8	\$419.10	\$429.50	Per Application	N	-
Amendment VicSmart – Class 9	\$195.10	\$199.90	Per Application	N	-

Other Planning Fees

Advertising of Planning – Public Notice	\$16.00	\$20.00	Per Notice	Y	-
Advertising of Planning applications – Over 10 notices	\$10.00	\$12.00	Per Letter	Y	-
Application – Property Planning Controls	\$125.00	\$150.00	Per Application	Y	-
Certificate of Compliance	\$0.00	\$333.70	Per Certificate	N	-
Demolition Approval	\$83.10	\$85.20	Per Application	N	-
Other Fees – Combined Permits	Value of the fee is sum of the highest of the fees which would have applied if separate applications were made and 50% of each other fees which would have applied if separate applications were made			N	-
Planning Permit– Application Change of Use	\$0.00	\$1,318.10	Per Permit	N	-
Pre Application – Prior to Application	\$0.00	\$150.00		Y	-
Satisfaction Matter	\$317.90	\$325.80	Each	N	-
Advertising of planning application – up to 10 notices	\$85.00	\$100.00	Per Application	Y	Discretionary fees
Copy of planning Permit (with associated plans) -Other	\$120.00	\$150.00	Per Application	Y	Discretionary fees - Other
Copy of planning Permit (with associated plans) -Residential	\$65.00	\$100.00	Per Application	Y	Discretionary fees - Residential
Development plan approval	\$205.00	\$250.00	Per Application	Y	Discretionary fees
Extension of time	\$145.00	\$175.00	Per Application	Y	Discretionary fees

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Other Planning Fees [continued]

Planning Controls	\$120 or Planning Controls and Copy of Permit & Plans		Per Application	Y	-
	Discretionary fees				
Precinct plan approval	\$535.00	\$600.00	Per Application	Y	Discretionary fees
Property enquiries & searches	\$135.00	\$150.00	Per Application	Y	Discretionary fees
Request to vary precinct plan approval	\$220.00	\$250.00	Per Application	Y	Discretionary fees
Researching existing use right or non-conforming use right	\$205.00	\$230.00	Per Application	Y	Discretionary fees
Secondary Consent Applications	\$175.00	\$500.00	Per Application	Y	-

Subdivision Certification

Amended Certified Plan	\$137.30	\$140.70		N	-
Alteration of Plan	\$108.40	\$111.10		N	-
Certification of Plan of Subdivision	\$170.50	\$174.80	Per Certificate	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Community Safety

Interest on Unpaid Money – Section 227 A Local Government Act		Penalty Interest Rate approved by the Attorney General in accordance with Section 2 of the Penalty Interest Rate Act 1983	Per Application	N	-
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Accommodation

Prescribed Accommodation Premises – Up to 5 people	\$210 plus \$21	Per Additional Person over 5	Per Application	N	-
Prescribed Accommodation Premises – rooming houses Up to 4 people	\$210 plus \$21	Per Additional Person over 5	Per Application	N	-

Animal Registration

Deceased Refund		Pro Rata 50% of Reduction - Per Half	Per Half	N	-
Pro Rata Registration		Pro Rata Rate 50% Reduction Per Half	Per Half	N	-
Unsterilised Dog – Full Fee	\$141.00	\$150.00	Per Animal	N	-
Unsterilised Dog – Full Fee (Pensioner)	\$70.50	\$75.00	Per Animal	N	-
Unsterilised Cat – Full Fee (Only Animals Register prior to Aug 2011 or exemption)	\$94.50	\$108.00	Per Animal	N	-
Unsterilised Cat – Full Fee (Only Animals Register prior to Aug 2011 or exemption) Pensioner	\$47.25	\$54.00	Per Animal	N	-
Sterilised Dog – Reduced Fee	\$47.00	\$50.00	Per Animal	N	-
Sterilised Dog – Reduced Fee (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Sterilised Cat – Reduced Fee	\$31.50	\$36.00	Per Animal	N	-
Sterilised Cat – Reduced Fee (Pensioner)	\$15.75	\$18.00	Per Animal	N	-
Micro chipped Dog (Registered Prior to 10th April 2013)	\$47.00	\$50.00	Per Animal	N	-
Micro chipped Dog (Registered Prior to 10th April 2013) (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Micro chipped Cat (Registered prior to 10th April 2013)	\$31.50	\$36.00	Per Animal	N	-
Micro chipped Cat (Registered prior to 10th April 2013) (Pensioner)	\$15.75	\$18.00	Per Animal	N	-
Dog kept for breeding by Domestic Animal Business	\$47.00	\$50.00	Per Animal	N	-
Dog kept for breeding by Domestic Animal Business (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Cat kept for breeding by Domestic Animal Business	\$31.50	\$36.00	Per Animal	N	-
Cat kept for breeding by Domestic Animal Business (Pensioner)	\$15.75	\$18.00	Per Animal	N	-
Approved Applicable Obedience Trained Dog	\$47.00	\$50.00	Per Animal	N	-

continued on next page ...

23

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Animal Registration [continued]

Approved Applicable Obedience Trained Dog (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Unsterilised Working Dog – Livestock	\$47.00	\$50.00	Per Animal	N	-
Unsterilised Working Dog – Livestock(Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Sterilised Working Dog – Livestock	\$47.00	\$50.00	Per Animal	N	-
Sterilised Working Dog – Livestock (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Dangerous Dog – Guard Dog Non-Residential Premises	\$166.00	\$171.50	Per Animal	N	-
Declared Restricted Breed Dog	\$269.50	\$280.00	Per Animal	N	-
Declared Dangerous Dog	\$269.50	\$280.00	Per Animal	N	-
Declared Menacing dog	\$269.50	\$280.00	Per Animal	N	-
Dog > 10 years old	\$47.00	\$50.00	Per Animal	N	-
Dog > 10 years old (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Cat > 10 years old	\$31.50	\$36.00	Per Animal	N	-
Cat > 10 years old (Pensioner)	\$15.75	\$18.00	Per Animal	N	-
FCC, CV or Approved Applicable Organisation Registered Cat	\$31.50	\$36.00	Per Animal	N	-
FCC, CV or Approved Applicable Organisation Registered Cat (Pensioner)	\$15.75	\$18.00	Per Animal	N	-
VCA or Approved Applicable Organisation Registered Dog	\$47.00	\$50.00	Per Animal	N	-
VCA or Approved Applicable Organisation Registered Dog (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Dog or Cat Surrender Fee	\$0.00	\$0.00	Per Animal	Y	-
Microchip	\$83.00	\$85.50	Per Animal	Y	-

Animal Adoption

Adoption Cost for Animal (Male) – Dog	\$311.00	\$311.00	Per Animal	N	-
Adoption Cost for Animal (Female) – Dog	\$373.00	\$373.00	Per Animal	N	-
Adoption Cost for Animal (Male) – Cat	\$60.00	\$60.00	Per Animal	N	Does not include registration fee -Cat
Adoption Cost for Animal (Female) – Cat	\$80.00	\$80.00	Per Animal	N	-

Building Lodgement

Request for building Permit information – Regulation 51 (1), (2), & (3)	As per Regulations		Per Information	N	-
Council consent/discretion – Part 5 Siting Requirements (Reg 73-97)	As per Regulations		Per Inspection	N	-
Affected Owners Written Consultation Fee	\$124.50	\$129.00	Per Lodgement	Y	-
Lodgement fees – Other Classes	As per Regulations		Per Lodgement	N	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Building Lodgement [continued]

Building permit lodgement fees (section 30)	As per Regulations		Per Lodgement	N	-
Council consent/discretion Non – Siting Matters (Reg 310, 513,515,604,801,802, & 806)	As per Regulations		Per Lodgement	N	-
Domestic Building Plans Search Fee (non – refundable)	\$95.50	\$99.00	Per Search	Y	-
Commercial Building Plans Search Fee (non – refundable)	\$184.50	\$191.00	Per Search	Y	-
Copy of Building Permit Form	\$11.40	\$11.80	Per Item	Y	-
Copies of plans (Maximum of 10 A3's) must also include search fee	\$54.00	\$56.00	Per Search	Y	-
Copies of A1 Plans (each)	\$6.00	\$6.30	Per Copy	Y	-
Copies of occupancy Permits must also include search fee	\$27.00	\$27.95	Per Permit	Y	-
Copies of Building Insurance certificate include search fee	\$27.00	\$27.95	Per Certificate	Y	-
Copies of Soil Report must also include search fee	\$54.00	\$56.00	Per Search	Y	-
Copies of Structural Computations must also include search fee	\$82.00	\$85.00	Per Search	Y	-

Building Permit

Private function – Seniors Rate	\$233.00	\$233.00	Per Hire	Y	-
Seniors Community Groups – Permanent	\$7.20	\$7.20	Per Hour	Y	-
Domestic Building Work Value of Works < \$50,000	\$3,630.00	\$4,400.00	Per Item	Y	-
Domestic Building Work Value of Works \$50,001 < \$1000,000	\$4,180.00	\$4,950.00	Per Item	Y	-
Domestic Building Work Value of Works \$100,001 < \$250,000	\$4,730.00	\$5,500.00	Per Item	Y	-
Domestic Building Work Value of Works \$250,001 < \$500,000	\$5,280.00	\$6,050.00	Per Item	Y	-
Two storey domestic building work additional fee	\$726.00	\$891.00	Per Item	Y	-
Relocated Dwelling	\$6,050.00	\$6,820.00	Per Item	Y	-
Commercial Building Work < 500 sq. M.	\$4,730.00	\$5,500.00	Per Item	Y	-
Sheds, Verandas, Pergolas, Carport, or Masks, etc	\$1,100.00	\$2,200.00	Per Item	Y	-
Building Permit – Fence	\$1,210.00	\$2,200.00	Per Item	Y	-
Building Permit – Retaining Wall	\$1,430.00	\$2,200.00	Per Item	Y	-
Building Permit – Restump	\$2,420.00	\$3,300.00	Per Item	Y	-
Building Permit – Swimming Pool	\$2,420.00	\$3,300.00	Per Item	Y	Include a Fence
Building Permit – Demolition	\$2,200.00	\$3,300.00	Per Item	Y	-
Building Permit – Temporary Structure & Special Use Permit	\$746.00	\$773.00	Per Item	Y	-
Building Permit – Illegal Building Works	125 % of Permit Fee		Per Item	Y	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Building Permit [continued]

Building Inspection	\$192.50	\$199.50	Per Inspection	Y	-
Building Notice Administration Fee	\$500.00	\$518.00	Per Inspection	Y	-
Building Inspection Compliance Certificate	\$238.50	\$247.00	Per Inspection	Y	-

Caravan Parks

Fixed Statutory Fee	Fixed Statutory Fee			N	-
Transfer – % of Registration	% of Registration			N	-

Environmental Health

Copy of Document -Environmental Health Record	\$26.00	\$26.95	Per Application	Y	% of Registration
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Food Act

Health Food Act – Class 1	\$780.00	\$810.00	Per Application	N	-
Health Food Act – Class 2	\$700.00	\$730.00	Per Application	N	-
Health Food Act – Class 3	\$350.00	\$365.00	Per Application	N	-
Class 2 & Class 3 Premises (Sporting Body)	25% of Annual Fee		Per Application	N	-
Short term Mobile / Temporary Food Premises >3 months	25% of Annual Fee		Per Application	N	-
Registration Renewal Fee reduced by 25% Per quarter (calendar year)	25% Per Quarter		Per Application	N	-
Water Transport Vehicles – class 3 fee Per vehicle	\$350.00	\$365.00	Per Application	N	-
Application fee for plan assessment FA	\$340.00	\$350.00	Per Application	N	% of Registration
Transfer of Registration FA	% of Registration		Per Application	N	-
Transfer Inspection – within 5 days FA	\$350.00	\$365.00	Per Application	N	-
Transfer Inspection – within 24 hrs FA	\$660.00	\$690.00	Per Application	N	-
Hairdressers once off registration	\$190.00	\$200.00	Per Application	N	-

Health Act

Health Act Premises	\$190.00	\$200.00	Per Application	N	-
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26

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Health Act [continued]

Registration Fees Reduced by 25% per Quarter HA	Registration fees reduced by 25% per quarter (calendar year)		Per Application	N	-
Application fee for plan assessment HA	\$310.00	\$330.00	Per Application	N	-
Transfer of Registration HA	Transfer of registration 50%		Per Application	N	-
Transfer Inspection – within 5 days	\$190.00	\$200.00	Per Application	N	-
Transfer Inspection – within 24 hrs	\$350.00	\$370.00	Per Application	N	-

Impounded Animals

Dangerous Dog – Collars	\$50.00	\$50.00	Per Collar	N	-
Dangerous Dogs – Signs	\$70.00	\$70.00		N	Dangerous Dogs - Sign
Impound Livestock – Labour Charge – Business Hours	\$0.00	\$50.00	Per Hour	Y	Hourly charge Council Officer to attend to transportation of animals during normal business hours
Impound Livestock – Labour Charge – Double Time	\$100.00	\$100.00	Per Hour	Y	-
Impound Livestock – Labour Charge -Time & Half	\$0.00	\$75.00	Per Hour	Y	To attend to the transportation of stock by Council Officers outside of business hours
Stock Transportation Fee	Fee Range from \$10 to \$2000- At Cost		Per Animal	N	Contractor Fee - Freight Cost of Contractor
Transport Livestock – Load	\$0.00	\$150.00	Per Load	Y	Transportation of Animals - use of stock trailer
Animal Trap Hire – Deposit	\$52.00	\$54.00	Per Animal	Y	-
Impounded Animal – Release Fee Dog	\$84.00	\$87.00	Per Animal	N	-
Impounded Animal – Release Fee Cat	\$42.00	\$43.50	Per Animal	N	-
Impounded Animal – Daily Fee – Dog	\$16.00	\$17.00	Per Animal	N	-
Impounded Animal – Daily Fee – Cat	\$14.00	\$15.00	Per Animal	N	-
Impounded Livestock – Release Fee (each animal)	\$57.00	\$59.00	Per Animal	N	-
Impounded Livestock – Daily Fee (each animal)	\$16.00	\$17.00	Per Animal	N	-
Registration and Renewal of Premises to Conduct DAB	\$550.00	\$550.00	Per Animal	N	-

Parking

Parking Penalty	0.5% of Penalty	Per Penalty	N	Section 87 (4) of the Road Safety Act 1986
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27

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Parking [continued]

Impounded Vehicle – Small – Release Fee	\$440.00	\$456.00	Per Vehicle	Y	Includes Station Wagons Small vehicle includes Sedans, Wagons etc.
Impounded Vehicle – Large – Release Fee	\$440.00	\$456.00	Per Vehicle	Y	Includes Vans & Trucks Large vehicle includes Vans, Trucks etc.
Impounded Vehicle Heavy – Release Fee		Release Fee	Per Vehicle	Y	Vehicle with GVM of 4.5 tonne or more; including cost of towing Heavy Vehicle - vehicle with a GVM of 4.5 tonnes or more
Impounded Vehicle – Daily Fee	\$21.00	\$21.75	Per Vehicle	Y	-
Parking Permit for People with Disabilities – Replacement of lost or stolen Permits	\$0.00	\$0.00	Per Application	Y	-

Regulatory Services

General Inspection Fee	\$145.00	\$150.50	Per Hour	N	-
Late fee % of Registration Fee	Late Fee % of Registration Fee		Per Fee	N	Applies when Registration Fees are not submitted by the due date
Impound Release Fee – Signs, Shopping Trolleys, Local Laws – Release from Impound	\$90.00	\$93.50	Per Trolley	N	-
Permit Application Fee (includes charity bin, display of goods, advertising board/A-frame, caravan, unregistered vehicle, street trade etc.)	\$103.50	\$107.50	Per Permit	N	-
General Local Law Application Fee – Permits – Shipping container up to 7 days	\$31.50	\$33.00	Per Permit	N	-
General Local Law Application Fee – Permits – Shipping container longer than 7 days up to 6 months	\$103.50	\$107.50	Per Permit	N	-
Amendment of an existing Permit	\$50.00	\$52.00	Per Permit	Y	-
Permit Renewal Fee – (Bi-Yearly) Multiple animals	\$80.00	\$107.50	Per Permit	N	-
Multiple Animal Permit Amendment Fee	\$50.00	\$52.00	Per Permit	Y	-
Local Laws Permit – Pro Rata Rate 50% reduction Per half		Pro Rata Rate 50% reduction Per half	Per Permit	N	-

Septic Tanks

Septic Tank Application	\$590.00	\$610.00	Per Application	N	-
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Septic Tanks [continued]

Septic Tank Alteration	\$480.00	\$500.00	Per Application	N	-
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Council Land

Permit Application Fee	\$103.50	\$107.50	Per Application	N	-
Bond	\$621.00	\$643.00	Per Application	N	-
Annual fee for Pointer Boards – Real Estate advertising signage	\$518.00	\$537.00	Per Application	N	-
Permit Application Fee for Placement of Tables & Chairs (outdoor eating – street trade) etc.	\$103.50	\$107.50	Per Application	N	-
Annual Renewal Fee (outdoor eating – street trade)	\$103.50	\$107.50	Per Application	N	-
Outdoor eating – Per table (in addition to application fee & renewal fee)	\$26.00	\$26.95	Per Application	Y	-
Outdoor eating – Per chair (in addition to application fee & renewal fee)	\$11.00	\$11.40	Per Application	Y	-
Food Van Sites – Monday to Friday – Annual Permit Fee	Food Van Sites Monday to Friday Annual Permit Fee		Per Application	N	-
Food Van Sites Saturday and Sunday– Annual Permit Fee	\$1,200.00	\$1,200.00	Per Application	N	-
Rubbish Skip / Bulk Waste Container	\$83.00	\$86.00	Per Application	N	-
Hoarding Permit Application Fee	\$197.00	\$204.00	Per Application	N	-
Occupation of Nature Strip / Footpath (eg Site hut)	\$103.50	\$103.50	Per Application	N	-
Parking Bay for Construction Activities Per Day	\$67.50	\$70.00	Per Application	N	-
Bond – Occupation of Nature Strip / Footpath	\$207.00	\$214.50	Per Application	N	-
Use of outdoor eating – Per bench seat (in addition to application fee & renewal fee)	\$21.00	\$21.75	Per Application	N	-
Per A-frame – (Street trade – Application on its own with no Outdoor eating – No additional fee if Outdoor eating application made)	\$103.50	\$107.50	Per Application	N	-
Busking, Soliciting, Pop up stalls, Sale of goods, Street selling collections and Distribution	\$103.50	\$107.50	Per Application	N	-
Permit Application Fee – Circus	\$103.50	\$107.50	Per Application	N	-
Rent Per day – Circus	\$217.50	\$225.50	Per Application	Y	-
Bond – Circus	\$3,315.00	\$3,435.00	Per Application	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Swimming Pools

Lodgement of Compliance Certificate	\$0.00	\$20.40	Per Certificate	N	Lodgement of Compliance Certificate
Lodgement of Non Compliance Certificate	\$0.00	\$386.00	Per Certificate	N	Lodgement of Non Compliance Certificate
Registration of Swimming Pool/Spa	\$0.00	\$31.80	Per Pool/Spa	N	Registration of Swimming Pool or Spa
Search for Swimming Pool	\$47.20	\$47.20	Per Application	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Community Services Management

Community Care

Community Participation

Seniors Exercise Programs	Cost \$3.00 to \$10.00 Depending on the Activity		Per Program	N	-
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Community Transport

Senior Community Transport	\$1.50	\$1.60	Per Trip	N	-
Hire of Community Bus – Bond	\$194.00	\$201.00		N	-
Hire of Community Bus – Daily Fee	\$61.00	\$63.50	Daily Use	Y	-
Hire of Community Bus – Overnight Fee	\$145.00	\$150.50		Y	-
Hire of Community Bus – Bond 5 hours	\$194.00	\$201.00		N	-
Hire of Community Bus – Fee 5 hours	\$30.50	\$32.00		Y	-
Excess applicable for Insurance	\$500.00	\$500.00		N	-
Fuel Replacement & Administration Cost	\$48.50	\$50.50	Per Litre	Y	-
Damage – Internal or External	Charges for internal or external damage to Community Bus		Associated Cost	Y	Associated Cost
Late Cancellation	Full scheduled booking fee		Full Scheduled Cost	Y	-

Volunteer Transport

Volunteer Transport – Low Fee Range	Charge for Volunteer Transport - Low Fee Range Range from \$1.60 to \$11.20		Per trip	N	Dependent on Destination
Volunteer Transport – Medium Fee Range	Charge for Volunteer Transport - Medium Fee Range Fee Range from \$1.60 to \$11.20		Per trip	N	Dependent on Destination

Care Melton Expo

Care Expo Site Fee	\$150.00	\$150.00	Per Stall	Y	-
Exhibitor cancellation fee	\$322.00	\$322.00		Y	-

Men's Shed

Men's Shed – Session	Dependent on Activity - Per Session Fee Range \$2.50 To \$22.75		Per Session	N	-
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Community Home Support

CHSP – Social Support

Social Support Individual – High Fee Range	\$51.50	\$51.50	Per Session	N	-
Social Support – High Fee Range Community Based	\$97.50	\$101.00	Per Session	N	Outing including meal
Social Support – Low Fee Range Community Based	\$23.00	\$23.85	Per Session	N	Outing including meal
Social Support – Medium Fee Range Community Based	\$23.50	\$24.00	Per Session	N	Outing including meal
Support for Carers Program – Low Fee Range	\$23.50	\$24.00	Per Session	N	-
Social Support Individual – Low Fee Range	\$4.90	\$5.00	Per Session	N	-
Social Support Individual – Medium Fee Range	\$6.90	\$7.20	Per Session	N	-

CHSP – Social Support (Centre Based)

Social Support – High Fee Range Centre Based	\$126.50	\$131.00	Per Session	N	-
Social Support – Low Fee Range Centre Based 1	\$6.00	\$6.00	Per Session	N	-
Social Support – Medium Fee Range Centre Based 1	\$6.00	\$6.00	Per Session	N	-
Social Support – Low Fee Range Centre Based 2	\$4.90	\$6.00	Per Session	N	-

Domestic Assistance

Domestic Assistance – High Fee Range	\$49.50	\$51.50	Per Hour	N	-
Domestic Assistance – Low Fee Range	\$6.10	\$6.40	Per Hour	N	Charge for Late Cancellation
Domestic Assistance – Medium Fee Range	\$10.00	\$10.40	Per Hour	N	-

Food Services

Food Service – High Fee Range	\$27.50	\$28.50	Per Meal	N	-
Food Service – Low Fee Range	\$8.40	\$8.70	Per Meal	N	-
Food Service – Medium Fee Range	\$8.40	\$8.70	Per Meal	N	-

Personal Care

Personal Care – High Fee Range	\$49.50	\$51.50	Per Hour	N	-
Personal Care – Low Fee Range	\$4.90	\$5.10	Per Hour	N	-
Personal Care – Medium Fee Range	\$6.90	\$7.20	Per Hour	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Respite Care

Respite – High Fee Range – In Home	\$49.50	\$51.50	Per Hour	N	-
Respite – Low Fee Range – In Home	\$3.40	\$3.60	Per Hour	N	-
Respite – Medium Fee Range – In Home	\$4.90	\$5.10	Per Hour	N	-

Property Maintenance

Property Maintenance – High Fee Range	High Fee Range including costs for materials - Minimum time - 1 hour	Per Hour	N	Minimum charge is \$49.50 per hour plus additional costs for materials
Property Maintenance – Low Fee Range	Low Fee Range including costs for materials - Minimum time - 1 hour	Per Hour	N	Minimum charge is \$10.10 per hour plus additional costs for materials
Property Maintenance – Medium Fee Range	Medium Fee Range including costs for materials - Minimum time - 1 hour	Per Hour	N	Minimum charge is \$18.70 per hour, plus additional cost for materials

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Community Planning

Community Facilities

Melton Community Hall

PA System/Audio system – (no operator inc. Lectern and Microphone and access to lighting controls) – Commercial OR Private function	\$132.50	\$137.50	Per Hire	Y	-
PA System/Audio system – (no operator Inc. Lectern and Microphone and access to lighting controls) – Community group/Community agency	\$78.50	\$81.50	Per Hire	Y	-
Staff: Set Up / Service Per Officer/Per Hour	\$49.00	\$51.00	Per Hour	Y	-
Day booking (prior to 5pm) – Commercial OR Private function	\$91.00	\$94.50	Per Hour	Y	-
Day booking (prior to 5pm) – Community group/Community agency	\$53.50	\$55.50	Per Hour	Y	-
Evening booking (after 5pm) – Commercial OR Private function	\$103.00	\$107.00	Per Hour	Y	-
Evening booking (after 5pm) – Community group/Community agency	\$61.50	\$64.00	Per Hour	Y	-
Bond for Auditorium	\$518.00	\$500.00	Per Booking	N	-
Bond for Auditorium – Meeting Rooms	\$207.00	\$200.00	Per Booking	N	-
Meeting room 1 or 2/3 – Community group/Community agency – Per Hour	\$16.60	\$17.20	Per Hour	Y	-
Meeting room 1 or 2/3 – Community group/Community agency – Per Day	\$82.50	\$85.50	Per Day	Y	-
Meeting room 1, or 2 /3 – Commercial – Per Day	\$112.50	\$116.50	Per Day	Y	-
Meeting room 1, or 2 /3 – Commercial – Per Hour	\$22.50	\$23.30	Per Hour	Y	-
Meeting Room 4 – Commercial rate – Per Day	\$170.00	\$176.00	Per Day	Y	-
Meeting Room 4 – Commercial rate – Per Hour	\$34.00	\$35.50	Per Hour	Y	-
Meeting room 4 – Community group/Community agency Per Day	\$112.50	\$116.50	Per Day	Y	-
Meeting room 4 – Community group/Community agency – Per Hour	\$22.50	\$23.30	Per Hour	Y	-

Melton Library & Learning Hub

Caroline Springs Civic Centre

Melton Seniors Community Learning

Permanent Community Room Hire – Community group	\$10.40	\$10.80	Per Hour	Y	-
Casual User Insurance	\$28.50	\$29.50	Per Hour	Y	-

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34

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Melton Seniors Community Learning [continued]

Community Room hire – Casual Community Agency User (other than Seniors groups)	\$19.20	\$20.00	Per Hour	Y	-
Community Room hire – Casual Community User (other than Seniors groups)	\$15.00	\$15.60	Per Hour	Y	-
Community Room hire – Casual User Bond/Private function bond	\$518.00	\$500.00	Per Hire	N	-
Community Room hire – Permanent and Casual Commercial Users OR Private function before 5pm (other than Seniors groups)	\$28.50	\$29.50	Per Hour	Y	-
Community Room hire – Permanent Community Agency users (other than Seniors groups)	\$13.80	\$14.40	Per Hour	Y	-
Community Room hire – Permanent Community Users (other than Seniors groups)	\$10.40	\$10.80	Per Hour	Y	-
Function hire after 5pm (other than Seniors groups)	\$59.50	\$62.00	Per Hour	Y	-

Community Centres

After Function Hire Clean	\$119.00	\$123.50	Per Hire	Y	-
After Function Inspection	\$56.00	\$58.00	Per Hire	Y	-
Insurance Casual User	\$28.50	\$29.50	Per Hire	Y	-
Community Room – Casual Community Agency User	\$19.20	\$20.00	Per Hour	Y	-
Community Room – Casual Community User	\$15.00	\$15.60	Per Hour	Y	-
Community Room – Casual User Bond	\$518.00	\$500.00	Per Hire	N	-
Community Room – Permanent and Casual Commercial Users OR Private function before 5pm	\$28.50	\$29.50	Per Hour	Y	-
Community Room – Permanent Community Agency users	\$13.80	\$14.40	Per Hour	Y	-
Community Room – Permanent Community Users	\$10.40	\$10.80	Per Hour	Y	-
Community Room – Function Hire after 5pm	\$59.50	\$62.00	Per Hour	Y	-
Meeting Room hire (<20 capacity) – Casual Community Agency Users	\$14.40	\$15.00	Per Hour	Y	-
Meeting Room hire (<20 capacity) – Casual Community Users	\$11.00	\$11.40	Per Hour	Y	-
Meeting room hire (<20 capacity) – Casual User Bond	\$207.00	\$200.00	Per Hire	N	-
Meeting Room hire (<20 capacity) – Permanent and Casual Commercial Users	\$25.50	\$26.40	Per Hire	Y	-
Meeting Room hire (<20 capacity) – Permanent Community Agency Users	\$10.40	\$10.80	Per Hour	Y	-
Meeting Room hire (<20 capacity) – Permanent Community Users	\$8.80	\$9.20	Per Hour	Y	-

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35

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Community Centres [continued]

Office Hire in Community Facilities	\$53.50	\$55.50	Per Day	Y	-
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Neighbourhood House

Casual Community – Room Hire – Community Agency	\$19.20	\$20.00	Per Hour	Y	-
Casual Community Room Hire – Community Group	\$15.00	\$15.60	Per Hour	Y	-
Class Fee	Fee for Class		Per Hour	Y	Dependent on Program 75% of Tutor Cost
Permanent & Casual Commercial Room Hire	\$28.50	\$29.50	Per Hour	Y	-
Permanent Community Room Hire – Community Agency	\$13.80	\$14.40	Per Hour	Y	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Families & Children

Early Childhood Programs

Family Day Care Services

Booked Core Hours – 8am to 6pm	Fee Range (Hourly Rate) \$6.80 to \$9.20		Per Hour	N	-
Booked Non Core Hours – 6pm to 8am	Fee Range (Hourly Rate) \$7.45 to \$9.65		Per Hour	N	-
Booked Weekend Care	Fee Range (Hourly Rate) \$9.55 to \$21.30		Per Hour	N	-
Casual Care – Weekdays	Fee Range (Hourly Rate) \$11.35 to \$15.50		Per Hour	N	-
Casual Care – Weekends	Fee Range (Hourly Rate) \$13.55 to \$21.30		Per Hour	N	-
Meals – Breakfast	Charge Range \$3.25 to \$5.45		Per Meal	N	-
Meals – Dinner	Charge Range \$6.50 to \$8.00		Per Meal	N	-
Meals – Lunch	Charge range \$5.00 to \$8.00		Per Meal	N	-
Meals – Snack	Charge Range \$2.60 to \$3.30		Per Meal	N	-
Merchandise– Receipt Book	\$12.40	\$12.70	Per Book	Y	-
Public Holiday In Care	Fee Range (Hourly Rate) \$12.40 to \$21.30			N	-
Timesheet Book	\$18.60	\$19.00	Per book	N	-
Transport – Local Trip	Charge Range \$3.70 to \$5.45		Per Trip	N	-
Administration Levy	\$2.05	\$2.15	Per Hour	N	Per Hour Per Child nil capping
Educator Levy	\$0.25	\$0.25	Per Hour	N	Per Hour Per Child nil capping

Occasional Care Services

3 hour session	\$26.00	\$45.00	Per hour Per child	N	-
3.5 hour session	\$30.00	\$52.50	Per child	N	-
4 hour session	\$34.00	\$60.00	Per child	N	-
Late pick up fee	\$11.00	\$15.00	Per child Per 15 minutes	N	-
Orientation session	\$11.00	\$15.00	Per session	N	-

Kindergarten Enrolments

Administration Levy for Enrolling in Kindergarten	\$29.00	\$30.00	Per child	N	-
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Vacation Care

Centre Days	\$72.50	\$75.00	Per child	N	-
Excursions	\$33.50	\$34.70	Per child	N	Maximum
Incursions	\$23.00	\$23.80	Per child	N	Minimum
Late Enrolment Fee	\$22.00	\$22.00	Per booking	N	-
Late Pickup Fee	\$5.00	\$5.00	Per child Per minute	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Recreation & Youth

Office/Workstation Hire – Melton Youth Services – Permanent Agency User	\$0.00	\$1,395.00	Per Day	Y	Office/Workstation Hire - Melton Youth Services - Permanent Agency User
Office/Workstation Hire – Youth Services – Permanent Agency User	\$0.00	\$6,960.00	Annual – 5 days per week	Y	Office/Workstation Hire - Youth Services - Permanent Agency User
Teenage Holiday Program	Fee Range \$5 to \$40- dependent on activity		Per Participant	Y	-

Athletic Facilities

Carnivals – Regional association/combined schools carnival hire fee	\$440.00	\$456.00	Per Event	Y	Maximum 6 hours Hire fee per carnival (max 6 hrs booking)
Casual use/training – commercial use (including PT, coaches) and community use from outside the municipality (including schools, clubs)	\$75.00	\$78.00	Per Event	Y	-
Casual use/training (local schools and clubs)	\$50.00	\$52.00	Per hour	Y	-
School Carnivals – Local Schools	\$295.00	\$306.00	Per event	Y	Hire fee per carnival for local schools (max 6 hrs booking)
School Carnivals – users from outside the municipality	\$394.00	\$408.00	Per event	Y	Hire fee per carnival for schools outside the municipality (max 6 hrs booking)
Standard equipment hire (Core equipment)	\$197.00	\$205.00	Per event	Y	Equipment hire fee for carnivals (max 6 hrs booking)

School Carnivals

Training

Caroline Springs Leisure Centre

Court 1: Show Court: courtside seating Capacity – 300 – Commercial	\$68.00	\$70.50	Per event	Y	Commercial Organisation Fee
Café (meetings / hire): Booking Per Hour	\$36.00	\$36.00	Per hour	Y	-
Café (meetings / hire): Booking Per Hour – Commercial	\$56.50	\$58.50	Per hour	Y	-
Court 1: Show Court: courtside seating Capacity – 300 – Community	\$41.00	\$42.50	Per hour	Y	-
Court 2 & 3: Booking Per Hour – Commercial	\$68.00	\$70.50	Per hour	Y	-
Court 2 & 3: Booking Per hour – Community Group	\$41.00	\$42.50	Per hour	Y	-

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39

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Caroline Springs Leisure Centre [continued]

Events / Functions: Bonds – Community Group	\$1,140.00	\$1,180.00	Per booking	Y	-
Events / Functions: Bonds	\$586.00	\$586.00	Per booking	Y	-
Events / Functions: Monday – Friday (5pm – 12am – 7hrs) Community	\$397.00	\$397.00	Per booking	Y	-
Events / Functions: Monday – Friday (5pm – 12am – 7hrs)	\$663.00	\$663.00	Per booking	Y	-
Events / Functions: Saturday, Sunday & public holidays (10am – 12am = 14hrs)	\$730.00	\$730.00	Per booking	Y	-
Events / Functions: Saturday, Sunday and public holidays (10am – 12am = 14hrs)	\$1,140.00	\$1,140.00	Per booking	Y	-
Bonds – MIRC	\$1,035.00	\$1,075.00	Per booking	Y	-
Bonds – MIRD Community	\$520.00	\$539.00	Per booking	Y	-
Court 1: Show Court: courtside seating Capacity – 300 Commercial	\$68.00	\$70.50	Per hour	Y	-
Court 1: Show Court: courtside seating Capacity – 300	\$41.00	\$42.50	Per hour	Y	-
Court 2 & 3: Booking Per hour – Commercial	\$68.00	\$70.50	Per hour	Y	-
Court 2 & 3: Booking Per hour	\$41.00	\$42.50	Per hour	Y	-
General Purpose Room Capacity – 80: Booking Per hour – Commercial	\$53.00	\$55.00	Per hour	Y	-
General Purpose Room Capacity – 80: Booking Per hour	\$33.00	\$34.50	Per hour	Y	-

Hire

Events

Recreation Reserves

Casual Pavilion Hire	\$0.00	\$10.60		Y	Casual Pavilion Hire
Bond for hire	\$501.00	\$500.00	Per booking	Y	Refundable
Cleaning after Pavilion Hire	\$117.00	\$121.50	Per event/hire	Y	-
Hard Court Hire (Tennis & Netball) – Casual users from outside the municipality	\$12.60	\$13.20	Per Court Per Hour	Y	-
Hard Court Hire (Tennis & Netball) – Commercial Use	\$340.00	\$340.00	Per month	Y	-
Hard Courts (Tennis & Netball) – Seasonal use local sporting clubs	\$410.00	\$425.00	Per unit	Y	-
Sports Lighting	\$25.00	\$25.00	Per hour	Y	-
Sportsground Hire (Grass) – Casual users from outside the municipality	\$27.00	\$27.00	Per hour	Y	-
Sportsground Hire (Grass) – Commercial Use, Coaching, Academies, Events	\$220.00	\$220.00	Per Week	Y	-
Sportsground Hire (Grass) – Personal Trainers	\$110.00	\$110.00	Per Month	Y	-

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40

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Recreation Reserves [continued]

Seasonal Use (Sportsgrounds) – local sporting clubs	\$410.00	\$425.00	Per unit	Y	Includes Pavilion and Ground (Grass and Synthetic Surfaces) Use
Synthetic Sportsground Hire – users from outside the municipality	\$78.00	\$80.00	Per hour	Y	-
Synthetic Sportsground Hire – City of Melton Schools and Clubs	\$25.00	\$25.00	Per hour	Y	Hire of synthetic sportsground per hour - does not include lighting or pavilion access

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Libraries

Libraries Services

Consumables

Basic Ear Phones	\$1.80	\$1.89	Each	Y	-
USB 8GB	\$8.60	\$8.90	Each	Y	-
Library Bags	\$2.00	\$2.00	Per bag	Y	-

Programs

Annual charge for book club membership	\$53.50	\$55.50	Per Person	Y	-
Per Person for some events and programs	Minimum Charge \$2.00. Charge varies depending on program.		Per Person	Y	-
Annual charge for book club membership – concession	\$42.50	\$44.00	Per Person	Y	New Fee

Faxing

Sending ISD	Minimum charge \$11.00 for 2 pages or part. Each additional page \$1.60 inc GST.	First 2 pages + \$1.60 inc GST for each additional page	Y	-
Receiving or sending fax to a local or interstate number	Minimum charge \$4.50 for 10 pages or part. Each additional page \$0.50 plus GST.	First 10 pages + \$0.50 for each additional page	Y	-

Membership

Replacement of membership card	\$2.30	\$2.40	Per item	Y	Replacement cost for lost, damaged or stolen library card.
Charge for late library item returns	\$0.20	\$0.20	Per item Per day	N	.
Inter-Library Loan requests outside of Swift Consortium	\$16.50	\$16.50	Per item	Y	This is the standard national rate for Inter-library loans, however the library passes on to customers any further charges levied by the lending library.
Lost Damaged & Stolen Items	Replacement cost for lost, damaged or stolen library items as recorded on the library database.			Y	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Photocopying/Printing

Black and white A3	\$0.40	\$0.40	Per page	Y	-
Black and white A4	\$0.20	\$0.20	Per page	Y	-
Colour A3	\$2.00	\$2.00	Per page	Y	-
Colour A4	\$1.00	\$1.00	Per page	Y	-

Venue Hire

Workstation Licence – Per Calendar Year	\$0.00	\$7,200.00	Per Workstation	Y	-
Workstation Licence – Per Quarter	\$0.00	\$1,800.00	Per Workstation	Y	Workstation licence - per quarter Quarterly Licence fee for community service organisation, use of one desk in co working space.
Bond – after hours	\$219.50	\$227.00	Per Booking	N	-
Staff setup/Clean– Per Hour	\$49.00	\$51.00	Per Hour	Y	Per Staff officer
Balam Balam Seminar room – Commercial rate – Per Day	\$477.00	\$492.00	Per Day	Y	-
Balam Balam Seminar room – Commercial rate – Per Hour	\$95.50	\$98.50	Per Hour	Y	-
Balam Balam Seminar room – Community group/Community agency – Per Day	\$238.50	\$246.00	Per Day	Y	-
Balam Balam Seminar room – Community group/Community agency	\$48.00	\$49.50	Per Hour	Y	-
Butler AV room – Commercial – Per Day	\$205.50	\$212.00	Per Day	Y	-
Butler AV room – Commercial – Per Hour	\$41.50	\$43.00	Per Hour	Y	-
Butler AV room – Community group/Community agency – Per Day	\$101.50	\$105.00	Per Day	Y	-
Butler AV room – Community group/Community agency – Per Hour	\$20.50	\$21.00	Per Hour	Y	-
Double training room – Commercial – Per Day	\$329.00	\$339.00	Per Day	Y	-
Double training room – Commercial – Per Hour	\$66.00	\$68.00	Per Hour	Y	-
Double training room – Community group/Community agency – Per Day	\$159.00	\$164.00	Per Day	Y	-
Double training room – Community group/Community agency – Per Hour	\$32.00	\$33.00	Per Hour	Y	-
Meeting room (8 maximum capacity) – Commercial Per Day	\$112.50	\$116.00	Per Day	Y	-
Meeting room (8 maximum capacity) – Commercial Per Hour	\$22.50	\$23.50	Per Hour	Y	-
Meeting room (8 maximum capacity) – Community group/Community agency – Per Hour	\$82.50	\$85.00	Per Hour	Y	-
Meeting room (8 maximum capacity) – Community group/Community agency – Per Hour	\$16.60	\$17.20	Per Hour	Y	-

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43

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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Venue Hire [continued]

Training/meeting room (20-25 maximum capacity) – Commercial Per Day	\$170.00	\$175.50	Per Day	Y	-
Training/meeting room (20-25 maximum capacity) – Commercial Per Hour	\$34.00	\$35.50	Per Hour	Y	-
Training/meeting room (20-25 maximum capacity) – Community group/Community agency Per Day	\$112.50	\$116.00	Per Day	Y	-
Training/meeting room (20-25 maximum capacity) – Community group/Community agency Per Hour	\$22.50	\$23.00	Per Hour	Y	-
Triple training room – Commercial Per Day	\$351.00	\$362.00	Per Day	Y	-
Triple training room – Commercial Per Hour	\$70.50	\$73.00	Per Hour	Y	-
Triple training room – Community group/Community agency Per Day	\$205.50	\$212.00	Per Day	Y	-
Triple training room – Community group/Community agency Per Hour	\$41.50	\$43.00	Per Hour	Y	-
Laptop Hire	\$2.70	\$2.80	Per Hire	Y	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
------	----------------------------------	----------------------------------	------	-----	-------------

Freedom of Information

Freedom Of Information – Application Fee	\$28.90	\$29.90	Per Application	N	-
Freedom of Information – Charge for Search and Supervision	\$21.70	\$22.20	Per hour / Part Hour	N	-
Freedom Of Information Photocopying – Colour	\$1.10	\$1.10	Per Copy	N	-
Freedom Of Information Photocopying – A3 Copy	\$0.60	\$0.60	Per Copy	N	-
Freedom Of Information Photocopying – A4 Copy	\$0.20	\$0.20	Per Copy	N	-

**Council Fees and Charges that are statutory in nature are subject to change.

Strategic Resource Plan 2020/21 to 2023/24



A thriving community where everyone belongs



Table of Contents

	Pages
EXECUTIVE SUMMARY	1
 PROJECTED FINANCIAL OUTCOMES	
Financial Performance	3
Financial Position	5
Cash Flow	6
Capital Expenditure.....	6
Borrowings.....	8
Non-Financial Resources	8
Assumptions	9
 BUDGETED STATEMENTS	
Budgeted Comprehensive Income Statement	12
Budgeted Balance Sheet	13
Budgeted Statement of Cash Flows.....	14
Budgeted Capital Works Statement	15
Budgeted Statement of Changes in Equity	16
Budgeted Statement of Human Resources	17
Summary of Capital Works Expenditure	18
Summary of Planned Human Resources Expenditure & staff numbers.....	28

1.0 EXECUTIVE SUMMARY

The key elements of Melton City Council's Strategic Planning Framework are our Council Plan, Strategic Resource Plan and the Annual Budget. In accordance with The Local Government Act 1989, and the Local Government (Planning and Reporting Regulations 2014 (the Regulations). The Strategic Resource Plan must be reviewed and adopted by Council by 30 June 2020.

The Strategic Resource Plan (SRP) provides direction in future service planning and is a critical tool in identifying and managing Council's financial risks. The Plan informs Council decision-making in areas such as service levels, infrastructure management, rating strategy and investment targets, and then reflects the future impact of those decisions. The Plan also provides the long term, prudent and 'sustainable' financial framework within which Council will develop, consider and adopt the 2020/21 Budget.

Within this report there are some specific projects detailed, (i.e. Capital Works of \$412.3 million over the 5 years from 2019/20 to 2023/24 see pages 7 and 16). It should be noted however that this financial strategy does not attempt to set in concrete any item in particular, rather it provides a financial framework that shows the amount of funds Council will have at its discretion over a period. It is in this way that financial modeling can be undertaken as project costs are firmed and submitted to the annual budget process.

Council, in adopting a long-term financial strategy (and carrying out regular reviews) is ensuring financial resources are available over the long term. It also reinforces the Council's ability to renew the required infrastructure and fund new capital works, plus adequately resource the business plans contained in the Council Plan enabling the overarching Council vision to become a reality.

Strong financial management is necessary ingredient for Local Government and in particular for Melton City Council which is currently in an environment of rapid growth with increasing demand for facilities and services for the growing community.

The overall objective of the SRP is financial sustainability in the medium term, while still providing sufficient resources to achieve the council plan strategic objectives. The key objectives which underpin the SRP over the next four years are:

- achieve a modestly positive adjusted underlying result;
- achieve a balanced budget on a cash basis;
- maintain existing service levels; and
- meet council's asset renewal requirements.

In preparing the SRP, council has also been mindful of the need to comply with the principles of sound financial management in the Act which requires council to:

- prudently manage financial risks relating to debt, assets and liabilities;
- provide reasonable stability in the level of rate burden;
- consider the financial effects of council decisions on future generations;
- provide full, accurate and timely disclosure of financial information; and
- reduce debt to a low and moderate level to allow capacity to fund future infrastructure.

In turn, specific financial goals have been established to support management and Council decision making, and to track progress against objectives.

These goals are:

- Sustain underlying surplus from annual operations during the currency of this Strategic Resource Plan;
- Maintain a balanced cash budget;
- Maintain a minimum working capital of \$3.5 million; and
- Maintain growth in net assets.

How the plan was developed

This SRP has been developed through a rigorous process and is based on the following key information:

- audited financial statements as at 30 June 2019;
- assumptions provided by council capital works expenditure providers about requirements for future asset renewal, expansion, upgrade and new assets;
- assumptions provided by finance regarding future changes in assets, liabilities and equity; and
- information provided by the executive management team and council.

There are a number of assumptions underlying the forecasts for income, expenditure, assets, liabilities, equity, cash, capital works expenditure and human resources included in the SRP. These assumptions have been derived from the following sources:

- assessment of the current financial position;
- scan of the external economic environment;
- forecast changes in population and demographics;
- advice from officers responsible for service and capital works planning and delivery; and

The Strategic Resource Plan is not a static document, but is reviewed at least annually as part of Council's strategic planning and budget process and is updated to reflect changing internal and external circumstances.

2.0 FINANCIAL PERFORMANCE

Financial performance refers to the net outcome of all revenues and expenditure from Council’s operating activities during a financial year. It is presented in the Budgeted Income Statement in terms of both an underlying surplus or deficit and also a comprehensive result.

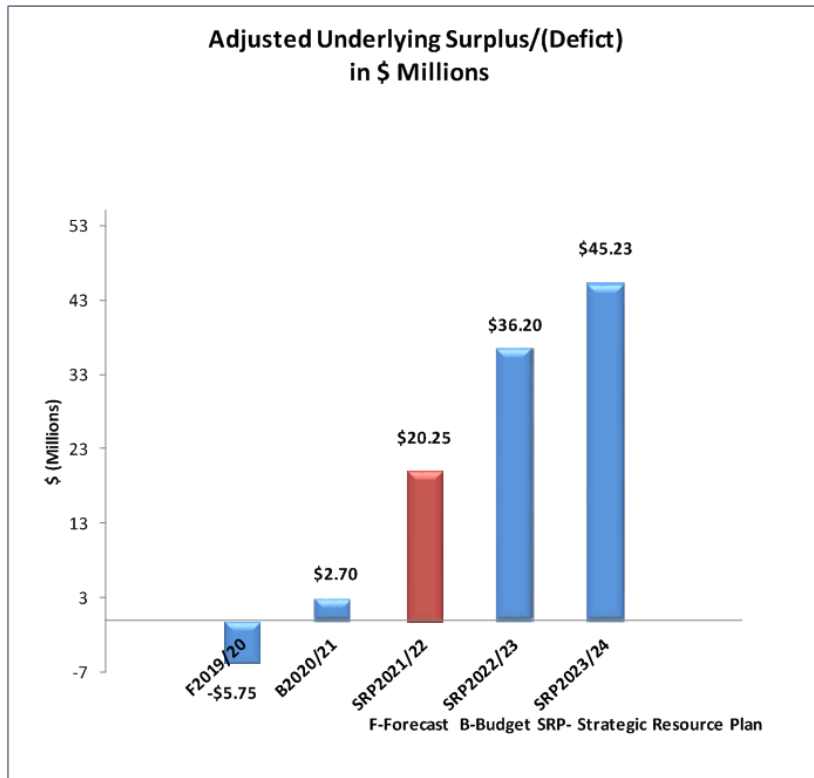
The underlying result is the net surplus or deficit for the year adjusted for non-cash developer contributions, capital grants and other once-off adjustments. It is a measure of financial sustainability, as it is not impacted by non-recurring or once-off items of revenues and expenses, which can often mask the operating result.

It should however be noted that land sales revenue is considered operational income in the computation of underlying result. This is because Melton is a joint developer with Lend Lease Communities and land sales income is a regular component of Melton’s total operational revenue and will continue to remain so for a number of years into the future.

The Council is in a period of rapid growth and while this is expected to extend well into the next decade, the magnitude and pace of the projected growth poses significant challenges to Council.

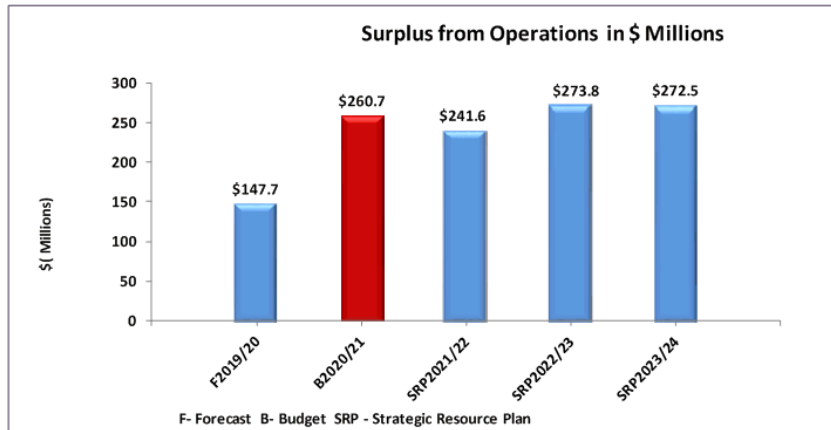
The adjusted underlying results in 2020/21 is \$2.7 million. This is mainly attributable growth in revenue and operating costs contained through prudent financial management. Council’s underlying results is projected increase to \$45.2 million by 2023/24.

The higher levels of growth projected is expected to yield significant increase in the underlying results during the currency of this Strategic Resource Plan.

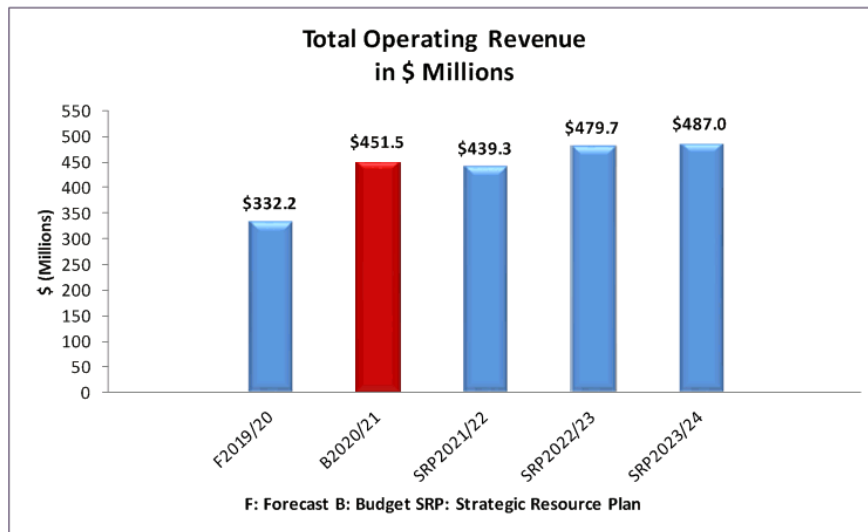


The comprehensive surplus from operations is the total after accounting for both operating and non operating items. These include capital grants and contributed assets.

Council's comprehensive surplus before revaluation increment varies year by year depending on the level of land sales cash and non-cash contributions. The comprehensive surplus before revaluation adjustments is projected to move from \$147.7 million in 2019/20 to \$272.5 million by 2023/24.



Total revenue is projected to increase from a forecast \$332.2 million in 2019/20 to \$487.0 million by 2023/24. As stated earlier the variability in revenue is highly influenced by the level of cash and non-cash contributions and land sales revenue.



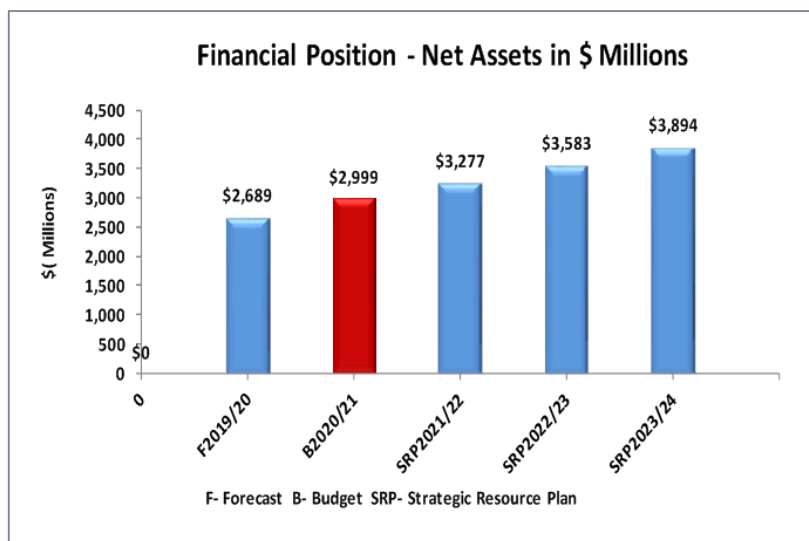
Other assumptions built in for revenue and operating expenditure are discussed in detail under Section 8, Assumptions on Pages 9 to 11.

3.0 FINANCIAL POSITION

Financial Position refers to a “snap shot” of all assets (what Council owns) and Liabilities (what Council owes) at the end of the financial year. It is presented as the Budgeted Balance Sheet and the reported net assets (i.e. Assets less Liabilities), representing the net worth, or value of Council.

The Current (Liquidity) Ratio (or Current assets over Current Liabilities) measures the liquidity situation of Council, or our ability to meet short term (less than twelve months) financial obligations. Throughout the planning period, Council’s liquidity ratio far exceeds the target ratio of 2.5 times current liability. The projected ratio from 2019/20 to 2023/24 is between of 5.9 to 11.6.

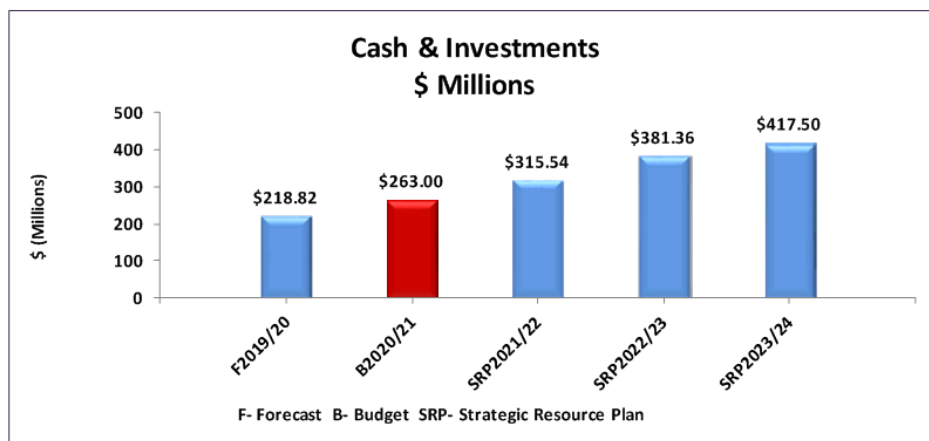
Council’s net assets will increase in value from a forecast \$2.69 billion in 2019/20 to \$3.89 billion by 2023/24. This is a net increase of \$1.20 billion reflecting the net outcome of annual capital expenditure, contributed assets, asset disposals, depreciation including the impact of asset revaluations.



4.0 CASH FLOW

Cash flow refers to the inflows and outflows of cash during the financial year in the performance of all activities. The Budgeted Cash Flow Statement presents this information in three main areas – operating activities (i.e. normal receipts and payments from operations), investing activities (addition and disposal of non current assets) and financing activities (loan borrowings and repayments). The statement explains the reasons for movement in cash reserves between the start and end of year.

The Council cash holding during the planning period is shown below. Cash and equivalents at end of the year depends heavily on the level of capital expenditure budgeted in each year. The projected balances are based on the assumption that the Capital expenditure budgeted for the year will be completed before the end of the financial year.

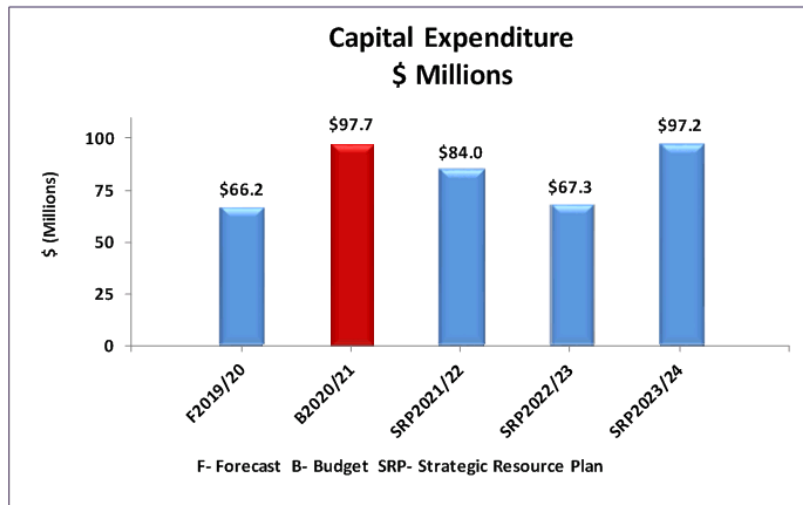


The Strategic Resource Plan is framed around having sufficient cash reserves to cover restricted assets which are primarily developer contributions, construction retentions, maintenance bonds and also a working capital limit of \$3.5 million to meet day to day needs. Cash and Investment balances in the planning period are projected to be in a strong position around the \$417.5 million mark by 2023/24. It is worth noting that this is after delivering an average annual capital works program of \$82.47 million (total over 5 years of \$412.3 million) and repayments of loans of \$19.4 million over the 5 years, with new borrowing of only 14.65 million over the planning period. This is however based on a number of projections such as the demand for housing will remain strong over the 5 years including the remainder of 2019/20) and Council is able to derive cash inflows from land sales revenue from Council's joint venture development, capital grants from state and federal sources of \$22.0 million and also \$250.2 million of cash contributions from developers. These estimates while quite significant are nevertheless based on the continuing trend the Council has experienced over recent years.

5.0 CAPITAL EXPENDITURE

Capital expenditure refers to Council's expenditure in constructing, renewing, expanding or upgrading its physical assets (infrastructure, facilities etc.) to meet the community's service needs. Capital expenditure is added to Council's non-current assets value on the Statement of Financial Position at the end of the financial year, and represents a significant component of council's annual cash outflows.

Council's Strategic Resource Plan ensures that a significant proportion of cash flow from operating activities is directed to the capital works program over the next 5 years.

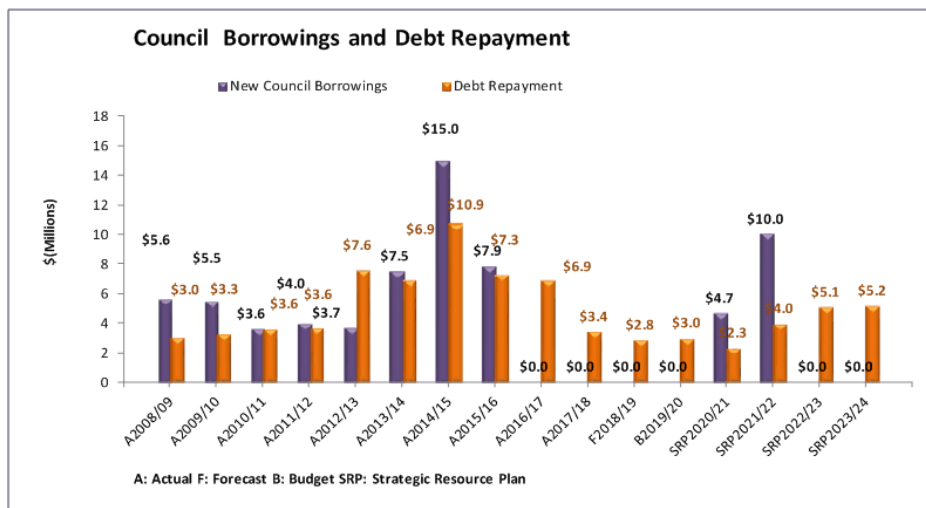


An extensive capital works program of over \$412.3 million is proposed over the next 5 year period, from 2019/20 to 2023/24. Over the 5 years this amounts to an average capital expenditure of around \$82.4 million per year. The capital works program is funded from general rate revenue, developer contributions, capital contributions, borrowings and asset sales.

The 2020/21 capital expenditure of \$97.7 million includes carry forward works of \$12.1 million from 2019/20.

6.0 Borrowings

There is Council will bridge the gaps in funding shortfalls in the significant capital expenditure projected in 2020/21 and 2021/22 through borrowings of \$4.650 and \$10.0 million respectively. The Council also plans to repay approximately \$19.4 million of maturing debt from internally generated funds over the 5 years. This is in line with the Council's borrowing strategy.



Borrowings	New Borrowings	Principal Paid	Interest Paid	Balance 30 June
Year	\$'000	\$'000	\$'000	\$'000
2019/20		-2,962	-644	15,805
2020/21	4,650	-2,306	-495	18,149
2021/22	10,000	-3,952	-490	24,197
2022/23		-5,052	-857	19,145
2023/24		-5,157	-671	13,988

7.0 NON FINANCIAL RESOURCES

In determining the long term financial strategy, the Council has paid due consideration to the need for increasing the level of non financial resources each year such as additional staff numbers, plant, furniture and equipment, facilities and infrastructure that are required to service the growing demand for services in the planning period.

Budgeted Statement of Human Resources	Forecast 2019/20	Strategic Resource Plan Projections			
		Budget 2020/21	Projections		
			2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff Expenditure					
Employee Costs - Operating	59,640	63,683	66,230	68,879	72,323
Employee Costs - Capital					
Total Staff Costs	59,640	63,683	66,230	68,879	72,323
Staff Numbers	FTE	FTE	FTE	FTE	FTE
Total Staff Numbers (FTE)	639.0	660.0	679.0	692.0	714.0

8.0 ASSUMPTIONS

Factors applied in the development of the financial forecasts are summarised below:

8.1 Cash Flow

For cash flow projection purposes, collection of revenues and payment of accounts are assumed to hold a pattern similar to previous years and close to 100% of the amount accrued in the year.

8.2 Consumer Price Index (CPI)

Consumer Price Index (CPI) over the planning period is projected at rates shown in the table below:

	2020/21	2021/22	2022/23	2023/24
CPI (projected)	2.00%	2.25%	2.50%	2.50%

8.3 Rates & Charges Income

Rates & charges Income are projected to increase during the next four years based on rate increases and growth in assessments:

	2020/21	2021/22	2022/23	2023/24
General Rate Increase	2.0%	2.25%	2.5%	2.5%

8.4 User Fees & Charges

Other fees and charges are expected to increase as per below.

	2020/21	2021/22	2022/23	2023/24
Other Fees & Charges (CPI/Growth)	3.5%	3.75%	4.0%	4.0%

8.5 Developer Contributions

Developer cash and non cash contributions are projected as follows.

	2020/21	2021/22	2022/23	2023/24
Cash Contributions(\$ Millions)	66.5m	52.3m	42.1m	41.4m
Non Cash Contributions(\$ Millions)	\$174.9m	\$155.5m	\$180.0m	\$171.5m

8.6 Grants

Grants incomes are as outlined below.

	2020/21	2021/22	2022/23	2023/24
Grants Commission	\$17.6m	\$18.3m	\$19.0m	\$19.8m
Other Operating Grants	\$12.0m	\$13.8m	\$14.0m	\$13.3m
Capital Grants (\$ Millions)	\$7.8m	\$1.3m	\$3.3m	\$3.5m

8.7 Proceeds from Asset Sales

Significant asset sales revenue has been assumed for the planning period going forward. This includes property sales revenue from joint venture development agreements entered into by the Council, which will have significant positive cash flow impact on the Council finances over the long term. Asset sales figures shown below represents cash received from land sales. There is variability from gross sales and cash collected each year due to lead time associated with release of land and settlements. Other receipts from asset sales include sale of Council fleet vehicles.

	2020/21	2021/22	2022/23	2023/24
Receipts from property Sales and other Cash (\$ Millions)	\$19.5m	\$18.5m	\$16.5m	\$15.5m

8.8 Interest on Investments

Investment income is based on projected cash & investment balances available for investment each year. It is recognised that investment income will be based on the average cash funds available throughout the year for investment. This may vary significantly from the end of year cash balance at balance date shown in the Budgeted Cash Flow Statement and the Budgeted Balance Sheet. Investment income is grouped under other income in the operating statement.

	2020/21	2021/22	2022/23	2023/24
Interest income (\$ Millions)	\$3.58m	\$3.75m	\$4.95m	\$6.0m

8.9 Employee Costs

	2020/21	2021/22	2022/23	2023/24
EBA/WPI/Growth	4.0%	4.0%	5.0%	5.0%
Staff Oncosts	18.5%	18.5%	18.5%	18.5%

EBA - Enterprise Bargaining Agreement
WPI - Wage Price Index

	2020/21	2021/22	2022/23	2023/24
Employee Numbers (FTE)	660	679	692	714

FTE - Full-Time Equivalent

8.10 General Expenditure

The remaining general operating expenditure items are projected to increase as outlined below:

	2020/21	2021/22	2022/23	2023/24
Materials and Services (CPI/Growth)	3.5%	3.75%	4.0%	4.0%

8.11 Capital Expenditure

The Capital works expenditure projections are based on Council's draft 10 year capital works program, reflecting works carried forward, committed future works, asset renewal works, plant replacement program and planned major projects.

	2020/21	2021/22	2022/23	2023/24
Capital Expenditure (\$ Millions)	\$97.7m	\$84.1m	\$67.3m	\$97.2m

8.12 Borrowings

	2020/21	2021/22	2022/23	2023/24
Total New Borrowings (\$ Millions)	\$4.65m	\$10.0m	nil	nil
Total Repayment (\$ Millions)	\$2.3m	\$3.9m	\$5.1m	\$5.2m

8.13 Cost of Assets Sold

Projected cost of assets sold year-by-year is based on the level of asset sales and includes payments to Council's development partner.

	2020/21	2021/22	2022/23	2023/24
Written Down Value of Assets Sold (\$ Millions)	\$8.0m	\$11.8m	\$11.8m	\$10.4m

8.14 Depreciation

The Depreciation charges for the year take into account the impact of capital expenditure, disposals, contributed assets and expected asset life during for the planning period.

	2020/21	2021/22	2022/23	2023/24
Depreciation & Amortisation (\$ Millions)	\$37.6m	\$38.6m	\$40.2m	\$41.8m

1.0 Budgeted Comprehensive Income Statement

For the year ending 30 June

Budgeted Comprehensive Income Statement Year Ended 30th June	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Strategic Resource Plan Projections		
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Income					
Rates and charges	123,441	136,086	156,950	179,064	195,550
Statutory fees and fines	8,589	10,037	10,413	10,830	11,263
User fees	9,294	8,989	9,337	9,710	10,099
Contributions - monetary	47,943	66,487	52,299	42,111	41,411
Contributions - non-monetary assets	92,056	174,948	155,505	179,967	171,502
Grants - operating	30,095	29,591	32,104	33,017	33,052
Grants - operating (non-recurrent)					
Grants - capital	6,117	7,768	1,284	3,285	3,535
Net gain on disposal of assets	7,360	8,817	12,288	12,263	10,797
Other income	7,342	8,770	9,098	9,462	9,841
Total Income	332,237	451,503	439,278	479,709	487,049
Expenses					
Employee costs	59,640	63,683	66,230	68,879	72,323
Materials and services	78,836	80,379	83,393	86,729	90,198
Bad and doubtful debts	505	458	468	472	485
Depreciation	36,888	37,316	38,320	39,859	41,460
Amortisation - Intangible assets	327	327	327	327	327
Borrowing costs	644	495	490	857	671
Other expenses	7,868	8,120	8,425	8,762	9,112
Total Expenses	184,508	190,778	197,653	205,885	214,577
Surplus/(Deficit)	147,729	260,725	241,625	273,824	272,472
Other comprehensive income					
Items that will not be reclassified to surplus or deficit:					
Net revaluation increment/decrement	47,931	48,467	31,666	32,027	32,362
Share of other comprehensive Income of assoc. and Joint vent.					
Items that may be reclassified to surplus or deficit in future periods					
Total Comprehensive Result	195,660	309,192	273,291	305,851	304,854

2.0 Budgeted Balance Sheet
For the year ending 30 June

Balance Sheet As at 30 June	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Strategic Resource Plan Projections			
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2023/24 \$'000
Current assets						
Cash and cash equivalents	218,815	263,001	315,543	381,358	417,502	
Trade and other receivables	7,563	7,800	7,855	7,758	7,730	
Other Financial assets	2,634	3,897	16,534	19,988	21,235	
Inventories	17	20	22	23	25	
Non Current Assets held for resale	2,059	2,204	2,349	2,639	2,764	
Other assets	22,174	19,475	13,263	9,026	4,323	
Total current assets	253,263	296,397	355,566	420,793	453,599	
Non-current assets						
Trade & other Receivables						
Property Plant & Equipment	2,487,994	2,766,378	2,980,655	3,227,966	3,528,199	
Inventories	132	145	152	160	168	
Investment property	7,000	7,500	7,500	8,000	8,500	
Intangible assets	3,030	2,703	2,376	2,049	1,722	
Other assets	325	375	400	425	450	
Total non-current assets	2,498,481	2,777,101	2,991,084	3,238,600	3,539,040	
Total Assets	2,751,744	3,073,498	3,346,650	3,659,393	3,992,639	
Current liabilities						
Trade and other payables	25,800	26,600	24,254	26,700	20,362	
Trust funds & deposits	3,219	1,410	2,100	1,545	2,200	
Lease Liabilities						
Provisions	10,940	11,351	11,691	12,042	12,403	
Interest-bearing loans and borrowings	2,306	3,952	5,052	5,157	3,240	
Other current liabilities	500	525	550	600	650	
Total Current Liabilities	42,765	43,838	43,647	46,044	38,855	
Non-current liabilities						
Provisions	2,202	2,227	2,073	2,073	2,023	
Interest bearing loans & borrowings	13,499	14,197	19,145	13,988	10,748	
Other non-current liabilities	-4,764	-4,020	-4,672	-4,888	-4,6757	
Total non-current liabilities	20,465	30,444	26,890	29,849	29,528	
Total Liabilities	63,231	74,281	69,536	75,892	68,382	
Net Assets	2,688,513	2,999,217	3,277,113	3,583,401	3,894,256	
Equity						
Accumulated surplus	1,504,576	1,743,226	1,918,546	2,166,878	2,447,126	
Asset revaluation reserve	987,020	1,035,487	1,067,153	1,099,180	1,131,562	
Other reserves	196,917	250,504	291,414	317,343	315,568	
Total Equity	2,688,513	2,999,217	3,277,113	3,583,401	3,894,256	

Budgeted Statement of Cash Flows

For the year ending 30 June

Budgeted Statement of Cash Flows As at 30 June	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Strategic Resource Plan Projections		
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Cash flows from operating Receipts					
General rates	123,178	135,836	156,850	179,014	195,500
Grants Income - Operating & Capital	36,211	41,529	33,388	36,302	36,587
Interest	3,811	4,515	3,650	3,850	4,050
User charges	17,796	18,936	19,650	20,490	21,312
Contributions & Reimbursements	47,943	66,487	52,299	42,111	41,411
Other revenue	3,538	4,119	4,100	4,446	4,444
Total Receipts	232,477	271,422	269,937	286,213	303,304
Payments					
Employee costs	58,761	63,248	66,044	68,529	72,012
Short-term low value variable lease payments					
Materials and Services	78,453	79,553	82,967	86,379	98,548
Other expenses	7,868	8,120	8,425	8,762	9,112
Total Payments	145,082	150,921	157,436	163,670	179,673
Net cash provided by operating activities	87,394	120,501	112,501	122,544	123,631
Cash flows from investing activities					
Proceeds from sales of property, plant and equipment	21,250	19,500	18,500	16,500	15,500
Payments for property, plant and equipment	-66,175	-97,663	-84,017	-67,319	-97,160
Net cash used in investing activities	-44,924	-78,163	-65,517	-50,819	-81,660
Cash flows from financing activities					
Finance costs	-644	-495	-490	-857	-671
Repayment of borrowings	-2,962	-2,306	-3,952	-5,052	-5,157
Net Cash used in financing activities	-3,606	1,849	5,558	-5,909	-5,828
Net increase in cash & cash equivalents	38,864	44,187	52,542	65,815	36,143
Cash & equivalents at beginning of year	179,951	218,815	263,001	315,543	381,358
Cash & equivalents at 30 June	218,815	263,001	315,543	381,358	417,502

3.0

4.0 Budgeted Capital Works Statement
For the year ending 30 June

Budgeted Statement of Capital Works For the years ending 30th June 2024	Forecast 2019/20 \$'000	Strategic Resource Plan Projections			
		Budget 2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Property					
Land	2,329	1,618	1,276	5,964	294
Total Land	2,329	1,618	1,276	5,964	294
Buildings & Building Improvements					
Buildings	20,253	42,823	28,582	24,292	45,989
Building Improvements					
Total Buildings	20,253	42,823	28,582	24,292	45,989
Total Property	22,583	44,441	29,859	30,256	46,283
Plant and equipment					
Plant, machinery and equipment	1,570	1,364	1,406	1,450	1,495
Fixtures, fittings and furniture	130	120	124	128	131
Computers and telecommunications	474	535	552	569	586
Library books	473	518	533	549	565
Total Plant and Equipment	2,647	2,537	2,615	2,695	2,778
Infrastructure					
Roads	18,500	27,710	33,915	15,801	21,604
Bridges	123	234	1,917	2,163	5,283
Drainage	890	382	394	406	419
Recreational, leisure and community facilities	18,532	16,804	12,040	11,470	18,357
Footpaths and Cycleways	1,194	1,336	1,377	1,420	1,464
Other infrastructure	1,705	4,219	1,900	3,108	974
Total infrastructure	40,944	50,685	51,542	34,368	48,100
Total capital works expenditure	66,175	97,663	84,016	67,319	97,160
Represented by:					
Asset renewal expenditure	6,644	9,806	7,272	9,624	7,684
New asset expenditure	44,775	66,080	47,702	37,386	66,705
Asset Upgrade expenditure	8,988	13,264	11,957	8,308	5,888
Asset expansion expenditure	5,768	8,513	17,085	12,001	16,883
Total capital works expenditure	66,175	97,663	84,016	67,319	97,160
Represented by:					
Grants Income	6,117	7,768	1,284	3,285	3,535
Developer Contributions & Other Reserves	23,066	49,569	45,354	37,424	67,039
Borrowings					
Funded from Operating Surplus	36,992	35,676	27,378	26,610	26,586
Total capital works expenditure	66,175	97,663	84,016	67,319	97,160

5.0

Budgeted Statement of Changes in Equity

For the year ending 30 June

Budgeted Statement of Changes in Equity

For the years ending

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
Year Ended 30th June 2021				
Balance at beginning of the financial year	2,688,513	1,504,576	987,020	196,917
Interest Income	-1,971			1,971
Comprehensive result	260,725	260,725		
Net asset revaluation Increment/(decrement)	48,467		48,467	
Other PSP related Transfers	1,512	1,512		
Transfers from reserves	33,261			-33,261
Transfers to Reserves	84,877	-84,877		84,877
Balance at end of Financial Year	2,999,217	1,713,226	1,035,487	250,504
Year Ended 30th June 2022				
Balance at beginning of the financial year	2,999,217	1,713,226	1,035,487	250,504
Interest Income	-2,377			2,377
Comprehensive result	241,625	241,625		
Net asset revaluation Increment/(decrement)	31,666		31,666	
Other PSP related Transfers	4,805	5,000		-395
Transfers from reserves		42,795		-42,795
Transfers to Reserves		-81,723		81,723
Balance at end of Financial Year	3,277,113	1,918,546	1,067,153	291,414
Year Ended 30th June 2023				
Balance at beginning of the financial year	3,277,113	1,918,546	1,067,153	291,414
Interest Income		-2,356		2,356
Comprehensive result	273,824	273,824		
Net asset revaluation Increment/(decrement)	32,027		32,027	
Other PSP related Transfers	437	5,500		-5,063
Transfers from reserves		37,425		-37,425
Transfers to Reserves		-66,061		66,061
Balance at end of Financial Year	3,583,401	2,166,878	1,099,180	317,343
Year Ended 30th June 2024				
Balance at beginning of the financial year	3,583,401	2,166,878	1,099,180	317,343
Interest Income		-2,506		2,506
Comprehensive result	272,472	272,472		
Net asset revaluation Increment/(decrement)	32,382		32,382	
Other PSP related Transfers	6,000	6,000		
Transfers from reserves		67,039		-67,039
Transfers to Reserves		-62,758		62,758
Balance at end of Financial Year	3,894,256	2,447,126	1,131,562	315,568

6.0 Budgeted Statement of Human Resources

For the year ending 30 June

Budgeted Statement of Human Resources	Forecast 2019/20 \$'000	Strategic Resource Plan Projections		
		Budget 2020/21 \$'000	2021/22 \$'000	2022/23 2023/24 \$'000
Staff Expenditure				
Employee Costs - Operating	59,640	63,683	66,230	68,879 72,323
Employee Costs - Capital				
Total Staff Costs	59,640	63,683	66,230	68,879 72,323
Staff Numbers	FTE	FTE	FTE	FTE
Total Staff Numbers (FTE)	639.0	660.0	679.0	692.0 714.0

Other Information

For the four years ended 30 June 2022

1. Summary of Planned Capital Works Expenditure

4.5.2 Current Budget

Capital Works Area	2020/21 Approved Budget	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve and Other Funding	Contributions	Borrowings	Council Funding
0601 - Vehicles - Capital Cost											
01605 - Plant Purchases/Replacement	1,364,000	1,364,000						1,364,000			0
Total 0601 - Vehicles - Capital Cost	1,364,000	1,364,000	0	0	0	0	0	1,364,000	0	0	0
0602 - Furniture											
01510 - Furniture & Equipment	70,000	70,000									70,000
13115 - Library Furniture Renewal	50,000	50,000									50,000
Total 0602 - Furniture	120,000	120,000	0	0	0	0	0	0	0	0	120,000
0603 - IT Equipment											
02033 - Annual Computer Replacement Project	535,000	535,000									535,000
Total 0603 - IT Equipment	535,000	535,000	0	0	0	0	0	0	0	0	535,000
0604 - Land											
03908 - PSP-Public Open Space Compensation	268,041	268,041									268,041
13035 - PR34 Shogaki Dve Land Purchase	1,350,000	1,350,000									1,350,000
Total 0604 - Land	1,618,041	1,618,041	0	0	0	0	0	0	0	0	1,618,041
0605 - Buildings											
03575 - Melton Recycling Facility Improvements	3,298,000	3,298,000					3,000,000			400,000	-102,000
05142 - Hillside Recreation Pavilion	460,000	460,000									460,000
05175 - Melton Secondary College Sports Field	2,000,000	2,000,000					2,000,000				0
05409 - Brookside Pavilion redevelopment	1,274,500	1,274,500					850,000				424,500
06021 Caroline Springs Community Facility	250,000	250,000									250,000
06475 - PR78 Plumpton Aquatic & Leisure Centre	4,000,000	4,000,000						1,000,000			3,000,000
06770 - CapEx Program - Building Component Renewals	2,910,000		2,910,000					2,625,000			285,000
06901 - PR31 Melton Central Community Centre (Whitehouse)	25,000			25,000							25,000
06910 - PR20 Cobblebank Indoor stadium	22,045,000	22,045,000						22,000,000			45,000
10001 - Sports Pavilion Kilchen Upgrade Program	77,320			77,320							77,320
13059 - PR99 CS Community Pavilion Extension	760,375					760,375					760,375
13066 - PR7 Diggers Rest Kindergarten Extension	25,000					25,000					25,000
13068 - Eynesbury Station Early Learning Centre	2,470,000	2,470,000					2,170,000	300,000			0
13082 - Diggers Rest Community Pavilion and Oval No. 02	1,500,000				1,500,000	1,500,000					0
13086 - Cobblebank Community Pavilion and Grandstand	500,000	500,000									500,000
13088 - Melton Community Pavilion	300,000	300,000									300,000
13104 - Courthouse Cafe	20,000			20,000							20,000
13121 - Arnolds Creek Children & Community Centre 3rd Room	600,000				600,000			600,000			0
13127 - Taylors Hill Youth & Community Ctr - Extens & Upgrade	1,940,000			1,940,000							1,940,000
13129 - Western Region Emergency Network Warehouse	1,940,000	1,940,000					500,000				1,440,000
13172 - Mt. Atkinson Childrens & Community Centre	568,000	568,000					568,000				0
Total 0605 - Buildings	46,093,195	39,105,500	2,910,000	2,062,320	2,885,375	2,068,000	8,520,000	26,525,000	0	400,000	9,450,195
0606 - Roads											
03020 - DDA Works	45,000			45,000							45,000
03110 - Shared/Bicycle Paths Construction Program	403,520	403,520									403,520
03170 - PR54 Annual Resurfacing Periodic Reseals	3,805,922		3,805,922				1,260,918				2,545,004
03250 - PR30 Kerb & Channel Rehabilitation	114,999			114,999							114,999
03433 - Pedestrian Crossing Westwood Dr. Burnside	20,000	20,000									20,000
03721 - Traffic Management Devices Program	318,160	318,160									318,160
03723 - PR51 Road Safety Around Schools	100,000			100,000							100,000
03728 - Road Constructions	60,000	60,000									60,000
03732 - Major Traffic Management Upgrade Program	291,000			291,000							291,000
06729 - PR 68 Roadside Hazard/Safety Improvements Program	255,000		255,000								255,000
06756 - Road Rehabilitation Program	680,000		680,000								680,000
08825 - PR 58 Bus stop Works Program	45,000		45,000								45,000
08846 - PR72 Caroline Springs Blvd & Rockbank Middle Rd Signals	2,378,500				2,378,500						2,378,500
08847 - Caroline Springs Blvd Intersection the Crossing	400,000	400,000									400,000
08871 - PR134 Hume Drive Duplication	500,000				500,000						500,000
13008 - PR9 Street Lighting Improvement Program	150,000			150,000							150,000
13011 - Pedestrian Crossing- Taylors Road, Gourlay Road	50,000	50,000									50,000
13020 - Taylors Rd (West Botanical Dr to West City Vista)	917,718			917,718							917,718
13026 - PR27 Taylors Rd and Westwood Dr Intersection	5,100,000			5,100,000							5,100,000
13033 - PR65 Ferris Rd Hollingsworth Dr Intersection	36,000			36,000							36,000
13077 - PR2 Boundary Road - Mt. Cottrell to The Mall	4,361,922	4,361,922						461,922			3,900,000
13078 - PR 46 Brooklyn Rd Signalised Pedestrian Crossing	2,485,500	2,485,500									2,485,500
13091 - Taylors Road and Plumpton Road	550,000			550,000			550,000				0
13102 - Taylors Hill Shopping Centre Right Lane	120,352				120,352						120,352
13113 - Boronia Springs Children & Community Center Temp Car Park	130,000				130,000						130,000
13117 - Troops Rd from Greigs Rd to Boundary Rd	500,000			500,000							500,000
13120 - Mount Cottrell Rd & Greigs Rd Roundabout	1,115,500	1,115,500					472,035				643,465
13122 - Taylors Rd & Sinclairs Rd Signalised Intersection	500,000	500,000					500,000				0
13128 - Alfred rd Contribution Cobblebank	1,200,000	1,200,000									1,200,000
13130 - Boronia Drive reserve	77,600	77,600									77,600
13133 - Taylors Rd and Gourlay Rd Signalised Intersection	1,000,000				1,000,000						1,000,000
Total 0606 - Roads	27,709,693	10,992,202	4,785,922	7,894,717	4,126,852	1,522,035	1,260,918	461,922	0	0	24,464,818

Capital Works Area	2020/21 Approved Budget	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve and Other Funding	Contributions	Borrowings	Council Funding
0607 - Drainage											
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	178,800			178,800							178,800
08726 - PR73 Drainage Infrastructure Program	203,550	203,550									203,550
Total 0607 - Drainage	382,350	203,550	0	178,800	0	0	0	0	0	0	382,350
0608 - Bridges											
08761 - Pedestrian Bridge - Ilawong/Isabella	80,000	80,000						40,000			40,000
08831 - PR31 Bridge Rehabilitation Program	153,750		153,750								153,750
Total 0608 - Bridges	233,750	80,000	153,750	0	0	0	0	40,000	0	0	193,750
0609 - Recreation											
04547 - Licensed Playspace Upgrade Program	100,000			100,000							100,000
05165 - Playground Replacement Program	187,331		187,331								187,331
08082 - Caroline Springs Scout Group	35,000	35,000									35,000
08415 - PR40 Cricket Facilities Improvement Program	60,000		60,000								60,000
08703 - Sydenham Hillside CC Improvements	30,000		30,000								30,000
08710 - Cricket Net Refurbishment Program	156,702			156,702							156,702
08713 - PR89 Netball Court Upgrade	213,400			213,400							213,400
08727 - Tennis Court Upgrade	370,000			370,000							370,000
08829 - Ball Protection Fencing Program	80,000	80,000									80,000
08872 - PR86 Macpherson Park Redevelopment	1,500,000				1,500,000						1,500,000
08892 - PR46 Eynesbury Sporting Facility	582,095	582,095									582,095
08905 - PR83 Bill Cahill Reserve Upgrade	4,000			4,000							4,000
08909 - PR58 17/18 Arnolds Creek Playspace	25,000	25,000									25,000
13025 - Eynesbury Recreation Reserve AOS - Stage 1 and Sta	7,600,000	7,600,000				1,314,872	2,134,033				4,151,295
13057 - PR80 Anbourn Boulevard Reserve Play Space	42,000	42,000									42,000
13058 - PR77 Bloomsbury Drive Play Space	40,000	40,000									40,000
13071 - Bridge Road Sports Precinct Oval 2 Design	60,000	60,000									60,000
13080 - PR 14 Park Signage Program	50,000	50,000									50,000
13089 - Bridge Road Recreation Reserve-Community Pavilion	170,000	170,000				170,000					0
13100 - Royal Crescent Park Playground	41,000	41,000									41,000
13101 - Gourlay Rd Flag Poles	38,000	38,000									38,000
13116 - Parks Development Program	892,400			892,400							892,400
13131 - Sporting Ground Upgrade	252,200			252,200							252,200
13170 - Melton Bowling Club Fencing	15,000			15,000					4,000		11,000
13173 - Hillside Tennis Courts Resurfacing	60,000			60,000							60,000
13174 - Diggers Rest Reserve Scoreboard	60,000	60,000									60,000
Total 0609 - Recreation	12,664,128	8,823,095	277,331	2,063,702	1,500,000	1,484,872	2,134,033	0	4,000	0	9,041,423
0610 - Library Books											
02305 - Library Collection	495,000	495,000									495,000
02311 - Premier's Reading Challenge	23,000	23,000					23,000				
Total 0610 - Library Books	518,000	518,000	0	0	0	0	23,000	0	0	0	495,000
0611 - Other Assets											
07117 - Installation of new open space fencing	100,000	100,000									100,000
13076 - PR89 Solar Retrofit Program	1,200,000	1,200,000									1,200,000
13083 - Silverdale Estate - Sound Walls	1,000,000	1,000,000									1,000,000
13118 - Installation of New Park Furniture	50,000	50,000									50,000
Total 0611 - Other Assets	2,350,000	2,350,000	0	0	0	0	0	0	0	0	2,350,000
0613 - Footpaths & Cycleways											
03140 - Footpaths Maintenance/Replacement	1,154,999			1,154,999							1,154,999
04536 - Footpath Construction	180,711	180,711									180,711
Total 0613 - Footpaths & Cycleways	1,335,710	180,711	0	1,154,999	0	0	0	0	0	0	1,335,710
0614 - Renewal Capital Expenditure											
05167 - Sportsgrounds Furniture Renewal Program	51,546		51,546								51,546
06006 - Parks Playgrounds and Furniture	149,865		149,865								149,865
06013 - Synthetic Field Maintenance	1,067,000		1,067,000								1,067,000
06017 - Irrigation System Renewal Program	235,591		235,591								235,591
07033 - CapEx Program - Refurbishment Public Conveniences	164,948		164,948								164,948
Total 0614 - Renewal Capital Expenditure	1,668,950	0	1,668,950	0	0	0	0	0	0	0	1,668,950
0620 - Public Art Projects											
07826 - PR 86 Public Art Rehabilitation Program	10,000		10,000								10,000
13000 - Public Art Installation	190,000	190,000						60,000			130,000
Total 0620 - Public Art Projects	200,000	190,000	10,000	0	0	0	0	60,000	0	0	140,000
Grand Total	97,662,817	66,080,099	9,805,953	13,264,538	8,512,227	5,074,707	11,937,951	28,450,922	4,000	400,000	51,795,237

Capital Works 2021/22

Capital Works Area	Total Budgets 2021/22	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Borrowings	Council Funding
0601 - Vehicles - Capital Cost		\$	\$	\$	\$	\$	\$	\$		\$
01605 - Plant Purchases/Replacement	1,406,186	1,406,186								
Total 0601 - Vehicles - Capital Cost	1,406,186	1,406,186	0	0	0	0	0	1,406,186	0	0
0602 - Furniture										
01510 - Furniture & Equipment	72,165	72,165								72,165
13115 - Library Furniture Renewal	51,546	51,546								51,546
Total 0602 - Furniture	123,711	123,711	0	0	0	0	0	0	0	123,711
0603 - IT Equipment										
02033 - Annual Computer Replacement Project	551,546	551,546								551,546
Total 0603 - IT Equipment	551,546	551,546	0	0	0	0	0	0	0	551,546
0604 - Land										
03008 - PSP Public Open Space Compensation	276,331	276,331								276,331
13035 - PR34 Shegkai Oval Land Purchase	1,000,000	1,000,000				1,000,000				
Total 0604 - Land	1,276,331	1,276,331	0	0	0	1,000,000	0	0	0	276,331
0605 - Buildings										
03575 - Melkon Recycling Facility Improvements	3,850,000	3,850,000							3,850,000	0
08475 - PR78 Plumpton Aquatic & Leisure Centre	2,000,000	2,000,000						2,000,000		0
08770 - CapEx Program - Building Component Renewals	1,998,200		1,998,200							1,998,200
08910 - PR20 Cobblebank Indoor stadium	6,190,000	6,190,000						6,190,000		0
10001 - Sports Pavilion Kitchen Upgrade Program	79,711			79,711						79,711
13082 - Diggers Rest Community Pavilion and Oval No. 02	3,059,000				3,059,000		3,059,000			0
13086 - Cobblebank Community Pavilion and Grandstand	955,000	955,000								955,000
13088 - Melkon Community Pavilion	3,192,000	3,192,000								3,192,000
13121 - Arndells Creek Children & Community Centre 3rd Room	651,000					651,000		400,000		251,000
13172 - Mt. Allison Children's & Community Centre	6,772,960	6,772,960								6,772,960
Total 0605 - Buildings	28,697,871	22,899,960	1,998,200	79,711	3,720,000	1,651,000	0	8,590,000	3,850,000	6,485,911
0606 - Roads										
03010 - ODA Works	46,392			46,392						46,392
03110 - Shared/Bicycle Paths Construction Program	418,000	418,000								418,000
03170 - PR54 Annual Resurfacing Periodic Resalts	3,920,100		3,920,100				1,260,918			2,659,182
03250 - PR30 Kerb & Channel Rehabilitation	118,556			118,556						118,556
03721 - Traffic Management Devices Program	328,000	328,000								328,000
03723 - PR51 Road Safety Around Schools	103,093			103,093						103,093
03732 - Major Traffic Management Upgrade Program	1,033,050			1,033,050						1,033,050
08729 - PR 68 Roadside Hazard/Safety Improvements Program	262,887		262,887							262,887
08825 - PR 58 Bus Stop Works Program	46,392		46,392							46,392
08847 - Caroline Springs Blvd Intersection the Crossing	2,510,000	2,510,000								2,510,000
08871 - PR214 Home Drive Duplication	4,000,000				4,000,000					4,000,000
13008 - PR9 Street Lighting Improvement Program	154,639			154,639						154,639
13022 - PR71 Bulman Road Urbanisation	4,999,164	4,999,164						1,083,448		3,915,716
13076 - PR27 Taylors Rd and Westwood Dr Intersection	1,853,000			1,853,000						1,853,000
13077 - PR2 Boundary Road - Mt. Cottrell to The Mall	538,282		538,282							538,282
13091 - Taylors Road and Plumpton Road	2,760,739			2,760,739		2,760,739				0
13117 - Troups Rd from Greigs Rd to Boundary Rd	2,500,000			2,500,000						2,500,000
13122 - Taylors Rd and Sinclair's Rd Signalised Intersection	2,959,227	2,959,227					2,959,227			0
13133 - Taylors Rd and Gourlay Rd Signalised Intersection	3,365,000					3,365,000				3,365,000
13134 - Taylors Rd Duplication-City Vista Court to Gouray	2,000,000					2,000,000				0
Total 0606 - Roads	33,914,521	11,750,873	4,228,379	8,569,469	8,365,000	7,718,966	1,260,918	1,083,448	0	23,850,188
0607 - Drainage										
03252 - PR81 WSUD (Water Sensitive Urban Design) Program	184,330			184,330						184,330
08716 - PR23 Drainage Infrastructure Program	209,848	209,848								209,848
Total 0607 - Drainage	394,178	209,848	0	184,330	0	0	0	0	0	394,178
0608 - Bridges										
08781 - Pedestrian Bridge - Ilawong/Isabella	434,100	434,100								434,100
08811 - PR21 Bridge Rehabilitation Program	158,505		158,505				290,000			158,505
13074 - Sinclair's Road Bridge	500,000	500,000					500,000			0
13132 - Pedestrian Bridge - Modaira to Burnside Heights	824,500	824,500					350,000			574,500
Total 0608 - Bridges	1,917,105	1,758,600	158,505	0	0	1,040,000	0	0	0	877,105
0609 - Recreation										
04547 - Licensed Playspace Upgrade Program	103,000			103,000						103,000
05165 - Playground Replacement Program	193,125		193,125							193,125
08415 - PR40 Cricket Facilities Improvement Program	61,856		61,856							61,856
08740 - Cricket Net Refurbishment Program	181,548					181,548				181,548
08713 - PR89 Netball Court Upgrade	220,000			220,000						220,000
08727 - Tennis Court Upgrade	268,041			268,041						268,041
08829 - Ball Protection Fencing Program	82,474	82,474								82,474
08872 - PR98 Macpherson Park Redevelopment	4,000,000				4,000,000					4,000,000
13025 - Eynesbury Recreation Reserve AOS - Stage 1 and 2	1,227,000		1,227,000							1,227,000
13080 - PR 14 Park Signage Program	51,546		51,546							51,546
13089 - Bridge Road Recreation Reserve-Community Pavilion	4,375,649	4,375,649					4,221,200			154,449
13116 - Parks Development Program	920,000			920,000						920,000
13131 - Sporting Ground Upgrade	260,000			260,000						260,000
Total 0609 - Recreation	11,924,239	5,736,668	254,981	1,332,569	4,000,000	4,221,200	0	0	0	7,767,638
0610 - Library Books										
02305 - Library Collection	510,309	510,309								510,309
02311 - Premier's Reading Challenge	23,000	23,000					23,000			0
Total 0610 - Library Books	533,309	533,309	0	0	0	0	23,000	0	0	510,309
0611 - Other Assets										
07117 - Installation of new open space fencing	103,093	103,093								103,093
13083 - Silverdale Estate - Sound Walls	940,000	940,000								940,000
13118 - Installation of New Park Furniture	51,546	51,546								51,546
Total 0611 - Other Assets	1,094,639	1,094,639	0	0	0	0	0	0	0	1,094,639
0613 - Footpaths & Cycleways										
03140 - Footpaths Maintenance/Replacement	1,190,721			1,190,721						1,190,721
04516 - Footpaths Construction	186,300	186,300								186,300
Total 0613 - Footpaths & Cycleway	1,377,021	186,300	0	1,190,721	0	0	0	0	0	1,377,021
0614 - Renewal Capital Expenditure										
05167 - Sportsgrounds Furniture Renewal Program	53,140		53,140							53,140
06006 - Parks Playgrounds and Furniture	154,300		154,300							154,300
06017 - Irrigation System Renewal Program	242,877		242,877							242,877
07033 - CapEx Program - Refurbishment Public Conveniences	170,049		170,049							170,049

Capital works Area	Total Budgets 2021/22	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Borrowings	Council Funding
Total 0614 - Renewal Capital Expenditure	620,566	0	620,566	0	0	0	0	0	0	620,566
0620 - Public Art Projects										
07826 - PR 86 Public Art Rehabilitation Program	10,309		10,309							10,309
13000 - Public Art Installation	174,023	174,023						40,000		134,023
Total 0620 - Public Art Projects	184,336	174,023	10,309	0	0	0	0	40,000	0	144,336
Funding allocated to Council Works Operating/Maintenance										
Grand Total	84,015,550	47,701,790	7,271,940	11,956,820	17,085,000	23,813,126	1,283,918	11,059,634	3,850,000	44,008,872

Capital Works 2022/23									
Capital works Area	Total Budgets 2022/23	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
0601 - Vehicles - Capital Cost									
01605 - Plant Purchases/Replacement	1,449,676	1,449,676						1,449,676	
Total 0601 - Vehicles - Capital Cost	1,449,676	1,449,676	0	0	0	0	0	1,449,676	0
0602 - Furniture									
01510 - Furniture & Equipment	74,397	74,397							74,397
13115 - Library Furniture Renewal	53,141	53,141							53,141
Total 0602 - Furniture	127,538	127,538	0	0	0	0	0	0	127,538
0603 - IT Equipment									
02033 - Annual Computer Replacement Project	568,605	568,605							568,605
Total 0603 - IT Equipment	568,605	568,605	0	0	0	0	0	0	568,605
0604 - Land									
03908 - PSP-Public Open Space Compensation	284,877	284,877							284,877
13035 - PR34 Shogaki Dve land Purchase	5,679,013	5,679,013				5,679,013			
Total 0604 - Land	5,963,890	5,963,890	0	0	0	5,679,013	0	0	284,877
0605 - Buildings									
08475 - PR78 Plumpton Aquatic & Leisure Centre	21,500,000	21,500,000						21,500,000	
08770 - CapEx Program - Building Component Renewals	2,060,000		2,060,000						2,060,000
10001 - Sports Pavilion Kitchen Upgrade Program	82,177			82,177					82,177
13157 - Mt. Carbery Childrens & Community Centre	650,000	650,000							650,000
Total 0605 - Buildings	24,292,177	22,150,000	2,060,000	82,177	0	0	0	21,500,000	2,792,177
0606 - Roads									
03020 - DDA Works	47,827			47,827					47,827
03110 - Shared/Bicycle Paths Construction Program	428,866	428,866							428,866
03170 - PR54 Annual Resurfacing Periodic Reseals	4,037,703		4,037,703				3,261,918		775,785
03250 - PR30 Kerb & Channel Rehabilitation	122,223			122,223					122,223
03721 - Traffic Management Devices Program	338,144	338,144							338,144
03723 - PR51 Road Safety Around Schools	106,281			106,281					106,281
03732 - Major Traffic Management Upgrade Program	1,065,000			1,065,000					1,065,000
08729 - PR 68 Roadside Hazard/Safety Improvements Program	271,017		271,017						271,017
08825 - PR 58 Bus stop Works Program	47,827		47,827						47,827
08842 - Exford Rd & Greigs Rd Intersection	689,449			689,449		600,772			88,677
13008 - PR9 Street Lighting Improvement Program	159,422			159,422					159,422
13117 - Troups Rd from Greigs Rd to Boundary Rd	2,626,000			2,626,000					2,626,000
13134 - Taylors Rd Duplication-City Vista Court to Gouray	5,860,880				5,860,880	4,524,000			1,336,880
Total 0606 - Roads	15,800,639	767,010	4,356,547	4,816,202	5,860,880	5,124,772	3,261,918	0	7,413,949
0607 - Drainage									
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	190,031			190,031					190,031
08726 - PR73 Drainage Infrastructure program	216,335	216,335							216,335
Total 0607 - Drainage	406,366	216,335	0	190,031	0	0	0	0	406,366
0608 - Bridges									
08831 - PR31 Bridge Rehabilitation Program	163,407		163,407						163,407
13074 - Sinclairs Road Bridge	2,000,000	2,000,000				2,000,000			
Total 0608 - Bridges	2,163,407	2,000,000	163,407	0	0	2,000,000	0	0	163,407
0609 - Recreation									
04547 - Licensed Playspace Upgrade Program	106,090			106,090					106,090
05165 - Playground Replacement Program	199,098		199,098						199,098
08415 - PR40 Cricket Facilities Improvement Program	63,769		63,769						63,769
08710 - Cricket Net Refurbishment Program	166,544			166,544					166,544
08713 - PR89 Netball Court Upgrade	226,804			226,804					226,804
08727 - Tennis Court Upgrade	276,331			276,331					276,331
08829 - Ball Protection Fencing Program	85,025	85,025							85,025
08872 - PR98 Macpherson Park Redevelopment	6,140,000				6,140,000				6,140,000
13025 - Eynesbury Recreation Reserve AOS - Stage 1 and Sta	30,000	30,000							30,000
13080 - PR 14 Park Signage Program	53,141	53,141							53,141
13089 - Bridge Road Recreation Reserve-Community Pavillon	1,707,134	1,707,134							1,707,134
13116 - Parks Development Program	948,453			948,453					948,453
13131 - Sporting Ground Upgrade	268,041			268,041					268,041
13155 - Plumpton Active Open Space (SR-01)	600,000	600,000				600,000			
13156 - Plumpton Active Open Space (SR-02)	600,000	600,000				600,000			
Total 0609 - Recreation	11,470,430	3,075,300	262,867	1,992,263	6,140,000	1,200,000	0	0	10,270,430
0610 - Library Books									
02305 - Library Collection	526,092	526,092							526,092

Capital works Area	Total Budgets 2022/23	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
02311 - Premier's Reading Challenge	23,000	23,000					23,000		
Total 0610 - Library Books	549,092	549,092	0	0	0	0	23,000	0	526,092
0611 - Other Assets									0
07117 - Installation of new open space fencing	106,281	106,281							106,281
13118 - Installation of New Park Furniture	53,141	53,141							53,141
Total 0611 - Other Assets	159,422	159,422	0	0	0	0	0	0	159,422
0613 - FootPaths & Cycleways									
03140 - Footpaths Maintenance/Replacement	1,227,547			1,227,547					1,227,547
04536 - Footpath Construction	192,062	192,062							192,062
Total 0613 - FootPaths & Cycleways	1,419,609	192,062	0	1,227,547	0	0	0	0	1,419,609
0614 - Renewal Capital Expenditure									
05167 - Sportsgrounds Furniture Renewal Program	54,784		54,784						54,784
06006 - Parks Playgrounds and Furniture	155,994		155,994						155,994
06013 - Synthetic Field Maintenance	2,134,000		2,134,000						2,134,000
06017 - Irrigation System Renewal Program	250,389		250,389						250,389
07033 - CapEx Program - Refurbishment Public Conveniences	175,309		175,309						175,309
Total 0614 - Renewal Capital Expenditure	2,770,476	0	2,770,476	0	0	0	0	0	2,770,476
0620 - Public Art Projects									
07826 - PR 86 Public Art Rehabilitation Program	10,628		10,628						10,628
13000 - Public Art Installation	167,166	167,166					29,000		138,166
Total 0620 - Public Art Projects	177,794	167,166	10,628	0	0	0	29,000	0	148,794
Grand Total	67,319,121	37,386,096	9,623,925	8,308,220	12,000,880	14,003,785	3,284,918	22,978,676	27,051,742

Capital Works 2023/24

	Total Budgets 2023/24	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
0601 - Vehicles - Capital Cost									
01605 - Plant Purchases/Replacement	1,494,511	1,494,511						1,494,511	
Total 0601 - Vehicles - Capital Cost	1,494,511	1,494,511	0	0	0	0	0	1,494,511	0
0602 - Furniture									
01510 - Furniture & Equipment	76,698	76,698							76,698
13115 - Library Furniture Renewal	54,784	54,784							54,784
Total 0602 - Furniture	131,482	131,482	0	0	0	0	0	0	131,482
0603 - IT Equipment									
02033 - Annual Computer Replacement Project	586,190	586,190							586,190
Total 0603 - IT Equipment	586,190	586,190	0	0	0	0	0	0	586,190
0604 - Land									
03909 - PSP-Public Open Space Compensation	293,688	293,688							293,688
Total 0604 - Land	293,688	293,688	0	0	0	0	0	0	293,688
0605 - Buildings									
08475 - PR78 Plumpton Aquatic & Leisure Centre	37,095,000	37,095,000						37,095,000	
08770 - CapEx Program - Building Component Renewals	2,123,711		2,123,711						2,123,711
10001 - Sports Pavilion Kitchen Upgrade Program	84,718			84,718					84,718
13157 - Mt. Carberry Childrens & Community Centre	6,285,500	6,285,500							6,285,500
13159 - Weir Views Childrens and Community Centre	400,000	400,000				400,000			
Total 0605 - Buildings	45,989,929	43,780,500	2,123,711	84,718	0	400,000	0	37,095,000	8,493,929
0606 - Roads									
03020 - DDA Works	49,306			49,306					49,306
03110 - Shared/Bicycle Paths Construction Program	442,130	442,130							442,130
03170 - PR54 Annual Resurfacing Periodic Reseals	4,124,752		4,124,752				3,511,918		612,834
03250 - PR30 Kerb & Channel Rehabilitation	126,003			126,003					126,003
03721 - Traffic Management Devices Program	348,602	348,602							348,602
03723 - PR51 Road Safety Around Schools	109,568			109,568					109,568
03732 - Major Traffic Management Upgrade Program	1,097,938			1,097,938					1,097,938
08729 - PR 68 Roadside Hazard/Safety Improvements Program	279,399		279,399						279,399
08825 - PR 58 Bus stop Works Program	49,306		49,306						49,306
08965 - Rockbank Middle Road (Stage 1)	2,000,000	2,000,000				2,000,000			
08994 - Footpath Construc-Melton North off road trail TR01	155,069	155,069				155,069			
13008 - PR9 Street Lighting Improvement Program	164,352			164,352					164,352
13073 - Melton Valley Drive	400,000			400,000					400,000
13161 - Mt. Atkinson PSP AOS03	600,000	600,000				600,000			
13162 - Vineyard Rd & Diggers Rest Colmadal Rd Roundabout	100,000	100,000				100,000			
13163 - Coburns Rd Duplication-Centenary Ave & CollectorRd	4,253,192				4,253,192				4,253,192
13164 - Mount Cottrell Rd: Toolern Boundary to Greigs Rd	2,500,000					2,500,000			
13165 - Blackhill Rd (Stage 3)	1,870,000				1,870,000	1,870,000			
13166 - Rockbank Middle Rd	500,000				500,000		500,000		
13167 - Paynes Rd & Greigs Rd Intersection Upgrade	450,000			450,000		450,000			
13168 - Melton North Off Road Trail TR03	44,097	44,097				44,097			
13176 - Taylors Rd Duplication - Gourlay Rd to Westwood Dr	1,940,000				1,940,000	1,940,000			
Total 0606 - Roads	21,603,714	3,689,898	4,453,457	2,397,167	11,063,192	9,659,166	3,511,918	500,000	7,932,638
0607 - Drainage									
03252 - PR81 WSUD (Wwater Sensitive Urban Design Program)	195,908			195,908					195,908
08726 - PR73 Drainage Infrastructure program	223,026	223,026							223,026
Total 0607 - Drainage	418,934	223,026	0	195,908	0	0	0	0	418,934
0608 - Bridges									
08831 - PR31 Bridge Rehabilitation Program	168,461		168,461						168,461
13074 - Sinclairs Road Bridge	5,114,201	5,114,201				5,114,201			
Total 0608 - Bridges	5,282,662	5,114,201	168,461	0	0	5,114,201	0	0	168,461
0609 - Recreation									
05165 - Playground Replacement Program	205,256		205,256						205,256
08415 - PR40 Cricket Facilities Improvement Program	65,741		65,741						65,741
08710 - Cricket Net Refurbishment Program	171,695			171,695					171,695
08713 - PR89 Netball Court Upgrade	233,818			233,818					233,818
08727 - Tennis Court Upgrade	284,877			284,877					284,877
08829 - Ball Protection Fencing Program	87,655	87,655							87,655
08872 - PR98 Macpherson Park Redevelopment	5,820,000				5,820,000				5,820,000
13080 - PR 14 Park Signage Program	54,784	54,784							54,784
13116 - Parks Development Program	977,787			977,787					977,787
13131 - Sporting Ground Upgrade	276,331			276,331					276,331
13155 - Plumpton Active Open Space (SR-01)	4,832,000	4,832,000				4,832,000			

	Total Budgets 2023/24	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
13156 - Plumpton Active Open Space (SR-02)	4,347,000	4,347,000				4,347,000			
13158 - Toolem Active Open Space (SO2)	400,000	400,000				400,000			
13160 - Brookfield Recreation Reserve Development	600,000	600,000				600,000			
Total 0609 - Recreation	18,356,944	10,321,439	270,997	1,944,508	5,620,000	10,179,000	0	0	8,177,944
0610 - Library Books									0
02305 - Library Collection	542,363	542,363							542,363
02311 - Premier's Reading Challenge	23,000	23,000					23,000		
Total 0610 - Library Books	565,363	565,363	0	0	0	0	23,000	0	542,363
0611 - Other Assets									
07117 - Installation of new open space fencing	109,568	109,568							109,568
13118 - Installation of New Park Furniture	54,784	54,784							54,784
Total 0611 - Other Assets	164,352	164,352	0	0	0	0	0	0	164,352
0613 - FootPaths & Cycleways									
03140 - Footpaths Maintenance/Replacement	1,265,512			1,265,512					1,265,512
04536 - Footpath Construction	198,002	198,002							198,002
Total 0613 - FootPaths & Cycleways	1,463,514	198,002	0	1,265,512	0	0	0	0	1,463,514
0614 - Renewal Capital Expenditure									
05167 - Sportsgrounds Furniture Renewal Program	56,478		56,478						56,478
06006 - Parks Playgrounds and Furniture	160,819		160,819						160,819
06017 - Irrigation System Renewal Program	258,133		258,133						258,133
07033 - CapEx Program - Refurbishment Public Conveniences	180,731		180,731						180,731
Total 0614 - Renewal Capital Expenditure	656,161	0	656,161	0	0	0	0	0	656,161
0620 - Public Art Projects									
07826 - PR 86 Public Art Rehabilitation Program	10,957		10,957						10,957
13000 - Public Art Installation	142,439	142,439							142,439
Total 0620 - Public Art Projects	153,396	142,439	10,957	0	0	0	0	0	153,396
Total	97,159,840	66,705,091	7,683,744	5,887,813	16,883,192	25,352,367	3,534,918	39,089,511	29,183,044

2. Summary of Planned Human Resources Expenditure and Staff Numbers

Budgeted Statement of Human Resources	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Strategic Resource Plan Projections			
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	
Staff Expenditure						
Executive Management	1,947	1,957	2,035	2,116	2,222	
Corporate Services Management	11,550	14,365	14,940	15,537	16,314	
Planning and Development Management	19,979	20,735	21,564	22,427	23,548	
Community Services Management	26,164	26,626	27,691	28,799	30,239	
Total Staff	59,640	63,683	66,230	68,879	72,323	
Staff Numbers	FTE	FTE	FTE	FTE	FTE	FTE
Total Staff Numbers (FTE)	639.0	660.0	679.0	692.0	714.0	

End of Report