

# Melton City Council Draft Budget 2020/21



A thriving community where everyone belongs



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### Mayor's Foreword



On behalf of Melton City Council, it's a pleasure to present our 2020/2021 Budget.

This budget demonstrates Council's commitment to responsible and responsive governance, while we continue to deliver high quality services and infrastructure to our community now, and well into the future.

Council was well into its budget planning process when the COVID-19 crisis struck, forcing us, and the rest of the world, into a largely unprecedented situation of social and financial upheaval. As a compassionate community leader, Council focussed its energy into redeveloping its budget so that it was not only financially responsible, but also took into account the many residents who were experiencing financial hardship stemming from domestic and international economic and social restrictions implemented to manage the coronavirus pandemic.

To this end, Melton City Council's 2020/2021 budget has been reframed around a zero (0%) per cent rate increase.

This clearly illustrates that we are a sustainable Council that's responsive to community needs, and that strives to provide valuable services, programs and facilities to ratepayers by investing in new and renewal infrastructure projects. In the upcoming financial year, expenditure on these infrastructure projects will total \$105.6 million, and include roads (\$31.9 million); buildings (\$44.6 million); recreational, leisure and community facilities (\$18.5 million); footpaths and cycle-ways (\$1.3 million); library books (\$518,000); street tree planting program (\$550,000); street lighting improvement program (\$150,000); and public art (\$200,000).

The more significant projects in the 2020/2021 budget include: construction of Eynesbury Station Early Learning Centre (\$2.17 million); extension of the Caroline Springs Community Facility (\$250,000); construction of Boundary Road from Mount Cottrell Road to Outer Metropolitan Ring Road (\$3.46 million); expansion of the Melton Recycling Facility (\$3.4 million); signalisation of the intersections at Caroline Springs Boulevard and Rockbank Middle Road (\$2.45 million), Brooklyn Road and Station Road, Melton (\$2.15 million), Taylors Road and Westwood Drive, Taylors Hill (\$2.9 million), Taylors and Sinclairs Road, Plumpton (\$500,000), Taylors Road and Gourlay Road (\$1 million), and Caroline Springs Boulevard and The Crossing (\$400,000); Hume Drive Duplication (\$500,000); construction of soundwalls at Silverdale Estate (\$1 million); construct a roundabout at the intersection of Mount Cottrell and Greigs Roads (\$1.15 million); Taylors Hill Youth and Community Centre extension (\$2 million); and sealed road renewal program (\$3.9 million); along with a major

traffic management upgrade program (\$300,000).

Recreational projects include design and construction of Cobblebank Indoor Stadium (\$22 million); design and construction of stage 1 and 2 of Eynesbury Recreation Reserve (\$7.6 million); design and construction of Diggers Rest Community Pavilion and Oval (\$1.5 million); design and construct Brookside Pavilion refurbishment and expansion (\$850,000); design and construct Melton Secondary College sports oval and pavilion (\$2 million); design and construct stage 2 MacPherson Park redevelopment project (\$1.5 million); and additional funds to purchase land for the Plumpton Aquatic and Leisure Centre (\$1 million).

An \$85 pensioner rebate will also be available to eligible property owners.

Once again, community consultation informed Council's 2020/2021 Budget deliberations. I'd like to extend my personal thanks to all the residents and community groups who shared their ideas and visions for the City during the budget engagement sessions, as well as those who put forward submissions as part of the Section 223 Committee process.

Your insight has been invaluable and has enabled us to prepare a budget that's not only fair, equitable, but also strives to achieve the timely delivery of infrastructure, programs and services for our community.

**Cr Lara Carli**  
**Mayor**  
**Melton City Council**

## CEO's Introduction

### Executive summary

Melton City Council's proposed budget for 2020/21 has been prepared through a rigorous process of review by the officers, management and Councillors to ensure that it is aligned to the vision and the objectives as set out in the Council's latest Council Plan, Council strategies and management plans. It seeks to maintain, improve and significantly enhance the level of infrastructure within the City as well as deliver projects and services that are valued by our community. With the Covid-19 pandemic posing an unprecedented challenge to our community at this time, Council has delivered a responsible budget which delivers actions and outcomes that respond to community requirements.

This Budget projects an adjusted underlying deficit of \$3.9 million after adjusting for capital grants, developer contributions, gifted assets and asset sales.

### Key things we are funding

1. Ongoing delivery of services to the Melton City community funded by a budget of \$151.37 million. These services are summarised in Section 2.3.
2. Continue to make significant investment in infrastructure assets in the order of \$105.63 million in capital works in 2020/21.

This includes roads (\$31.98 million), buildings (\$44.61 million), furniture, fittings, computer and telecommunications (\$0.66 million), leisure and recreation and community facilities (\$18.47 million), bridge works (\$0.23 million), drainage works (\$0.40 million), plant equipment (\$1.36 million), footpaths and cycle-ways (\$1.34 million), land (\$1.62 million), library books (\$0.51 million), and other infrastructure (\$4.45 million).

The Statement of Capital Works can be found in Section 3 and further details on the capital works budget is also provided in Section 4.5.

### Strategic Objective 1: A proud, inclusive and safe community: A City of people leading happy and healthy lives

1. Provision of services for children 0-12 years and their families. Programs include Maternal and Child Health, Child Care services, Kindergarten enrolment, playgroup and children's programs, family parenting programs, family support services, preschool field officer program, best start program and housing support (to vulnerable individuals and families). The service also facilitates Council's Early Years Partnership committee delivering Melton's Municipal Early Years Plan.
2. Provision of leisure and aquatic centres, sports infrastructure, reserves, youth support services and youth programs through Melton and Taylors Hill Youth Centres. The service also provides advice to Council on open space planning, sport development, leisure needs and access to recreation activities.
3. Maternal and Child Service received an increase in funding from the Department of Education and Training for the additional family violence consultations in the 2017-18 financial year which is ongoing.

**Strategic Objective 2: A thriving and resilient natural environment: A City that preserves and enhances its natural environment for future generations**

1. Provision of waste management and cleaning services that include kerbside waste, recycling and organics collection, street and footpath sweeping services, litter collection, graffiti removal and the operation of the Melton recycling facility. Maintenance of our parks, open spaces, trees, property and drainage.
2. Environmental Enhancement Program (EEP), our Environmental Unit work on reserves and ongoing membership of Western Alliance for Greenhouse Action (WAGA).

**Strategic Objective 3: A well planned and built City: A City with a clear vision to manage growth in sustainable and accessible way**

1. Capital Projects is responsible for the planning, design and construction of a complex suite of new civil and community infrastructure within an operational framework delivering a works program via project management processes and controls. The unit's primary responsibility is to achieve the timely programming and roll-out of Council's capital projects.
2. Provision of design for capital works, traffic management planning, built assets management, civil and landscape infrastructure planning, and geographic information systems.
3. Work with Victorian Planning Authority on Growth areas planning.

**Strategic Objective 4: A strong local economy and a Lifelong Learning City: A City rich in local employment and education opportunities**

1. Provision of public library services including collections, programs, activities and access to technology from two library locations, online and via outreach services to promote reading, learning and literacy. Provision of arts and cultural activities.
2. Provision of early learning services, Men's Shed and work of Learning Board. Delivery of life-long Learning Festival.

**Strategic Objective 5: A high performing organisation demonstrating leadership and advocacy: An organisation operating with innovation, transparency, accountability and sustainability.**

1. Information Services provides leadership, support and improvement capability in the area of information and technology so that the organisation can deliver effective services. The delivery of effective Council services is largely influenced by staff capability, optimal business processes and aligned information systems. The newly commissioned and current ongoing Business Process Transformation Program aims to improve Council service delivery by aligning its people, processes and technology.
2. Provision of inbound call handling and counter services, communication campaigns and media management, hosting of events, artistic and cultural activities, facilitation of economic development & tourism outcomes and advocacy promoting Council priorities.

3. Annual household survey to measure community satisfaction and identify emerging issues.
4. Advocacy work to promote Council's key priorities to Government.

### Rate Rise

The Council has resolved to adopt a zero percent rate rise in 2020/21 as a key relief measure in a series of relief actions announced by the Council for the Melton community as a result of Covid-19 pandemic.

The average rate cap set by the Minister for Local Government on 13 December 2019 under the Fair Go Rates System for 2020/21 was 2.0%.

### Other Key Drivers

1. To fund the increase in the level of infrastructure needs of the growing population. Council has made a number of efficiency gains which has kept operating costs contained.
2. Council has chosen not to make any changes to the existing rate differential.

### Key Statistics

- **Total Revenue:** \$439.6 million (2019/20 forecast = \$363.2 million)
- **Total Revenue** (Excluding non-cash revenue) \$264.7 million (2019/20 forecast = \$255.6 million)
- **Total Expenditure:** \$189.5 million (2019/20 forecast = \$184.6 million)
- **Accounting Result:** Surplus \$250.1 million\* (2019/20 forecast = \$178.6 million\* )  
\*Before revaluation increment

(Note: Comprehensive result is based on total income of \$439.6 million which includes capital grants, cash and non-cash contributions (Refer to Income Statement in Section 3)

- **Underlying operating result:** Deficit of \$3.9 million.

(\*Note: The underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses- Refer to analysis of operating Budget in Section 4 )

- **Cash result:** \$16.7 million surplus (2019/20 forecast \$58.1 million surplus)  
(Refer Statement of Cash Flows in Section 3)  
The net increase in cash and cash equivalents is the net funding result for the year after considering the funding requirements to meet capital expenditure, loan principal repayments and reserve transfers.
- Total **Capital Works Program** of \$105.63 million which includes \$20.61 million carry forward works from 2019/20. The total capital works program is funded as follows:
  - \$11.94 million from grants income
  - \$61.04 million from developer contributions, carry forwards and other reserves
  - \$ 4.65 million borrowings
  - \$28.00 million from Council's operating surplus

### Strategic Objectives

A high level Strategic Resource Plan for the years 2020/21 to 2023/24 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The latest Strategic Resource Plan projects that Council's underlying result will gradually improve over the term of this Strategic Resource Plan. The Council's operating result is projecting a underlying deficit of \$3.89 million in 2020/21 mainly due to the impact of Covid-19 pandemic, however the Council's strong financial management, good governance practices and reserves will ensure that we emerge strongly with a significant turnaround in the medium term with underlying surplus projected at \$9.4 million in 2021/22 to \$33.4 million by 2023/24.

The annual budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan.

Melton City Council has a strong track record of sound management of the fiscal resources of the community of Melton. Council has a heavy responsibility for the stewardship and governance of the assets entrusted to it by the community. I believe that the 2020/21 Budget represents a continuation of those efforts.

The 2020/21 proposed budget highlights Council's key priorities for the upcoming financial year. We encourage everyone to look through the document and see the wide variety of infrastructure projects, initiatives and services proposed for 2020/21 at City of Melton.



**Kelvin Tori**  
Chief Executive



# Link to Council Plan



A thriving community where everyone belongs

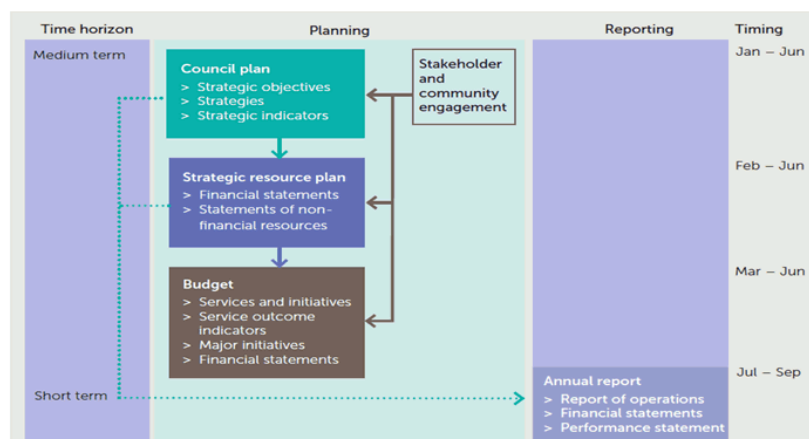


**1. Link to the Council Plan**

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

**1.1 Legislative planning and accountability framework**

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

Feeding in to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

**1.1.2 Key planning considerations**

**Service level planning**

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

**1.2 Our purpose**

**Our vision**

A Thriving Community Where Everyone Belongs

**Our mission**

Support the growth, wellbeing and aspirations of our community through leadership, excellence and inclusion

**Our values**

**Continuous Improvement**

- We encourage and support innovation and creativity.
- We commit to driving continuous improvement.
- We constantly review what we do.
- We embrace and respond to change as it occurs.
- We strive to deliver the best possible outcomes.

**Recognition**

- We recognise and encourage the contributions of others.
- We actively support and promote our colleagues.
- We acknowledge and reward employees exceeding performance expectations.
- We give credit where credit is due.
- We celebrate success.

**Accountability**

- We work in an open and transparent manner and follow through on commitments.
- We take responsibility for our personal decisions and actions.
- We adhere to policies and procedures.
- We make the best use of our time and resources.
- We all take responsibility for the way we treat each other.

**Fairness**

- We show respect when speaking to and about others.
- We build trusting and productive relationships.
- We deal with others fairly and consistently.
- We actively listen and respond appropriately.
- We respect all people and celebrate our diversity.

**Teamwork**

- We help each other to achieve organisational goals.
- We involve team members in solving problems and decision making.
- We encourage everyone's contribution to the team.
- We communicate clearly, openly and respectfully.
- We provide positive, constructive and timely feedback.

**1.3 Strategic objectives**

Strategic Objective	Description
1. A Proud, Inclusive and Safe Community - a City of people leading happy and healthy lives	Our community is at the heart of everything we do. Council is committed to supporting a strong and inclusive community that elicits pride. People in our City have told us they value a sense of community, want to feel and be safe in their homes and neighbourhoods and want opportunities to participate in community programs and gatherings. Proud, inclusive and safe communities are created through strong partnerships, local leadership, services and programs and environments that promote and protect community wellbeing

<p>2. A Thriving and Resilient Natural Environment - a City that preserves and enhances its natural environment for future generations</p>	<p>Council is committed to protecting and enhancing its natural environments including grasslands, forests, waterways and its flora and fauna. We recognise the adverse effects of climate change and are committed to actively taking steps to reduce its effects. Our community values the City's natural spaces and wants to ensure that they are preserved, accessible and welcoming now and for future generations. They recognise the many benefits of the natural environment - including for health and wellbeing. A whole-of-community commitment will be required to ensure a thriving natural environment for current and future generations</p>
<p>3. A Well Planned &amp; Built City - a City with a clear vision to manage growth in a sustainable and accessible way</p>	<p>Council is committed to ensuring that the growth and development of the City occurs in an accessible, fair and responsible way. Our community has told us that community infrastructure and connected and flexible transport networks will continue to be important. Public spaces should be created and maintained, providing places for everyone. The City should grow in a way that supports the health and wellbeing of the community. Council will not be able to achieve this alone and will be an advocate and partner with planning and service providers to work towards achieving this</p>
<p>4. A Strong Local Economy and a Lifelong Learning City - a City rich in local employment and education opportunities</p>	<p>A strong local economy offers a variety of education, training, employment and visitor opportunities for all ages and life stages. Our community has told us that as the population grows, the need for local schools and tertiary providers will become critical. They want to study and work locally and have more local employment opportunities. Council is committed to creating a lifelong learning City, full of opportunities for all. We will work in partnership with the community, private sector and other levels of government to achieve this</p>
<p>5. A High Performing Organisation Demonstrating Leadership and Advocacy - an organisation operating with innovation, transparency, accountability and sustainability</p>	<p>Council is committed to providing strategic leadership and working in collaboration to better engage, represent and communicate with our diverse community. We will ensure our services and facilities are efficient, effective and appropriate to get the best outcomes for our community. We will manage the municipality in an innovative, responsible and financially sustainable way that meets the needs and aspirations of current and future communities</p>

# Services and Service Performance Indicators



A thriving community where everyone belongs

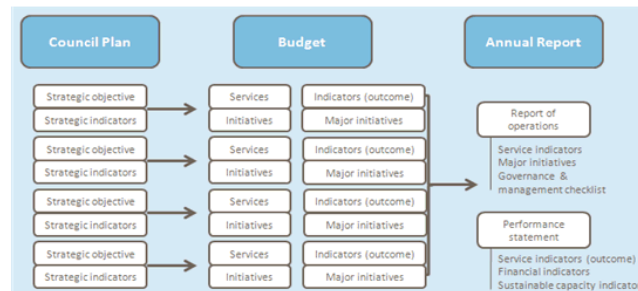


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**2. Services and service performance indicators**

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/20 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Environment, Land, Water and Planning

**2.1 Strategic Objective 1**

A proud, inclusive and safe community: A City of people leading happy and healthy lives

**Services**

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Families and Children's Services		<i>Exp</i>	9602	10,080	10,993
	Provision of services for children 0-12 years and their families. Programs include Maternal and Child Health, Child Care services, Kindergarten enrolment, playgroup and children's programs, family parenting programs, family support services, preschool field officer program, best start program and housing support (to vulnerable individuals and families). The service also facilitates Council's Early Years Partnership committee delivering Melton's Municipal Early Years Plan.	<i>Rev</i>	6804	6,391	6,700
		<i>NET</i>	2798	3,689	4,293
Community Care	Provision of a range services and programs for the older people, people with a disability and their carers including delivered and centre based meals, personal care, domestic assistance, community transport, property maintenance, community and centre based respite and Men's Shed.	<i>Exp</i>	7548	7,925	7,023
		<i>Rev</i>	5576	5,233	4,235
		<i>NET</i>	1972	2,692	2,788
Recreation and Youth	Provision of leisure and aquatic centres, sports infrastructure, reserves, youth support services and youth programs through Melton and Taylors Hill Youth Centres. The service also provides advice to Council on open space	<i>Exp</i>	4673	5,828	5,541
		<i>Rev</i>	1651	1,796	1,558
		<i>NET</i>	3022	4,032	3,983

planning, sport development, leisure needs and access to recreation activities.

Community Planning		<i>Exp</i>	4483	5,496	5681
	Plans, promotes and supports a more inclusive, engaged, sustainable, healthier, learned and safer community. This is delivered through the provision of strategic planning, policy development, and program delivery services in the functions of Council planning, social research, social planning, community infrastructure planning, health and wellbeing, community safety, road safety and active travel, the prevention of violence against women, community capacity development, reconciliation, culturally and linguistically diverse engagement, community engagement, policy management, community funding, neighbourhood houses, community facilities management, and community learning planning and programs.	<i>Rev</i>	1433	1,040	1,356
		<i>NET</i>	3050	4,456	4,325

**Major Initiatives**

1) Pavilion upgrade at Hillside Recreation Reserve (\$460,000 net cost)

**Other Initiatives**

- 2) Resurfacing of tennis courts at Hillside Tennis Club (\$60,000 net cost)
- 3) Replacement of fence (northern boundary) and upgrade to main entrance at Melton Bowling Club (\$11,000 net cost)
- 4) Scoreboard upgrade at Diggers Rest Reserve (\$60,000 net cost)
- 5) Permanent shed storage for Sydenham Hillside Cricket Club (\$30,000 net cost)
- 6) Contribution towards the Living Rockbank program (\$10,000 net cost)
- 7) Installation of fencing and landscaping of the Southern Wetland runoff area for the Caroline Springs Scout Group (\$35,000 net cost)
- 8) Provision of infrastructure and support for the Melton Relay for Life (\$5,000 net cost)
- 9) Contribution to car replacement for the L2P Program (\$7,500 net cost)
- 10) Shelter and tiered seating - \$35,000 and erection of a scoreboard - \$10,000 at the Hockey Stadium, Cobblebank (\$45,000 net cost)
- 11) Temporary hire of a relocatable change rooms facility for the Melton Phoenix Soccer Club (\$30,000 net cost)
- 12) Gym activity unit - \$26,300 and table tennis table - \$15,000 at the Royal Crescent Park (next to shops), Hillside (\$41,300 net cost)
- 13) Purchase of 4 display cabinets for the Melton Historical Society (\$7,000 net cost)
- 14) Contribution to the Diggers Rest Carols by Candlelight (\$10,000 net cost)

**Service Performance Outcome Indicators**

Service	Indicator
Maternal and Child Health(MCH)	Participation
Aquatic Facilities	Utilisation

\* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

**2.2 Strategic Objective 2**

A thriving and resilient natural environment: A City that preserves and enhances its natural environment for future generations

**Services**

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
City Design, Strategy and Environment	Provision of strategic planning and administration of the Melton Planning Scheme, environmental planning and management, environmental education programs, urban design and landscape architecture for assessment of planning permits, design and delivery of council assets and facilities.	<i>Exp</i>	3,884	5,051	4,266
		<i>Rev</i>	813	605	1,000
		<i>NET</i>	3,071	4,446	3,266
Operations	Provision of waste management and cleaning services that include kerbside waste, recycling	<i>Exp</i>	46,821	52,146	54,243

and organics collection, street and footpath sweeping services, litter collection, graffiti removal and the operation of the Melton Recycling Facility. Maintenance of our parks, open spaces, trees, property, drainage and roads.	<i>Rev</i>	17,056	17,302	19,151
	<i>NET</i>	29,765	34,844	35,092

**Major Initiatives**

**Other Initiatives**

**Service Performance Outcome Indicators**

Service	Indicator
Waste Collection	Waste Diversion

\* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

**2.2 Strategic Objective 3**

A well planned and built City: A City with a clear vision to manage growth in sustainable and accessible way

**Services**

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Engineering Services	Provision of design for capital works, traffic management planning, built assets management, civil and landscape infrastructure planning, and geographic information systems	<i>Exp</i>	7395	8695	8820
		<i>Rev</i>	6407	6381	6297
		<i>NET</i>	988	2314	2523
Planning	Provision of assessment of planning and subdivision proposals under the relevant planning and subdivision legislation, and ensuring compliance with the planning controls. Services provided include the assessment of Planning and Subdivision Applications, pre-application consultation, planning advice, post permit approvals, issue of Statements of Compliance, and collection, monitoring and reporting of development contributions	<i>Exp</i>	2363	3052	2737
		<i>Rev</i>	1427	1500	1852
		<i>NET</i>	936	1552	885
Capital Projects	Capital Projects is responsible for the planning, design and construction of a complex suite of new civil and community infrastructure within an operational framework delivering a works program via project management processes and controls. The unit's primary responsibility is to achieve the timely programming and roll-out of Council's capital projects	<i>Exp</i>	2542	3235	5337
		<i>Rev</i>	164	594	-
		<i>NET</i>	2378	2641	5337

**Major Initiatives**

**Other Initiatives**

- 15) Pedestrian crossing in Westwood Drive in front of Atherton Avenue (\$20,000 net cost)
- 16) Fifteen metres of footpath from the Op Shop to the Foodbank for the Combined Churches Food Bank (\$4,000 net cost)

**Service Performance Outcome Indicators**

Service	Indicator
Planning Services	Decision making
Roads	Satisfaction

\* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

**2.2 Strategic Objective 4**

A strong local economy and a Lifelong Learning City: A City rich in local employment and education opportunities



**Services**

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Libraries	Provision of public library services including collections, programs, activities and access to technology from two library locations, online and via outreach services to promote reading, learning and literacy. Provision of arts and cultural activities	<i>Exp</i>	4,127	4,554	4,804
		<i>Rev</i>	1,329	1,174	1,258
		<b>NET</b>	2,798	3,380	3,546

**Major Initiatives**

**Other Initiatives**

**Service Performance Outcome Indicators**

Service	Indicator
Libraries	Participation

\* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

**2.2 Strategic Objective 5**

A high performing organisation demonstrating leadership and advocacy: An organisation operating with innovation, transparency, accountability and sustainability

**Services**

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Community Safety	Administer general local laws enforcement, planning enforcement, building services, environmental health (Food Safety & Immunisation programs), animal management, parking enforcement and school crossings	<i>Exp</i>	5,821	6,859	6,705
		<i>Rev</i>	4,492	5,759	4,461
		<b>NET</b>	1,329	1,100	2,244
Engagement & Advocacy	Provision of inbound call handling and counter services, communication campaigns and media management, hosting of events, artistic and cultural activities, facilitation of economic development & tourism outcomes and advocacy promoting Council priorities	<i>Exp</i>	5,923	5,940	6,486
		<i>Rev</i>	499	494	257
		<b>NET</b>	5,424	5,446	6,229
Finance	Provision of financial services to both internal and external customers including the management of Council's finances, raising and collection of rates and charges and property valuation.	<i>Exp</i>	14,870	3,677	3,262
		<i>Rev</i>	414,155	6,103	4,885
		<b>NET</b>	- 399,285	- 2,426	- 1,623
Information Services	Information Services provides leadership, support and improvement capability in the area of information and technology so that the organisation can deliver effective services.	<i>Exp</i>	12,320	15,389	15,059
		<i>Rev</i>	96	75	70
		<b>NET</b>	12,224	15,314	14,989
People and Culture	Provision of human resources, learning and development payroll, industrial relations	<i>Exp</i>	1,789	2,003	2,292
		<i>Rev</i>			
		<b>NET</b>	1,789	2,003	2,292
Executive and Councillors	This area of governance includes the Mayor, Councillors, Chief Executive Officer and Executive Management Team and associated support which cannot be easily attributed to the direct service provision areas.	<i>Exp</i>	3,273	3,542	4,094
		<i>Rev</i>	226	206	200
		<b>NET</b>	3,047	3,336	3,894
Legal & Governance	Provision of a range of internal services to Council including governance, legal, procurement, insurance, contractual and internal audit services. Also administrative support to the Mayor and Councillors	<i>Exp</i>	2,210	1,757	2,235
		<i>Rev</i>	643	868	714
		<b>NET</b>	1,567	889	1,521

Risk & Performance	<i>Exp</i>	1330	1733	1795
Provides risk management services through occupational health and safety programs, workers' compensation services, health and wellbeing initiatives, fraud and corruption control, municipal fire prevention, business continuity management, and community emergency management (planning, preparedness and recovery). Provides performance management through corporate planning and performance reporting functions	<i>Rev</i>	334	275	254
	<b>NET</b>	996	1,458	1,541

**Major Initiatives**

**Other Initiatives**

17) Installation of Flag Poles, Gourlay Road (\$38,000 net cost)

**Service Performance Outcome Indicators**

Service	Indicator
Governance	Satisfaction
Animal Management	Health and safety
Food safety	Health and safety

\* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Libraries	Participation	Active library borrowers in the Municipality. (Percentage of the municipal population that are active library borrowers)	[Number of active library borrowers in the last three years / The sum of the population for the last three years] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	[Number of successful animal management prosecutions / Number of animal management prosecutions] x 100

Food safety	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

### 2.3 Reconciliation with budgeted operating result

	Net Cost (Revenue)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Strategic Objective 1	15,389	29,238	(13,849)
Strategic Objective 2	38,358	58,509	(20,151)
Strategic Objective 3	8,745	16,894	(8,149)
Strategic Objective 4	3,546	4,804	(1,258)
Strategic Objective 5	31,087	41,928	(10,841)
<b>Total</b>	<b>97,125</b>	<b>151,373</b>	<b>- 54,248</b>
<b>Expenses added in:</b>			
Depreciation	37,316		
Finance costs	525		
Others	-		
<b>Deficit before funding sources</b>	<b>134,966</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	(116,103)		
Capital Grants	(7,768)		
Cash and Non Cash Contributions	(241,435)		
Others	(19,766)		
<b>Total funding sources</b>	<b>(385,072)</b>		
<b>Operating (surplus)/deficit for the year</b>	<b>(250,106)</b>		

# Financial Statements



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Draft Budget 2020/21

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### 3. Financial statements

This section presents information in regard to the Financial Statements, Statement of Capital Works, and the Statement of Human Resources. The budget information for the year 2020/21 has been supplemented with projections to 2022/23 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

**Comprehensive Income Statement**

For the four years ending 30 June 2024

Budgeted Comprehensive Income Statement Year Ended 30th June	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Strategic Resource Plan Projections		
			Projections		
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Income</b>					
Rates and charges	124,165	132,203	148,950	170,065	187,550
Statutory fees and fines	9,611	8,852	10,413	10,830	11,263
User fees	8,598	6,983	9,337	9,710	10,099
Contributions - monetary	70,840	66,487	52,299	42,111	41,411
Contributions - non-monetary assets	107,601	174,948	155,505	179,967	171,502
Grants - operating	21,973	29,591	32,104	33,017	33,052
Grants - operating (non-recurrent)					
Grants - capital	10,496	7,768	1,284	3,285	3,535
Net gain on disposal of assets	2,193	4,799	12,288	12,263	10,797
Other income	7,702	8,015	9,098	9,462	9,841
<b>Total Income</b>	<b>363,179</b>	<b>439,646</b>	<b>431,278</b>	<b>470,710</b>	<b>479,050</b>
<b>Expenses</b>					
Employee costs	58,611	63,337	66,230	68,879	72,323
Materials and services	79,945	79,457	83,393	86,729	90,198
Bad and doubtful debts	683	458	468	472	485
Depreciation	36,688	37,316	39,601	42,396	45,386
Amortisation - Intangible assets	327	327	327	327	327
Borrowing costs	631	525	420	561	423
Other expenses	7,691	8,120	8,425	8,762	9,112
<b>Total Expenses</b>	<b>184,577</b>	<b>189,540</b>	<b>198,864</b>	<b>208,126</b>	<b>218,255</b>
<b>Surplus/(Deficit)</b>	<b>178,602</b>	<b>250,106</b>	<b>232,414</b>	<b>262,584</b>	<b>260,795</b>
Other comprehensive income					
Items that will not be reclassified to surplus or deficit:					
Net revaluation increment/decrement	47,931	48,466	31,666	32,027	32,382
Share of other comprehensive Income of assoc. and Joint vent.					
Items that may be reclassified to surplus or deficit in future periods					
<b>Total Comprehensive Result</b>	<b>226,533</b>	<b>298,573</b>	<b>264,080</b>	<b>294,611</b>	<b>293,177</b>

\*Note. Right of use assets and finance lease interest expense will be separately disclosed as per the legislation in the final adopted version of the 2020/21 budget.

**Balance Sheet**

For the four years ending 30 June 2024

Balance Sheet As at 30 June	Forecast 2019/20 \$'000	Strategic Resource Plan Projections			
		Budget 2020/21 \$'000	Projections		
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Current assets</b>					
Cash and cash equivalents	238,048	254,767	285,281	345,888	377,242
Trade and other receivables	7,563	7,800	7,855	7,758	7,730
Other Financial assets	2,634	3,897	16,534	19,988	21,235
Inventories	17	20	22	23	25
Non Current Assets held for resale	11,976	12,428	13,647	14,865	16,023
Other assets	13,833	12,395	32,703	36,598	40,106
<b>Total current assets</b>	<b>274,072</b>	<b>291,308</b>	<b>356,043</b>	<b>425,121</b>	<b>462,362</b>
<b>Non-current assets</b>					
Trade & other Receivables					
Property Plant & Equipment	2,498,059	2,791,721	2,991,609	3,224,217	3,508,724
Inventories	132	145	152	160	168
Investment property	7,000	7,500	7,500	8,000	8,500
Intangible assets	3,030	2,703	2,376	2,049	1,722
Other assets	325	375	400	425	450
<b>Total non-current assets</b>	<b>2,508,546</b>	<b>2,802,444</b>	<b>3,002,037</b>	<b>3,234,851</b>	<b>3,519,564</b>
<b>Total Assets</b>	<b>2,782,617</b>	<b>3,093,752</b>	<b>3,358,080</b>	<b>3,659,972</b>	<b>3,981,926</b>
<b>Current liabilities</b>					
Trade and other payables	25,800	26,600	24,254	26,700	20,362
Trust funds & deposits	3,219	1,410	2,100	1,545	2,200
Lease Liabilities					
Provisions	10,940	11,351	11,691	12,042	12,403
Interest-bearing loans and borrowings	2,306	3,565	4,665	4,770	4,403
Other current liabilities	500	525	550	600	650
<b>Total Current Liabilities</b>	<b>42,765</b>	<b>43,451</b>	<b>43,260</b>	<b>45,657</b>	<b>40,018</b>
<b>Non-current liabilities</b>					
Provisions	2,202	2,227	2,073	2,073	2,023
Interest bearing loans & borrowings	13,499	14,585	19,920	15,151	10,748
Other non current liabilities	4,764	14,020	4,672	13,888	46,757
<b>Total non current liabilities</b>	<b>20,465</b>	<b>30,832</b>	<b>26,665</b>	<b>31,112</b>	<b>59,528</b>
<b>Total Liabilities</b>	<b>63,231</b>	<b>74,282</b>	<b>69,924</b>	<b>76,768</b>	<b>99,545</b>
<b>Net Assets</b>	<b>2,719,386</b>	<b>3,019,470</b>	<b>3,288,156</b>	<b>3,583,204</b>	<b>3,882,381</b>
<b>Equity</b>					
Accumulated surplus	1,507,537	1,716,971	1,935,102	2,175,246	2,445,756
Asset revaluation reserve	987,020	1,035,486	1,067,152	1,099,179	1,131,561
Other reserves	224,829	267,013	285,901	308,778	305,064
<b>Total Equity</b>	<b>2,719,386</b>	<b>3,019,470</b>	<b>3,288,156</b>	<b>3,583,204</b>	<b>3,882,381</b>

\*Note. Right of use assets and finance lease interest expense will be separately disclosed as per the legislation in the final adopted version of the 2020/21 budget.

**Statement of Changes in Equity**

For the four years ending 30 June 2024

<b>Budgeted Statement of Changes in Equity</b>		<b>Accumulated</b>	<b>Revaluation</b>	<b>Other</b>
<b>For the years ending</b>		<b>Surplus</b>	<b>Reserve</b>	<b>Reserves</b>
	<b>Total</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Year Ended 30th June 2021</b>				
Balance at beginning of the financial year	2,719,386	1,507,537	987,020	224,829
Interest Income		-1,971		1,971
Comprehensive result	250,106	250,106		
Net asset revaluation Increment/(decrement)	48,466		48,466	
Other PSP related Transfers	1,512	1,512		
Transfers from reserves		37,272		-37,272
Transfers to Reserves		-77,485		77,485
<b>Balance at end of Financial Year</b>	<b>3,019,470</b>	<b>1,716,971</b>	<b>1,035,486</b>	<b>267,013</b>
<b>Year Ended 30th June 2022</b>				
Balance at beginning of the financial year	3,019,470	1,716,971	1,035,486	267,013
Interest Income		-2,377		2,377
Comprehensive result	232,414	232,414		
Net asset revaluation Increment/(decrement)	31,666		31,666	
Other PSP related Transfers	4,605	5,000		-395
Transfers from reserves		40,014		-40,014
Transfers to Reserves		-56,920		56,920
<b>Balance at end of Financial Year</b>	<b>3,288,156</b>	<b>1,935,102</b>	<b>1,067,152</b>	<b>285,901</b>
<b>Year Ended 30th June 2023</b>				
Balance at beginning of the financial year	3,288,156	1,935,102	1,067,152	285,901
Interest Income		-2,356		2,356
Comprehensive result	262,584	262,584		
Net asset revaluation Increment/(decrement)	32,027		32,027	
Other PSP related Transfers	437	5,500		-5,063
Transfers from reserves		35,975		-35,975
Transfers to Reserves		-61,559		61,559
<b>Balance at end of Financial Year</b>	<b>3,583,204</b>	<b>2,175,246</b>	<b>1,099,179</b>	<b>308,778</b>
<b>Year Ended 30th June 2024</b>				
Balance at beginning of the financial year	3,583,204	2,175,246	1,099,179	308,778
Interest Income		-2,506		2,506
Comprehensive result	260,795	260,795		
Net asset revaluation Increment/(decrement)	32,382		32,382	
Other PSP related Transfers	6,000	6,000		
Transfers from reserves		65,545		-65,545
Transfers to Reserves		-59,325		59,325
<b>Balance at end of Financial Year</b>	<b>3,882,381</b>	<b>2,445,756</b>	<b>1,131,561</b>	<b>305,064</b>



**Statement of Cash Flows**

For the four years ending 30 June 2024

Budgeted Statement of Cash Flows As at 30 June	Strategic Resource Plan Projections				
	Forecast	Budget	Projections		
	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Cash flows from operating</b>					
<b>Receipts</b>					
General rates	123,902	131,953	148,850	170,015	187,500
Grants Income - Operating & Capital	32,469	41,529	33,388	36,302	36,587
Interest	3,914	4,367	3,650	3,850	4,050
User charges	18,122	15,735	19,650	20,490	21,312
Contributions & Reimbursements	70,840	66,487	52,299	42,111	41,411
Other revenue	3,795	3,512	3,493	4,606	4,604
<b>Total Receipts</b>	<b>253,042</b>	<b>263,584</b>	<b>261,330</b>	<b>277,374</b>	<b>295,464</b>
<b>Payments</b>					
Employee costs	57,733	62,902	66,043	68,528	72,012
Short-term low value variable lease payments					
Materials and Services	79,562	78,631	82,967	86,379	98,548
Other expenses	7,691	8,120	8,425	8,762	9,112
<b>Total Payments</b>	<b>144,986</b>	<b>149,653</b>	<b>157,435</b>	<b>163,669</b>	<b>179,672</b>
<b>Net cash provided by operating activities</b>	<b>108,055</b>	<b>113,931</b>	<b>103,895</b>	<b>113,705</b>	<b>115,792</b>
<b>Cash flows from investing activities</b>					
Proceeds from sales of property, plant and equipment	19,000	10,770	4,621	19,448	17,915
Payments for property, plant and equipment	-65,365	-109,800	-84,017	-67,319	-97,160
<b>Net cash used in investing activities</b>	<b>-46,364</b>	<b>-99,030</b>	<b>-79,396</b>	<b>-47,871</b>	<b>-79,245</b>
<b>Cash flows from financing activities</b>					
Finance costs	-631	-525	-420	-561	-423
Finance costs - interest paid - lease liabilities					
Repayment of lease liabilities					
Proceeds from borrowings		4,650	10,000		
Repayment of borrowings	-2,962	-2,306	-3,565	-4,665	-4,770
<b>Net Cash used in financing activities</b>	<b>-3,593</b>	<b>1,819</b>	<b>6,015</b>	<b>-5,226</b>	<b>-5,193</b>
Net increase in cash & cash equivalents	58,097	16,720	30,514	60,608	31,354
Cash & equivalents at beginning of year	179,951	238,048	254,767	285,281	345,888
<b>Cash &amp; equivalents at 30 June</b>	<b>238,048</b>	<b>254,767</b>	<b>285,281</b>	<b>345,888</b>	<b>377,242</b>

\*Note. Right of use assets and finance lease interest expense will be separately disclosed as per the legislation in the final adopted version of the 2020/21 budget.

**Statement of Capital Works**

For the four years ending 30 June 2024

Budgeted Statement of Capital Works For the years ending 30th June 2024	Forecast 2019/20 \$'000	Strategic Resource Plan Projections			
		Budget 2020/21 \$'000	Projections 2021/22 2022/23 2023/24 \$'000 \$'000 \$'000		
<b>Property</b>					
Land	3,883	1,618	1,276	5,964	294
<b>Total Land</b>	<b>3,883</b>	<b>1,618</b>	<b>1,276</b>	<b>5,964</b>	<b>294</b>
<b>Buildings &amp; Building Improvements</b>					
Buildings	22,407	44,608	28,698	24,292	45,989
Building Improvements					
<b>Total Buildings</b>	<b>22,407</b>	<b>44,608</b>	<b>28,698</b>	<b>24,292</b>	<b>45,989</b>
<b>Total Property</b>	<b>26,291</b>	<b>46,226</b>	<b>29,974</b>	<b>30,256</b>	<b>46,283</b>
<b>Plant and equipment</b>					
Plant, machinery and equipment	1,570	1,364	1,406	1,450	1,495
Fixtures, fittings and furniture	130	120	124	128	131
Computers and telecommunications	636	535	552	569	586
Library books	473	518	533	549	565
<b>Total Plant and Equipment</b>	<b>2,809</b>	<b>2,537</b>	<b>2,615</b>	<b>2,695</b>	<b>2,778</b>
<b>Infrastructure</b>					
Roads	14,957	31,983	33,915	15,801	21,604
Bridges	123	234	1,917	2,163	5,283
Drainage	794	397	394	406	419
Recreational, leisure and community facilities	17,719	18,465	11,924	11,470	18,357
Footpaths and Cycleways	1,194	1,336	1,377	1,420	1,464
Other infrastructure	1,477	4,452	1,900	3,108	974
<b>Total infrastructure</b>	<b>36,264</b>	<b>56,867</b>	<b>51,427</b>	<b>34,368</b>	<b>48,100</b>
<b>Total capital works expenditure</b>	<b>65,365</b>	<b>105,630</b>	<b>84,016</b>	<b>67,319</b>	<b>97,160</b>
<b>Represented by:</b>					
Asset renewal expenditure	6,706	10,704	7,272	9,624	7,684
New asset expenditure	38,337	62,487	47,702	37,386	66,705
Asset Upgrade expenditure	10,704	17,086	11,957	8,308	5,888
Asset expansion expenditure	9,618	15,353	17,085	12,001	16,883
<b>Total capital works expenditure</b>	<b>65,365</b>	<b>105,630</b>	<b>84,016</b>	<b>67,319</b>	<b>97,160</b>
<b>Represented by:</b>					
Grants Income	10,496	11,938	1,284	3,285	3,535
Developer Contributions & Other Reserves	14,056	40,435	34,873	36,982	64,441
Borrowings		4,650	10,000		
Funded from Operating Surplus and Carry Forwards	40,813	48,607	37,859	27,052	29,184
<b>Total capital works expenditure</b>	<b>65,365</b>	<b>105,630</b>	<b>84,016</b>	<b>67,319</b>	<b>97,160</b>

**Statement of Human Resources**

For the four years ending 30 June 2023

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Budgeted Statement of Human Resources	Forecast 2019/20 \$'000	Strategic Resource Plan Projections			
		Budget 2020/21 \$'000	Projections		
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Staff Expenditure</b>					
Employee Costs - Operating	58,611	63,337	66,230	68,879	72,323
Employee Costs - Capital					
<b>Total Staff Costs</b>	<b>58,611</b>	<b>63,337</b>	<b>66,230</b>	<b>68,879</b>	<b>72,323</b>
<b>Staff Numbers</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>
<b>Total Staff Numbers (FTE)</b>	<b>639.0</b>	<b>660.0</b>	<b>679.0</b>	<b>692.0</b>	<b>714.0</b>

Budgeted Statement of Human Resources	Forecast 2019/20 \$'000	Strategic Resource Plan Projections			
		Budget 2020/21 \$'000	Projections		
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Staff Expenditure</b>					
Executive Management	1,925	2,039	2,132	2,218	2,328
Corporate Services Management	10,707	13,632	14,254	14,825	15,566
Planning and Development Management	20,339	20,857	21,809	22,682	23,816
Community Services Management	25,641	26,809	28,034	29,155	30,613
<b>Total Staff</b>	<b>58,611</b>	<b>63,337</b>	<b>66,230</b>	<b>68,879</b>	<b>72,323</b>
<b>Staff Numbers</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>
<b>Total Staff Numbers (FTE)</b>	<b>639.0</b>	<b>660.0</b>	<b>679.0</b>	<b>692.0</b>	<b>714.0</b>

# Notes to Financial Statements



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## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

### 4.1 Comprehensive Income Statement

Budgeted Income Statement					
	Note	Forecast 2019/20	Budget 2020/21	Variance	Change
Income Types		\$'000	\$'000	\$'000	%
<b>Income</b>					
Rates and charges	4.1.1	124,165	132,203	8,038	6.5%
Statutory fees and fines	4.1.2	9,611	8,852	-759	-7.9%
User fees	4.1.3	8,598	6,983	-1,614	-18.8%
Contributions - monetary	4.1.4	70,840	66,487	-4,354	-6.1%
Contributions - non-monetary assets	4.1.4	107,601	174,948	67,347	62.6%
Grants - operating	4.1.5	21,973	29,591	7,618	34.7%
Grants - capital	4.1.6	10,496	7,768	-2,729	-26.0%
Net gain on disposal of assets	4.1.7	2,193	4,799	2,605	118.8%
Other income	4.1.8	7,702	8,015	313	4.1%
<b>Total Income</b>		<b>363,179</b>	<b>439,646</b>	<b>76,467</b>	<b>21.1%</b>
<b>Expenses</b>					
Employee costs	4.1.9	58,611	63,337	-4,726	-8.1%
Materials and services	4.1.10	79,945	79,457	488	0.6%
Bad and doubtful debts	4.1.11	683	458	225	32.9%
Depreciation and amortisation	4.1.12	37,015	37,643	-627	-1.7%
Borrowing costs	4.1.13	631	525	106	16.8%
Other expenses	4.1.14	7,691	8,120	-430	-5.6%
<b>Total Expenses</b>		<b>184,577</b>	<b>189,540</b>	<b>-4,963</b>	<b>-2.7%</b>
<b>SURPLUS/DEFICIT</b>		<b>178,602</b>	<b>250,106</b>	<b>71,504</b>	<b>40.0%</b>
<b>Other comprehensive income</b>					
deficit/surplus in future periods					
Net revaluation increment/decrement	4.1.15	47,931	48,466	535	1.1%
Share of other comprehensive Income of assoc. and Joint vent.					
Items that may be reclassified to surplus or deficit in future periods					
<b>Total</b>		<b>47,931</b>	<b>48,466</b>	<b>535</b>	<b>1.1%</b>
<b>Total Comprehensive Result</b>		<b>226,533</b>	<b>298,573</b>	<b>72,040</b>	<b>31.8%</b>

**4.1 Comprehensive Income Statement**

**4.1.1 Rates and charges**

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2020/21 the FGRS cap has been set at 2.0%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 0% which is lower than the rate cap.

This will raise total rates and charges for 2020/21 to \$132,202,956

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2019/20 Forecast	2020/21 Budget	Change	%
	\$'000	\$'000	\$'000	
General rates*	96,998	104,235	7,237	7.46%
Municipal charge*	8,891	9,770	879	9.89%
Waste management charge	14,902	16,100	1,198	8.04%
Environmental enhancement rebate	- 1,931	1,890	41	-2.12%
Council pensioner rebate	- 569	612	43	7.56%
Supplementary rates and rate adjustments	5,150	4,600	550	-10.68%
<b>Total rates and charges</b>	<b>123,441</b>	<b>132,203</b>	<b>8,762</b>	<b>7.10%</b>

\*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2019/20 cents/\$CIV	2020/21 cents/\$CIV	Change %
General Rate	0.25968	0.25825	-0.55%
Vacant Land	0.38952	0.38738	-0.55%
Extractive Industry Land	0.74788	0.74376	-0.55%
Commercial/Industrial Developed Land	0.41549	0.41320	-0.55%
Commercial/Industrial Vacant Land	0.51936	0.51650	-0.55%
Retirement Village Land	0.22073	0.21951	-0.55%
Rural Living Land	0.23371	0.23243	-0.55%
Rural Land	0.18697	0.18594	-0.55%
Urban Growth Land	0.19476	0.19369	-0.55%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2019/20 \$'000	2020/21 \$'000	Change \$'000	%
General Rate	72,297	75,770	3,473	4.80%
Vacant Land	7,793	10,133	2,340	30.03%
Extractive Industry Land	372	374	2	0.54%
Commercial/Industrial Developed Land	10,685	11,595	910	8.52%
Commercial/Industrial Vacant Land	1,716	2,214	498	29.02%
Retirement Village Land	450	452	2	0.44%
Rural Living Land	657	652	5	-0.76%

Rural Land	1,858	1,819	-	39	-2.10%	
Urban Growth Land	1,170	1,225		55	4.70%	
<b>Sub-Total</b>	96,998	104,234		7,236	7.46%	
Less EER Rebate	-	1,931	-	1,890	41	-2.12%
Less Pension Rebate	-	569	-	612	43	7.56%
<b>Total amount to be raised by general rates</b>	94,498	101,732		7,234	7.66%	

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2019/20	2020/21		Change	
	Number	Number	Number	Number	%
General Rate	50,471	53,799	3,328		6.59%
Vacant Land	4,512	6,830	2,318		51.37%
Extractive Industry Land	8	8	-		0.00%
Commercial/Industrial Developed Land	2,488	2,635	147		5.91%
Commercial/Industrial Vacant Land	256	328	72		28.13%
Retirement Village Land	560	560	-		0.00%
Rural Living Land	224	224	-		0.00%
Rural Land	552	548	-	4	-0.72%
Urban Growth Land	204	204	-		0.00%
<b>Total number of assessments</b>	59,275	65,136	5,861		9.89%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2019/20	2020/21		Change	
	\$'000	\$'000	\$'000	\$'000	%
General Rate	27,840,719	29,339,688	1,498,969		5.38%
Vacant Land	2,000,614	2,615,825	615,211		30.75%
Extractive Industry Land	49,759	50,332	573		1.15%
Commercial/Industrial Developed Land	2,571,705	2,806,074	234,369		9.11%
Commercial/Industrial Vacant Land	330,436	428,716	98,280		29.74%
Retirement Village Land	203,910	205,920	2,010		0.99%
Rural Living Land	281,200	280,320	-	880	-0.31%
Rural Land	993,865	978,445	-	15,420	-1.55%
Urban Growth Land	600,925	632,355	31,430		5.23%
<b>Total value of land</b>	34,873,133	37,337,675	2,464,542		7.07%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2019/20	2020/21		
	\$	\$		
Municipal	150	150	-	0.00%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year.

Type of Charge	2019/20	2020/21		Change	
	\$'000	\$'000	\$'000	\$'000	%
Municipal	8,891	9,770	879		9.89%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2019/20	2020/21	\$	%
Waste Service –Option A 120L Garbage, 240L Recycling, 240L Green	352	370	18	5.11%
Waste Service –Option B 80L Garbage, 240L Recycling, 240L Green	313	329	16	5.11%
Waste Service –Option C 120L Garbage, 240L Recycling, 120L Green	301	316	15	4.98%
Waste Service –Option D 80L Garbage, 240L Recycling, 120L Green	263	276	13	4.94%
Waste Service –Option E 120L Garbage, 240L Recycling	250	263	13	5.20%
Waste Service –Option F 80L Garbage, 240L Recycling	215	226	11	5.12%
Waste Service –Extra bin service	153	161	8	5.23%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2019/20	2020/21	Change	
	\$'000	\$'000	\$'000	%
Waste Service –Option A	4,021	4,357	336	8.36%
Waste Service –Option B	769	824	55	7.15%
Waste Service –Option C	3,881	4,359	478	12.32%
Waste Service –Option D	1,570	1,704	134	8.54%
Waste Service –Option E	2,793	2,966	173	6.19%
Waste Service –Option F	1,456	1,431	-25	-1.72%
Waste Service –Extra bin service	413	459	46	11.14%
<b>Total</b>	<b>14,903</b>	<b>16,100</b>	<b>1,197</b>	<b>8.03%</b>

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2019/20	2020/21	Change	
	\$'000	\$'000	\$'000	%
Rates and charges after rebates	94,498	101,732	7,234	7.66%
Municipal charge	8,891	9,770	879	9.89%
Waste service charge	14,903	16,100	1,197	8.03%
Supplementary rates (including new Waste Services)	4,355	4,600	245	5.63%
<b>Total Rates and charges</b>	<b>122,647</b>	<b>132,202</b>	<b>9,555</b>	<b>7.79%</b>

4.1.1(l) Fair Go Rates System Compliance

Victoria City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2019/20	2020/21
Total Rates	\$ 103,311,119	\$ 114,005,674
Number of rateable properties	59,275	65,136
Base Average Rate	\$ 1,743	\$ 1,750
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Capped Average Rate	\$ 1,787	\$ 1,785
Maximum General Rates and Municipal Charges Revenue	\$ 105,890,324	\$ 116,285,787
Budgeted General Rates and Municipal Charges Revenue	\$ 105,889,861	\$ 114,004,227
Budgeted Supplementary Rates	\$ 4,355,401	\$ 4,600,000
Budgeted Total Rates and Municipal Charges Revenue	\$ 110,245,262	\$ 118,604,227



4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2020/21: estimated \$4,600,000 and 2019/20: \$4,355,401)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believe each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

#### General Rate

General Rate is any land which does not have the characteristics of:

1. Vacant Land;
2. Extractive Industry Land;
3. Commercial/Industrial Developed Land;
4. Commercial/Industrial Vacant Land;
5. Retirement Village Land;
6. Rural Living Land;
7. Rural Land; or
8. Urban Growth Land.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

#### Vacant Land

Vacant Land is any land:

1. on which no building with an approved occupancy permit is erected; and
2. located in a precinct structure plan, and with an approved planning permit for residential subdivision; and
3. which does not have the characteristics of:
  - 3.1 Commercial/Industrial Vacant Land;
  - 3.2 Rural Living Land;
  - 3.3 Rural Land; or
  - 3.4 Urban Growth Land.

The objective of this differential is to encourage the development of land for non-commercial and non-industrial purposes, and ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and

4. Provision of strategic and economic management, town planning and general support services; and
  5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
  6. To discourage land banking, and ensure an adequate supply of residential zoned land to the market demand.
- The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Extractive Industry Land

Extractive Industry Land is any land which is:

1. used primarily for the extraction or removal of stone, including the treatment of stone; and
2. located within a Special Use Zone 1 under the Melton Planning Scheme.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

#### Commercial/Industrial Developed Land

Commercial/Industrial Developed land is any land which:

1. is used or adapted or designed to be used primarily for commercial or industrial purposes; or
2. does not have the characteristics of Extractive Industry Land.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be used to yield income and the demands such land make on Council's infrastructure. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

#### Commercial/Industrial Vacant Land

Commercial/Industrial Vacant Land is any land:

1. on which no building with an approved occupancy permit is erected; and
2. which is located within:
  - 2.1 a Business 1 Zone
  - 2.2 a Comprehensive Development Zone;
  - 2.3 a Mixed Use Zone;
  - 2.4 an Industrial Zone 1;
  - 2.5 an Industrial Zone 3;
  - 2.6 Special Use Zone 4;
  - 2.7 Special Use Zone 3;
  - 2.8 Special Use Zone 6;
  - 2.9 Special Use Zone 7; or
  - 2.10 Urban Growth Zone located in a precinct structure plan, and with an approved planning permit for commercial/industrial use under the Melton Planning Scheme.

The objective of this differential is to encourage the commercial/industrial development and ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
6. To discourage land banking, and ensure an adequate supply of commercial/industrial zoned land to the market demand.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Retirement Village Land

Retirement Village Land is any land which is located within a retirement village land under the Retirement Villages Act 1986.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
6. Recognition of the services undertaken by the retirement village sector.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

### Rural Living Land

Rural Living Land is any land which is:

1. two (2) or more hectares but less than ten (10) hectares in area; and
2. located within:
  - 2.1 a Green Wedge A Zone;
  - 2.2 a Green Wedge Zone;
  - 2.3 a Rural Conservation Zone;
  - 2.4 a Farming Zone; or
  - 2.5 Special Use Zone 5.
 under the Melton Planning Scheme.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
6. To assist in the maintenance of rural properties.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

### Rural Land

Rural Land is any land which is:

1. ten (10) hectares or more in area; and
2. located within:
  - 2.1 a Green Wedge A Zone;
  - 2.2 a Green Wedge Zone;
  - 2.3 a Rural Conservation Zone;
  - 2.4 a Farming Zone; or
  - 2.5 Special Use Zone 5.
 under the Melton Planning Scheme.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and

5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
6. To recognise the impact of urban land speculation on the valuation of farm land; and
7. To encourage agricultural activity.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

#### Urban Growth Land

Urban Growth Land is any land which is:

1. two (2) or more hectares in area; and
2. located within an Urban Growth Zone under the Melton Planning Scheme in respect of which no precinct structure plan has been approved.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be developed (or future developed) and the demands that such land make on Council's infrastructure. These include the:

1. Implementation of good governance and sound financial stewardship; and
2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
4. Provision of strategic and economic management, town planning and general support services; and
5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
6. Planning & preparation of Precinct Structure Plan.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

#### 4.1.2 Statutory fees and fines

Statutory Fees and Charges	Forecast	Budget	Variance	Change
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Infringements and Costs	2,597	1,989	-608	-23.4%
Permits and Registration Fees	4,448	4,881	434	9.8%
Pound Services Fees	73	108	35	47.9%
Court Recoveries	758	735	-23	-3.0%
Land Information Certificate	150	198	49	32.7%
City Design and Other Fees	529	101	-428	-81.0%
Property Information Requests	1,057	839	-218	-20.6%
<b>Total Statutory Fees and Charges</b>	<b>9,611</b>	<b>8,852</b>	<b>-759</b>	<b>-7.9%</b>

#### 4.1.2 Statutory fees and fines (\$0.759 million decrease)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Health Act registrations and parking infringement fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are projected to decrease by \$0.759 million or 7.9% compared to 2019/20 forecast. The decrease is mainly attributable to the impact of Covid-19 pandemic lockdown and the revised modes of operation currently in place.

#### 4.1.3 User fees

User Fees	Forecast	Budget	Variance	Change
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Engineering Services and Subdivision Fees	4,351	3,598	-753	-17.3%
Families and Children Program Fees	622	610	-12	-1.9%
Community Care Services Fees	492	465	-27	-5.5%
Community Planning Services Fees	50	-21	-71	-142.4%
Recreation and Youth Services Fees	66	64	-2	-3.6%
Operations - Asset Protection Svcs Fees	515	500	-15	-3.0%
Community Safety Animal Mgmt Serv Fees	208	131	-77	-37.0%
Atherstone Project Coordinations Fees	174	193	19	10.9%
Valuation and Revenue Collection Fees	245	242	-2	-0.8%
Planning Services Fees	350	310	-40	-11.3%
Cemetery Operations and other misc. Fees	234	112	-122	-52.1%
Property Hire - Lease and Rental Income	1,292	779	-512	-39.6%
<b>Total User Fees</b>	<b>8,598</b>	<b>6,983</b>	<b>-1,615</b>	<b>-18.8%</b>

#### 4.1.3 User fees (\$1.615 million decrease)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases are in line with the increases in the cost of providing the services and/or market pricing levels.

User fees and charges are also projected to decrease by \$1.615 million or 18.8% over 2019/20 forecast. This is due to Covid-19 pandemic with a number of facilities and services anticipated to have revised modes of operation for a period of time.

A detailed listing of fees and charges is included in section 6.

**4.1.4 Contributions**

Contributions	Forecast	Budget	Variance	Change
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Developer Cash Contributions	70,840	66,487	-4,353	-6.1%
Developer Contributions- Non Monetary Assets	107,601	174,948	67,347	62.6%
<b>Total Contributions</b>	<b>178,441</b>	<b>241,435</b>	<b>62,995</b>	<b>35.3%</b>

**4.1.4 Contributions (\$62.995 million increase)**

Cash contributions relate to monies paid by developers in regard to Precinct Structure Plan (PSP), Developer Contributions Plans (DCP) and Infrastructure Contribution Plans (ICP) agreements for public open space and construction of infrastructure in accordance with planning permits issued for property development.

Cash developer contributions are projected to decrease in 2020/21 by \$4.35 million or 6.1%. The projected decrease is due to timing of developments and the split between cash and monetary contributions during the 2020/21 year. The level of cash contribution receipts in the order of \$71.0 million and \$66.5 million in 2019/20 and 2020/21 respectively are an indication of the level of growth and development that is underway in the Municipality. While the contributions received are treated as income in the accounting period they are received, they are nevertheless set aside during the year in reserve funds for future capital works.

The substantial increase in the projected non-monetary contributions in 2020/21 of \$67.3 million or 62.6% compared to current year is again based on significantly higher level of property developments in the Municipality. This figure also includes in-kind assets provided by developers to offset their DCP contributions payable to Council.

### 4.1.5 Operating Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

Operating Grants	Forecast	Budget	Variance	Change
Grants are projected to be received in respect of the following	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Summary Grants				
Commonwealth Funded Grants	11,543	21,033	9,490	82.2%
State Funded Grants	10,431	8,558	-1,873	-18.0%
<b>Total Grants Received</b>	<b>21,973</b>	<b>29,591</b>	<b>7,617</b>	<b>34.7%</b>
<b>Recurrent Commonwealth Grants</b>				
Financial Assistance Grants	8,087	17,573	9,487	117.3%
Community Home Support	2,595	2,622	27	1.0%
Community Participation	478	451	-27	-5.7%
Other	382	386	4	1.0%
<b>Recurrent State Grants</b>				
Maternal Child Health	2,634	2,582	-52	-2.0%
Early Years Partnership	440	438	-2	-0.5%
Housing Services	395	390	-5	-1.2%
Family Services	618	506	-112	-18.1%
Community Participation	902	127	-775	-85.9%
Community Home Support	586	319	-268	-45.7%
Library Operations	937	960	23	2.5%
Early Childhood Programs	1,546	1,776	230	14.8%
Emergency Management	260	250	-10	-3.8%
Amenity Protection	370	370		
Environmental Health	120	101	-19	-16.2%
Specific Projects	859		-859	-100.0%
Community Funding	100	100		
Other Miscellaneous	663	640	-23	-3.5%
<b>Total</b>	<b>21,973</b>	<b>29,591</b>	<b>7,617</b>	<b>34.7%</b>

### 4.1.5 Operating Grants (\$7.617 million increase)

Operating grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's services to ratepayers.

The level of operating grants is projected to increase by \$7.617 million or 34.7% compared to 2019/20 forecast.

This is mainly due to the following:

The increase is Commonwealth funded grants are projected to increase by \$9.489 million or 82.2%. This is attributable to the 50% of current year's component of the grant received in advance in the last financial year. The 2020/21 estimate also includes an increment based on growth in population of 0.918 million.

The overall increase is offset by a reduction in state funded grants of \$1.873 million or 18.0%. This relates to the following:

- Reduction in Community Care funding particularly in community participation and community home support programs due to transition from NDIS (\$1.043 million);
- Cessation of project funding in 2020/21 for programs and projects such as youth learning pathways and mentoring, community learning, health planning, interfaith projects and water sensitive urban design (\$0.859 million); and



- Reduction in funding for family support and housing services (\$0.117 million).
- Reduction in funding for maternal child health, early years partnership and others (\$0.106 million)

Overall unfavourable variance in State funded grants is partly offset an increases in early childhood other miscellaneous programs (\$0.252 million).

**4.1.6 Capital Grants**

Capital Grants	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Variance \$'000	Change %
<b>Recurrent - State Government</b>				
Roadworks and Other	1,797	1,261	-536	-29.8%
Library	23	23		
<b>Non-recurrent - State Government</b>				
Buildings	5,382	4,350	-1,032	-19.2%
Roads				
Recreation	3,231	2,134	-1,097	-34.0%
Other Assets	63		-63	
<b>Total Capital Grants</b>	<b>10,496</b>	<b>7,768</b>	<b>-2,728</b>	<b>-26.0%</b>

**4.1.6 Capital Grants (\$2.728 million decrease)**

Capital grants include all monies received from State, Federal and community sources for the purpose of funding the capital works program.

The 2020/21 budget is \$2.728 million or 26.0% lower than the 2019/20 forecast. The level of capital grants varies from year to year depending on the range of the Council’s capital works programs and projects that are supported by funding agencies.

The 2020/21 capital grants of \$7.768 million are for the following projects:

Melton Recycling Facility Improvements \$3.0 million, Eynesbury Recreation Reserve \$2.134 million, Annual Resurfacing and Periodic Reseals \$1.260 million, Brookside Pavilion Redevelopment \$0.850 million, Western Region Emergency Network Warehouse and other projects \$0.524 million.

**4.1.7 Net Gain on Disposal of Assets**

Net Gain/Loss on Disposals of Assets	Forecast	Budget	Variance	Change
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Proceeds from Sale of Assets	3,829	9,883	6,054	158.1%
Costs of Assets Sold	-1,636	-5,084	-3,449	210.8%
<b>Net Gain/(Loss) on Disposals of Assets</b>	<b>2,193</b>	<b>4,799</b>	<b>2,605</b>	<b>118.8%</b>

**4.1.7 Net Gain on Disposal of Assets (\$2.605 million increase)**

The net gain on disposal of assets in 2020/21 is higher than 2019/20 forecast by \$2.605 million or 118.8%.

Proceeds from the sale of Council assets are budgeted at \$9.9 million for 2020/21 of which \$9.3 million relates to income from sale of Council land assets which are under joint de velopment agreement with Lend Lease Communities.

The value of assets sold is also projected to be higher than 2019/20 forecast which is consistent with the level of land sales.

**4.1.8 Other income**

Other Income	Forecast	Budget	Variance	Change
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Interest on Investments	3,931	4,500	569	14.5%
Reimbursements and Recoveries	964	431	-532	-55.2%
Kiosk Income	431	341	-90	-20.9%
Contributions for Waste Disposal	1,678	2,105	427	25.4%
Property Lease Income	698	638	-60	-8.6%
<b>Total Other Income</b>	<b>7,702</b>	<b>8,015</b>	<b>313</b>	<b>4.1%</b>

**4.1.8 Other Income (\$0.313 million increase)**

Other income relates to a range of items such as interest revenue on investments including interest on rate arrears, recoveries and reimbursements, and other miscellaneous income items.

Other income is forecast to increase by \$0.313 million or \$4.1% compared to 2019/20.

Interest on investments is projected to be higher than 2019/20 forecast by \$0.569 million or 14.5% due to higher anticipated cash available for investment.

Decrease in reimbursement and recoveries, kiosk income and property lease income are largely attributable to Covid-19 and revised modes of operation.

Contribution for waste disposal variance refers to Transfer Station Income for Waste Disposal chargeable to Melton Recycling Facility operator. The increase of \$0.427 million is due to growth. This income is offset by the payments to the operator under the agreement.

**4.1.9 Employee costs**

Employee Costs	Forecast	Budget	Variance	Change
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Wages and Salaries	50,546	53,622	3,076	6.1%
Annual Leave and Long Service Leave	2,333	2,738	405	17.4%
Superannuation	4,305	5,376	1,071	24.9%
Workcover	935	1,003	68	7.3%
Maternity Leave Backfilling	285	385	100	35.2%
Fringe Benefit Tax	145	150	5	3.4%
Other	62	62		
<b>Total Employee Costs</b>	<b>58,611</b>	<b>63,337</b>	<b>4,726</b>	<b>8.1%</b>

**4.1.9 Employee costs (\$4.726 million increase)**

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, annual leave loading, long service leave, superannuation and work cover premium. Payments to contract employees are included in this cost category.

Employee costs are forecast to increase by \$4.726 million or 8.1% compared to 2019/20 forecast result. This increase relates to a number of key factors:

- Current Enterprise Bargaining Agreement (EBA) increase in 2021/21 at an increment of 2.5% with wages growth linked to productivity;
- Increase in EFT position across a number of Business Units, some of these positions are being used to replace contractors;
- The balance of the increase is attributable to reclassification of existing staff positions and band movements; and
- Other increase in costs related to employee oncosts expenditure such as superannuation, annual leave loading, long service leave, workcover premium and maternity leave back pay.

**4.1.10 Materials and services**

Materials and Services	Forecast	Budget	Variance	Change
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Contract Payments Including Contract Labour	47,786	46,860	-926	-1.9%
Maintenance Expenditure	9,734	9,493	-241	-2.5%
Professional Advisory and Consultants	2,816	2,416	-400	-14.2%
Legal Fees	1,355	1,450	95	7.0%
Training Expenditure	599	631	32	5.4%
Corporate Subscriptions	502	586	83	16.6%
Printing and Laminations	386	406	21	5.3%
Audit Fees	196	201	5	2.4%
Insurances	1,225	1,430	205	16.7%
Advertising and Promotions	558	716	158	28.2%
Contributions and Donations	729	738	8	1.2%
Council Fleet Expenses	969	1,014	45	4.7%
Childcare Payments	1,338	1,400	63	4.7%
Information Services Software upgrades and Implementation	2,215	3,018	803	36.2%
Annual Licence Fees	1,500	1,483	-18	-1.2%
Community Education	406	585	178	43.9%
Councillor Allowances and Audit Committee	407	417	10	2.5%
Equipment Lease expenses	305	327	22	7.3%
Other	6,919	6,288	-631	-9.1%
<b>Total Materials and Services</b>	<b>79,945</b>	<b>79,457</b>	<b>-488</b>	<b>-0.6%</b>

**4.1.10 Materials and services (\$0.488 million decrease)**

Materials and services include the purchases of consumables and payments to contractors for the provision of services.

Materials and services are forecast to decrease by \$0.488 million or 0.6% in 2020/21 compared to 2019/20.

The Covid-19 pandemic will impact Council in the 2020/21 year. This will lead to a reduction of expenditure for at least the first quarter in the areas of contract payments, professional advisory services and other expenses.

The increase in information services software upgrades and implementation costs of \$0.803 million compared to current year forecast is associated with the ongoing information technology system transformation initiatives and this is expected proceed as normal.

**4.1.11 Bad and doubtful debts**

Bad and Doubtful Debts	Forecast	Budget	Variance	Change
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Infringements	683	458	-225	-32.9%
<b>Total Bad and Doubtful Debts</b>	<b>683</b>	<b>458</b>	<b>-225</b>	<b>-32.9%</b>

**4.1.11 Bad and doubtful debts (\$0.225 million decrease)**

Bad and doubtful debts in 2020/21 are projected to be lower by \$0.225 million or 32.9% compared to 2019/20 due to projected higher provisions made for infringements debts in 2019/20.

**4.1.12 Depreciation and amortisation**

Depreciation and Amortisation	Forecast	Budget	Variance	Change
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Vehicles	1,000	847	-153	-15.3%
Furniture	15	50	35	233.3%
IT Equipment	80	106	26	32.5%
Buildings	5,964	6,337	372	6.2%
Roads	11,245	11,603	358	3.2%
Drainage	4,479	4,391	-88	-2.0%
Bridges	951	1,229	279	29.3%
Recreation	3,586	3,119	-466	-13.0%
Library Books	300	180	-120	-40.0%
Traffic Management Devices	3,291	3,439	148	4.5%
Car Parks	432	451	19	4.4%
Footpaths	3,294	3,442	148	4.5%
Kerbs	1,934	2,021	87	4.5%
Other Assets	119	101	-17	-14.4%
Amortisation	327	327		
<b>Total Depreciation and Amortisation</b>	<b>37,015</b>	<b>37,643</b>	<b>628</b>	<b>1.7%</b>

**4.1.12 Depreciation and amortisation (\$0.628 million increase)**

Depreciation charge is projected increase by 0.628 million or 1.7% from 2019/20 levels.

The increase in depreciation in 2020/21 is mainly due to significant increase in the value of Council's infrastructure assets. Council's infrastructure asset values are increasing at a very significant rate each year. This is not only due to increasing levels of capital expenditure and the combined impact of asset revaluations, but also due to the substantial levels of contributed assets from Precinct Structure Plan in-kind assets transferred over to Council each year from completed development works within the City.

**4.1.13 Borrowing Costs**

Borrowing Costs	Forecast	Budget	Variance	Change
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Interest - borrowings	631	525	-106	-16.8%
<b>Total Borrowing Costs</b>	<b>631</b>	<b>525</b>	<b>-106</b>	<b>-16.8%</b>

**4.1.13 Borrowing Costs (\$0.106 million decrease)**

Borrowing costs relate to interest charged by financial institutions on borrowed funds. Borrowing costs are expected to reduce by \$0.106 million or 16.8% in 2020/21 compared to 2019/20 forecast. New borrowings of \$4.650 million is projected to finance part of the significant capital works program in 2020/21. The planned timing of the borrowings at the end of financial year means that the additional interest expenditure or principal repayment will not be a factor in the 2020/21 financial year.

**4.1.14 Other expenses**

Other Expenses	Forecast	Budget	Variance	Change
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
<b>Utilities</b>				
Electricity	3,275	3,439	164	5.0%
Gas	344	461	117	34.2%
Water and Sewerage	1,210	1,380	170	14.1%
<b>Total</b>	<b>4,829</b>	<b>5,280</b>	<b>452</b>	<b>9.4%</b>
<b>Information Technology &amp; Telephony Expenses</b>				
Mobile Phones	253	254	1	0.4%
Fixed Phones	319	279	-40	-12.6%
Alarm Monitoring	19	20	1	5.1%
Network Communications	857	825	-32	-3.8%
Server and Cloud Hosting	1,413	1,462	48	3.4%
<b>Total</b>	<b>2,862</b>	<b>2,840</b>	<b>-22</b>	<b>-0.8%</b>
<b>Total Utilities and Other</b>	<b>7,691</b>	<b>8,120</b>	<b>430</b>	<b>5.6%</b>

**4.1.14 Other Expenditure - Utilities and Other Expenses (\$0.430 million increase)**

Utilities, information technology and telephony expenses are projected to increase by \$0.430 million or 5.6% due to tariff increases and growth in facilities.

Information technology infrastructure expenses are projected to decrease in 2020/21 with a significant reduction in network communication \$0.032 million and fixed phone charges \$0.040 million. These savings are partly offset by server and cloud hosting costs which are expected to increase by \$0.048 million.

## 4.2 Balance Sheet

Balance Sheet	Note	Forecast	Budget	Variance
		2019/20	2020/21	
		\$'000	\$'000	\$'000
<b>Current assets</b>				
Cash and cash equivalents		238,048	254,767	16,719
Trade and other receivables		7,563	7,800	237
Other Financial assets		2,634	3,897	1,263
Inventories		17	20	3
Non Current Assets held for resale		11,976	12,428	452
Other assets		13,833	12,395	-1,437
<b>Total Current Assets</b>	4.2.1.1	<b>274,072</b>	<b>291,308</b>	<b>17,236</b>
<b>Non-current assets</b>				
Trade & other Receivables				
Property Plant & Equipment		2,498,059	2,791,722	293,663
Inventories		132	145	13
Investment property		7,000	7,500	500
Intangible assets		3,030	2,703	-327
Other assets		325	375	50
<b>Total Non Current Assets</b>	4.2.1.2	<b>2,508,546</b>	<b>2,802,445</b>	<b>293,899</b>
<b>Total Assets</b>		<b>2,782,617</b>	<b>3,093,753</b>	<b>311,135</b>
<b>Current liabilities</b>				
Trade and other payables		25,800	26,600	800
Trust funds & deposits		3,219	1,410	-1,809
Provisions		10,940	11,351	411
Interest-bearing loans and borrowings	4.2.3	2,306	3,565	1,259
Other current liabilities		500	525	25
<b>Total Current Liabilities</b>	4.2.2.1	<b>42,765</b>	<b>43,451</b>	<b>686</b>
<b>Non-current liabilities</b>				
Provisions		2,202	2,227	25
Interest bearing loans & borrowings	4.2.3	13,499	14,585	1,086
Other non current liabilities		4,764	14,020	9,256
<b>Total Non Current Liabilities</b>	4.2.2.2	<b>20,465</b>	<b>30,832</b>	<b>10,367</b>
<b>Total Liabilities</b>		<b>63,231</b>	<b>74,283</b>	<b>11,053</b>
<b>Net Assets</b>		<b>2,719,386</b>	<b>3,019,470</b>	<b>300,083</b>
<b>Equity</b>				
Accumulated surplus		1,507,537	1,716,971	209,434
Asset revaluation reserve		987,020	1,035,486	48,466
Other reserves	4.3.2	224,829	267,013	42,184
<b>Total Equity</b>	4.3.1	<b>2,719,386</b>	<b>3,019,470</b>	<b>300,085</b>

## 4.2.1 Assets

### 4.2.1.1 Current Assets (\$17.236 million increase)

The current assets in 2020/21 are projected to increase by \$17.236 million compared to 2019/20 forecast. Increase in current assets is mainly attributable to increased cash balance driven largely by the significant amount of developer cash contributions projected to be received in 2020/21.

### 4.2.1.2 Non-Current Assets (\$293.899 million increase)

Non-current assets are budgeted increase by \$293.899 million. This is mainly attributable to the increase in property plant and equipment of \$293.663 million, which is the net result of developer contributed assets and the projected capitalised component of the planned capital works program. This is the net increase of assets partly offset by the depreciation of non-current assets for the 2020/21 year and the written down value of assets disposed during the year through sale of assets. Investment properties values are expected to be \$0.500 million higher than previous year, while intangible assets will be lower by the amortisation component of \$0.327 million.

## 4.2.2 Liabilities

### 4.2.2.1 Current Liabilities (\$0.686 million increase)

The current liabilities (that is, obligations Council must pay within the next year) are expected to increase by \$0.686 million. Amounts owed to suppliers are expected to increase by \$0.800 million at balance date. Trust deposits are expected reduce by \$1.809 million. Provisions for employee entitlements are expected to increase by \$0.411 million. The current liability component of the interest bearing loans payable as at balance date is expected to be higher by \$1.259 million from 2019/20 balance, which is the net effect of new loan borrowings offset by principle repayments. Other Current liabilities are expected to be higher by \$0.025 million.

### 4.2.2.2 Non-Current Liabilities (\$10.367 million increase)

Non-current liabilities (that is, obligations Council must pay beyond the next year) is expected to increase by \$10.367 million. Non-current loan borrowings balance at year-end will be higher by \$1.086 million. The non-current component of the employee entitlements provisions is expected to increase by \$0.025. The other non-current liabilities relate to items such as maintenance bonds, pre-paid burial rights and Precinct Structure Plan (PSP) non-current creditors. The variance of \$9.256 million relates mainly to increase in PSP creditors at balance date compared to 2019/20. These are assets provided in kind by developers that are higher than contributions payable.

## 4.2.3 Interest Bearing Loans & Borrowings

The table below shows information on borrowings specifically required by the Regulations.

In developing the Strategic Resource Plan (SRP), borrowings was identified as an important funding source for capital works programs. Council has borrowed in the past to finance large infrastructure projects and recently has been in a phase of debt reduction. This has resulted in a reduction in debt servicing costs.

Council has resolved to take out new borrowings of \$4.650 million and \$10.0 million in 2020/21 and 2021/22 respectively to bridge the funding shortfall for the significant capital works investments in these years.

The following table sets out future loan repayments, finance charges and total loan balances up to 2023/24 based on the forecast financial position of Council as at 30 June 2024.

The table below also shows information on borrowings specifically required by the Regulations.



Borrowings	New Borrowings	Principal Paid	Interest Paid	Balance 30 June
Year	\$'000	\$'000	\$'000	\$'000
2019/20		-2,962	-631	15,805
2020/21	4,650	-2,306	-525	18,149
2021/22	10,000	-3,565	-420	24,585
2022/23		-4,665	-561	19,920
2023/24		-4,770	-423	15,151

### 4.3 Statement of changes in Equity

#### 4.3.1 Equity

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus, which is the value of all net assets, less reserves that have accumulated over time plus the increase in equity (or net assets) which is the net effect of operating surplus for the year plus the net transfer to/from reserves. The accumulated surplus at the end of 2020/21 is budgeted at \$1.717 billion.
- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations. The Asset Revaluation reserve balance as at end of 2020/21 is budgeted at \$1.035 billion.
- Other reserves are mainly funds that Council wishes to separately identify as being set aside to meet a specific purpose. This includes developer contributions reserves set aside for future capital works. Other reserve balances as at the end of year amounted to \$267.013 million. These include Developer Contributions Reserve of \$190.3 million and Strategic Infrastructure and Investment Reserve of \$71.279 million, which are specifically set aside to fund major infrastructure, diversify income and make strategic land purchases. The reserves will also assist with the long term financial sustainability of Council with Precinct Structure Plan shortfalls identified in the medium to long term. Other discretionary reserves amounting to \$5.434 million are set aside to meet specific purposes.

## 4.4 Statement of Cash Flows

Cash Flow Statement	Note	Forecast	Budget	Variance
		2019/20 \$'000	2020/21 \$'000	\$'000
<b>Cash flows from operating</b>				
<b>Receipts</b>				
General rates		123,902	131,953	8,051
Grants Income - Operating & Capital		32,469	41,529	9,059
Interest		3,914	4,367	453
User charges		18,122	15,735	-2,386
Contributions & Reimbursements		70,840	66,487	-4,353
Other revenue		3,795	3,512	-282
<b>Total Receipts</b>		<b>253,042</b>	<b>263,584</b>	<b>10,542</b>
<b>Payments</b>				
Employee costs		57,733	62,902	-5,169
Materials and Services		79,562	78,631	931
Other expenses		7,691	8,120	-430
<b>Total Payments</b>		<b>144,986</b>	<b>149,653</b>	<b>-4,667</b>
<b>Net cash provided by operating activities</b>	4.4.1	<b>108,056</b>	<b>113,931</b>	<b>5,875</b>
<b>Cash flows from investing activities</b>				
Proceeds from sales of property, plant and equipment		19,000	10,770	-8,230
Payments for property, plant and equipment		-65,365	-109,800	-44,435
<b>Net cash used in investing activities</b>	4.4.2	<b>-46,365</b>	<b>-99,030</b>	<b>-52,665</b>
<b>Cash flows from financing activities</b>				
Finance costs		-631	-525	106
Proceeds from borrowings			4,650	4,650
Repayment of borrowings		-2,962	-2,306	656
<b>Net Cash used in financing activities</b>	4.4.3	<b>-3,593</b>	<b>1,819</b>	<b>5,412</b>
<b>Net increase in cash &amp; cash equivalents</b>		<b>58,097</b>	<b>16,720</b>	<b>-41,378</b>
Cash & equivalents at beginning of year		179,951	238,048	58,097
<b>Cash &amp; equivalents at 30 June</b>	4.4.4	<b>238,048</b>	<b>254,767</b>	<b>16,720</b>
<b>Represented by:</b>				
Restricted and unrestricted cash and investments				
Cash and Investments in Hand (Unrestricted)		3,500	3,500	
- Statutory reserves -Restricted		139,088	190,299	51,211
- Discretionary reserves-Unrestricted		95,460	60,968	-34,491
<b>Cash &amp; equivalents at 30 June</b>		<b>238,048</b>	<b>254,767</b>	<b>16,720</b>

#### **4.4.1 Net cash flows provided by/ (used in) operating activities (\$5.875 million increase)**

Cash flow from operating activities refers to the cash generated or used in the normal service delivery functions of Council. The 2020/21 budget for net cash provided by operating activities is \$5.875 million higher than 2019/20 forecast. This represents an increase in cash receipts of \$10.542 million and an increase in cash operating expenditure by \$4.667 million.

Increase in cash collections from rates and charges are projected at \$8.051 million. Grants income and user charges are expected to increase by \$9.059 million, which includes the grant income of \$4.170 million for construction of infrastructure assets for state government. Contributions and reimbursements are projected to reduce by \$4.353 million. Other reductions due to Covid-19 include user fees and charges and other revenue which are expected fall by \$2.668 million. Cash receipts from interest income is expected to be higher by 0.453 million.

Operating payments are higher than 2019/20 forecast by \$4.667 million. This is attributable to projected increases in employee costs of \$5.169 million. Other expenses such as utilities are also expected to be higher by \$0.430 million, while payments for materials and services at balance date are projected to be marginally lower by \$0.931 million.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

#### **4.4.2 Net cash flows provided by/ (used in) investing activities (\$52.665 million increase)**

The net cash used for investing activities is projected to be higher than current year forecast by \$52.665 million. This includes the increase in total capital expenditure including carry forwards, which is higher than 2019/20 by \$44.435 million. Cash receipts from sale of assets are budgeted to decrease by \$8.230 million compared to current year forecast with lower levels of land sales settlements forecast during 2020/21 due to the impact of Covid-19 pandemic.

#### **4.4.3 Net cash flows provided by/ (used in) financing activities (\$5.412 million increase)**

Financing activities refer to cash generated or used in the financing of Council activities which include borrowings from financial institutions. These activities also include repayment of the principal component of loan repayments for the year.

New borrowings in 2020/21 are budgeted at \$4.650 million to fund the Melton Recycling Facility.

The variance of \$0.656 million in repayment of borrowings is attributable to the difference between repayment of debt maturing in 2019/20 compared to 2020/21, which is \$2.962 million and \$2.306 million respectively. Other favourable variance is the reduction in borrowing costs of \$0.106 million in 2020/21 compared to 2019/20. Principal repayment and finance charges for new borrowing is not applicable to 2020/21, due to the timing of the borrowing at the end of the financial year.

#### **4.4.4 Cash and cash equivalents movement year on year (\$16.720 million increase)**

Overall cash and cash equivalent at year end is expected to be higher by \$16.720 million from \$238.048 million in 2019/20 to \$254.767 million in 2020/21.

The cash and investment balances at balance date is quite significant, however a major portion of the Council's cash balances are statutory reserves representing developer contributions for specific future capital works and projects which must be applied in accordance with legislative and contractual requirements and will need to remain in short term investments for this reason.

4.5 Capital works Program 2020/21

This section presents a listing of Capital works projects that will be undertaken for the 2020/21 year, Classified by Expenditure Type and funding source.

PROJECT NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING **	FY20/21 TOTAL FUNDING	Capital	Operating
Cobblebank Indoor Stadium	Design and construction of stadium with 6 courts	-	-	22,000,000	-	-	-	22,000,000	22,000,000	-
Eynesbury Recreation Reserve AOS - Stage 1 and Stage 2	Design and construction of an oval, hard courts, car parking, adventure playground and Community Pavilion.	1,314,672	2,134,033	4,000,000	-	-	151,295	7,600,000	7,600,000	-
Boundary Road - Mt. Cottrell to The Mall	Construction of Boundary Road from Mount Cottrell Road to Outer Metropolitan Ring Road. This is jointly funded with Wyndham City Council.	-	-	3,461,922	-	-	-	3,461,922	3,461,922	-
Melton Recycling Facility Expansion	Design and construction of the stage two expansion.	-	3,000,000	-	-	400,000	-	3,400,000	3,298,000	102,000
Building Components Annual Renewal Program	To restore, rehabilitate, replace or renew an asset or asset component to its original capacity, delivering the level of service identified for that asset.	-	200,000	1,000,000	-	-	1,800,000	3,000,000	2,910,000	90,000
Taylor's Rd and Westwood Dr Intersection	Signalisation of the intersection of Taylor's Rd and Westwood Drive	-	-	1,795,000	-	-	1,104,000	2,900,000	2,900,000	-
Sealed Roads Renewal Program	Condition assessments have been completed and a draft program is available. The program will be finalised following a final site inspection of the proposed locations and treatments.	-	-	-	-	2,500,000	1,423,631	3,923,631	3,805,922	117,709
Caroline Springs Boulevard & Rockbank Middle Road Intersection	Signalise intersection at Rockbank Middle Road (Not to occur before Westwood Drive)	-	-	-	-	1,750,000	700,000	2,450,000	2,376,500	73,500
Eynesbury Station Early Learning Centre *	Design and construction of Early Learning Centre. Delivered by the State Government as part of the School project.	-	2,170,000	-	-	-	-	2,170,000	2,170,000	-
Brooklyn Road and Station Road Signalised Intersection	Installation of traffic signals at the Brooklyn Rd and Station Rd, right hand turning lane into Coles, services relocation, kerb realignment and landscaping.	-	-	-	-	-	2,150,000	2,150,000	2,085,500	64,500
Melton Secondary College Sports Oval and Pavilion *	Design and construction of a synthetic sports oval and pavilion at Melton Secondary College as per the funding agreement with the Victorian School Building Authority.	-	2,000,000	-	-	-	-	2,000,000	2,000,000	-
Taylor's Hill Youth & Community Centre – building extension and ground upgrade	Building extension and ground realignment to support Soccer	-	-	-	-	-	2,000,000	2,000,000	1,940,000	60,000
Western Region Emergency Network Warehouse	Design and construction of two warehouses. An additional \$500,000 is being contributed by the not for profit.	-	500,000	-	-	-	1,500,000	2,000,000	1,940,000	60,000
Maapherson Park Redevelopment – Stage 2	Design and construction of stage 2 of the approved master plan.	-	-	-	-	-	1,500,000	1,500,000	1,500,000	-
Diggers Rest Community Pavilion and Oval No. 02	Design and construction of a new Community Pavilion and potential realignment of the oval.	1,500,000	-	-	-	-	-	1,500,000	1,500,000	-
Plant & Machinery	Purchase of replacement and new fleet passenger and light commercial vehicles used for private, commuter travel and dedicated pool.	-	-	1,364,000	-	-	-	1,364,000	1,364,000	-
Solar Retrofit Program	This program is across two years with the feasibility and design in 19/20, followed by the construction in 20/21. The program aims to reduce the operating costs of buildings and in time will generate income by sending surplus power to the grid.	-	-	-	-	-	1,200,000	1,200,000	1,200,000	-

PROJECT NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING **	FY20/21 TOTAL FUNDING	Capital	Operating
Alfred Road Contribution, Cobblebank	A contribution to the joint venture for the construction of Alfred Road, Cobblebank	-	-	-	-	-	1,200,000	1,200,000	1,200,000	
Footpath Renewal Program	To restore, rehabilitate, replace or renew a footpath to the required condition.	-	-	-	-	-	1,190,721	1,190,721	1,154,999	35,722
Mount Cottrell Road and Greigs Road Intersection- construction of roundabout	Mount Cottrell Road and Greigs Road intersection upgrade including the construction of roundabout.	472,035	-	-	-	-	677,965	1,150,000	1,115,500	34,500
Renewal of Synthetic Playing Surfaces	Replace synthetic playing surfaces across the municipality	-	-	-	-	-	1,100,000	1,100,000	1,067,000	33,000
Silverdale Estate - sound walls	Construction of a sound wall at the Silverdale Estate & Western Freeway interchange.	-	-	-	-	-	1,000,000	1,000,000	1,000,000	
Taylors Road and Gourlay Road Signalised Intersection	Signalisation of the intersection of the intersection of Taylors Road and Gourlay Road.	-	-	-	-	-	1,000,000	1,000,000	1,000,000	
Plumpton Aquatic & Leisure Centre	Additional funds required for the purchase of land.	-	-	1,000,000	-	-	-	1,000,000	1,000,000	
Parks Development Program	Playspace infrastructure, trees, landscaping, shelters, seating, BBQ and paths.	-	445,918	-	-	-	474,082	920,000	892,400	27,600
Brookside Community Pavilion	The design and construction of the redevelopment and expansion of the Community Pavilion.	-	850,000	-	-	-	-	850,000	824,500	25,500
Arnolds Creek Children's & Community Centre - 3rd room	Design and construction of one additional kinder room, storage room, amenities and licensed play space.	-	-	600,000	-	-	-	600,000	600,000	
Mt. Atkinson Children's & Community Centre	Design and construction of Mt Atkinson Children's & Community Centre.	568,000	-	-	-	-	-	568,000	568,000	
Taylors Road & Plumpton Road Intersection	Construct interim signalised intersection	550,000	-	-	-	-	-	550,000	550,000	
Corporate Computer Refresh	The replacement and/or refreshing of computers that are older than 4 years.	-	-	-	-	-	535,000	535,000	535,000	
Troups Road from Greigs Road to Boundary Road - Sealed Road	Construction of Troups Road South from Boundary Road to Rockbank South PSP	-	-	-	-	-	500,000	500,000	500,000	
Hume Drive Duplication - Calder Park Drive to Gourlay Road	Contribution towards the construction of the Cobblebank Community Pavilion and Grandstand to be undertaken by Lend Lease.	-	-	-	-	-	500,000	500,000	500,000	
Cobblebank Community Pavilion and Grandstand	Signalisation of the intersection of the intersection of Taylors Road and Sinclairs Road.	500,000	-	-	-	-	-	500,000	500,000	
Taylors Road and Sinclairs Road - Signalised Intersection	The purchase of books and audio-visual resources to maintain the collection at the industry standards for a growing population.	-	-	-	-	-	495,000	495,000	495,000	
Library Collections Renewal Program	The design and construction of shared path projects throughout the municipality to better connect our community to facilities and promote active travel modes. Projects are added to the program as a result of investigations and reviews of the shared path network.	-	200,000	-	-	-	216,000	416,000	403,520	12,480
Shared Paths Construction Program	Signalisation of the intersection of Caroline Springs Blvd and The Crossing	-	-	-	-	-	400,000	400,000	400,000	
Caroline Springs Blvd and The Crossing - Signalised Intersection	Traffic management devices within the program are identified through traffic studies and investigations to address road safety issues concerning high vehicle speeds within the local road network. The program also seeks to reduce road trauma by reducing severity of vehicle and pedestrian incidents.	-	-	-	-	-	328,000	328,000	318,160	9,840
Traffic Management Devices Program	The replacement of an aged and outdated facility.	-	-	-	-	-	300,000	300,000	300,000	
Melton Community Pavilion	Projects to address traffic congestion, road safety audits and accessibility.	-	-	-	-	-	300,000	300,000	291,000	9,000
Major Traffic Management Upgrade Program		-	-	-	-	-	300,000	300,000	291,000	9,000

PROJECT NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING **	FY20/21 TOTAL FUNDING	Capital	Operating
Open Space Structures Renewal Program	To restore, rehabilitate, replace or renew seats, benches, tables, signage, bike racks, BBQs and drinking fountains.	-	-	-	-	-	268,041	268,041	268,041	
Tennis Courts Renewal Program	To restore, rehabilitate, replace or renew court surfaces, lighting, fencing and sports equipment to meet the minimum guide lines of Tennis Victoria.	-	-	-	-	-	260,000	260,000	260,000	
Roadside Hazard Safety Improvement Program	This program funds a variety of safety treatments and includes; wire rope, guard rail crash attenuators, utility infrastructure relocations, culvert infrastructure and modifying verge slope gradients, signage, line marking, Sealing of road shoulders and street lighting.	-	-	-	-	-	255,000	255,000	255,000	
Sportsground Lighting Upgrade Program	The upgrading of lighting to meet training or competition standards.	-	-	-	-	-	260,000	260,000	252,200	7,800
Caroline Springs Community Facility Extension	The extension of the Caroline Springs Community Facility as per the funding application to the Growing Suburbs Fund.	-	-	-	-	-	250,000	250,000	250,000	
Irrigation System Renewal Program	To restore, rehabilitate, replace or renew an irrigation system to the required condition.	-	-	-	-	-	250,000	250,000	235,591	14,409
Netball Court Renewal Program	To restore, rehabilitate, replace or renew court surfaces, lighting, fencing and sports equipment to meet the minimum guide lines of Netball Victoria and Tennis Victoria.	-	-	-	-	-	220,000	220,000	213,400	6,600
Drainage Infrastructure Program	The installation of new drainage infrastructure to alleviate flooding to private and council land, and improve Councils drainage network. Projects have been identified by drainage studies, flood investigations and identified missing drainage infrastructure.	-	-	-	-	-	216,000	216,000	209,550	12,450
Public Art Installation	This involves the delivery of street art/power boxes program, artwork as per the Creative Suburbs grant and the delivery of a significant piece of public artwork.	-	-	60,000	-	-	130,000	190,000	190,000	
Playground Renewal Program	To restore, rehabilitate, replace or renew playgrounds to the required condition.	-	100,000	-	-	-	93,125	193,125	187,331	5,794
Footpath Construction Program	The design and construction of footpath projects throughout the municipality to better connect our community to facilities and promote active travel modes. Projects are added to the program as a result of investigations and reviews of the pedestrian network.	-	-	-	-	-	186,300	186,300	180,711	5,589
Water Sensitive Urban Design Program	This program will reduce rubbish and pollutants in waterways and increase the health and biodiversity of waterways.	-	-	-	-	-	178,800	178,800	178,800	
Bridge Road Rec Reserve Stage 2	Design and construction of an oval, pavilion and other associated facilities in accordance with the approved Bridge Road Precinct Master Plan.	170,000	-	-	-	-	-	170,000	170,000	
Public Convenience Program	To restore, rehabilitate, replace or renew a public amenity to the required condition.	-	-	-	-	-	164,948	164,948	164,948	
Cricket Facilities Renewal Program	To restore, rehabilitate, replace or renew a cricket pitch, cricket net and run up area.	-	-	-	-	-	164,949	164,949	156,702	8,247
Bridge Rehabilitation Program	To restore, rehabilitate, replace or renew vehicle and pedestrian bridges to the required condition.	-	-	-	-	-	158,505	158,505	153,750	4,755
Open Space Furniture Renewal Program	To restore, rehabilitate, replace or renew seats, benches, tables, signage, bike racks, BBQs and drinking fountains.	-	20,000	-	-	-	134,500	154,500	149,855	4,635
Botanica Springs Children's & Community Centre – Temporary Car Park	A temporary car park to provide additional car parking until the stage two works commence.	-	-	-	-	-	130,000	130,000	130,000	
Kerb and Channel Renewal Program	To restore, rehabilitate, replace or renew kerb and channels to the required condition.	-	-	-	-	-	118,556	118,556	114,999	3,557
Licensed Playspace Upgrade Program	Strategy to determine priorities, design and works to 2-3 projects in first year.	-	-	-	-	-	100,000	100,000	100,000	

PROJECT NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING **	FY20/21 TOTAL FUNDING	Capital	Operating
Road Safety Around Schools Program	This program funds a variety of safety treatments and includes; wire rope, guard rail crash attenuators, utility infrastructure relocations, culvert infrastructure and modifying wege slope gradients, signage, line marking, Sealing of road shoulders and street lighting.	-	-	-	-	-	100,000	100,000	100,000	
Environmental Reserve Fencing	The program aims to encourage use of open spaces, and to assist in maintaining many linear parks in a presentable manner by restricting access by illegal vehicles.	-	-	-	-	-	100,000	100,000	100,000	
Bell Protection Fencing Program	High fencing behind the goal area of ovals to improve the safety of the reserve.	-	60,000	-	-	-	20,000	80,000	80,000	
Pedestrian Bridge Isabella Memorial Reserve to Illawong Terrace	Contribution towards the Isabella Memorial Reserve to Illawong Terrace pedestrian bridge being jointly undertaken by Melton Council and Brimbank Council.	40,000	-	-	-	-	40,000	80,000	80,000	
Boronia Drive Reserve	Expansion of unsealed car park	-	-	-	-	-	80,000	80,000	77,600	2,400
Sports Pavilion Kitchen Upgrade Program	The upgrading of kitchens to meet the Food Act, and where there is a demonstrated lack of appropriately equipped kitchen facilities to support the level of food preparation required by local sporting clubs.	-	-	-	-	-	77,320	77,320	77,320	
Office Furniture Program	Purchase of new desks, pedestals and shelves for Council staff.	-	-	-	-	-	70,000	70,000	70,000	
Installation of Cricket Wicket Covers and Storage Facilities	New program to see pitches covered with AFL approved synthetic covering.	-	-	-	-	-	60,000	60,000	60,000	
Sportsground Furniture Renewal Program	Renewal of furniture at sports grounds	-	-	-	-	-	51,546	51,546	51,546	
Library Furniture Renewal Program	Furniture including seating, tables, shelving in the public library areas of both Caroline Springs and Melton.	-	-	-	-	-	50,000	50,000	50,000	
Park Signage Replacement Program	Provide venue signage and explanatory signage at existing parks, playgrounds and reserves.	-	-	-	-	-	50,000	50,000	50,000	
Installation of New Park Furniture	The provision of a variety of items for existing parks, including drinking fountains, seating and sports equipment.	-	-	-	-	-	50,000	50,000	50,000	
DDA Program	The upgrading of infrastructure to ensure it is accessible for all abilities.	-	-	-	-	-	45,000	45,000	45,000	
Bus Stop Works Program	This attends to damage done to nature strips, property fences and property landscaping near bus stops and includes the construction of a concrete boarding area, indented bus stops, tactile, connection to footpaths, improvements to drainage, removal of trees, provision of seats and nature strip.	-	-	-	-	-	45,000	45,000	45,000	
Premiers Reading Challenge Books Program	The purchase of library materials such as books and audio-visual resources which can only be purchased in support of the reading challenge.	-	23,000	-	-	-	-	23,000	23,000	
Public Art Rehabilitation Program	To restore, rehabilitate or renew parts of the 62-piece artwork collection to the required condition.	-	-	-	-	-	10,000	10,000	10,000	
Marlo Drive Reserve Development	Landscape establishment of the recently completed works.	-	-	-	-	-	20,000	20,000	-	20,000
Stan Payne Streetscape Upgrade	Landscape establishment of the recently completed works.	-	-	-	-	-	20,000	20,000	-	20,000
Arbour Boulevard Reserve	Landscape establishment of the recently completed works.	-	-	-	-	-	20,000	20,000	-	20,000
Morton Homestead Playspace	Landscape establishment of the recently completed works.	-	-	-	-	-	20,000	20,000	-	20,000
Hannah Watts master plan and Stage 1	Landscape establishment of the recently completed works.	-	-	-	-	-	20,000	20,000	-	20,000
Street Tree Planting Program	The second year of maintenance of trees planted as part of the 19/20 program. The planting of street trees in accordance with the five year tree replacement program.	-	-	-	-	-	550,000	550,000	-	550,000
Grasslands Playspace	Contribution towards the construction of a play space for the Grasslands Early Learning Centre being undertaken by the Victorian School Building Authority.	-	-	-	-	-	250,000	250,000	-	250,000

PROJECT NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING **	FY20/21 TOTAL FUNDING	Capital	Operating
Street Lighting Improvement Program	Install new and upgrade existing lighting on streets throughout the municipality to bring the street lighting up to the Australian standard.	-	110,000	-	-	-	40,000	150,000		150,000
Turfing of Sports fields	The replacement of worn areas on the playing surface in order to present a high quality ground for summer sports.	-	-	-	-	-	100,000	100,000		100,000
Bridge Road Traffic School	A contribution to the joint venture	-	-	-	-	-	75,000	75,000		75,000
Mt Cottrell Revegetation	Revegetation of the Mount Cottrell Recreation Reserve.	-	-	-	-	-	50,000	50,000		50,000
Caroline Springs Leisure Centre & Tennis Complex	Landscape establishment of the recently completed works.	-	-	-	-	-	45,000	45,000		45,000
Macpherson Park Redevelopment	Landscape establishment of the recently completed works.	-	-	-	-	-	40,000	40,000		40,000
Timber Edging around play spaces	Timber edging around the perimeter of playgrounds to assist within ongoing maintenance and safety.	-	-	-	-	-	40,000	40,000		40,000
Soft Path Renewal Program	To restore, rehabilitate, replace or renew gravel footpaths to the required condition.	-	-	-	-	-	25,750	25,750		25,750
Diggers Rest Pre-School Extension	The addition of one kinder room, maternal and child health, offices and a licensed playspace.	-	-	-	-	-	25,000	25,000		25,000
Bloomsbury Drive Reserve Upgrade	Landscape establishment of the recently completed works.	-	-	-	-	-	25,000	25,000		25,000
Kurunjang Community Hub	Landscape establishment of the recently completed works.	-	-	-	-	-	20,000	20,000		20,000
Melton Courthouse Café	Refurbishment of the café	-	-	-	-	-	20,000	20,000		20,000
Aintree Children's & Community Centre	Landscape establishment of the recently completed works.	35,000	-	-	-	-	-	35,000		35,000
<b>Total Before Community Submissions and Carry Forwards:</b>		<b>5,149,707</b>	<b>11,812,951</b>	<b>35,281,922</b>	<b>-</b>	<b>4,650,000</b>	<b>30,044,034</b>	<b>86,938,614</b>	<b>84,551,277</b>	<b>2,387,337</b>
<b>Capital Carry forwards from 2019/20 to 2020/21</b>										
Shares/Bicycle Paths Construction Program							454,000	454,000	454,000	
New Footpaths Construction Program							60,390	60,390	60,390	
Water Sensitive Urban Design Program							9,923	9,923		9,923
Melton Recycling Facility Improvements							450,000	450,000	450,000	
Traffic Management Devices Program							44,077	44,077	44,077	
Road Constructions							60,000	60,000	60,000	
Major Traffic Management Upgrade Program							690,000	690,000	690,000	
Melton Secondary College Sports Field							330,000	330,000	330,000	
Brookside Pavilion redevelopment							450,000	450,000	450,000	
Kurunjang Tennis Courts							580,000	580,000	580,000	
Female Change Room Upgrade							625,000	625,000	625,000	
Plumpton Aquatic & Leisure Centre							3,000,000	3,000,000	3,000,000	
Caroline Springs Sub Regional Tennis Centre							25,000	25,000	25,000	
Tennis Court Upgrade							110,000	110,000	110,000	
Streetscape Improvements							350,000	350,000	350,000	
Road Rehabilitation Program							717,802	717,802	717,802	
City Vista Sports Facility (THW)							100,000	100,000	100,000	
CapEx Program - Building Component Renewals							350,000	350,000	350,000	
Fraser Rise Community Centre							100,000	100,000	100,000	
Bus stop Works Program							45,000	45,000	45,000	
Creekbank PI Flood Protection Work							15,000	15,000	15,000	
Caroline Springs Blvd & Rockbank Middle Rd Signal Lights							1,594,174	1,594,174	1,594,174	
Aintree Community Hub							40,000	40,000	40,000	
Eynesbury Sporting Facility							1,282,095	1,282,095	1,282,095	
Melton Central Community Centre (Whitehouse)							40,000	40,000	40,000	
Hannah Watts Park Upgrade							20,000	20,000		20,000



PROJECT NAME	DESCRIPTION	FY20/21 DEVELOPER FUNDING	FY20/21 GRANT FUNDING	FY20/21 RESERVE FUNDING	Contributions and Other Funding	Borrowing	FY20/21 COUNCIL FUNDING **	FY20/21 TOTAL FUNDING	Capital	Operating
Allenby Road Reserve Upgrade							31,971	31,971	31,971	4,000
Bill Cahill Reserve Upgrade							4,000	4,000		25,000
Arnolds Creek Playspace							25,000	25,000		
Public Art Installation							57,936	57,936		
Pedestrian Crossing- Taylors Road, Gourlay Road							50,000	50,000		
Taylors Rd (West Botanical Dr to West City Vista)							917,718	917,718		
Bulmans Road Urbanisation							250,000	250,000		
Taylors Rd and Westwood Dr Intersection							2,400,000	2,400,000		
City Vista Court							684,050	684,050		
Ferris Rd Hollingsworth Dr Intersection							48,000	48,000		48,000
Shogaki Dye land Purchase							1,350,000	1,350,000		
Arbour Boulevard Reserve Play Space							42,000	42,000		42,000
Bloomsbury Drive Play Space							60,000	60,000		60,000
Caroline Springs Community Pavilion Extension							760,375	760,375		
Diggers Rest Kindergarten Extension							50,000	50,000		50,000
Eynesbury Station Early Learning Centre							300,000	300,000		
Bridge Road Sports Precinct Oval 2 Design							60,000	60,000		
Solar Retrofit Program							175,000	175,000		
PR2 Boundary Road - Mt. Cottrell to The Mall							950,000	950,000		
Pr. 46 Brooklyn Rd Signalised Pedestrian Crossing							400,000	400,000		
Taylors Hill Shopping Centre Right Lane							120,352	120,352		
Courthouse Cafe							235,000	235,000		
Melton Waves External Fabric Renewals							100,000	100,000		
<b>Capital Carry Forwards from 2019/20 to 2020/21</b>							<b>20,613,863</b>	<b>20,613,863</b>	<b>20,274,940</b>	<b>338,923</b>
<b>Community and Councillor Submissions</b>										
Pedestrian Crossing Westwood Dr. Burnside							20,000	20,000	20,000	
Hillside Recreation Pavilion							460,000	460,000	460,000	
Car For L2P Program (CLR1)							8,000	8,000		8,000
Combined Churches Caring							4,000	4,000		4,000
Melton Relay For Life							5,000	5,000		5,000
Melton Historical							7,000	7,000		7,000
Diggers Rest Lion Club							30,000	30,000		10,000
Linking Rockbank							10,000	10,000		10,000
<b>Caroline Springs Scout Group</b>							<b>5,000</b>	<b>35,000</b>	<b>35,000</b>	
Sydenham Hillside CC Improvements							30,000	30,000	30,000	
PR20 Cobblebank indoor stadium							45,000	45,000	45,000	
Royal Crescent Park Playground							41,000	41,000	41,000	
Gourlay Rd Flag Poles							38,000	38,000	38,000	
<b>Melton Bowling Club Fencing</b>							<b>11,000</b>	<b>15,000</b>	<b>15,000</b>	
Hillside Tennis Courts Resurfacing					4,000		60,000	60,000	60,000	
Diggers Rest Reserve Scoreboard							10,000	10,000	10,000	
<b>Melton Phoenix Soccer Club Female Change Room</b>							<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	
<b>Total Community and Councillor submissions</b>					4,000		<b>749,000</b>	<b>878,000</b>	<b>804,000</b>	<b>74,000</b>
<b>Total 2020/21 Capital works Program</b>					4,000		<b>51,406,897</b>	<b>108,430,477</b>	<b>105,630,217</b>	<b>2,800,260</b>
<b>Total 2020/21 Developer works Program</b>							<b>35,281,922</b>	<b>35,281,922</b>		
<b>Total 2020/21 Grant works Program</b>							<b>11,937,951</b>	<b>11,937,951</b>		
<b>Total 2020/21 Developer works Program</b>							<b>5,149,707</b>	<b>5,149,707</b>		

\* Capital grants includes \$4.170 million of grants paid in advance for the construction of assets belonging to the state government hence this is treated as pre-paid income in the balance sheet with the corresponding construction expenditure shown as project work-in progress at balance date.

\*\* The Council funding of \$51.4 million includes carry forward funding from 2019/20 Operations

Capital Works Summary	2020/21 Approved Budget	Asset Expenditure Types					Summary of Funding Sources								
		New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve and Other Funding	Contributions	Borrowings	Council Funding				
<b>Property</b>															
Total Land Purchases	1,618,041	1,618,041	-	-	-	-	-	-	-	-	-	-	-	-	1,618,041
Total Buildings	48,778,195	33,648,000	3,360,000	3,637,220	8,132,875	2,103,000	8,765,000	24,600,000	-	400,000	-	-	-	-	12,910,395
<b>Total Property</b>	<b>50,396,236</b>	<b>35,266,041</b>	<b>3,360,000</b>	<b>3,637,220</b>	<b>8,132,875</b>	<b>2,103,000</b>	<b>8,765,000</b>	<b>24,600,000</b>	<b>-</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,528,236</b>
<b>Plant &amp; Equipment</b>															
Vehicles - Capital Cost	1,354,000	1,354,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Furniture	120,000	120,000	-	-	-	-	-	-	-	-	-	-	-	-	120,000
IT Equipment	535,000	535,000	-	-	-	-	-	-	-	-	-	-	-	-	535,000
Library Books	518,000	518,000	-	-	-	-	23,000	-	-	-	-	-	-	-	495,000
<b>Total Plant and Equipment</b>	<b>2,537,000</b>	<b>2,537,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,150,000</b>
<b>Infrastructure</b>															
Total Roads	31,983,186	11,600,669	5,218,724	9,442,767	5,721,026	1,522,035	200,000	5,257,922	-	4,250,000	-	-	-	-	20,753,229
Total Drainage	397,450	203,550	15,000	178,800	-	-	-	-	-	-	-	-	-	-	397,450
Total Bridges	233,750	80,000	153,750	-	-	40,000	-	-	-	-	-	-	-	-	193,750
Total Recreation	14,295,099	9,846,095	277,331	2,671,673	1,500,000	1,484,672	2,819,951	4,000,000	4,000	-	-	-	-	-	5,986,676
Total Other Assets	2,525,000	2,525,000	-	-	-	-	-	-	-	-	-	-	-	-	2,525,000
Total Footpaths & Cycleways	1,335,710	380,711	1,668,950	1,154,999	-	-	130,000	-	-	-	-	-	-	-	1,335,710
Total Renewal Capital Expenditure	1,688,950	-	1,668,950	1,154,999	-	-	130,000	-	-	-	-	-	-	-	1,538,950
Total Public Art Projects	257,536	247,936	10,000	-	-	-	-	60,000	-	-	-	-	-	-	197,936
<b>Total Infrastructure</b>	<b>52,696,981</b>	<b>24,883,961</b>	<b>7,345,795</b>	<b>15,448,239</b>	<b>7,221,026</b>	<b>3,046,707</b>	<b>3,149,951</b>	<b>9,317,922</b>	<b>4,000</b>	<b>4,250,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>32,928,401</b>
<b>Total Capital works</b>	<b>105,650,217</b>	<b>62,487,002</b>	<b>10,703,795</b>	<b>17,085,559</b>	<b>15,353,901</b>	<b>5,149,707</b>	<b>11,937,951</b>	<b>35,281,922</b>	<b>4,000</b>	<b>4,650,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>48,606,637</b>

4.5.2 Current Budget

Capital Works Area	2020/21 Approved Budget	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve and Other Funding	Contributions	Borrowings	Council Funding
<b>0601 - Vehicles - Capital Cost</b>											
01605 - Plant Purchases/Replacement	1,364,000	1,364,000						1,364,000			0
<b>Total 0601 - Vehicles - Capital Cost</b>	<b>1,364,000</b>	<b>1,364,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,364,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0602 - Furniture</b>											
01510 - Furniture & Equipment	70,000	70,000									70,000
13115 - Library Furniture Renewal	50,000	50,000									50,000
<b>Total 0602 - Furniture</b>	<b>120,000</b>	<b>120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120,000</b>
<b>0603 - IT Equipment</b>											
02033 - Annual Computer Replacement Project	535,000	535,000									535,000
<b>Total 0603 - IT Equipment</b>	<b>535,000</b>	<b>535,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>535,000</b>
<b>0604 - Land</b>											
03908 - PSP-Public Open Space Compensation	268,041	268,041									268,041
13035 - PR34 Shogaki Dve land Purchase	1,350,000	1,350,000									1,350,000
<b>Total 0604 - Land</b>	<b>1,618,041</b>	<b>1,618,041</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,618,041</b>
<b>0605 - Buildings</b>											
03517 - Melton Recycling Facility Improvements	3,748,000				3,748,000		3,000,000			400,000	348,000
05142 - Hillside Recreation Pavilion	460,000			460,000							460,000
05175 - Melton Secondary College Sports Field	2,000,000	2,000,000					2,000,000				0
05409 - Brookside Pavilion redevelopment	1,274,500				1,274,500		850,000				424,500
07035 - Female Change Room Upgrade	625,000			625,000							625,000
08021 - Caroline Springs Community Facility	250,000				250,000						250,000
08475 - Plumpton Aquatic & Leisure Centre	4,000,000	4,000,000						1,000,000			3,000,000
08770 - CapEx Program - Building Component Renewals	3,260,000		3,260,000				200,000	1,000,000			2,060,000
08719 - PR99 Car Springs Sub Regional Tennis Centre	25,000	25,000									25,000
08775 - PR100 Fraser Rise Community Centre	100,000	100,000									100,000
08910 - PR20 Cobblebank Indoor stadium	22,045,000	22,045,000					45,000	22,000,000			0
10001 - Sports Pavilion Kitchen Upgrade Program	77,320			77,320							77,320
13059 - PR99 CS Community Pavilion Extension	760,375				760,375						760,375
13088 - Eynesbury Station Early Learning Centre	2,470,000	2,470,000					2,170,000				300,000
13082 - Diggers Rest Community Pavilion and Oval No. 02	1,500,000				1,500,000	1,500,000					0
13086 - Cobblebank Community Pavilion and Grandstand	500,000	500,000									500,000
13088 - Melton Community Pavilion	300,000			300,000							300,000
13104 - Courthouse Cafe	235,000			235,000							235,000
13109 - PR146 Melton Waves External Fabric Renewals	100,000		100,000								100,000
13121 - Arnolds Creek Children & Community Centre 3rd Room	600,000				600,000			600,000			0
13127 - Taylors Hill Youth & Community Ctr. Extens.&Upgrade	1,940,000			1,940,000							1,940,000
13129 - Western Region Emergency Network Warehouse	1,940,000	1,940,000					500,000				1,440,000
13172 - Mt. Atkinson Childrens & Community Centre	568,000	568,000					568,000				0
08885 - Aintree Children's & Community Centre						35,000					-35,000
<b>Total 0605 - Buildings</b>	<b>48,778,195</b>	<b>33,848,000</b>	<b>3,360,000</b>	<b>3,637,320</b>	<b>8,132,875</b>	<b>2,103,000</b>	<b>8,765,000</b>	<b>24,600,000</b>	<b>0</b>	<b>400,000</b>	<b>12,910,195</b>
<b>0606 - Roads</b>											
03020 - DDA Works	45,000			45,000							45,000
03110 - Shared/Bicycle Paths Construction Program	857,520	857,520					200,000				657,520
03124 - New Footpaths Construction Program	60,390	60,390									60,390
03170 - PR54 Annual Resurfacing Periodic Reseals	3,805,922		3,805,922						2,500,000		1,305,922
03250 - PR30 Kerb & Channel Rehabilitation	114,999			114,999							114,999
03433 - Pedestrian Crossing Westwood Dr. Burnside	20,000	20,000									20,000
03721 - Traffic Management Devices Program	362,237	362,237									362,237
03723 - PR51 Road Safety Around Schools	100,000			100,000							100,000
03728 - Road Constructions	60,000	60,000									60,000
03732 - Major Traffic Management Upgrade Program	981,000			981,000							981,000
08729 - PR 68 Roadside Hazard/Safety Improvements Program	255,000		255,000								255,000
08737 - PR31 Streetscape Improvements	350,000		350,000								350,000
08756 - Road Rehabilitation Program	717,802		717,802								717,802
08825 - PR 58 Bus stop Works Program	90,000		90,000								90,000
08846 - PR72 Caroline Springs Blvd & Rockbank Middle Rd Signals	3,970,674				3,970,674					1,750,000	2,220,674
08847 - Caroline Springs Blvd Intersection the Crossing	400,000	400,000									400,000
08871 - PR314 Hume Drive Duplication	500,000				500,000						500,000
13011 - Pedestrian Crossing- Taylors Road, Gourlay Road	50,000	50,000									50,000
13020 - Taylors Rd (West Botanical Dr to West City Vista)	917,718			917,718							917,718
13022 - PR71 Burnmans Road Urbanisation	250,000			250,000							250,000
13026 - PR27 Taylors Rd and Westwood Dr Intersection	5,300,000			5,300,000				1,796,000			3,504,000
13030 - PR53 City Vista Court	684,050			684,050							684,050
13077 - PR2 Boundary Road - Mt. Cottrell to The Mall	4,411,922	4,411,922						3,461,922			950,000
13078 - PR 46 Brooklyn Rd Signalised Pedestrian Crossing	2,485,500	2,485,500									2,485,500
13091 - Taylors Road and Plumpton Road	550,000			550,000			550,000				0
13102 - Taylors Hill Shopping Centre Right Lane	120,352				120,352						120,352
13113 - Botanica Springs Children & Community Center Temp Car Park	130,000				130,000						130,000
13117 - Troops Rd from Greigs Rd to Boundary Rd	500,000			500,000							500,000
13120 - Mount Cottrell Rd & Greigs Rd Roundabout	1,115,500	1,115,500					472,035				643,465
13122 - Taylors Rd & Sinclairs Rd Signalised Intersection	500,000	500,000					500,000				0

Capital Works Area	2020/21 Approved Budget	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve and Other Funding	Contributions	Borrowings	Council Funding
13128 - Alfred rd Contribution Cobblebank	1,200,000	1,200,000									1,200,000
13130 - Bononia Drive reserve	77,600	77,600									77,600
13133 - Taylors Rd and Gourlay Rd Signalled Intersection	1,000,000				1,000,000						1,000,000
<b>Total 0606 - Roads</b>	<b>31,983,186</b>	<b>11,600,668</b>	<b>5,218,724</b>	<b>9,442,767</b>	<b>5,721,026</b>	<b>1,522,035</b>	<b>200,000</b>	<b>5,257,922</b>	<b>0</b>	<b>4,250,000</b>	<b>20,753,228</b>
<b>0607 - Drainage</b>											
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	178,800			178,800							178,800
08726 - PR73 Drainage Infrastructure program	203,550	203,550									203,550
08835 - PR2716 Creekbank PI Flood Protection Work	15,000		15,000								15,000
<b>Total 0607 - Drainage</b>	<b>397,350</b>	<b>203,550</b>	<b>15,000</b>	<b>178,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>397,350</b>
<b>0608 - Bridges</b>											
08781 - Pedestrian Bridge - Ilwong/Isabella	80,000	80,000				40,000					40,000
08831 - PR31 Bridge Rehabilitation Program	153,750			153,750							153,750
<b>Total 0608 - Bridges</b>	<b>233,750</b>	<b>80,000</b>	<b>153,750</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>193,750</b>
<b>0609 - Recreation</b>											
04547 - Licensed Playspace Upgrade Program	100,000			100,000							100,000
05165 - Playground Replacement Program	167,331		167,331				100,000				87,331
05175 - Melton Secondary College Sports Field	330,000	330,000									330,000
06821 - Kurunjang Tennis Courts	580,000			580,000							580,000
08082 - Caroline Springs Scout Group	35,000	35,000					30,000				5,000
08415 - PR40 Cricket Facilities Improvement Program	60,000		60,000								60,000
08703 - Sydenham Hillside CC Improvements	30,000		30,000								30,000
08710 - Cricket Net Refurbishment Program	156,702			156,702							156,702
08713 - PR89 Netball Court Upgrade	213,400			213,400							213,400
08727 - Tennis Court Upgrade	370,000			370,000							370,000
08763 - PR101 City Vista Sports Facility (THW)	100,000	100,000									100,000
08829 - Ball Protection Fencing Program	80,000	80,000					60,000				20,000
08892 - PR48 Eynesbury Sporting Facility	8,882,095	8,882,095				1,314,672	2,134,033	4,000,000			1,433,300
08904 - PR42 Allenby Road Reserve Upgrade	31,971			31,971							31,971
13071 - Bridge Road Sports Precinct Oval 2 Design	60,000	60,000									60,000
13080 - PR 14 Park Signage Program	50,000	50,000									50,000
13089 - Bridge Road Recreation Reserve-Community Pavilion	170,000	170,000				170,000					0
13100 - Royal Crescent Park Playground	41,000	41,000									41,000
13101 - Gourlay Rd Flag Poles	38,000	38,000									38,000
13116 - Parks Development Program	892,400			892,400			445,918				446,482
13131 - Sporting Ground Upgrade	252,200			252,200							252,200
13150 - PR98 Macpherson Park Redevelopment - Stage 2	1,500,000				1,500,000						1,500,000
13170 - Melton Bowling Club Fencing	15,000			15,000					4,000		11,000
13173 - Hillside Tennis Courts Resurfacing	60,000			60,000							60,000
13174 - Diggers Rest Reserve Scoreboard	60,000	60,000					50,000				10,000
<b>Total 0609 - Recreation</b>	<b>14,295,098</b>	<b>9,846,095</b>	<b>277,331</b>	<b>2,671,673</b>	<b>1,500,000</b>	<b>1,484,672</b>	<b>2,619,951</b>	<b>4,000,000</b>	<b>4,000</b>	<b>0</b>	<b>5,988,476</b>
<b>0610 - Library Books</b>											
02305 - Library Collection	495,000	495,000									495,000
02311 - Premier's Reading Challenge	23,000	23,000					23,000				0
<b>Total 0610 - Library Books</b>	<b>518,000</b>	<b>518,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>495,000</b>
<b>0611 - Other Assets</b>											
07117 - Installation of new open space fencing	100,000	100,000									100,000
13076 - PR89 Solar Retrofit Program	1,375,000	1,375,000									1,375,000
13083 - Silverdale Estate - Sound Walls	1,000,000	1,000,000									1,000,000
13118 - Installation of New Park Furniture	50,000	50,000									50,000
<b>Total 0611 - Other Assets</b>	<b>2,525,000</b>	<b>2,525,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,525,000</b>
<b>0613 - Footpaths &amp; Cycleways</b>											
03140 - Footpaths Maintenance/Replacement	1,154,999			1,154,999							1,154,999
04536 - Footpath Construction	180,711	180,711									180,711
<b>Total 0613 - Footpaths &amp; Cycleways</b>	<b>1,335,710</b>	<b>180,711</b>	<b>0</b>	<b>1,154,999</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,335,710</b>
<b>0614 - Renewal Capital Expenditure</b>											
05167 - Sportsgrounds Furniture Renewal Program	51,546		51,546								51,546
06006 - Parks Playgrounds and Furniture	149,865		149,865				20,000				129,865
06013 - Synthetic Field Maintenance	1,067,000		1,067,000								1,067,000
06017 - Irrigation System Renewal Program	235,591		235,591								235,591
07033 - CapEx Program - Refurbishment Public Conveniences	164,948		164,948								164,948
13008 - PR9 Street Lighting Improvement Program							110,000				-110,000
<b>Total 0614 - Renewal Capital Expenditure</b>	<b>1,668,950</b>	<b>0</b>	<b>1,668,950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,538,950</b>
<b>0620 - Public Art Projects</b>											
07826 - PR 86 Public Art Rehabilitation Program	10,000		10,000								10,000
13000 - Public Art Installation	247,936	247,936						60,000			187,936
<b>Total 0620 - Public Art Projects</b>	<b>257,936</b>	<b>247,936</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>197,936</b>
<b>Grand Total</b>	<b>105,630,217</b>	<b>62,487,002</b>	<b>10,703,755</b>	<b>17,085,559</b>	<b>15,353,901</b>	<b>5,149,707</b>	<b>11,937,951</b>	<b>35,281,922</b>	<b>4,000</b>	<b>4,650,000</b>	<b>48,606,637</b>



Capital works Area	Total Budgets 2021/22	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Borrowings	Council Funding
Total 0514 - Renewal Capital Expenditure	620,566	0	620,566	0	0	0	0	0	0	620,566
<b>0620 - Public Art Projects</b>										
07826 - PR 86 Public Art Rehabilitation Program	10,309		10,309							10,309
13000 - Public Art Installation	134,021	174,021					40,000			134,021
<b>Total 0620 - Public Art Projects</b>	<b>144,330</b>	<b>174,021</b>	<b>10,309</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>144,330</b>
<b>Grand Total</b>	<b>84,015,550</b>	<b>47,701,790</b>	<b>7,271,940</b>	<b>11,956,820</b>	<b>17,085,000</b>	<b>23,813,126</b>	<b>1,283,918</b>	<b>11,059,634</b>	<b>10,000,000</b>	<b>37,858,872</b>

Capital Works 2022/23									
Capital works Area	Total Budgets 2022/23	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
<b>0601 - Vehicles - Capital Cost</b>									
01605 - Plant Purchases/Replacement	1,449,676	1,449,676						1,449,676	
<b>Total 0601 - Vehicles - Capital Cost</b>	<b>1,449,676</b>	<b>1,449,676</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,449,676</b>	<b>0</b>
<b>0602 - Furniture</b>									
01510 - Furniture & Equipment	74,397	74,397							74,397
13115 - Library Furniture Renewal	53,141	53,141							53,141
<b>Total 0602 - Furniture</b>	<b>127,538</b>	<b>127,538</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>127,538</b>
<b>0603 - IT Equipment</b>									
02033 - Annual Computer Replacement Project	568,605	568,605							568,605
<b>Total 0603 - IT Equipment</b>	<b>568,605</b>	<b>568,605</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>568,605</b>
<b>0604 - Land</b>									
03908 - PSP-Public Open Space Compensation	284,877	284,877							284,877
13035 - PR34 Shogaki Dve land Purchase	5,679,013	5,679,013				5,679,013			
<b>Total 0604 - Land</b>	<b>5,963,890</b>	<b>5,963,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,679,013</b>	<b>0</b>	<b>0</b>	<b>284,877</b>
<b>0605 - Buildings</b>									
08475 - PR78 Plumpton Aquatic & Leisure Centre	21,500,000	21,500,000						21,500,000	
08770 - CapEx Program - Building Component Renewals	2,060,000		2,060,000						2,060,000
10001 - Sports Pavilion Kitchen Upgrade Program	82,177			82,177					82,177
13157 - Mt. Carbery Childrens & Community Centre	650,000	650,000							650,000
<b>Total 0605 - Buildings</b>	<b>24,292,177</b>	<b>22,150,000</b>	<b>2,060,000</b>	<b>82,177</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,500,000</b>	<b>2,792,177</b>
<b>0606 - Roads</b>									
03020 - DDA Works	47,827			47,827					47,827
03110 - Shared/Bicycle Paths Construction Program	428,866	428,866							428,866
03170 - PR54 Annual Resurfacing Periodic Reseals	4,037,703		4,037,703				3,261,918		775,785
03250 - PR30 Kerb & Channel Rehabilitation	122,223			122,223					122,223
03721 - Traffic Management Devices Program	338,144	338,144							338,144
03723 - PR51 Road Safety Around Schools	106,281			106,281					106,281
03732 - Major Traffic Management Upgrade Program	1,065,000			1,065,000					1,065,000
08729 - PR 68 Roadside Hazard/Safety Improvements Program	271,017		271,017						271,017
08825 - PR 58 Bus stop Works Program	47,827		47,827						47,827
08842 - Exford Rd & Greigs Rd Intersection	689,449			689,449		600,772			88,677
13008 - PR9 Street Lighting Improvement Program	159,422			159,422					159,422
13117 - Troups Rd from Greigs Rd to Boundary Rd	2,626,000			2,626,000					2,626,000
13134 - Taylors Rd Duplication-City Vista Court to Gouray	5,860,880				5,860,880	4,524,000			1,336,880
<b>Total 0606 - Roads</b>	<b>15,800,639</b>	<b>767,010</b>	<b>4,356,547</b>	<b>4,816,202</b>	<b>5,860,880</b>	<b>5,124,772</b>	<b>3,261,918</b>	<b>0</b>	<b>7,413,949</b>
<b>0607 - Drainage</b>									
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	190,031			190,031					190,031
08726 - PR73 Drainage Infrastructure program	216,335	216,335							216,335
<b>Total 0607 - Drainage</b>	<b>406,366</b>	<b>216,335</b>	<b>0</b>	<b>190,031</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>406,366</b>
<b>0608 - Bridges</b>									
08831 - PR31 Bridge Rehabilitation Program	163,407		163,407						163,407
13074 - Sinclairs Road Bridge	2,000,000	2,000,000				2,000,000			
<b>Total 0608 - Bridges</b>	<b>2,163,407</b>	<b>2,000,000</b>	<b>163,407</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>163,407</b>
<b>0609 - Recreation</b>									
04547 - Licensed Playspace Upgrade Program	106,090			106,090					106,090
05165 - Playground Replacement Program	199,098		199,098						199,098
08415 - PR40 Cricket Facilities Improvement Program	63,769		63,769						63,769
08710 - Cricket Net Refurbishment Program	166,544			166,544					166,544
08713 - PR89 Netball Court Upgrade	226,804			226,804					226,804
08727 - Tennis Court Upgrade	276,331			276,331					276,331
08829 - Ball Protection Fencing Program	85,025	85,025							85,025
08872 - PR98 Macpherson Park Redevelopment	6,140,000				6,140,000				6,140,000
13025 - Eynesbury Recreation Reserve AOS - Stage 1 and Sta	30,000	30,000							30,000
13080 - PR 14 Park Signage Program	53,141	53,141							53,141
13089 - Bridge Road Recreation Reserve-Community Pavillon	1,707,134	1,707,134							1,707,134
13116 - Parks Development Program	948,453			948,453					948,453
13131 - Sporting Ground Upgrade	268,041			268,041					268,041
13155 - Plumpton Active Open Space (SR-01)	600,000	600,000				600,000			
13156 - Plumpton Active Open Space (SR-02)	600,000	600,000				600,000			
<b>Total 0609 - Recreation</b>	<b>11,470,430</b>	<b>3,075,300</b>	<b>262,867</b>	<b>1,992,263</b>	<b>6,140,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>10,270,430</b>
<b>0610 - Library Books</b>									
02305 - Library Collection	526,092	526,092							526,092

Capital works Area	Total Budgets 2022/23	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
02311 - Premier's Reading Challenge	23,000	23,000					23,000		
<b>Total 0610 - Library Books</b>	<b>549,092</b>	<b>549,092</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>526,092</b>
<b>0611 - Other Assets</b>									<b>0</b>
07117 - Installation of new open space fencing	106,281	106,281							106,281
13118 - Installation of New Park Furniture	53,141	53,141							53,141
<b>Total 0611 - Other Assets</b>	<b>159,422</b>	<b>159,422</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>159,422</b>
<b>0613 - FootPaths &amp; Cycleways</b>									
03140 - Footpaths Maintenance/Replacement	1,227,547			1,227,547					1,227,547
04536 - Footpath Construction	192,062	192,062							192,062
<b>Total 0613 - FootPaths &amp; Cycleways</b>	<b>1,419,609</b>	<b>192,062</b>	<b>0</b>	<b>1,227,547</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,419,609</b>
<b>0614 - Renewal Capital Expenditure</b>									
05167 - Sportsgrounds Furniture Renewal Program	54,784		54,784						54,784
06006 - Parks Playgrounds and Furniture	155,994		155,994						155,994
06013 - Synthetic Field Maintenance	2,134,000		2,134,000						2,134,000
06017 - Irrigation System Renewal Program	250,389		250,389						250,389
07033 - CapEx Program - Refurbishment Public Conveniences	175,309		175,309						175,309
<b>Total 0614 - Renewal Capital Expenditure</b>	<b>2,770,476</b>	<b>0</b>	<b>2,770,476</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,770,476</b>
<b>0620 - Public Art Projects</b>									
07826 - PR 86 Public Art Rehabilitation Program	10,628		10,628						10,628
13000 - Public Art Installation	167,166	167,166						29,000	138,166
<b>Total 0620 - Public Art Projects</b>	<b>177,794</b>	<b>167,166</b>	<b>10,628</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,000</b>	<b>148,794</b>
<b>Grand Total</b>	<b>67,319,121</b>	<b>37,386,096</b>	<b>9,623,925</b>	<b>8,308,220</b>	<b>12,000,880</b>	<b>14,003,785</b>	<b>3,284,918</b>	<b>22,978,676</b>	<b>27,051,742</b>



Capital Works 2023/24

	Total Budgets 2023/24	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
<b>0601 - Vehicles - Capital Cost</b>									
01605 - Plant Purchases/Replacement	1,494,511	1,494,511						1,494,511	
<b>Total 0601 - Vehicles - Capital Cost</b>	<b>1,494,511</b>	<b>1,494,511</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,494,511</b>	<b>0</b>
<b>0602 - Furniture</b>									
01510 - Furniture & Equipment	76,698	76,698							76,698
13115 - Library Furniture Renewal	54,784	54,784							54,784
<b>Total 0602 - Furniture</b>	<b>131,482</b>	<b>131,482</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>131,482</b>
<b>0603 - IT Equipment</b>									
02033 - Annual Computer Replacement Project	586,190	586,190							586,190
<b>Total 0603 - IT Equipment</b>	<b>586,190</b>	<b>586,190</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>586,190</b>
<b>0604 - Land</b>									
03909 - PSP-Public Open Space Compensation	293,688	293,688							293,688
<b>Total 0604 - Land</b>	<b>293,688</b>	<b>293,688</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>293,688</b>
<b>0605 - Buildings</b>									
08475 - PR78 Plumpton Aquatic & Leisure Centre	37,095,000	37,095,000						37,095,000	
08770 - CapEx Program - Building Component Renewals	2,123,711		2,123,711						2,123,711
10001 - Sports Pavilion Kitchen Upgrade Program	84,718			84,718					84,718
13157 - Mt. Carberry Childrens & Community Centre	6,285,500	6,285,500							6,285,500
13159 - Weir Views Childrens and Community Centre	400,000	400,000				400,000			
<b>Total 0605 - Buildings</b>	<b>45,989,929</b>	<b>43,780,500</b>	<b>2,123,711</b>	<b>84,718</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>37,095,000</b>	<b>8,493,929</b>
<b>0606 - Roads</b>									
03020 - DDA Works	49,306			49,306					49,306
03110 - Shared/Bicycle Paths Construction Program	442,130	442,130							442,130
03170 - PR54 Annual Resurfacing Periodic Reseals	4,124,752		4,124,752				3,511,918		612,834
03250 - PR30 Kerb & Channel Rehabilitation	126,003			126,003					126,003
03721 - Traffic Management Devices Program	348,602	348,602							348,602
03723 - PR51 Road Safety Around Schools	109,568			109,568					109,568
03732 - Major Traffic Management Upgrade Program	1,097,938			1,097,938					1,097,938
08729 - PR 68 Roadside Hazard/Safety Improvements Program	279,399		279,399						279,399
08825 - PR 58 Bus stop Works Program	49,306		49,306						49,306
08865 - Rockbank Middle Road (Stage 1)	2,000,000	2,000,000				2,000,000			
08894 - Footpath Construc-Melton North off road trail TR01	155,069	155,069				155,069			
13008 - PR9 Street Lighting Improvement Program	164,352			164,352					164,352
13073 - Melton Valley Drive	400,000			400,000					400,000
13161 - Mt. Atkinson PSP AOS03	600,000	600,000				600,000			
13162 - Vineyard Rd & Diggers Rest Colmadal Rd Roundabout	100,000	100,000				100,000			
13163 - Coburns Rd Duplication-Centenary Ave & CollectorRd	4,253,192				4,253,192				4,253,192
13164 - Mount Cottrell Rd: Toolern Boundary to Greigs Rd	2,500,000					2,500,000			
13165 - Blackhill Rd (Stage 3)	1,870,000				1,870,000	1,870,000			
13166 - Rockbank Middle Rd	500,000				500,000		500,000		
13167 - Paynes Rd & Greigs Rd Intersection Upgrade	450,000			450,000		450,000			
13168 - Melton North Off Road Trail TR03	44,097	44,097				44,097			
13176 - Taylors Rd Duplication - Gourlay Rd to Westwood Dr	1,940,000				1,940,000	1,940,000			
<b>Total 0606 - Roads</b>	<b>21,603,714</b>	<b>3,689,898</b>	<b>4,453,457</b>	<b>2,397,167</b>	<b>11,063,192</b>	<b>9,659,166</b>	<b>3,511,918</b>	<b>500,000</b>	<b>7,932,638</b>
<b>0607 - Drainage</b>									
03252 - PR81 WSUD (Wwater Sensitive Urban Design Program)	195,908			195,908					195,908
08726 - PR73 Drainage Infrastructure program	223,026	223,026							223,026
<b>Total 0607 - Drainage</b>	<b>418,934</b>	<b>223,026</b>	<b>0</b>	<b>195,908</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>418,934</b>
<b>0608 - Bridges</b>									
08831 - PR31 Bridge Rehabilitation Program	168,461		168,461						168,461
13074 - Sinclairs Road Bridge	5,114,201	5,114,201				5,114,201			
<b>Total 0608 - Bridges</b>	<b>5,282,662</b>	<b>5,114,201</b>	<b>168,461</b>	<b>0</b>	<b>0</b>	<b>5,114,201</b>	<b>0</b>	<b>0</b>	<b>168,461</b>
<b>0609 - Recreation</b>									
05165 - Playground Replacement Program	205,256		205,256						205,256
08415 - PR40 Cricket Facilities Improvement Program	65,741		65,741						65,741
08710 - Cricket Net Refurbishment Program	171,695			171,695					171,695
08713 - PR89 Netball Court Upgrade	233,818			233,818					233,818
08727 - Tennis Court Upgrade	284,877			284,877					284,877
08829 - Ball Protection Fencing Program	87,655	87,655							87,655
08872 - PR98 Macpherson Park Redevelopment	5,820,000				5,820,000				5,820,000
13080 - PR 14 Park Signage Program	54,784	54,784							54,784
13116 - Parks Development Program	977,787			977,787					977,787
13131 - Sporting Ground Upgrade	276,331			276,331					276,331
13155 - Plumpton Active Open Space (SR-01)	4,832,000	4,832,000				4,832,000			

	Total Budgets 2023/24	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
13156 - Plumpton Active Open Space (SR-02)	4,347,000	4,347,000				4,347,000			
13158 - Toolem Active Open Space (SO2)	400,000	400,000				400,000			
13160 - Brookfield Recreation Reserve Development	600,000	600,000				600,000			
<b>Total 0609 - Recreation</b>	<b>18,356,944</b>	<b>10,321,439</b>	<b>270,997</b>	<b>1,944,508</b>	<b>5,620,000</b>	<b>10,179,000</b>	<b>0</b>	<b>0</b>	<b>8,177,944</b>
<b>0610 - Library Books</b>									0
02305 - Library Collection	542,363	542,363							542,363
02311 - Premier's Reading Challenge	23,000	23,000					23,000		
<b>Total 0610 - Library Books</b>	<b>565,363</b>	<b>565,363</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>542,363</b>
<b>0611 - Other Assets</b>									
07117 - Installation of new open space fencing	109,568	109,568							109,568
13118 - Installation of New Park Furniture	54,784	54,784							54,784
<b>Total 0611 - Other Assets</b>	<b>164,352</b>	<b>164,352</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>164,352</b>
<b>0613 - FootPaths &amp; Cycleways</b>									
03140 - Footpaths Maintenance/Replacement	1,265,512			1,265,512					1,265,512
04536 - Footpath Construction	198,002	198,002							198,002
<b>Total 0613 - FootPaths &amp; Cycleways</b>	<b>1,463,514</b>	<b>198,002</b>	<b>0</b>	<b>1,265,512</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,463,514</b>
<b>0614 - Renewal Capital Expenditure</b>									
05167 - Sportsgrounds Furniture Renewal Program	56,478		56,478						56,478
06006 - Parks Playgrounds and Furniture	160,819		160,819						160,819
06017 - Irrigation System Renewal Program	258,133		258,133						258,133
07033 - CapEx Program - Refurbishment Public Conveniences	180,731		180,731						180,731
<b>Total 0614 - Renewal Capital Expenditure</b>	<b>656,161</b>	<b>0</b>	<b>656,161</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>656,161</b>
<b>0620 - Public Art Projects</b>									
07826 - PR 86 Public Art Rehabilitation Program	10,957		10,957						10,957
13000 - Public Art Installation	142,439	142,439							142,439
<b>Total 0620 - Public Art Projects</b>	<b>153,396</b>	<b>142,439</b>	<b>10,957</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>153,396</b>
<b>Total</b>	<b>97,159,840</b>	<b>66,705,091</b>	<b>7,683,744</b>	<b>5,887,813</b>	<b>16,883,192</b>	<b>25,352,367</b>	<b>3,534,918</b>	<b>39,089,511</b>	<b>29,183,044</b>

# Financial Performance Indicators



A thriving community where everyone belongs



Draft Budget 2020/21

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### 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Financial Performance Indicators	Measure	Notes	Strategic Resource Plan Projections					Trend +/-
			Forecast 2019/20	Budget 2020/21	2021/22	2022/23	2023/24	
<b>Operating position</b>	Adjusted underlying surplus (deficit) / Adjusted underlying revenue		-7.4%	-2.2%	4.8%	11.2%	13.8%	+
<b>Adjusted underlying result</b>								
<b>Liquidity</b>	Current assets / current liabilities	5.1	6.4%	6.7%	8.2%	9.3%	11.6%	+
	Unrestricted cash / current liabilities	5.2	2.2%	1.5%	1.5%	2.2%	2.8%	+
<b>Obligations</b>	Interest bearing loans and borrowings / rate revenue	5.3	12.7%	13.7%	16.5%	11.7%	8.1%	-
	Interest and principal repayments / rate revenue		2.9%	2.4%	2.7%	3.1%	2.8%	-
	Non-current liabilities / own source revenue		13.8%	20.4%	16.1%	16.5%	26.6%	+
<b>Asset renewal</b>	Asset renewal expenditure / depreciation	5.4	18.3%	28.7%	18.4%	22.7%	16.9%	-
<b>Stability</b>								
	Rates concentration		72.9%	73.2%	75.5%	76.6%	77.8%	+
	Rates effort		0.0000033	0.0000035	0.0000038	0.0000041	0.0000043	+
<b>Efficiency</b>								
	Total expenditure / no. of assessments		\$2,834	\$2,509.9	\$2,782	\$2,554	\$2,454	-
	Specific purpose grants purpose grants received		89.3%	95.6%	88.6%	92.1%	90.0%	o
	Residential rate revenue / assessments		\$1,275	\$1,372.5	\$1,415	\$1,395	\$1,384	+
	Workforce turnover		15.0%	12.1%	12.5%	15.9%	11.9%	-

Key to Forecast Trend:  
 + Trending higher  
 o Same  
 - Trending lower

**Notes to indicators**

**5.1 Adjusted underlying result**

Adjusted Underlying Surplus/ (Deficit)	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Variance \$'000	Change %
Total Income	363,179	439,646	76,468	21.1%
Total Expenses	184,577	189,540	-4,963	-2.7%
<b>Surplus (deficit) for the year</b>	<b>178,602</b>	<b>250,106</b>	<b>71,504</b>	<b>40.0%</b>
<b>Less</b>				
Grants - Capital Non Recurrent	-10,496	-7,768	2,729	-26.0%
Contributions - Non Monetary Assets	-107,601	-174,948	-67,347	62.6%
Contributions - Cash	-70,840	-66,487	4,353	-6.1%
Net gain on disposal of assets	-2,193	-4,799	-2,605	118.8%
<b>Adjusted Underlying Surplus (Deficit)</b>	<b>-12,528</b>	<b>-3,896</b>	<b>8,633</b>	<b>-68.9%</b>

Underlying result is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The projected underlying deficit of \$3.896 million in 2020/21 is a result of the impact of Covid-19 on Council's operating result. Council has implemented a range of relief measures to assist the community during this difficult time. This along with a projected decline in supplementary rate revenue has impacted budget.

This ratio refers to the operational outcome as assessed in the comprehensive income statement, adjusted for non-operational items such as capital income, contributed monetary and non-monetary assets and non-operational asset sales.

<b>5.1 Working Capital</b>			
Working Capital	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Variance
Current Assets	274,072	291,308	17,236
Current Liabilities	42,765	43,451	686
Working Capital	231,306	247,857	16,550
Restricted cash and investment current assets			
- Statutory reserves	-126,951	-190,299	-63,348
- Discretionary reserves	-97,878	-76,714	21,164
<b>Unrestricted Working capital</b>	<b>6,477</b>	<b>-19,157</b>	<b>-25,635</b>

<b>5.2 Unrestricted Cash</b>			
Restricted and Unrestricted Cash & Investments	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Variance
Total Cash & Investments	238,048	254,767	16,720
Restricted Cash & Investments			
- Statutory Reserves	126,951	190,299	-63,348
-Cash to fund carry forward capital works	21,773	20,614	1,159
<b>Unrestricted Cash and Investment</b>	<b>89,324</b>	<b>43,854</b>	<b>-45,470</b>

Part of the cash and cash equivalents held by Council are restricted in their application and are not fully available for all Council's operations. The budgeted cash flow statement above indicates Council's unrestricted cash and investment balance, however a significant proportion of the unrestricted funds are earmarked as funding for the Infrastructure and Strategic Investment Reserve.

### **5.3 Total borrowings compared to Rate revenue**

This indicator measures the level of Council's total debt as a percentage of rate revenue. The ratio increases moderately in 2020/21 and 2021/22 due the planned borrowing of \$4.650 million and \$10.0 million respectively. The ratio however is projected drop significantly in 2022/23 due to accelerated repayment of loans and the projected significant increase in rate revenue in 2022/23 and beyond.

### **5.4 Asset renewal**

This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed. This would require future capital expenditure to renew assets base to their existing condition. The trend indicates Council's renewal expenditure (renewal plus upgrade) is lower than the annual depreciation charge. While this is a useful indicator it should however be noted that depreciation is an accounting measure and may not always represent asset consumption on an annual basis, hence care should be used in its interpretation. Council also has a significant proportion of its assets constructed recently.

### **5.5 Rates concentration**

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will continue to become reliant on rate revenue compared to all other revenue sources. Council aims to reduce this reliance over the long term with investment in other income generating activities through its Infrastructure and Strategic Investment Reserve.

# FEES AND CHARGES



A thriving community where everyone belongs





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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Corporate Services Management**

**Risk & Performance**

**Fire Prevention**

Fire Prevention Notice		Administration Fee for Fire Prevention Cost include any associated Contractor charges		N	-
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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## Engagement & Advocacy

### Cemetery Operations

Supply of Approved Products	\$170.00	\$170.00	Per Product	N	-
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### Right of Interment

Agonas Standard Rose Memorial (Double)	\$1,965.00	\$1,965.00	Per Unit	N	-
Agonas Tree Memorial (Multiple)	\$1,520.00	\$1,520.00	Per Unit	N	-
Garden Memorial (Bluestone/Beam edge)	\$535.00	\$535.00	Per Unit	N	-
Garden Memorial (Rock/Boulder)	\$595.00	\$595.00	Per Unit	N	-
Lawn Beam (Plaque/Headstone)	\$1,465.00	\$1,465.00		N	-
Lawn Beam Child (1– 5 years)	\$785.00	\$785.00	Per Unit	N	-
Lawn Beam Child (1-5 Years)	\$785.00	\$785.00		N	-
Lawn Beam Child (6-10 years)	\$860.00	\$860.00	Per Unit	N	-
Lawn Beam -Stillborn	\$535.00	\$535.00	Per Unit	N	-
Manchurian Pear Trees	\$1,015.00	\$1,015.00		N	-
Monumental	\$1,520.00	\$1,520.00	Per Unit	N	-
Niche Wall (Single)	\$505.00	\$505.00	Per Unit	N	-
Pre Need – Lawn Beam – Plaque/Headstone Section	\$1,580.00	\$1,580.00		N	-
Pre Need– Monumental	\$1,695.00	\$1,695.00		N	-
Red and White Rose Gardens	\$2,750.00	\$2,750.00		N	-
Rose Garden/Garden Beds (Double)	\$1,015.00	\$1,015.00	Per Unit	N	-
Rose Garden/Garden Beds (Single)	\$535.00	\$535.00	Per Unit	N	-

### Interment

Additional Inscription	\$70.00	\$70.00		N	-
Additional Operating Hours for Activity	\$150.00	\$150.00		N	-
Cancellation of Order to Dig Grave	\$260.00	\$260.00	Per Unit	N	-
Copy of Certificate of Right of Interment	\$35.00	\$35.00	Per Certificate	N	-
Record Search Fee	\$35.00	\$35.00	Per Hour	N	-
Sand or Special Material for Backfilling	\$215.00	\$215.00	Per Request	N	-
Sinking Grave 1.8m deep (Single) / 2.2m (Double)	\$1,310.00	\$1,310.00	Per Unit	Y	-
Sinking Grave 2.2m (Double) Section 15 Only	\$1,620.00	\$1,620.00	Per Unit	Y	-
Sinking Grave 1.8m (Single) Section 15 Only	\$1,460.00	\$1,460.00	Per Unit	Y	-
Sinking Grave 2.7m deep (Triple)	\$1,610.00	\$1,610.00	Per Unit	Y	-
Stillborn	\$445.00	\$445.00	Per Unit	Y	-
Child (1-5yrs)	\$495.00	\$495.00	Per Unit	Y	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Interment** [continued]

Child (6-10yrs)	\$625.00	\$625.00	Per Unit	Y	-
Additional – Oversize Casket/Coffin (greater than 650mm wide or 2050mm long)	\$245.00	\$245.00	Per Unit	Y	-
Additional – Inaccessible grave (Full or partial hand digging required)	\$625.00	\$625.00	Per Unit	Y	-
Reopen (Plaque/Headstone Section)	\$1,310.00	\$1,310.00	Per Unit	Y	-
Reopen (Monumental – no cover)	\$1,310.00	\$1,310.00	Per Unit	Y	-
Reopen (Monumental – chip top)	\$1,550.00	\$1,550.00	Per Unit	Y	-
Reopen (Monumental – ledger)	\$2,100.00	\$2,100.00	Per Unit	Y	-
Additional – Removal of ledger/monument	\$495.00	\$495.00	Per Unit	Y	-
Services outside prescribed hours 10.00am to 4.00pm Monday to Friday	\$340.00	\$340.00	Per Unit	N	-
Services on Saturday, Sunday & Public Holidays	\$650.00	\$650.00	Per Unit	N	-
Cremated remains into a grave site	\$220.00	\$220.00	Per Unit	Y	-
Cremated remains into a garden memorial	\$220.00	\$220.00	Per Unit	Y	-
Cremated remains into a wall memorial	\$130.00	\$130.00	Per Unit	Y	-
Cremated Remains – Scattering of Cremated Remains	\$205.00	\$205.00	Per Unit	Y	-
Exhumation Fee (as authorised)	\$4,710.00	\$4,710.00	Per Unit	Y	-
Lift & Reposition	\$3,150.00	\$3,150.00	Per Unit	Y	-
Removal of ashes (Niche Wall)	\$90.00	\$90.00	Per Unit	Y	-
Attendance for Ashes Interment	\$160.00	\$160.00	Per Unit	Y	-
Niche Wall (ashes only) Wall Bud Vase – screwed connection	\$110.00	\$110.00	Per Unit	N	-
Location Probing	\$255.00	\$255.00	Per Unit	Y	-

**Memorial**

Additional Inscription – Minor Renovation Work	\$120.00	\$120.00	Per Permit	N	-
Additional Inspection for Monument	\$44.00	\$44.00	Per Permit	N	-
Affixing Bronze and or Granite Panel – Above Ground Cremation	\$44.00	\$44.00	952	N	-
Base by Cemetery	\$105.00	\$105.00	Per Permit	N	-
Base by Cemetery	\$105.00	\$105.00	Per Permit	N	-
Cemetery Trust Records – Search	\$35.00	\$35.00	Per Item	N	-
Copy or Reissue of Certificate previously issued	\$35.00	\$35.00	Per Copy	N	-
Crypt Shutters	\$105.00	\$105.00	Per Crypt	N	-
In Ground Cremation	\$105.00	\$105.00	Per Permit	N	-
Lawn Grave or Lawn Beam	\$44.00	\$44.00	Per Permit	N	-
Major Renovation Work – Additional	\$44.00	\$44.00	Per Permit	N	-
Major Renovation Work – Single Grave	\$160.00	\$160.00	Per Permit	N	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Memorial** [continued]

Memorialisation – Vase	\$110.00	\$110.00	Per Unit	N	-
New Headstone and Base with Existing Foundation – Additional	\$44.00	\$44.00	Per Permit	N	-
New Headstone and Base with Existing Foundation – Single Grave	\$150.00	\$150.00	Per Permit	N	-
New Headstone and Base without Existing Foundation – Additional	\$44.00	\$44.00	Per Permit	N	-
New Headstone and Base without Existing Foundation – Single Grave	\$160.00	\$160.00	Per Permit	N	-
New Monument with Existing Foundation – Additional	\$55.00	\$55.00	Per Permit	N	-
New Monument with Existing Foundation -Single Grave	\$185.00	\$185.00	Per Permit	N	-
New Monument without Existing Foundation – Additional	\$70.00	\$70.00	Per Permit	N	-
New Monument without Existing Foundation -Single Grave	\$205.00	\$205.00	Per Permit	N	-
Weekend or Public Holiday Access	\$120.00	\$120.00	Per Permit	N	-
Weekend or Public Holiday Access +4 hours	\$225.00	\$225.00	Per Permit	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Festival & Events**

**Events**

**Event Vendor Fees**

Event Vendor Fees Djerriwarrh Festival	\$400.00	\$400.00	Per Event	Y	Vendor Fee
Event Vendor Fees Carols by Candlelight	\$300.00	\$300.00	Per Event	Y	Vendor Fee

**Market Stall Fee**

Market Stall Fee	\$70.00	\$70.00	Per Stall	Y	3m by 3m
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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## Finance

### Rates

#### Rates Information

Copy of Previous Years Rates & Valuation Notice	\$15.00	\$15.45	Per request	N	-
Interest on outstanding rates	Penalty interest rate approved by Minister		Per request	N	As set by Attorney General

#### Land Information

Land Information Certificates	Land Information Certificates - As per the Local Government (General) Regulations 2015		Per Certificate	N	-
Land Information certificates same day service (in additional to statutory fee)	\$45.00	\$45.00	Per Certificate	N	-
Rate History Search	\$50.00	\$51.50	Per hour	N	-

#### Supplementary Valuations

Supplementary Valuations City West Water	\$27.50	\$28.00	Per Request	Y	-
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## Administration

### Other

Dishonoured Payment (Cheque, Direct debits) – Administration fee	\$15.00	\$15.00	Per Dishonour	N	-
Water charges from stand pipe	\$5.20	\$5.40	Per Kilo Litre	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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## Planning & Development Management

### City Design Strategy & Environment

#### Planning Scheme Amendments

Planning Scheme Amendment – Stage 1	\$2,929.30	\$3,050.90	(206 fee units)	N	For a) Considering a request to amend a planning scheme and b) Taking Action required by Division 1 of Part 3 of the Act and c) Considering any submissions which do not seek a change to the amendment and d) If applicable, abandoning the amendment
Planning Scheme Amendment– Stage 2A up to (and including) 10 Submissions	\$14,518.00	\$15,121.00	(1021 fee units); or	N	For considering up to (and including) 10 submissions which seek to change an amendment and where necessary referring the submissions to a panel
Planning Scheme Amendment – Stage 2A – Between 11 (and including) 20 Submissions	\$28,008.80	\$30,212.40	(2040 fee units)	N	For considering 11 (and including) 20 submissions which seek to change an amendment and where necessary referring the submission to the panel.

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
Planning Scheme Amendment – Stage 2A Exceeding 20 Submissions	\$38,778.00	\$40,386.90	(2727 fee units)	N	For considering Submissions that exceed 20 submissions which include: a) Seek to change an amendment and where necessary referring the submissions to a panel b) Providing assistance to a panel in accordance with Section 158 of Act c) Making a submission to a panel under Part 8 of the Act at a hearing referred to in Section 24 (b) of the Act d) After considering submissions and the panel's report, abandoning the amendment
Planning Scheme Amendment – Stage 3	\$462.20	\$481.30	(32.5 fee units) if the Minister is not the planning authority or nil fee if the Minister is the planning authority	N	For: a) Adopting the amendment or part of the amendment, in accordance with Section 29 of the Act b) Submitting the amendment for approval by the Minister in Accordance with Section 31 of the Act c) Giving Notice of the approval of the amendment required by section 36 (2) of the Act
Planning Scheme Amendment – Stage 4	\$462.20	\$481.30	(32.5 fee units) if the Minister is not the planning authority or nil fee if the Minister is the planning authority – This Fee is paid to the Minister	N	Paid to the Minister for: a) Consideration by the Minister of a request to approve the amendment in accordance if Section 35 of the Act b) Giving Notice of approval of the amendment in accordance with section (36)1 of the act
Planning Scheme Amendment – Minister Request – Section 20A	\$939.30	\$962.70	Per Application	N	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Planning Scheme Amendments** [continued]

Planning Scheme Amendment – Minister Request – Section 20(4)	\$3,901.50	\$3,998.70	Per Application	N	-
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**Landscaping**

Fee charged to check the Landscape Plan	Landscape Plan check at 0.75% value of work	Per Cost Of Works	N	-
Fee charged to supervise Landscape Works	Landscape Construction Supervision based on 2.5 % value of work	Per Cost of works	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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## Operations

### Asset Protection

Asset Protection Permits	\$156.00	\$160.00	Per Permit	Y	-
Work Within Road Reserve Permit	A per Road Management Act		No of fee units	N	Statutory Fee Units as Per the Road Management Act. Fee unit set by state.
Sect 60(3) Ind. Construct or change the means of entry to or exit from a controlled access road without authority (Individual)	10 Penalty Units		No of Statutory Fee units	N	Statutory Penalty Units

### Permits

### Waste Services

#### Bins

Bin Retrieval, Delivery or Exchange Fee	\$45.00	\$45.00	Per Attendance	Y	-
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### Recycling Facility

Bicycle Tyre – Non Resident	\$0.00	\$10.00		Y	Bicycle Tyre - Non Resident
Bicycle Tyre – Resident	\$0.00	\$6.00		Y	Bicycle Tyre - Resident
Car/Motorbike Tyre – Non Resident	\$0.00	\$15.00	Per Tyre	Y	Car/Motorbike Tyre - Non Resident
Clean Inert Materials (clean loads of either brick, concrete or tiles) – Non Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$75.00	Per Cubic Metre ( Up to 1 tonne)	Y	Clean Inert Material - Non Resident - Up to 1 tonne (Bricks, Concrete or Tiles)
Clean Inert Materials (clean loads of either brick, concrete or tiles) – Non Resident (per tonne rate, loads over 3m3)	\$0.00	\$187.50		Y	Clean Inert Material - Non Resident - Per Tonne - (Bricks, Concrete or Tiles)
Clean Inert Materials (clean loads of either brick, concrete or tiles) – Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$60.00	Per Cubic Metre ( Up to 1 tonne)	Y	Clean Inert Materials - Resident - Up to 1 Tonne This includes loads of brick, concrete or tiles
Clean Inert Materials (clean loads of either brick, concrete or tiles) – Resident (per tonne rate, loads over 3m3)	\$0.00	\$150.00	Per Tonne (Over 3m3)	Y	Clean Inert Material - Resident - Per Tonne - (Bricks, Concrete or Tiles)
Fridges & Air Conditioners – Non Resident	\$0.00	\$25.00	Per Item	Y	-
Gas Bottles – (up to 9kgs, excludes car gas bottles) – Non Resident	\$0.00	\$10.00		Y	Gas Bottles - (up to 9kgs, not car gas bottles - Non Resident

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
Green Waste – Non Resident – Station Wagon or Equivalent	\$0.00	\$25.00		Y	Mixed Waste - Resident - Station Wagon or Equivalent
Green Waste – Non Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$75.00	Per Cubic Metre ( Up to 1 tonne)	Y	Green Waste - Non Resident - Up to 1 tonne
Green Waste – Non Resident (Min Charge / Boot Load / Up to 0.25m3)	\$0.00	\$12.50	Up to .25m Metre Cubed	Y	-
Green Waste – Non Resident (per tonne rate, loads over 3m3)	\$0.00	\$190.00		Y	Green Waste - Non Resident Rate - Per Tonne
Green Waste – Resident – Station Wagon or Equivalent	\$0.00	\$20.00	Per Load	Y	Mixed Waste - Resident - Station Wagon or Equivalent
Green Waste – Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$60.00	Per Cubic Metre ( Up to 1 tonne)	Y	Green Waste - Resident - Up to 1 tonne
Green Waste – Resident (Min Charge / Boot Load / Up to 0.25m3)	\$0.00	\$10.00	Up to 0.25 Metres Cubed	Y	Mixed Waste - Resident - Station Wagon or Equivalent
Green Waste – Resident (per tonne rate, loads over 3m3)	\$0.00	\$150.00		Y	Green Waste - Resident - Per Tonne
Hard Waste Collection (per collection rate, loads up to 3m3)	\$40.00	\$40.00	Per Load	N	-
Large E Waste Item – Non Resident	\$0.00	\$10.00		Y	Large - E Waste Item
Light Truck & 4WD Tyre – Non Resident	\$0.00	\$20.00	Per Tyre	Y	Light Truck & 4WD Tyre - Non Resident
Mattresses/ Base – Non Resident	\$0.00	\$35.00	Per Mattress	Y	Mattresses/ Base - Non Resident
Medium E– Waste Item – Non Resident	\$0.00	\$5.00		Y	Medium E- Waste Item - Non Resident
Mixed Inert Material or Soil – Non Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$115.00	Per Cubic Metre ( Up to 1 tonne)	Y	Mixed Inert Material Or Soil - Non Resident - Up to 1 Tonne
Mixed Inert Material or Soil – Non Resident (per tonne rate, loads over 3m3)	\$0.00	\$290.00		Y	Mixed Inert Material or Soil - Non Resident - Per Tonne
Mixed Inert Material or Soil – Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$100.00	Per Cubic Metre	Y	Mixed Inert Material Or Soil - Resident - Up to 1 tonne
Mixed Inert Material or Soil – Resident (per tonne rate, loads over 3m3)	\$0.00	\$250.00	Per Tonne	Y	Mixed Inert Material or Soil - Resident - Per Tonne
Mixed Waste – Non Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$85.00	Per Cubic Metre	Y	Mixed Waste - Resident - Station Wagon or Equivalent
Mixed Waste – Non Resident (Min Charge / Boot Load / Up to 0.25m3)	\$0.00	\$25.00	Up to .25 Metres Squared	Y	Mixed Waste - Resident - Station Wagon or Equivalent

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
Mixed Waste – Non Resident (per tonne rate, loads over 3m3)	\$0.00	\$215.00		Y	Mixed Waste - Resident - Station Wagon or Equivalent
Mixed Waste – Resident (m3 rate, loads up to 1 tonne)	\$0.00	\$70.00	Per Cubic Metre	Y	Mixed Waste - Resident - Station Wagon or Equivalent
Mixed Waste – Resident (Min Charge / Boot Load / Up to 0.25m3)	\$0.00	\$17.50		Y	Mixed Waste - Resident - Station Wagon or Equivalent
Mixed Waste – Resident (per tonne rate, loads over 3m3)	\$0.00	\$175.00	Per Tonne (Over 3m3)	Y	Mixed Waste - Resident - Station Wagon or Equivalent
Mixed Waste – Resident (Station Wagon or Equivalent)	\$0.00	\$25.00		N	Mixed Waste - Resident - Station Wagon or Equivalent This fee applies to customers who do not reside in the City of Melton
Non Drum Muster Approved Drums – Non Resident	\$0.00	\$3.00		Y	Non Drum Muster Approved Drums - Non Resident
Non Drum Muster Approved Drums – Resident	\$0.00	\$3.00		Y	Non Drum Muster Approved Drums - Resident
Other Tyres – Non Resident	Other Tyres - Not Bicycle, Car, motorcycle, light truck, 4wd tyres, Truck Tyres up to 1100 mm- Price on Application		Per Tyre	N	Other Tyres - Non Resident
Other Tyres – Resident	Other Tyres - Not bicycle, car, motorbike, light truck, 4wd or Truck Tyres up to 1100 mm. price is on application		Per Tyre	N	Other Tyres - Resident
Rims – Non Resident	\$0.00	\$5.00	Per Rim	Y	Rims - Non Resident
Rims – Resident	\$2.00	\$2.00	Per Rim	N	-
Small E- Waste Item – Non Resident	\$0.00	\$2.00		Y	Small E- Waste Item - Non Resident
Truck Tyre up to 1100mm – Non Resident	\$0.00	\$35.00		Y	Truck Tyre up to 1100mm - Non Resident
Truck Tyres (up to 1100mm) – Resident	\$30.00	\$30.00	Per Tyre	N	-
Car/Motorbike Tyres – Resident	\$10.00	\$10.00	Per Tyre	N	\$ 2.00 surcharge if tyre is still on rim.
Light truck/ 4 Wheel Drive Tyres – Resident	\$15.00	\$15.00	Per Tyre	N	\$ 2.00 surcharge if tyre is still on rim.
Mattresses / Base – Resident	\$30.00	\$30.00	Per Piece	Y	-
Mixed Waste – Non-Resident (Station Wagon or Equivalent)	\$30.00	\$40.00	Per Load	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Engineering**

**Infrastructure Planning**

**Civil**

Engineering Civil Construction Supervision	2.5% Value of Work		Per Item	N	10% of Cost of Lights, Supply and Installation.
Engineering Civil Plan Checking	0.75% Value of Work			N	-
Non Standard Public Lighting	10% of Costs of Lights - Supply & Installation			N	-

**Works Within Road Reserve**

Municipal Road Above 50 km/h – Nature Non Minor Works	\$339.60	\$349.00	Per Works	N	-
Municipal Road Above 50km/h – Nature Minor Works	\$86.70	\$89.00	Per Works	N	-
Municipal Road Above 50km/h – Roadway Minor Works	\$134.40	\$138.00	Per Works	N	-
Municipal Road Above 50km/h – Roadway Non Minor Works	\$622.80	\$639.00	Per Works	N	Municipal Road Speed Limit above 50km/h - Works Other than Minor Works. Conducted on Roadway, shoulder, or pathway. (Asphalt/Gravel Road, kerb & channel, concrete vehicle crossing and footpaths)  Conducted on roadway, shoulder or pathway. (Asphalt/Gravel road, kerb, & channel, concrete vehicle crossing and footpaths 43.1 fee units
Municipal Road Below 50km/h – Roadway Minor Works	\$134.40	\$138.00	Per Works	N	-
Municipal Road Below 50km/h – Nature Minor Works	\$86.70	\$89.00	Per Works	N	-
Municipal Road Below 50km/h – Nature Non Minor Works	\$86.70	\$89.00	Per Works	N	-
Municipal Road Below 50km/h – Roadway Non Minor Works	\$339.60	\$349.00	Per Works	N	-



Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Property Information**

**Property**

Stormwater Legal Point of Discharge	\$141.81	\$145.36	Per Item	N	-
Build over easements	\$75.00	\$150.00	Per Item	N	Prescribed
Property Information		Prescribed	Per Item	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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## Planning Services

### Subdivision Fees

Amendment Subdivision – Class 18	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Subdivision – Class 17	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Subdivision – Class 19	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Subdivision – Class 20	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Subdivision – Class 21	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Subdivision – Class 22	\$1,286.10	\$1,318.10	Per Application	N	-
Subdivision Permit – Class 17	\$1,286.10	\$1,318.10	Per Application	N	-
Subdivision Permit – Class 18	\$1,286.10	\$1,318.10	Per Application	N	-
Subdivision Permit – Class 19	\$1,286.10	\$1,318.10		N	-
Subdivision Permit – Class 20	\$1,286.10	\$1,318.10	Per Application	N	-
Subdivision Permit – Class 21	\$1,286.10	\$1,318.10	Per Application	N	-
Subdivision Permit – Class 22	\$0.00	\$1,318.10	Per Application	N	Subdivision Permit - Class 22

### Planning Applications

Change of Use – Class 1	\$1,286.10	\$1,318.10	Per Application	N	-
Other Development – Class 11	\$1,119.90	\$1,147.80	Per Application	N	-
Other Development – Class 12	\$1,510.00	\$1,547.60	Per Application	N	-
Other Development – Class 13	\$3,330.70	\$3,413.70	Per Application	N	-
Other Development – Class 14	\$8,489.40	\$8,700.90	Per Application	N	-
Other Development – Class 15	\$25,034.60	\$25,658.30	Per Application	N	-
Other Development – Class 16	\$56,268.30	\$57,670.10	Per Application	N	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Planning Applications** [continued]

Single Dwelling – Class 2	\$195.10	\$199.90	Per Application	N	To develop land or use and develop land if a single dwelling per lot and undertake development ancillary to use the land for a single dwelling per lot included in the application (other than a class 7 or 8 permit or permit to subdivide or consolidate land) if the estimated cost is \$10,000 or less
Single Dwelling – Class 3	\$614.50	\$629.40	Per Application	N	-
Single Dwelling – Class 6	\$1,459.50	\$1,495.80	Per Application	N	-
Single Dwelling -Class 4	\$1,257.20	\$1,288.50	Per Application	N	-
Single Dwelling– Class 5	\$1,358.30	\$1,392.10	Per Application	N	-
VicSmart Application – Class 7	\$195.10	\$199.90	Per Application	N	-
VicSmart Application – Class 8	\$419.10	\$429.50	Per Application	N	-
VicSmart Application – Class 9	\$195.10	\$199.90	Per Application	N	-
VicSmart Application – Other than Class 7, 8 or 9	\$0.00	\$199.90	Per Application	N	VicSmart Application Class 10

**Planning Amendments**

Amend or End a Section 173 Agreement	\$643.00	\$659.00	Per Agreement	N	-
Amendment Change of Use– Class 1	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Development other than Single Dwelling – Class 2	\$1,286.10	\$1,318.10	Per Application	N	-
Amendment Other Development – Class 11,12,13,14,15 or 16 permit if cost of development is \$100,000 or less	\$1,119.90	\$1,147.80	Per Application	N	-
Amendment Other Development – Class 11,12,13,14,15 or 16 permit if cost of development is between \$100,000 and \$1,000,000	\$1,510.00	\$1,547.60	Per Application	N	-
Amendment Other Development – Class 11,12,13,14,15 or 16 permit if the cost of development is more than \$1,000,000	\$3,330.70	\$3,413.70	Per Application	N	-
Amendment Single Dwelling – Class 2,3,4,5 or 6 if cost of additional development is more than \$10,000 but not more than \$100,000	\$614.10	\$629.40		N	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Planning Amendments** [continued]

Amendment Single Dwelling – Class 2,3,4,5 or 6 if cost of additional development is more than \$100,000 but not more than \$500,000	\$1,257.20	\$1,288.50	Per Application	N	-
Amendment Single Dwelling – Class 2,3,4,5 or 6 permit if cost of additional development is more than \$500,000	\$1,358.30	\$1,392.10	Per Application	N	-
Amendment Single Dwelling– Class 2,3,4,5 or 6 Permit if cost of additional development is \$10,000 or less	\$195.10	\$199.90	Per Application	N	-
Amendment Single Vic Smart – Class 7	\$195.10	\$199.90	Per Application	N	-
Amendment VicSmart – Class 8	\$419.10	\$429.50	Per Application	N	-
Amendment VicSmart – Class 9	\$195.10	\$199.90	Per Application	N	-

**Other Planning Fees**

Advertising of Planning – Public Notice	\$16.00	\$20.00	Per Notice	Y	-
Advertising of Planning applications – Over 10 notices	\$10.00	\$12.00	Per Letter	Y	-
Application – Property Planning Controls	\$125.00	\$150.00	Per Application	Y	-
Certificate of Compliance	\$0.00	\$333.70	Per Certificate	N	-
Demolition Approval	\$83.10	\$85.20	Per Application	N	-
Other Fees – Combined Permits	Value of the fee is sum of the highest of the fees which would have applied if separate applications were made and 50% of each other fees which would have applied if separate applications were made			N	-
Planning Permit– Application Change of Use	\$0.00	\$1,318.10	Per Permit	N	-
Pre Application – Prior to Application	\$0.00	\$150.00		Y	-
Satisfaction Matter	\$317.90	\$325.80	Each	N	-
Advertising of planning application – up to 10 notices	\$85.00	\$100.00	Per Application	Y	Discretionary fees
Copy of planning Permit (with associated plans) -Other	\$120.00	\$150.00	Per Application	Y	Discretionary fees - Other
Copy of planning Permit (with associated plans) -Residential	\$65.00	\$100.00	Per Application	Y	Discretionary fees - Residential
Development plan approval	\$205.00	\$250.00	Per Application	Y	Discretionary fees
Extension of time	\$145.00	\$175.00	Per Application	Y	Discretionary fees

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Other Planning Fees** [continued]

Planning Controls	\$120 or Planning Controls and Copy of Permit & Plans		Per Application	Y	-
	Discretionary fees				
Precinct plan approval	\$535.00	\$600.00	Per Application	Y	Discretionary fees
Property enquiries & searches	\$135.00	\$150.00	Per Application	Y	Discretionary fees
Request to vary precinct plan approval	\$220.00	\$250.00	Per Application	Y	Discretionary fees
Researching existing use right or non-conforming use right	\$205.00	\$230.00	Per Application	Y	Discretionary fees
Secondary Consent Applications	\$175.00	\$500.00	Per Application	Y	-

**Subdivision Certification**

Amended Certified Plan	\$137.30	\$140.70		N	-
Alteration of Plan	\$108.40	\$111.10		N	-
Certification of Plan of Subdivision	\$170.50	\$174.80	Per Certificate	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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### Community Safety

Interest on Unpaid Money – Section 227 A Local Government Act		Penalty Interest Rate approved by the Attorney General in accordance with Section 2 of the Penalty Interest Rate Act 1983	Per Application	N	-
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### Accommodation

Prescribed Accommodation Premises – Up to 5 people	\$210 plus \$21 Per Additional Person over 5		Per Application	N	-
Prescribed Accommodation Premises – rooming houses Up to 4 people	\$210 plus \$21 Per Additional Person over 5		Per Application	N	-

### Animal Registration

Deceased Refund		Pro Rata 50% of Reduction - Per Half	Per Half	N	-
Pro Rata Registration		Pro Rata Rate 50% Reduction Per Half	Per Half	N	-
Unsterilised Dog – Full Fee	\$141.00	\$150.00	Per Animal	N	-
Unsterilised Dog – Full Fee (Pensioner)	\$70.50	\$75.00	Per Animal	N	-
Unsterilised Cat – Full Fee (Only Animals Register prior to Aug 2011 or exemption)	\$94.50	\$108.00	Per Animal	N	-
Unsterilised Cat – Full Fee (Only Animals Register prior to Aug 2011 or exemption) Pensioner	\$47.25	\$54.00	Per Animal	N	-
Sterilised Dog – Reduced Fee	\$47.00	\$50.00	Per Animal	N	-
Sterilised Dog – Reduced Fee (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Sterilised Cat – Reduced Fee	\$31.50	\$36.00	Per Animal	N	-
Sterilised Cat – Reduced Fee (Pensioner)	\$15.75	\$18.00	Per Animal	N	-
Micro chipped Dog (Registered Prior to 10th April 2013)	\$47.00	\$50.00	Per Animal	N	-
Micro chipped Dog (Registered Prior to 10th April 2013) (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Micro chipped Cat (Registered prior to 10th April 2013)	\$31.50	\$36.00	Per Animal	N	-
Micro chipped Cat (Registered prior to 10th April 2013) (Pensioner)	\$15.75	\$18.00	Per Animal	N	-
Dog kept for breeding by Domestic Animal Business	\$47.00	\$50.00	Per Animal	N	-
Dog kept for breeding by Domestic Animal Business (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Cat kept for breeding by Domestic Animal Business	\$31.50	\$36.00	Per Animal	N	-
Cat kept for breeding by Domestic Animal Business (Pensioner)	\$15.75	\$18.00	Per Animal	N	-
Approved Applicable Obedience Trained Dog	\$47.00	\$50.00	Per Animal	N	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Animal Registration** [continued]

Approved Applicable Obedience Trained Dog (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Unsterilised Working Dog – Livestock	\$47.00	\$50.00	Per Animal	N	-
Unsterilised Working Dog – Livestock(Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Sterilised Working Dog – Livestock	\$47.00	\$50.00	Per Animal	N	-
Sterilised Working Dog – Livestock (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Dangerous Dog – Guard Dog Non-Residential Premises	\$166.00	\$171.50	Per Animal	N	-
Declared Restricted Breed Dog	\$269.50	\$280.00	Per Animal	N	-
Declared Dangerous Dog	\$269.50	\$280.00	Per Animal	N	-
Declared Menacing dog	\$269.50	\$280.00	Per Animal	N	-
Dog > 10 years old	\$47.00	\$50.00	Per Animal	N	-
Dog > 10 years old (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Cat > 10 years old	\$31.50	\$36.00	Per Animal	N	-
Cat > 10 years old (Pensioner)	\$15.75	\$18.00	Per Animal	N	-
FCC, CV or Approved Applicable Organisation Registered Cat	\$31.50	\$36.00	Per Animal	N	-
FCC, CV or Approved Applicable Organisation Registered Cat (Pensioner)	\$15.75	\$18.00	Per Animal	N	-
VCA or Approved Applicable Organisation Registered Dog	\$47.00	\$50.00	Per Animal	N	-
VCA or Approved Applicable Organisation Registered Dog (Pensioner)	\$23.50	\$25.00	Per Animal	N	-
Dog or Cat Surrender Fee	\$0.00	\$0.00	Per Animal	Y	-
Microchip	\$83.00	\$85.50	Per Animal	Y	-

**Animal Adoption**

Adoption Cost for Animal (Male) – Dog	\$311.00	\$311.00	Per Animal	N	-
Adoption Cost for Animal (Female) – Dog	\$373.00	\$373.00	Per Animal	N	-
Adoption Cost for Animal (Male) – Cat	\$60.00	\$60.00	Per Animal	N	Does not include registration fee -Cat
Adoption Cost for Animal (Female) – Cat	\$80.00	\$80.00	Per Animal	N	-

**Building Lodgement**

Request for building Permit information – Regulation 51 (1), (2), & (3)	As per Regulations		Per Information	N	-
Council consent/discretion – Part 5 Siting Requirements (Reg 73-97)	As per Regulations		Per Inspection	N	-
Affected Owners Written Consultation Fee	\$124.50	\$129.00	Per Lodgement	Y	-
Lodgement fees – Other Classes	As per Regulations		Per Lodgement	N	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Building Lodgement** [continued]

Building permit lodgement fees (section 30)	As per Regulations		Per Lodgement	N	-
Council consent/discretion Non – Siting Matters (Reg 310, 513,515,604,801,802, & 806)	As per Regulations		Per Lodgement	N	-
Domestic Building Plans Search Fee (non – refundable)	\$95.50	\$99.00	Per Search	Y	-
Commercial Building Plans Search Fee (non – refundable)	\$184.50	\$191.00	Per Search	Y	-
Copy of Building Permit Form	\$11.40	\$11.80	Per Item	Y	-
Copies of plans (Maximum of 10 A3's) must also include search fee	\$54.00	\$56.00	Per Search	Y	-
Copies of A1 Plans (each)	\$6.00	\$6.30	Per Copy	Y	-
Copies of occupancy Permits must also include search fee	\$27.00	\$27.95	Per Permit	Y	-
Copies of Building Insurance certificate include search fee	\$27.00	\$27.95	Per Certificate	Y	-
Copies of Soil Report must also include search fee	\$54.00	\$56.00	Per Search	Y	-
Copies of Structural Computations must also include search fee	\$82.00	\$85.00	Per Search	Y	-

**Building Permit**

Private function – Seniors Rate	\$233.00	\$233.00	Per Hire	Y	-
Seniors Community Groups – Permanent	\$7.20	\$7.20	Per Hour	Y	-
Domestic Building Work Value of Works < \$50,000	\$3,630.00	\$4,400.00	Per Item	Y	-
Domestic Building Work Value of Works \$50,001 < \$1000,000	\$4,180.00	\$4,950.00	Per Item	Y	-
Domestic Building Work Value of Works \$100,001 < \$250,000	\$4,730.00	\$5,500.00	Per Item	Y	-
Domestic Building Work Value of Works \$250,001 < \$500,000	\$5,280.00	\$6,050.00	Per Item	Y	-
Two storey domestic building work additional fee	\$726.00	\$891.00	Per Item	Y	-
Relocated Dwelling	\$6,050.00	\$6,820.00	Per Item	Y	-
Commercial Building Work < 500 sq. M.	\$4,730.00	\$5,500.00	Per Item	Y	-
Sheds, Verandas, Pergolas, Carport, or Masks, etc	\$1,100.00	\$2,200.00	Per Item	Y	-
Building Permit – Fence	\$1,210.00	\$2,200.00	Per Item	Y	-
Building Permit – Retaining Wall	\$1,430.00	\$2,200.00	Per Item	Y	-
Building Permit – Restump	\$2,420.00	\$3,300.00	Per Item	Y	-
Building Permit – Swimming Pool	\$2,420.00	\$3,300.00	Per Item	Y	Include a Fence
Building Permit – Demolition	\$2,200.00	\$3,300.00	Per Item	Y	-
Building Permit – Temporary Structure & Special Use Permit	\$746.00	\$773.00	Per Item	Y	-
Building Permit – Illegal Building Works	125 % of Permit Fee		Per Item	Y	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Building Permit** [continued]

Building Inspection	\$192.50	\$199.50	Per Inspection	Y	-
Building Notice Administration Fee	\$500.00	\$518.00	Per Inspection	Y	-
Building Inspection Compliance Certificate	\$238.50	\$247.00	Per Inspection	Y	-

**Caravan Parks**

Fixed Statutory Fee	Fixed Statutory Fee			N	-
Transfer – % of Registration	% of Registration			N	-

**Environmental Health**

Copy of Document -Environmental Health Record	\$26.00	\$26.95	Per Application	Y	% of Registration
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**Food Act**

Health Food Act – Class 1	\$780.00	\$810.00	Per Application	N	-
Health Food Act – Class 2	\$700.00	\$730.00	Per Application	N	-
Health Food Act – Class 3	\$350.00	\$365.00	Per Application	N	-
Class 2 & Class 3 Premises (Sporting Body)	25% of Annual Fee		Per Application	N	-
Short term Mobile / Temporary Food Premises >3 months	25% of Annual Fee		Per Application	N	-
Registration Renewal Fee reduced by 25% Per quarter (calendar year)	25% Per Quarter		Per Application	N	-
Water Transport Vehicles – class 3 fee Per vehicle	\$350.00	\$365.00	Per Application	N	-
Application fee for plan assessment FA	\$340.00	\$350.00	Per Application	N	% of Registration
Transfer of Registration FA	% of Registration		Per Application	N	-
Transfer Inspection – within 5 days FA	\$350.00	\$365.00	Per Application	N	-
Transfer Inspection – within 24 hrs FA	\$660.00	\$690.00	Per Application	N	-
Hairdressers once off registration	\$190.00	\$200.00	Per Application	N	-

**Health Act**

Health Act Premises	\$190.00	\$200.00	Per Application	N	-
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Health Act** [continued]

Registration Fees Reduced by 25% per Quarter HA	Registration fees reduced by 25% per quarter (calendar year)		Per Application	N	-
Application fee for plan assessment HA	\$310.00	\$330.00	Per Application	N	-
Transfer of Registration HA	Transfer of registration 50%		Per Application	N	-
Transfer Inspection – within 5 days	\$190.00	\$200.00	Per Application	N	-
Transfer Inspection – within 24 hrs	\$350.00	\$370.00	Per Application	N	-

**Impounded Animals**

Dangerous Dog – Collars	\$50.00	\$50.00	Per Collar	N	-
Dangerous Dogs – Signs	\$70.00	\$70.00		N	Dangerous Dogs - Sign
Impound Livestock – Labour Charge – Business Hours	\$0.00	\$50.00	Per Hour	Y	Hourly charge Council Officer to attend to transportation of animals during normal business hours
Impound Livestock – Labour Charge – Double Time	\$100.00	\$100.00	Per Hour	Y	-
Impound Livestock – Labour Charge -Time & Half	\$0.00	\$75.00	Per Hour	Y	To attend to the transportation of stock by Council Officers outside of business hours
Stock Transportation Fee	Fee Range from \$10 to \$2000- At Cost		Per Animal	N	Contractor Fee - Freight Cost of Contractor
Transport Livestock – Load	\$0.00	\$150.00	Per Load	Y	Transportation of Animals - use of stock trailer
Animal Trap Hire – Deposit	\$52.00	\$54.00	Per Animal	Y	-
Impounded Animal – Release Fee Dog	\$84.00	\$87.00	Per Animal	N	-
Impounded Animal – Release Fee Cat	\$42.00	\$43.50	Per Animal	N	-
Impounded Animal – Daily Fee – Dog	\$16.00	\$17.00	Per Animal	N	-
Impounded Animal – Daily Fee – Cat	\$14.00	\$15.00	Per Animal	N	-
Impounded Livestock – Release Fee (each animal)	\$57.00	\$59.00	Per Animal	N	-
Impounded Livestock – Daily Fee (each animal)	\$16.00	\$17.00	Per Animal	N	-
Registration and Renewal of Premises to Conduct DAB	\$550.00	\$550.00	Per Animal	N	-

**Parking**

Parking Penalty	0.5% of Penalty	Per Penalty	N	Section 87 (4) of the Road Safety Act 1986
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Parking** [continued]

Impounded Vehicle – Small – Release Fee	\$440.00	\$456.00	Per Vehicle	Y	Includes Station Wagons  Small vehicle includes Sedans, Wagons etc.
Impounded Vehicle – Large – Release Fee	\$440.00	\$456.00	Per Vehicle	Y	Includes Vans & Trucks  Large vehicle includes Vans, Trucks etc.
Impounded Vehicle Heavy – Release Fee	Release Fee		Per Vehicle	Y	Vehicle with GVM of 4.5 tonne or more; including cost of towing  Heavy Vehicle - vehicle with a GVM of 4.5 tonnes or more
Impounded Vehicle – Daily Fee	\$21.00	\$21.75	Per Vehicle	Y	-
Parking Permit for People with Disabilities – Replacement of lost or stolen Permits	\$0.00	\$0.00	Per Application	Y	-

**Regulatory Services**

General Inspection Fee	\$145.00	\$150.50	Per Hour	N	-
Late fee % of Registration Fee	Late Fee % of Registration Fee		Per Fee	N	Applies when Registration Fees are not submitted by the due date
Impound Release Fee – Signs, Shopping Trolleys, Local Laws – Release from Impound	\$90.00	\$93.50	Per Trolley	N	-
Permit Application Fee (includes charity bin, display of goods, advertising board/A-frame, caravan, unregistered vehicle, street trade etc.)	\$103.50	\$107.50	Per Permit	N	-
General Local Law Application Fee – Permits – Shipping container up to 7 days	\$31.50	\$33.00	Per Permit	N	-
General Local Law Application Fee – Permits – Shipping container longer than 7 days up to 6 months	\$103.50	\$107.50	Per Permit	N	-
Amendment of an existing Permit	\$50.00	\$52.00	Per Permit	Y	-
Permit Renewal Fee – (Bi-Yearly) Multiple animals	\$80.00	\$107.50	Per Permit	N	-
Multiple Animal Permit Amendment Fee	\$50.00	\$52.00	Per Permit	Y	-
Local Laws Permit – Pro Rata Rate 50% reduction Per half	Pro Rata Rate 50% reduction Per half		Per Permit	N	-

**Septic Tanks**

Septic Tank Application	\$590.00	\$610.00	Per Application	N	-
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Septic Tanks** [continued]

Septic Tank Alteration	\$480.00	\$500.00	Per Application	N	-
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**Council Land**

Permit Application Fee	\$103.50	\$107.50	Per Application	N	-
Bond	\$621.00	\$643.00	Per Application	N	-
Annual fee for Pointer Boards – Real Estate advertising signage	\$518.00	\$537.00	Per Application	N	-
Permit Application Fee for Placement of Tables & Chairs (outdoor eating – street trade) etc.	\$103.50	\$107.50	Per Application	N	-
Annual Renewal Fee (outdoor eating – street trade)	\$103.50	\$107.50	Per Application	N	-
Outdoor eating – Per table (in addition to application fee & renewal fee)	\$26.00	\$26.95	Per Application	Y	-
Outdoor eating – Per chair (in addition to application fee & renewal fee)	\$11.00	\$11.40	Per Application	Y	-
Food Van Sites – Monday to Friday – Annual Permit Fee	Food Van Sites Monday to Friday Annual Permit Fee		Per Application	N	-
Food Van Sites Saturday and Sunday– Annual Permit Fee	\$1,200.00	\$1,200.00	Per Application	N	-
Rubbish Skip / Bulk Waste Container	\$83.00	\$86.00	Per Application	N	-
Hoarding Permit Application Fee	\$197.00	\$204.00	Per Application	N	-
Occupation of Nature Strip / Footpath (eg Site hut)	\$103.50	\$103.50	Per Application	N	-
Parking Bay for Construction Activities Per Day	\$67.50	\$70.00	Per Application	N	-
Bond – Occupation of Nature Strip / Footpath	\$207.00	\$214.50	Per Application	N	-
Use of outdoor eating – Per bench seat (in addition to application fee & renewal fee)	\$21.00	\$21.75	Per Application	N	-
Per A-frame – (Street trade – Application on its own with no Outdoor eating – No additional fee if Outdoor eating application made)	\$103.50	\$107.50	Per Application	N	-
Busking, Soliciting, Pop up stalls, Sale of goods, Street selling collections and Distribution	\$103.50	\$107.50	Per Application	N	-
Permit Application Fee – Circus	\$103.50	\$107.50	Per Application	N	-
Rent Per day – Circus	\$217.50	\$225.50	Per Application	Y	-
Bond – Circus	\$3,315.00	\$3,435.00	Per Application	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Swimming Pools**

Lodgement of Compliance Certificate	\$0.00	\$20.40	Per Certificate	N	Lodgement of Compliance Certificate
Lodgement of Non Compliance Certificate	\$0.00	\$386.00	Per Certificate	N	Lodgement of Non Compliance Certificate
Registration of Swimming Pool/Spa	\$0.00	\$31.80	Per Pool/Spa	N	Registration of Swimming Pool or Spa
Search for Swimming Pool	\$47.20	\$47.20	Per Application	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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## Community Services Management

### Community Care

#### Community Participation

Seniors Exercise Programs	Cost \$3.00 to \$10.00 Depending on the Activity	Per Program	N	-
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#### Community Transport

Senior Community Transport	\$1.50	\$1.60	Per Trip	N	-
Hire of Community Bus – Bond	\$194.00	\$201.00		N	-
Hire of Community Bus – Daily Fee	\$61.00	\$63.50	Daily Use	Y	-
Hire of Community Bus – Overnight Fee	\$145.00	\$150.50		Y	-
Hire of Community Bus – Bond 5 hours	\$194.00	\$201.00		N	-
Hire of Community Bus – Fee 5 hours	\$30.50	\$32.00		Y	-
Excess applicable for Insurance	\$500.00	\$500.00		N	-
Fuel Replacement & Administration Cost	\$48.50	\$50.50	Per Litre	Y	-
Damage – Internal or External	Charges for internal or external damage to Community Bus		Associated Cost	Y	Associated Cost
Late Cancellation	Full scheduled booking fee		Full Scheduled Cost	Y	-

#### Volunteer Transport

Volunteer Transport – Low Fee Range	Charge for Volunteer Transport - Low Fee Range Range from \$1.60 to \$11.20	Per trip	N	Dependent on Destination
Volunteer Transport – Medium Fee Range	Charge for Volunteer Transport - Medium Fee Range Fee Range from \$1.60 to \$11.20	Per trip	N	Dependent on Destination

#### Care Melton Expo

Care Expo Site Fee	\$150.00	\$150.00	Per Stall	Y	-
Exhibitor cancellation fee	\$322.00	\$322.00		Y	-

#### Men's Shed

Men's Shed – Session	Dependent on Activity - Per Session Fee Range \$2.50 To \$22.75	Per Session	N	-
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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### Community Home Support

#### CHSP – Social Support

Social Support Individual – High Fee Range	\$51.50	\$51.50	Per Session	N	-
Social Support – High Fee Range Community Based	\$97.50	\$101.00	Per Session	N	Outing including meal
Social Support – Low Fee Range Community Based	\$23.00	\$23.85	Per Session	N	Outing including meal
Social Support – Medium Fee Range Community Based	\$23.50	\$24.00	Per Session	N	Outing including meal
Support for Carers Program – Low Fee Range	\$23.50	\$24.00	Per Session	N	-
Social Support Individual – Low Fee Range	\$4.90	\$5.00	Per Session	N	-
Social Support Individual – Medium Fee Range	\$6.90	\$7.20	Per Session	N	-

#### CHSP – Social Support (Centre Based)

Social Support – High Fee Range Centre Based	\$126.50	\$131.00	Per Session	N	-
Social Support – Low Fee Range Centre Based 1	\$6.00	\$6.00	Per Session	N	-
Social Support – Medium Fee Range Centre Based 1	\$6.00	\$6.00	Per Session	N	-
Social Support – Low Fee Range Centre Based 2	\$4.90	\$6.00	Per Session	N	-

#### Domestic Assistance

Domestic Assistance – High Fee Range	\$49.50	\$51.50	Per Hour	N	-
Domestic Assistance – Low Fee Range	\$6.10	\$6.40	Per Hour	N	Charge for Late Cancellation
Domestic Assistance – Medium Fee Range	\$10.00	\$10.40	Per Hour	N	-

#### Food Services

Food Service – High Fee Range	\$27.50	\$28.50	Per Meal	N	-
Food Service – Low Fee Range	\$8.40	\$8.70	Per Meal	N	-
Food Service – Medium Fee Range	\$8.40	\$8.70	Per Meal	N	-

#### Personal Care

Personal Care – High Fee Range	\$49.50	\$51.50	Per Hour	N	-
Personal Care – Low Fee Range	\$4.90	\$5.10	Per Hour	N	-
Personal Care – Medium Fee Range	\$6.90	\$7.20	Per Hour	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Respite Care**

Respite – High Fee Range – In Home	\$49.50	\$51.50	Per Hour	N	-
Respite – Low Fee Range – In Home	\$3.40	\$3.60	Per Hour	N	-
Respite – Medium Fee Range – In Home	\$4.90	\$5.10	Per Hour	N	-

**Property Maintenance**

Property Maintenance – High Fee Range	High Fee Range including costs for materials - Minimum time - 1 hour	Per Hour	N	Minimum charge is \$49.50 per hour plus additional costs for materials
Property Maintenance – Low Fee Range	Low Fee Range including costs for materials - Minimum time - 1 hour	Per Hour	N	Minimum charge is \$10.10 per hour plus additional costs for materials
Property Maintenance – Medium Fee Range	Medium Fee Range including costs for materials - Minimum time - 1 hour	Per Hour	N	Minimum charge is \$18.70 per hour, plus additional cost for materials



Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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## Community Planning

### Community Facilities

#### Melton Community Hall

PA System/Audio system – (no operator inc. Lectern and Microphone and access to lighting controls) – Commercial OR Private function	\$132.50	\$137.50	Per Hire	Y	-
PA System/Audio system – (no operator Inc. Lectern and Microphone and access to lighting controls) – Community group/Community agency	\$78.50	\$81.50	Per Hire	Y	-
Staff: Set Up / Service Per Officer/Per Hour	\$49.00	\$51.00	Per Hour	Y	-
Day booking (prior to 5pm) – Commercial OR Private function	\$91.00	\$94.50	Per Hour	Y	-
Day booking (prior to 5pm) – Community group/Community agency	\$53.50	\$55.50	Per Hour	Y	-
Evening booking (after 5pm) – Commercial OR Private function	\$103.00	\$107.00	Per Hour	Y	-
Evening booking (after 5pm) – Community group/Community agency	\$61.50	\$64.00	Per Hour	Y	-
Bond for Auditorium	\$518.00	\$500.00	Per Booking	N	-
Bond for Auditorium – Meeting Rooms	\$207.00	\$200.00	Per Booking	N	-
Meeting room 1 or 2/3 – Community group/Community agency – Per Hour	\$16.60	\$17.20	Per Hour	Y	-
Meeting room 1 or 2/3 – Community group/Community agency – Per Day	\$82.50	\$85.50	Per Day	Y	-
Meeting room 1, or 2 /3 – Commercial – Per Day	\$112.50	\$116.50	Per Day	Y	-
Meeting room 1, or 2 /3 – Commercial – Per Hour	\$22.50	\$23.30	Per Hour	Y	-
Meeting Room 4 – Commercial rate – Per Day	\$170.00	\$176.00	Per Day	Y	-
Meeting Room 4 – Commercial rate – Per Hour	\$34.00	\$35.50	Per Hour	Y	-
Meeting room 4 – Community group/Community agency Per Day	\$112.50	\$116.50	Per Day	Y	-
Meeting room 4 – Community group/Community agency – Per Hour	\$22.50	\$23.30	Per Hour	Y	-

#### Melton Library & Learning Hub

#### Caroline Springs Civic Centre

#### Melton Seniors Community Learning

Permanent Community Room Hire – Community group	\$10.40	\$10.80	Per Hour	Y	-
Casual User Insurance	\$28.50	\$29.50	Per Hour	Y	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Melton Seniors Community Learning** [continued]

Community Room hire – Casual Community Agency User (other than Seniors groups)	\$19.20	\$20.00	Per Hour	Y	-
Community Room hire – Casual Community User (other than Seniors groups)	\$15.00	\$15.60	Per Hour	Y	-
Community Room hire – Casual User Bond/Private function bond	\$518.00	\$500.00	Per Hire	N	-
Community Room hire – Permanent and Casual Commercial Users OR Private function before 5pm (other than Seniors groups)	\$28.50	\$29.50	Per Hour	Y	-
Community Room hire – Permanent Community Agency users (other than Seniors groups)	\$13.80	\$14.40	Per Hour	Y	-
Community Room hire – Permanent Community Users (other than Seniors groups)	\$10.40	\$10.80	Per Hour	Y	-
Function hire after 5pm (other than Seniors groups)	\$59.50	\$62.00	Per Hour	Y	-

**Community Centres**

After Function Hire Clean	\$119.00	\$123.50	Per Hire	Y	-
After Function Inspection	\$56.00	\$58.00	Per Hire	Y	-
Insurance Casual User	\$28.50	\$29.50	Per Hire	Y	-
Community Room – Casual Community Agency User	\$19.20	\$20.00	Per Hour	Y	-
Community Room – Casual Community User	\$15.00	\$15.60	Per Hour	Y	-
Community Room – Casual User Bond	\$518.00	\$500.00	Per Hire	N	-
Community Room – Permanent and Casual Commercial Users OR Private function before 5pm	\$28.50	\$29.50	Per Hour	Y	-
Community Room – Permanent Community Agency users	\$13.80	\$14.40	Per Hour	Y	-
Community Room – Permanent Community Users	\$10.40	\$10.80	Per Hour	Y	-
Community Room – Function Hire after 5pm	\$59.50	\$62.00	Per Hour	Y	-
Meeting Room hire (<20 capacity) – Casual Community Agency Users	\$14.40	\$15.00	Per Hour	Y	-
Meeting Room hire (<20 capacity) – Casual Community Users	\$11.00	\$11.40	Per Hour	Y	-
Meeting room hire (<20 capacity) – Casual User Bond	\$207.00	\$200.00	Per Hire	N	-
Meeting Room hire (<20 capacity) – Permanent and Casual Commercial Users	\$25.50	\$26.40	Per Hire	Y	-
Meeting Room hire (<20 capacity) – Permanent Community Agency Users	\$10.40	\$10.80	Per Hour	Y	-
Meeting Room hire (<20 capacity) – Permanent Community Users	\$8.80	\$9.20	Per Hour	Y	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Community Centres** [continued]

Office Hire in Community Facilities	\$53.50	\$55.50	Per Day	Y	-
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**Neighbourhood House**

Casual Community – Room Hire – Community Agency	\$19.20	\$20.00	Per Hour	Y	-
Casual Community Room Hire – Community Group	\$15.00	\$15.60	Per Hour	Y	-
Class Fee	Fee for Class		Per Hour	Y	Dependent on Program 75% of Tutor Cost
Permanent & Casual Commercial Room Hire	\$28.50	\$29.50	Per Hour	Y	-
Permanent Community Room Hire – Community Agency	\$13.80	\$14.40	Per Hour	Y	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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## Families & Children

### Early Childhood Programs

#### Family Day Care Services

Booked Core Hours – 8am to 6pm	Fee Range (Hourly Rate) \$6.80 to \$9.20		Per Hour	N	-
Booked Non Core Hours – 6pm to 8am	Fee Range (Hourly Rate) \$7.45 to \$9.65		Per Hour	N	-
Booked Weekend Care	Fee Range (Hourly Rate) \$9.55 to \$21.30		Per Hour	N	-
Casual Care – Weekdays	Fee Range (Hourly Rate) \$11.35 to \$15.50		Per Hour	N	-
Casual Care – Weekends	Fee Range (Hourly Rate) \$13.55 to \$21.30		Per Hour	N	-
Meals – Breakfast	Charge Range \$3.25 to \$5.45		Per Meal	N	-
Meals – Dinner	Charge Range \$6.50 to \$8.00		Per Meal	N	-
Meals – Lunch	Charge range \$5.00 to \$8.00		Per Meal	N	-
Meals – Snack	Charge Range \$2.60 to \$3.30		Per Meal	N	-
Merchandise– Receipt Book	\$12.40	\$12.70	Per Book	Y	-
Public Holiday In Care	Fee Range (Hourly Rate) \$12.40 to \$21.30			N	-
Timesheet Book	\$18.60	\$19.00	Per book	N	-
Transport – Local Trip	Charge Range \$3.70 to \$5.45		Per Trip	N	-
Administration Levy	\$2.05	\$2.15	Per Hour	N	Per Hour Per Child nil capping
Educator Levy	\$0.25	\$0.25	Per Hour	N	Per Hour Per Child nil capping

#### Occasional Care Services

3 hour session	\$26.00	\$45.00	Per hour Per child	N	-
3.5 hour session	\$30.00	\$52.50	Per child	N	-
4 hour session	\$34.00	\$60.00	Per child	N	-
Late pick up fee	\$11.00	\$15.00	Per child Per 15 minutes	N	-
Orientation session	\$11.00	\$15.00	Per session	N	-

#### Kindergarten Enrolments

Administration Levy for Enrolling in Kindergarten	\$29.00	\$30.00	Per child	N	-
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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Vacation Care**

Centre Days	\$72.50	\$75.00	Per child	N	-
Excursions	\$33.50	\$34.70	Per child	N	Maximum
Incursions	\$23.00	\$23.80	Per child	N	Minimum
Late Enrolment Fee	\$22.00	\$22.00	Per booking	N	-
Late Pickup Fee	\$5.00	\$5.00	Per child Per minute	N	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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### Recreation & Youth

Office/Workstation Hire – Melton Youth Services – Permanent Agency User	\$0.00	\$1,395.00	Per Day	Y	Office/Workstation Hire - Melton Youth Services - Permanent Agency User
Office/Workstation Hire – Youth Services – Permanent Agency User	\$0.00	\$6,960.00	Annual – 5 days per week	Y	Office/Workstation Hire - Youth Services - Permanent Agency User
Teenage Holiday Program	Fee Range \$5 to \$40- dependent on activity		Per Participant	Y	-

### Athletic Facilities

Carnivals – Regional association/combined schools carnival hire fee	\$440.00	\$456.00	Per Event	Y	Maximum 6 hours Hire fee per carnival (max 6 hrs booking)
Casual use/training – commercial use (including PT, coaches) and community use from outside the municipality (including schools, clubs)	\$75.00	\$78.00	Per Event	Y	-
Casual use/training (local schools and clubs)	\$50.00	\$52.00	Per hour	Y	-
School Carnivals – Local Schools	\$295.00	\$306.00	Per event	Y	Hire fee per carnival for local schools (max 6 hrs booking)
School Carnivals – users from outside the municipality	\$394.00	\$408.00	Per event	Y	Hire fee per carnival for schools outside the municipality (max 6 hrs booking)
Standard equipment hire (Core equipment)	\$197.00	\$205.00	Per event	Y	Equipment hire fee for carnivals (max 6 hrs booking)

### School Carnivals

### Training

### Caroline Springs Leisure Centre

Court 1: Show Court: courtside seating Capacity – 300 – Commercial	\$68.00	\$70.50	Per event	Y	Commercial Organisation Fee
Café (meetings / hire): Booking Per Hour	\$36.00	\$36.00	Per hour	Y	-
Café (meetings / hire): Booking Per Hour – Commercial	\$56.50	\$58.50	Per hour	Y	-
Court 1: Show Court: courtside seating Capacity – 300 – Community	\$41.00	\$42.50	Per hour	Y	-
Court 2 & 3: Booking Per Hour – Commercial	\$68.00	\$70.50	Per hour	Y	-
Court 2 & 3: Booking Per hour – Community Group	\$41.00	\$42.50	Per hour	Y	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Caroline Springs Leisure Centre** [continued]

Events / Functions: Bonds – Community Group	\$1,140.00	\$1,180.00	Per booking	Y	-
Events / Functions: Bonds	\$586.00	\$586.00	Per booking	Y	-
Events / Functions: Monday – Friday (5pm – 12am – 7hrs) Community	\$397.00	\$397.00	Per booking	Y	-
Events / Functions: Monday – Friday (5pm – 12am – 7hrs)	\$663.00	\$663.00	Per booking	Y	-
Events / Functions: Saturday, Sunday & public holidays (10am – 12am = 14hrs)	\$730.00	\$730.00	Per booking	Y	-
Events / Functions: Saturday, Sunday and public holidays (10am – 12am = 14hrs)	\$1,140.00	\$1,140.00	Per booking	Y	-
Bonds – MIRC	\$1,035.00	\$1,075.00	Per booking	Y	-
Bonds – MIRD Community	\$520.00	\$539.00	Per booking	Y	-
Court 1: Show Court: courtside seating Capacity – 300 Commercial	\$68.00	\$70.50	Per hour	Y	-
Court 1: Show Court: courtside seating Capacity – 300	\$41.00	\$42.50	Per hour	Y	-
Court 2 & 3: Booking Per hour – Commercial	\$68.00	\$70.50	Per hour	Y	-
Court 2 & 3: Booking Per hour	\$41.00	\$42.50	Per hour	Y	-
General Purpose Room Capacity – 80: Booking Per hour – Commercial	\$53.00	\$55.00	Per hour	Y	-
General Purpose Room Capacity – 80: Booking Per hour	\$33.00	\$34.50	Per hour	Y	-

**Hire****Events****Recreation Reserves**

Casual Pavilion Hire	\$0.00	\$10.60		Y	Casual Pavilion Hire
Bond for hire	\$501.00	\$500.00	Per booking	Y	Refundable
Cleaning after Pavilion Hire	\$117.00	\$121.50	Per event/hire	Y	-
Hard Court Hire (Tennis & Netball) – Casual users from outside the municipality	\$12.60	\$13.20	Per Court Per Hour	Y	-
Hard Court Hire (Tennis & Netball) – Commercial Use	\$340.00	\$340.00	Per month	Y	-
Hard Courts (Tennis & Netball) – Seasonal use local sporting clubs	\$410.00	\$425.00	Per unit	Y	-
Sports Lighting	\$25.00	\$25.00	Per hour	Y	-
Sportsground Hire (Grass) – Casual users from outside the municipality	\$27.00	\$27.00	Per hour	Y	-
Sportsground Hire (Grass) – Commercial Use, Coaching, Academies, Events	\$220.00	\$220.00	Per Week	Y	-
Sportsground Hire (Grass) – Personal Trainers	\$110.00	\$110.00	Per Month	Y	-

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Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Recreation Reserves** [continued]

Seasonal Use (Sportsgrounds) – local sporting clubs	\$410.00	\$425.00	Per unit	Y	Includes Pavilion and Ground (Grass and Synthetic Surfaces) Use
Synthetic Sportsground Hire – users from outside the municipality	\$78.00	\$80.00	Per hour	Y	-
Synthetic Sportsground Hire – City of Melton Schools and Clubs	\$25.00	\$25.00	Per hour	Y	Hire of synthetic sportsground per hour - does not include lighting or pavilion access



Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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## Libraries

### Libraries Services

#### Consumables

Basic Ear Phones	\$1.80	\$1.89	Each	Y	-
USB 8GB	\$8.60	\$8.90	Each	Y	-
Library Bags	\$2.00	\$2.00	Per bag	Y	-

#### Programs

Annual charge for book club membership	\$53.50	\$55.50	Per Person	Y	-
Per Person for some events and programs	Minimum Charge \$2.00. Charge varies depending on program.		Per Person	Y	-
Annual charge for book club membership – concession	\$42.50	\$44.00	Per Person	Y	New Fee

#### Faxing

Sending ISD	Minimum charge \$11.00 for 2 pages or part. Each additional page \$1.60 inc GST.	First 2 pages + \$1.60 inc GST for each additional page	Y	-
Receiving or sending fax to a local or interstate number	Minimum charge \$4.50 for 10 pages or part. Each additional page \$0.50 plus GST.	First 10 pages + \$0.50 for each additional page	Y	-

#### Membership

Replacement of membership card	\$2.30	\$2.40	Per item	Y	Replacement cost for lost, damaged or stolen library card.
Charge for late library item returns	\$0.20	\$0.20	Per item Per day	N	.
Inter-Library Loan requests outside of Swift Consortium	\$16.50	\$16.50	Per item	Y	This is the standard national rate for Inter-library loans, however the library passes on to customers any further charges levied by the lending library.
Lost Damaged & Stolen Items	Replacement cost for lost, damaged or stolen library items as recorded on the library database.			Y	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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**Photocopying/Printing**

Black and white A3	\$0.40	\$0.40	Per page	Y	-
Black and white A4	\$0.20	\$0.20	Per page	Y	-
Colour A3	\$2.00	\$2.00	Per page	Y	-
Colour A4	\$1.00	\$1.00	Per page	Y	-

**Venue Hire**

Workstation Licence – Per Calendar Year	\$0.00	\$7,200.00	Per Workstation	Y	-
Workstation Licence – Per Quarter	\$0.00	\$1,800.00	Per Workstation	Y	Workstation licence - per quarter Quarterly Licence fee for community service organisation, use of one desk in co working space.
Bond – after hours	\$219.50	\$227.00	Per Booking	N	-
Staff setup/Clean– Per Hour	\$49.00	\$51.00	Per Hour	Y	Per Staff officer
Balam Balam Seminar room – Commercial rate – Per Day	\$477.00	\$492.00	Per Day	Y	-
Balam Balam Seminar room – Commercial rate – Per Hour	\$95.50	\$98.50	Per Hour	Y	-
Balam Balam Seminar room – Community group/Community agency – Per Day	\$238.50	\$246.00	Per Day	Y	-
Balam Balam Seminar room – Community group/Community agency	\$48.00	\$49.50	Per Hour	Y	-
Butler AV room – Commercial – Per Day	\$205.50	\$212.00	Per Day	Y	-
Butler AV room – Commercial – Per Hour	\$41.50	\$43.00	Per Hour	Y	-
Butler AV room – Community group/Community agency – Per Day	\$101.50	\$105.00	Per Day	Y	-
Butler AV room – Community group/Community agency – Per Hour	\$20.50	\$21.00	Per Hour	Y	-
Double training room – Commercial – Per Day	\$329.00	\$339.00	Per Day	Y	-
Double training room – Commercial – Per Hour	\$66.00	\$68.00	Per Hour	Y	-
Double training room – Community group/Community agency – Per Day	\$159.00	\$164.00	Per Day	Y	-
Double training room – Community group/Community agency – Per Hour	\$32.00	\$33.00	Per Hour	Y	-
Meeting room (8 maximum capacity) – Commercial Per Day	\$112.50	\$116.00	Per Day	Y	-
Meeting room (8 maximum capacity) – Commercial Per Hour	\$22.50	\$23.50	Per Hour	Y	-
Meeting room (8 maximum capacity) – Community group/Community agency – Per Hour	\$82.50	\$85.00	Per Hour	Y	-
Meeting room (8 maximum capacity) – Community group/Community agency – Per Hour	\$16.60	\$17.20	Per Hour	Y	-

continued on next page ...

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
------	----------------------------------	----------------------------------	------	-----	-------------

**Venue Hire** [continued]

Training/meeting room (20-25 maximum capacity) – Commercial Per Day	\$170.00	\$175.50	Per Day	Y	-
Training/meeting room (20-25 maximum capacity) – Commercial Per Hour	\$34.00	\$35.50	Per Hour	Y	-
Training/meeting room (20-25 maximum capacity) – Community group/Community agency Per Day	\$112.50	\$116.00	Per Day	Y	-
Training/meeting room (20-25 maximum capacity) – Community group/Community agency Per Hour	\$22.50	\$23.00	Per Hour	Y	-
Triple training room – Commercial Per Day	\$351.00	\$362.00	Per Day	Y	-
Triple training room – Commercial Per Hour	\$70.50	\$73.00	Per Hour	Y	-
Triple training room – Community group/Community agency Per Day	\$205.50	\$212.00	Per Day	Y	-
Triple training room – Community group/Community agency Per Hour	\$41.50	\$43.00	Per Hour	Y	-
Laptop Hire	\$2.70	\$2.80	Per Hire	Y	-

Name	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Unit	GST	Description
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### Freedom of Information

Freedom Of Information – Application Fee	\$28.90	\$29.90	Per Application	N	-
Freedom of Information – Charge for Search and Supervision	\$21.70	\$22.20	Per hour / Part Hour	N	-
Freedom Of Information Photocopying – Colour	\$1.10	\$1.10	Per Copy	N	-
Freedom Of Information Photocopying – A3 Copy	\$0.60	\$0.60	Per Copy	N	-
Freedom Of Information Photocopying – A4 Copy	\$0.20	\$0.20	Per Copy	N	-

\*\*Council Fees and Charges that are statutory in nature are subject to change.

# Strategic Resource Plan 2020/21 to 2023/24



A thriving community where everyone belongs



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## 1.0 EXECUTIVE SUMMARY

The key elements of Melton City Council's Strategic Planning Framework are our Council Plan, Strategic Resource Plan and the Annual Budget. In accordance with The Local Government Act 1989, and the Local Government (Planning and Reporting Regulations 2014 (the Regulations). The Strategic Resource Plan must be reviewed and adopted by Council by 31 August 2020.

The Strategic Resource Plan provides direction in future service planning and is a critical tool in identifying and managing Council's financial risks. The Plan informs Council decision-making in areas such as service levels, infrastructure management, rating strategy and investment targets, and then reflects the future impact of those decisions. The Plan also provides the long term, prudent and 'sustainable' financial framework within which Council will develop, consider and adopt the 2020/21 Budget.

Within this report there are some specific projects detailed, (i.e. Capital Works of \$419.5 million over the 5 years from 2019/20 to 2023/24 see pages 7 and 17). It should be noted however that this financial strategy does not attempt to set in concrete any item in particular, rather it provides a financial framework that shows the amount of funds Council will have at its discretion over a period. It is in this way that financial modeling can be undertaken as project costs are firmed and submitted to the annual budget process.

Council, in adopting a long-term financial strategy (and carrying out regular reviews) is ensuring financial resources are available over the long term. It also reinforces the Council's ability to renew the required infrastructure and fund new capital works, plus adequately resource the business plans contained in the Council Plan enabling the overarching Council vision to become a reality.

Strong financial management is necessary ingredient for Local Government and in particular for Melton City Council which is currently in an environment of rapid growth with increasing demand for facilities and services for the growing community.

The overall objective of the SRP is financial sustainability in the medium term, while still providing sufficient resources to achieve the council plan strategic objectives. The key objectives which underpin the SRP over the next four years are:

- achieve a moderately positive adjusted underlying result;
- achieve a balanced budget on a cash basis;
- maintain existing service levels; and
- meet Councils' asset renewal requirements.

In preparing the SRP, council has also been mindful of the need to comply with the principles of sound financial management in the Act which requires council to:

- prudently manage financial risks relating to debt, assets and liabilities;
- provide reasonable stability in the level of rate burden;
- consider the financial effects of council decisions on future generations;
- provide full, accurate and timely disclosure of financial information; and
- reduce debt to a low and moderate level to allow capacity to fund future infrastructure.

In turn, specific financial goals have been established to support management and Council decision making, and to track progress against objectives.

These goals are:

- Sustain underlying surplus from annual operations during the currency of this Strategic Resource Plan;
- Maintain a balanced cash budget;
- Maintain a minimum working capital of \$3.5 million; and
- Maintain growth in net assets.

How the plan was developed

This SRP has been developed through a rigorous process and is based on the following key information:

- audited financial statements as at 30 June 2019;
- assumptions provided by Councils' Capital Projects team about requirements for future asset renewal, expansion, upgrade and new assets;
- assumptions provided by finance regarding future changes in assets, liabilities and equity; and
- information provided by the executive management team and Council.

There are a number of assumptions underlying the forecasts for income, expenditure, assets, liabilities, equity, cash, capital works expenditure and human resources included in the SRP. These assumptions have been derived from the following sources:

- assessment of the current financial position;
- scan of the external economic environment;
- forecast changes in population and demographics; and
- advice from officers responsible for service and capital works planning and delivery.

The Strategic Resource Plan is not a static document, but is reviewed at least annually as part of Council's strategic planning and budget process and is updated to reflect changing internal and external circumstances.



**2.0 FINANCIAL PERFORMANCE**

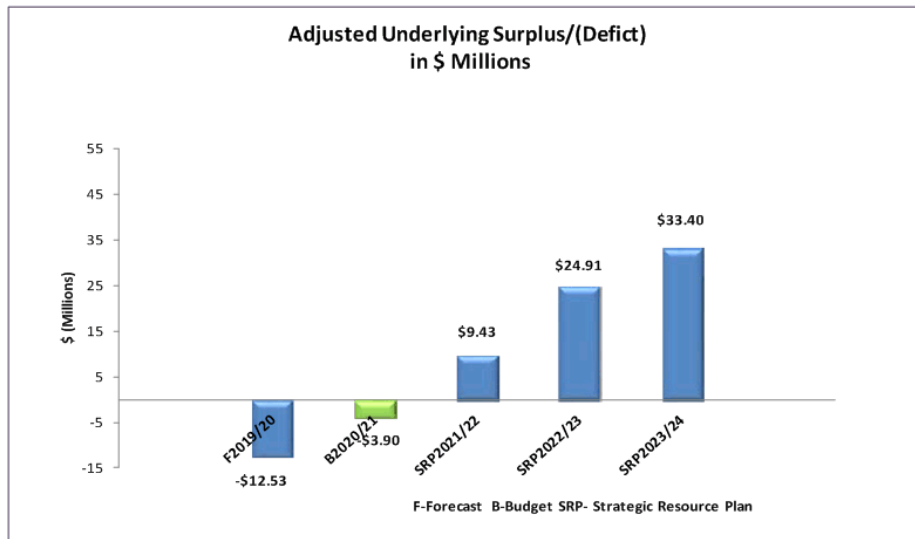
Financial performance refers to the net outcome of all revenues and expenditure from Council’s operating activities during a financial year. It is presented in the Budgeted Income Statement in terms of both an underlying surplus or deficit and also a comprehensive result.

The underlying result is the net surplus or deficit for the year adjusted for non-cash developer contributions, capital grants and other once-off adjustments. It is a measure of financial sustainability, as it is not impacted by non-recurring or once-off items of revenues and expenses, which can often mask the operating result.

The Council is in a period of rapid growth and while this is expected to extend well into the next decade, the magnitude and pace of the projected growth poses significant challenges to Council.

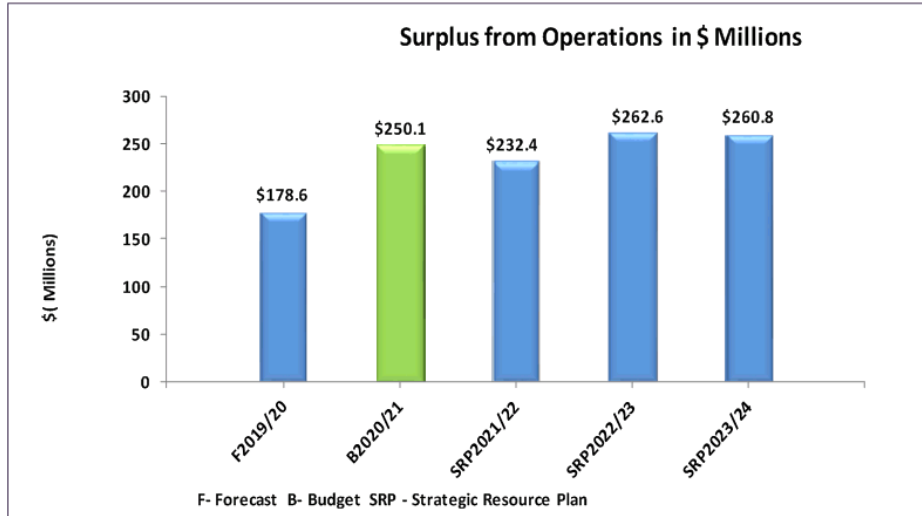
The Council’s operating result is projecting a underlying deficit of \$3.9 million in 2020/21 mainly due to the impact of Covid-19 pandemic, however the Council’s strong financial management, good governance practices and reserves will ensure that we emerge strongly with a significant turnaround in the medium term with underlying surplus projected at \$9.4m in 2021/22 to \$33.4 million by 2023/24.

The higher levels of growth projected is expected to yield significant increase in the underlying results during the currency of this Strategic Resource Plan.

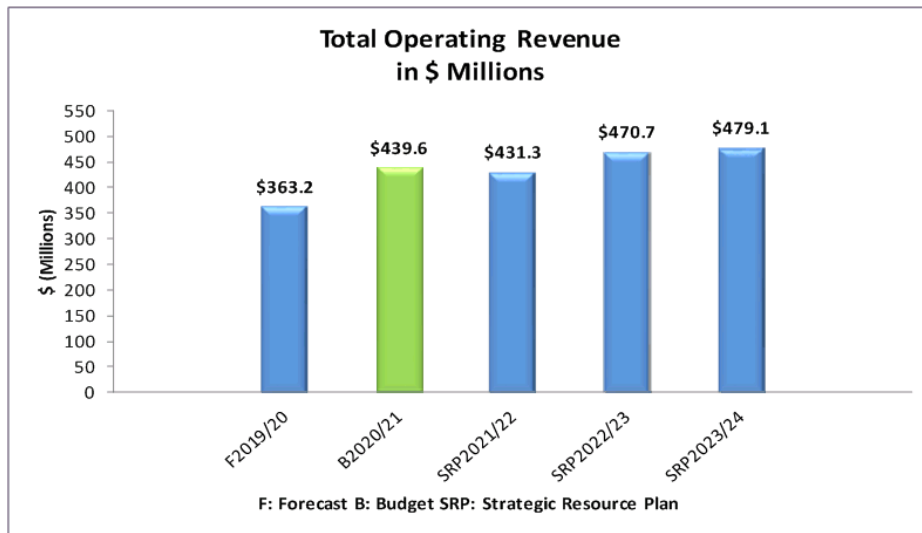


The comprehensive surplus from operations is the total after accounting for both operating and non operating items. These include capital grants and contributed assets.

Council’s comprehensive surplus before revaluation increment varies year by year depending on the level of land sales cash and non-cash contributions. The comprehensive surplus before revaluation adjustments is projected to move from \$178.6 million in 2019/20 to \$260.8 million by 2023/24.



Total revenue is projected to increase from a forecast \$363.2 million in 2019/20 to \$479.1 million by 2023/24. As stated earlier the variability in revenue is highly influenced by the level of monetary, non-monetary contributions and land sales revenue.



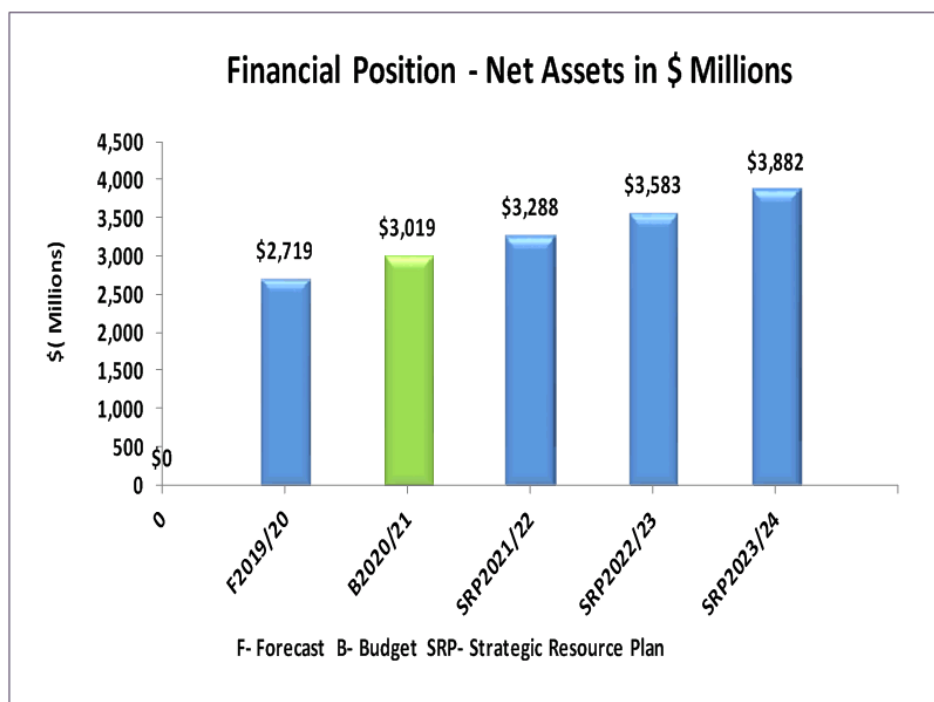
Other assumptions built in for revenue and operating expenditure are discussed in detail under Section 8, Assumptions on Pages 9 to 13.

**3.0 FINANCIAL POSITION**

Financial Position refers to a “snap shot” of all assets (what Council owns) and Liabilities (what Council owes) at the end of the financial year. It is presented as the Budgeted Balance Sheet and the reported net assets (i.e. Assets less Liabilities), representing the net worth, or value of Council.

The Current (Liquidity) Ratio (or Current assets over Current Liabilities) measures the liquidity situation of Council, or our ability to meet short term (less than twelve months) financial obligations. Throughout the planning period, Council’s liquidity ratio far exceeds the target ratio of 2.5 times current liability. The projected ratio from 2019/20 to 2023/24 is between of 6.4 to 11.6.

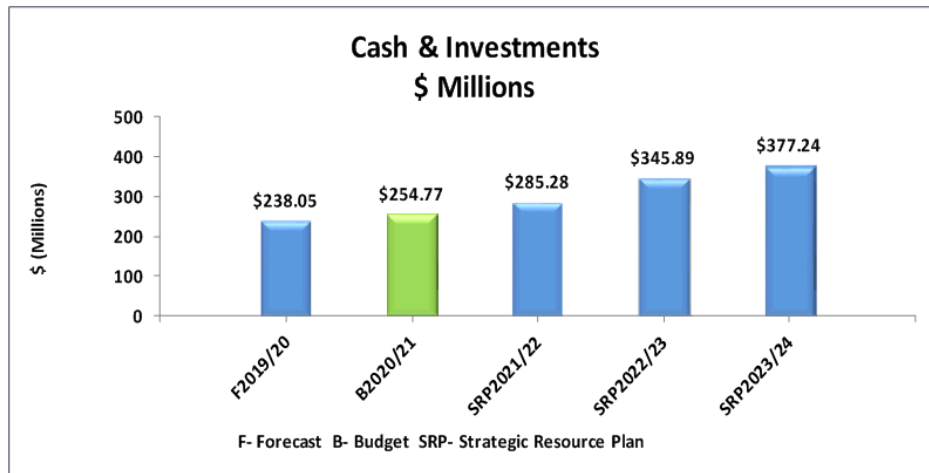
Council’s net assets will increase in value from a forecast \$2.72 billion in 2019/20 to \$3.88 billion by 2023/24. This is a net increase of \$1.16 billion reflecting the net outcome of annual capital expenditure, contributed assets, asset disposals, depreciation including the impact of asset revaluations.



**4.0 CASH FLOW**

Cash flow refers to the inflows and outflows of cash during the financial year in the performance of all activities. The Budgeted Cash Flow Statement presents this information in three main areas – operating activities (i.e. normal receipts and payments from operations), investing activities (addition and disposal of non current assets) and financing activities (loan borrowings and repayments). The statement explains the reasons for movement in cash reserves between the start and end of year.

The Council cash holding during the planning period is shown below. Cash and equivalents at end of the year depends heavily on the level of capital expenditure budgeted in each year. The projected balances are based on the assumption that the Capital expenditure budgeted for the year will be completed before the end of the financial year.

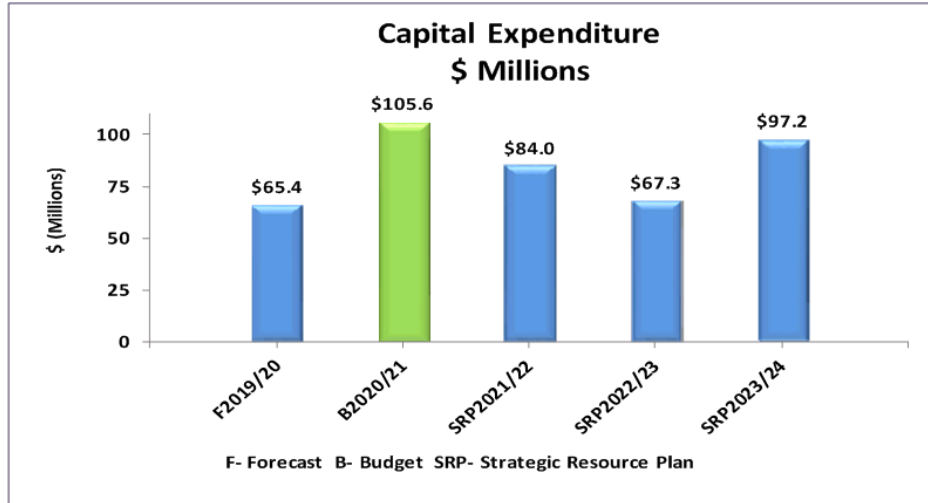


The Strategic Resource Plan is framed around having sufficient cash reserves to cover restricted assets which are primarily developer contributions, construction retentions, maintenance bonds and also a working capital limit of \$3.5 million to meet day to day needs. Cash and Investment balances in the planning period are projected to be in a strong position around the \$377.2 million mark by 2023/24. It is worth noting that this is after delivering an average annual capital works program of \$83.90 million (total over 5 years of \$419.5 million) and repayments of loans of \$18.3 million over the 5 years, with new borrowing of only 14.65 million over the planning period. This is however based on a number of assumptions such as the demand for housing will remain strong over the 5 years, Council will be able to derive cash inflows from land sales revenue from Council’s joint venture development, capital grants from state and federal sources of \$26.3 million and also \$273.1 million of cash contributions from developers. These estimates while quite significant are nevertheless based on the continuing trend the Council has experienced over recent years.

**5.0 CAPITAL EXPENDITURE**

Capital expenditure refers to Council’s expenditure in constructing, renewing, expanding or upgrading its physical assets (infrastructure, facilities etc.) to meet the community’s service needs. Capital expenditure is added to Council’s non-current assets value on the Statement of Financial Position at the end of the financial year, and represents a significant component of council’s annual cash outflows.

Council’s Strategic Resource Plan ensures that a significant proportion of cash flow from operating activities is directed to the capital works program over the next 5 years.

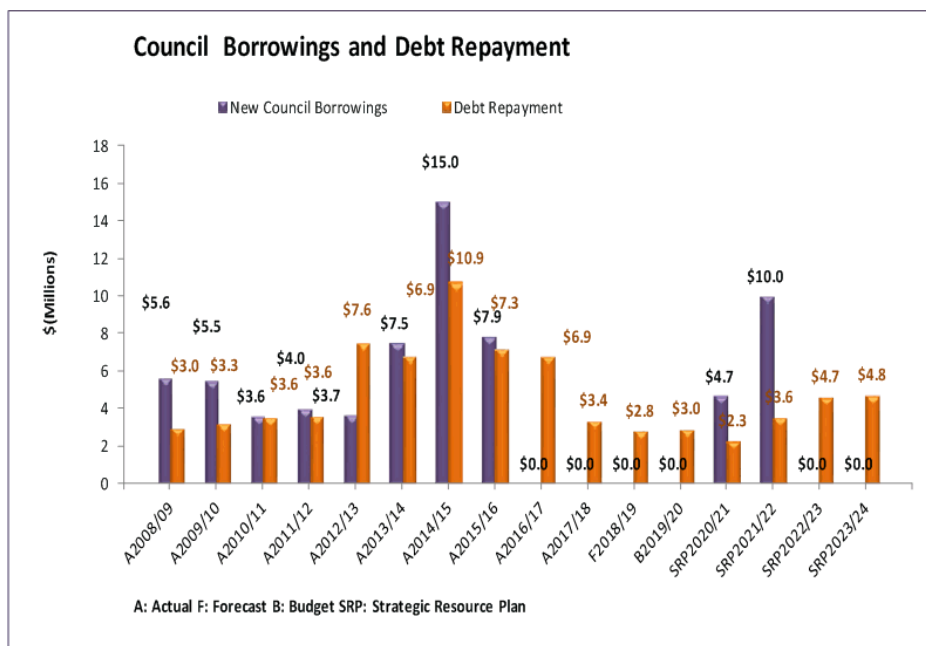


An extensive capital works program of over \$419.5 million is proposed over the next 5 year period, from 2019/20 to 2023/24. Over the 5 years this amounts to an average capital expenditure of around \$83.9 million per year. The capital works program is funded from general rate revenue, developer contributions, capital contributions, borrowings and asset sales.

The 2020/21 capital expenditure of \$105.6 million includes carry forward works of \$20.6 million from 2019/20.

**6.0 Borrowings**

There is Council will bridge the gaps in funding shortfalls in the significant capital expenditure projected in 2020/21 and 2021/22 through borrowings of \$4.650 million and \$10.0 million respectively. The Council also plans to repay approximately \$18.3 million of maturing debt from internally generated funds over the 5 years. This is in line with the Council's borrowing strategy.



Borrowings	New Borrowings	Principal Paid	Interest Paid	Balance 30 June
Year	\$'000	\$'000	\$'000	\$'000
2019/20		-2,962	-631	15,805
2020/21	4,650	-2,306	-525	18,149
2021/22	10,000	-3,565	-420	24,585
2022/23		-4,665	-561	19,920
2023/24		-4,770	-423	15,151

**7.0 NON FINANCIAL RESOURCES**

In determining the long term financial strategy, the Council has paid due consideration to the need for increasing the level of non financial resources each year such as additional staff numbers, plant, furniture and equipment, facilities and infrastructure that are required to service the growing demand for services in the planning period.

Budgeted Statement of Human Resources	Forecast	Strategic Resource Plan Projections			
	2019/20	Budget 2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff Expenditure</b>					
Employee Costs - Operating	58,611	63,337	66,230	68,879	72,323
Employee Costs - Capital					
<b>Total Staff Costs</b>	<b>58,611</b>	<b>63,337</b>	<b>66,230</b>	<b>68,879</b>	<b>72,323</b>
<b>Staff Numbers</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>
Total Staff Numbers (FTE)	639.0	660.0	679.0	692.0	714.0

**8.0 ASSUMPTIONS**

Factors applied in the development of the financial forecasts are summarised below:

**8.1 Cash Flow**

For cash flow projection purposes, collection of revenues and payment of accounts are assumed to hold a pattern similar to previous years and close to 100% of the amount accrued in the year.

**8.2 Consumer Price Index (CPI)**

Consumer Price Index (CPI) over the planning period is projected at rates shown in the table below:

	2020/21	2021/22	2022/23	2023/24
CPI (projected)	2.00%	2.25%	2.50%	2.50%

**8.3 Rates & Charges Income**

Rates & charges Income are projected to increase during the next four years based on rate increases and growth in assessments:

	2020/21	2021/22	2022/23	2023/24
General Rate Increase	0.0%	2.25%	2.5%	2.5%

**8.4 User Fees & Charges**

Statutory and user fees and charges are expected to increase as detailed below. Fees and charges are projected to drop by 13% in 2020/21 due to the impact of Covid-19 however, it is expected to bounce back strongly in by 24.7% in 2021/22 from the reduced levels of the previous year when conditions return to normal.

	2020/21	2021/22	2022/23	2023/24
Statutory and User Fees & Charges (CPI/Growth)	(13.0%)	24.7%	4.0%	4.0%

**8.5 Developer Contributions**

Developer cash and non cash contributions are projected as follows.

	2020/21	2021/22	2022/23	2023/24
Cash Contributions(\$ Millions)	\$66.5m	\$52.3m	\$42.1m	\$41.4m
Non Cash Contributions(\$ Millions)	\$174.9m	\$155.5m	\$180.0m	\$171.5m



**8.6 Grants**

Grants incomes are as outlined below.

	2020/21	2021/22	2022/23	2023/24
Grants Commission	\$17.6m	\$18.3m	\$19.0m	\$19.8m
Other Operating Grants	\$12.0m	\$13.8m	\$14.0m	\$13.2m
Capital Grants (\$ Millions)	\$7.8m	\$1.3m	\$3.3m	\$3.5m

**8.7 Proceeds from Asset Sales**

Significant asset sales revenue has been assumed for the planning period going forward. This includes property sales revenue from joint venture development agreements entered into by the Council, which will have significant positive cash flow impact on the Council finances over the long term.

	2020/21	2021/22	2022/23	2023/24
Proceeds from Asset Sales	\$9.9m	\$22.4m	\$22.4m	\$21.3m

**8.8 Interest on Investments**

Investment income is based on projected cash & investment balances available for investment each year. It is recognised that investment income will be based on the average cash funds available throughout the year for investment. This may vary significantly from the end of year cash balance at balance date shown in the Budgeted Cash Flow Statement and the Budgeted Balance Sheet. Investment income is grouped under other income in the operating statement.

	2020/21	2021/22	2022/23	2023/24
Interest income (\$ Millions)	\$4.5m	\$4.7m	\$4.95m	\$5.4m

**8.9 Employee Costs**

Significant increase in employee costs in 2020/21 is due to lower than anticipated employee costs in 2019/20 and conversion of agency staff to permanent staff in 2020/21. Increases in 2021/22 onwards are due to EBA/WPI increases, projected growth and band increases.

	2020/21	2021/22	2022/23	2023/24
EBA/WPI/Growth	8.0%	4.5%	4.0%	5.0%
Staff Oncosts	18.5%	18.5%	18.5%	18.5%

EBA – Enterprise Bargaining Agreement  
WPI – Wage Price Index

	2020/21	2021/22	2022/23	2023/24
Employee Numbers (FTE)	660	679	692	714

FTE - Full-Time Equivalent

#### 8.10 General Expenditure

The remaining general operating expenditure items are projected to increase as outlined below: The 0.6% increase in expenditure in 2020/21 is due to the impact of Covid-19. Increase in 2021/22 is due to normalisation of expenditure post Covid-19.

	2020/21	2021/22	2022/23	2023/24
Materials and Services (CPI/Growth)	0.6%	5.0%	4.0%	4.0%

#### 8.11 Capital Expenditure

The Capital works expenditure projections are based on Council's draft 10 year capital works program, reflecting works carried forward, committed future works, asset renewal works, plant replacement program and planned major projects.

	2020/21	2021/22	2022/23	2023/24
Capital Expenditure (\$ Millions)	\$105.6m	\$84.0m	\$67.3m	\$97.2m

#### 8.12 Borrowings

	2020/21	2021/22	2022/23	2023/24
Total New Borrowings (\$ Millions)	\$4.65m	\$10.0m	nil	nil
Total Repayment (\$ Millions)	\$2.3m	\$3.6m	\$4.7m	\$4.8m

#### 8.13 Cost of Assets Sold

Projected cost of assets sold year-by-year is based on the level of asset sales and includes payments to Council's development partner.

	2020/21	2021/22	2022/23	2023/24
Written Down Value of Assets Sold (\$ Millions)	\$5.1m	\$10.1m	\$10.1m	\$10.5m

**8.14 Depreciation**

The Depreciation charges for the year take into account the impact of capital expenditure, disposals, contributed assets and expected asset life during for the planning period.

	2020/21	2021/22	2022/23	2023/24
Depreciation & Amortisation (\$ Millions)	\$37.6m	\$39.9m	\$42.7m	\$45.7m

**1.0 Budgeted Comprehensive Income Statement**

For the year ending 30 June

Budgeted Comprehensive Income Statement Year Ended 30th June	Forecast		Strategic Resource Plan Projections			
	2019/20	2020/21	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>						
Rates and charges	124,165	132,203	148,950	170,065	187,550	187,550
Statutory fees and fines	9,611	8,852	10,413	10,830	11,263	11,263
User fees	8,598	6,983	9,337	9,710	10,099	10,099
Contributions - monetary	70,840	66,487	52,299	42,111	41,411	41,411
Contributions - non-monetary assets	107,601	174,948	155,505	179,967	171,502	171,502
Grants - operating	21,973	29,591	32,104	33,017	33,052	33,052
Grants - operating (non-recurrent)						
Grants - capital	10,496	7,768	1,284	3,295	3,535	3,535
Net gain on disposal of assets	2,193	4,799	12,288	12,263	10,797	10,797
Other income	7,702	8,015	9,098	9,462	9,841	9,841
<b>Total Income</b>	<b>363,179</b>	<b>439,646</b>	<b>431,278</b>	<b>470,710</b>	<b>479,050</b>	<b>479,050</b>
<b>Expenses</b>						
Employee costs	58,611	63,337	66,230	68,879	72,323	72,323
Materials and services	79,945	79,457	83,393	86,729	90,198	90,198
Bad and doubtful debts	683	458	468	472	485	485
Depreciation	36,688	37,316	39,601	42,396	45,386	45,386
Amortisation - Intangible assets	327	327	327	327	327	327
Borrowing costs	631	525	420	561	423	423
Other expenses	7,691	8,120	8,425	8,762	9,112	9,112
<b>Total Expenses</b>	<b>184,577</b>	<b>189,540</b>	<b>198,864</b>	<b>208,126</b>	<b>218,255</b>	<b>218,255</b>
<b>Surplus/(Deficit)</b>	<b>178,602</b>	<b>250,106</b>	<b>232,414</b>	<b>262,584</b>	<b>260,795</b>	<b>260,795</b>
Other comprehensive income						
Items that will not be reclassified to surplus or deficit:						
Net revaluation increment/decrement	47,931	48,466	31,666	32,027	32,382	32,382
Share of other comprehensive Income of assoc. and Joint vent.						
Items that may be reclassified to surplus or deficit in future periods						
<b>Total Comprehensive Result</b>	<b>226,533</b>	<b>298,573</b>	<b>264,080</b>	<b>294,611</b>	<b>293,177</b>	<b>293,177</b>

**2.0 Budgeted Balance Sheet**  
For the year ending 30 June

Balance Sheet As at 30 June	Forecast 2019/20 \$'000	Strategic Resource Plan Projections			
		Budget 2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Current assets</b>					
Cash and cash equivalents	238,048	254,767	285,281	345,888	377,242
Trade and other receivables	7,563	7,800	7,855	7,758	7,730
Other Financial assets	2,634	3,897	16,534	19,988	21,236
Inventories	17	20	22	23	25
Non Current Assets held for resale	11,976	12,428	13,647	14,865	16,023
Other assets	13,833	12,395	32,703	36,598	40,106
<b>Total current assets</b>	<b>274,072</b>	<b>291,308</b>	<b>356,043</b>	<b>425,121</b>	<b>462,362</b>
<b>Non-current assets</b>					
Trade & other Receivables		2,791,721	2,991,609	3,224,217	3,508,724
Property Plant & Equipment	2,498,059	145	152	160	168
Inventories	132	7,500	7,500	8,000	8,500
Investment property	7,000	2,703	2,376	2,049	1,722
Intangible assets	3,030	375	400	425	450
Other assets	325	2,802,444	3,002,037	3,234,851	3,519,564
<b>Total non-current assets</b>	<b>2,508,546</b>	<b>3,093,752</b>	<b>3,358,080</b>	<b>3,659,972</b>	<b>3,981,926</b>
<b>Total Assets</b>	<b>2,782,617</b>				
<b>Current liabilities</b>					
Trade and other payables	25,800	26,600	24,254	26,700	20,362
Trust funds & deposits	3,219	1,410	2,100	1,545	2,200
Lease Liabilities					
Provisions	10,940	11,351	11,691	12,042	12,403
Interest-bearing loans and borrowings	2,306	3,565	4,665	4,770	4,403
Other current liabilities	500	525	550	600	650
<b>Total Current Liabilities</b>	<b>42,765</b>	<b>43,451</b>	<b>43,260</b>	<b>45,657</b>	<b>40,018</b>
<b>Non-current liabilities</b>					
Provisions	2,202	2,227	2,073	2,073	2,023
Interest bearing loans & borrowings	13,489	14,565	19,920	15,151	10,748
Other non current liabilities	4,764	14,020	4,672	13,888	46,757
<b>Total non current liabilities</b>	<b>20,465</b>	<b>30,832</b>	<b>26,665</b>	<b>31,112</b>	<b>59,528</b>
<b>Total Liabilities</b>	<b>63,231</b>	<b>74,282</b>	<b>69,924</b>	<b>76,768</b>	<b>99,545</b>
<b>Net Assets</b>	<b>2,719,386</b>	<b>3,019,470</b>	<b>3,288,156</b>	<b>3,583,204</b>	<b>3,882,381</b>
<b>Equity</b>					
Accumulated surplus	1,507,537	1,716,971	1,935,102	2,175,246	2,445,756
Asset revaluation reserve	987,020	1,085,486	1,067,152	1,099,179	1,131,561
Other reserves	224,829	267,013	285,901	308,778	305,064
<b>Total Equity</b>	<b>2,719,386</b>	<b>3,019,470</b>	<b>3,288,156</b>	<b>3,583,204</b>	<b>3,882,381</b>

**3.0 Budgeted Statement of Cash Flows**

For the year ending 30 June

Budgeted Statement of Cash Flows As at 30 June	Forecast			Strategic Resource Plan Projections		
	2019/20	2020/21	2021/22	2022/23	2023/24	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating</b>						
<b>Receipts</b>						
General rates	123,902	131,953	148,850	170,015	187,500	
Grants Income - Operating & Capital	32,469	41,529	33,388	36,302	36,587	
Interest	3,914	4,367	3,650	3,850	4,050	
User charges	18,122	15,735	19,650	20,490	21,312	
Contributions & Reimbursements	70,840	66,487	52,299	42,111	41,411	
Other revenue	3,795	3,512	3,493	4,606	4,604	
<b>Total Receipts</b>	<b>253,042</b>	<b>263,584</b>	<b>261,330</b>	<b>277,374</b>	<b>295,464</b>	
<b>Payments</b>						
Employee costs	57,733	62,902	66,043	68,528	72,012	
Short-term low value variable lease payments						
Materials and Services	79,562	78,631	82,967	86,379	98,548	
Other expenses	7,691	8,120	8,425	8,762	9,112	
<b>Total Payments</b>	<b>144,986</b>	<b>149,653</b>	<b>157,435</b>	<b>163,669</b>	<b>179,672</b>	
<b>Net cash provided by operating activities</b>	<b>108,055</b>	<b>113,931</b>	<b>103,895</b>	<b>113,705</b>	<b>115,792</b>	
<b>Cash flows from investing activities</b>						
Proceeds from sales of property, plant and equipment	19,000	10,770	4,621	19,448	17,915	
Payments for property, plant and equipment	-65,365	-109,800	-84,017	-67,319	-97,160	
<b>Net cash used in investing activities</b>	<b>-46,364</b>	<b>-99,030</b>	<b>-79,396</b>	<b>-47,871</b>	<b>-79,245</b>	
<b>Cash flows from financing activities</b>						
Finance costs - interest paid - lease liabilities	-631	-525	-420	-561	-423	
Repayment of lease liabilities						
Proceeds from borrowings		4,650	10,000			
Repayment of borrowings	-2,962	-2,306	-3,565	-4,665	-4,770	
<b>Net Cash used in financing activities</b>	<b>-3,593</b>	<b>1,819</b>	<b>6,015</b>	<b>-5,226</b>	<b>-5,193</b>	
Net increase in cash & cash equivalents	58,097	16,720	30,514	60,608	31,354	
Cash & equivalents at beginning of year	179,951	238,048	254,767	285,281	345,888	
<b>Cash &amp; equivalents at 30 June</b>	<b>238,048</b>	<b>254,767</b>	<b>285,281</b>	<b>345,888</b>	<b>377,242</b>	

**4.0 Budgeted Capital Works Statement**

For the year ending 30 June

Budgeted Statement of Capital Works For the years ending 30th June 2024	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Strategic Resource Plan Projections			
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2023/24 \$'000
Property						
Land	3,883	1,618	1,276	5,964	294	294
<b>Total Land</b>	<b>3,883</b>	<b>1,618</b>	<b>1,276</b>	<b>5,964</b>	<b>294</b>	<b>294</b>
<b>Buildings &amp; Building Improvements</b>						
Buildings	22,407	44,608	28,698	24,292	45,989	45,989
Building Improvements						
<b>Total Buildings</b>	<b>22,407</b>	<b>44,608</b>	<b>28,698</b>	<b>24,292</b>	<b>45,989</b>	<b>45,989</b>
<b>Total Property</b>	<b>26,291</b>	<b>46,226</b>	<b>29,974</b>	<b>30,256</b>	<b>46,283</b>	<b>46,283</b>
<b>Plant and equipment</b>						
Plant, machinery and equipment	1,570	1,364	1,406	1,450	1,495	1,495
Fixtures, fittings and furniture	130	120	124	128	131	131
Computers and telecommunications	636	535	552	569	586	586
Library books	473	518	533	549	565	565
<b>Total Plant and Equipment</b>	<b>2,809</b>	<b>2,537</b>	<b>2,615</b>	<b>2,695</b>	<b>2,778</b>	<b>2,778</b>
<b>Infrastructure</b>						
Roads	14,957	31,983	33,915	15,801	21,604	21,604
Bridges	123	234	1,917	2,163	5,283	5,283
Drainage	794	397	394	406	419	419
Recreational, leisure and community facilities	17,719	18,465	11,924	11,470	18,357	18,357
Footpaths and Cycleways	1,194	1,336	1,377	1,420	1,464	1,464
Other infrastructure	1,477	4,452	1,900	3,108	974	974
<b>Total infrastructure</b>	<b>36,264</b>	<b>56,867</b>	<b>51,427</b>	<b>34,368</b>	<b>48,100</b>	<b>48,100</b>
<b>Total capital works expenditure</b>	<b>65,365</b>	<b>105,630</b>	<b>84,016</b>	<b>67,319</b>	<b>97,160</b>	<b>97,160</b>
<b>Represented by:</b>						
Asset renewal expenditure	6,706	10,704	7,272	9,624	7,664	7,664
New asset expenditure	38,337	62,487	47,702	37,386	66,705	66,705
Asset Upgrade expenditure	10,704	17,086	11,957	8,308	5,888	5,888
Asset expansion expenditure	9,618	15,353	17,085	12,001	16,883	16,883
<b>Total capital works expenditure</b>	<b>65,365</b>	<b>105,630</b>	<b>84,016</b>	<b>67,319</b>	<b>97,160</b>	<b>97,160</b>
<b>Represented by:</b>						
Grants Income	10,496	11,938	1,284	3,285	3,535	3,535
Developer Contributions & Other Reserves	14,066	40,435	34,873	36,982	64,441	64,441
Borrowings		4,650	10,000			
Funded from Operating Surplus and Carry Forwards	40,813	48,607	37,859	27,052	29,184	29,184
<b>Total capital works expenditure</b>	<b>65,365</b>	<b>105,630</b>	<b>84,016</b>	<b>67,319</b>	<b>97,160</b>	<b>97,160</b>

5.0 Budgeted Statement of Changes in Equity

For the year ending 30 June

Budgeted Statement of Changes in Equity For the years ending	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>Year Ended 30th June 2021</b>				
Balance at beginning of the financial year	2,719,386	1,507,537	987,020	224,829
Interest Income	-1,971	-1,971		1,971
Comprehensive result	250,106	250,106		
Net asset revaluation Increment/(decrement)	48,466		48,466	
Other PSP related Transfers	1,512	1,512		
Transfers from reserves	37,272			-37,272
Transfers to Reserves	77,485			77,485
<b>Balance at end of Financial Year</b>	<b>3,019,470</b>	<b>1,716,971</b>	<b>1,035,486</b>	<b>267,013</b>
<b>Year Ended 30th June 2022</b>				
Balance at beginning of the financial year	3,019,470	1,716,971	1,035,486	267,013
Interest Income	-2,377	-2,377		2,377
Comprehensive result	232,414	232,414		
Net asset revaluation Increment/(decrement)	31,666		31,666	
Other PSP related Transfers	4,605	5,000		-395
Transfers from reserves	40,014			-40,014
Transfers to Reserves	56,920			56,920
<b>Balance at end of Financial Year</b>	<b>3,288,156</b>	<b>1,935,102</b>	<b>1,067,152</b>	<b>285,901</b>
<b>Year Ended 30th June 2023</b>				
Balance at beginning of the financial year	3,288,156	1,935,102	1,067,152	285,901
Interest Income	-2,356	-2,356		2,356
Comprehensive result	262,584	262,584		
Net asset revaluation Increment/(decrement)	32,027		32,027	
Other PSP related Transfers	437	5,500		-5,063
Transfers from reserves	35,975			-35,975
Transfers to Reserves	61,559			61,559
<b>Balance at end of Financial Year</b>	<b>3,583,204</b>	<b>2,175,246</b>	<b>1,099,179</b>	<b>308,778</b>
<b>Year Ended 30th June 2024</b>				
Balance at beginning of the financial year	3,583,204	2,175,246	1,099,179	308,778
Interest Income	-2,506	-2,506		2,506
Comprehensive result	260,795	260,795		
Net asset revaluation Increment/(decrement)	32,382		32,382	
Other PSP related Transfers	6,000	6,000		
Transfers from reserves	65,545			-65,545
Transfers to Reserves	59,325			59,325
<b>Balance at end of Financial Year</b>	<b>3,882,381</b>	<b>2,445,756</b>	<b>1,131,561</b>	<b>305,064</b>



**6.0 Budgeted Statement of Human Resources**  
For the year ending 30 June

Budgeted Statement of Human Resources	Strategic Resource Plan Projections				
	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Projections 2021/22 \$'000	Projections 2022/23 \$'000	Projections 2023/24 \$'000
<b>Staff Expenditure</b>					
Executive Management	1,925	2,039	2,132	2,218	2,328
Corporate Services Management	10,707	13,632	14,254	14,825	15,566
Planning and Development Management	20,339	20,857	21,809	22,682	23,816
Community Services Management	25,641	26,809	28,034	29,155	30,613
<b>Total Staff</b>	<b>58,611</b>	<b>63,337</b>	<b>66,230</b>	<b>68,879</b>	<b>72,323</b>
<b>Staff Numbers</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>
<b>Total Staff Numbers (FTE)</b>	<b>639.0</b>	<b>660.0</b>	<b>679.0</b>	<b>692.0</b>	<b>714.0</b>

**Other Information**

For the four years ended 30 June 2024

1. Summary of Planned Capital Works Expenditure

4.5.2 Current Budget

Capital Works Area	2020/21 Approved Budget	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve and Other Funding	Contributions	Borrowings	Council Funding
<b>0601 - Vehicles - Capital Cost</b>											
01605 - Plant Purchases/Replacement	1,364,000	1,364,000						1,364,000			0
<b>Total 0601 - Vehicles - Capital Cost</b>	<b>1,364,000</b>	<b>1,364,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,364,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0602 - Furniture</b>											
01510 - Furniture & Equipment	70,000	70,000									70,000
13115 - Library Furniture Renewal	50,000	50,000									50,000
<b>Total 0602 - Furniture</b>	<b>120,000</b>	<b>120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120,000</b>
<b>0603 - IT Equipment</b>											
02033 - Annual Computer Replacement Project	535,000	535,000									535,000
<b>Total 0603 - IT Equipment</b>	<b>535,000</b>	<b>535,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>535,000</b>
<b>0604 - Land</b>											
03908 - PSP-Public Open Space Compensation	268,041	268,041									268,041
13035 - PR34 Shogaki Dve land Purchase	1,350,000	1,350,000									1,350,000
<b>Total 0604 - Land</b>	<b>1,618,041</b>	<b>1,618,041</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,618,041</b>
<b>0605 - Buildings</b>											
03517 - Melton Recycling Facility Improvements	3,748,000				3,748,000		3,000,000			400,000	348,000
05142 - Hillside Recreation Pavilion	460,000			460,000							460,000
05175 - Melton Secondary College Sports Field	2,000,000	2,000,000					2,000,000				0
05409 - Brookside Pavilion redevelopment	1,274,500				1,274,500		850,000				424,500
07035 - Female Change Room Upgrade	625,000			625,000							625,000
08021 - Caroline Springs Community Facility	250,000				250,000						250,000
08475 - Plumpton Aquatic & Leisure Centre	4,000,000	4,000,000						1,000,000			3,000,000
08770 - CapEx Program - Building Component Renewals	3,260,000		3,260,000				200,000	1,000,000			2,060,000
08719 - PR99 Car Springs Sub Regional Tennis Centre	25,000	25,000									25,000
08775 - PR100 Fraser Rise Community Centre	100,000	100,000									100,000
08910 - PR20 Cobblebank Indoor stadium	22,045,000	22,045,000					45,000	22,000,000			0
10001 - Sports Pavilion Kitchen Upgrade Program	77,320			77,320							77,320
13059 - PR99 CS Community Pavilion Extension	760,375				760,375						760,375
13088 - Eynesbury Station Early Learning Centre	2,470,000	2,470,000					2,170,000				300,000
13082 - Diggers Rest Community Pavilion and Oval No. 02	1,500,000				1,500,000	1,500,000					0
13086 - Cobblebank Community Pavilion and Grandstand	500,000	500,000									500,000
13088 - Melton Community Pavilion	300,000			300,000							300,000
13104 - Courthouse Cafe	235,000			235,000							235,000
13109 - PR146 Melton Waves External Fabric Renewals	100,000		100,000								100,000
13121 - Arnolds Creek Children & Community Centre 3rd Room	600,000				600,000			600,000			0
13127 - Taylors Hill Youth & Community Ctr. Extens.&Upgrade	1,940,000			1,940,000							1,940,000
13129 - Western Region Emergency Network Warehouse	1,940,000	1,940,000					500,000				1,440,000
13172 - Mt. Atkinson Childrens & Community Centre	568,000	568,000					568,000				0
08885 - Aintree Children's & Community Centre						35,000					-35,000
<b>Total 0605 - Buildings</b>	<b>48,778,195</b>	<b>33,848,000</b>	<b>3,360,000</b>	<b>3,637,320</b>	<b>8,132,875</b>	<b>2,103,000</b>	<b>8,765,000</b>	<b>24,600,000</b>	<b>0</b>	<b>400,000</b>	<b>12,910,195</b>
<b>0606 - Roads</b>											
03020 - DDA Works	45,000			45,000							45,000
03110 - Shared/Bicycle Paths Construction Program	857,520	857,520					200,000				657,520
03124 - New Footpaths Construction Program	60,390	60,390									60,390
03170 - PR54 Annual Resurfacing Periodic Reseals	3,805,922		3,805,922						2,500,000		1,305,922
03250 - PR30 Kerb & Channel Rehabilitation	114,999			114,999							114,999
03433 - Pedestrian Crossing Westwood Dr. Burnside	20,000	20,000									20,000
03721 - Traffic Management Devices Program	362,237		362,237								362,237
03723 - PR51 Road Safety Around Schools	100,000			100,000							100,000
03728 - Road Constructions	60,000	60,000									60,000
03732 - Major Traffic Management Upgrade Program	981,000			981,000							981,000
08729 - PR 68 Roadside Hazard/Safety Improvements Program	255,000		255,000								255,000
08737 - PR31 Streetscape Improvements	350,000		350,000								350,000
08756 - Road Rehabilitation Program	717,802		717,802								717,802
08825 - PR 58 Bus stop Works Program	90,000		90,000								90,000
08846 - PR72 Caroline Springs Blvd & Rockbank Middle Rd Signals	3,970,674				3,970,674					1,750,000	2,220,674
08847 - Caroline Springs Blvd Intersection the Crossing	400,000	400,000									400,000
08871 - PR314 Hume Drive Duplication	500,000				500,000						500,000
13011 - Pedestrian Crossing- Taylors Road, Gourlay Road	50,000	50,000									50,000
13020 - Taylors Rd (West Botanical Dr to West City Vista)	917,718			917,718							917,718
13022 - PR71 Burnmans Road Urbanisation	250,000			250,000							250,000
13026 - PR27 Taylors Rd and Westwood Dr Intersection	5,300,000			5,300,000				1,796,000			3,504,000
13030 - PR53 City Vista Court	684,050			684,050							684,050
13077 - PR2 Boundary Road - Mt. Cottrell to The Mall	4,411,922	4,411,922						3,461,922			950,000
13078 - PR 46 Brooklyn Rd Signalised Pedestrian Crossing	2,485,500	2,485,500									2,485,500
13091 - Taylors Road and Plumpton Road	550,000			550,000		550,000					0
13102 - Taylors Hill Shopping Centre Right Lane	120,352				120,352						120,352
13113 - Botanica Springs Children & Community Center Temp Car Park	130,000				130,000						130,000
13117 - Troops Rd from Greigs Rd to Boundary Rd	500,000			500,000							500,000
13120 - Mount Cottrell Rd & Greigs Rd Roundabout	1,115,500	1,115,500					472,035				643,465
13122 - Taylors Rd & Sinaclairs Rd Signalised Intersection	500,000	500,000					500,000				0

Capital Works Area	2020/21 Approved Budget	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve and Other Funding	Contributor	Borrowings	Council Funding
13128 - Alfred rd Contribution Cobblebank	1,200,000	1,200,000									1,200,000
13130 - Bononia Drive reserve	77,600	77,600									77,600
13133 - Taylors Rd and Gourlay Rd Signalled Intersection	1,000,000				1,000,000						1,000,000
<b>Total 0606 - Roads</b>	<b>31,983,186</b>	<b>11,600,668</b>	<b>5,218,724</b>	<b>9,442,767</b>	<b>5,721,026</b>	<b>1,522,035</b>	<b>200,000</b>	<b>5,257,922</b>	<b>0</b>	<b>4,250,000</b>	<b>20,753,228</b>
<b>0607 - Drainage</b>											
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	178,800			178,800							178,800
08726 - PR73 Drainage Infrastructure program	203,550	203,550									203,550
08835 - PR2716 Creekbank PI Flood Protection Work	15,000		15,000								15,000
<b>Total 0607 - Drainage</b>	<b>397,350</b>	<b>203,550</b>	<b>15,000</b>	<b>178,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>397,350</b>
<b>0608 - Bridges</b>											
08781 - Pedestrian Bridge - Ilwong/Isabella	80,000	80,000				40,000					40,000
08831 - PR31 Bridge Rehabilitation Program	153,750		153,750								153,750
<b>Total 0608 - Bridges</b>	<b>233,750</b>	<b>80,000</b>	<b>153,750</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>193,750</b>
<b>0609 - Recreation</b>											
04547 - Licensed Playspace Upgrade Program	100,000			100,000							100,000
05165 - Playground Replacement Program	187,331		187,331				100,000				87,331
05175 - Melton Secondary College Sports Field	330,000	330,000									330,000
06821 - Kurunjang Tennis Courts	580,000			580,000							580,000
08082 - Caroline Springs Scout Group	35,000	35,000					30,000				5,000
08415 - PR40 Cricket Facilities Improvement Program	60,000		60,000								60,000
08703 - Sydenham Hillside CC Improvements	30,000		30,000								30,000
08710 - Cricket Net Refurbishment Program	156,702			156,702							156,702
08713 - PR89 Netball Court Upgrade	213,400			213,400							213,400
08727 - Tennis Court Upgrade	370,000			370,000							370,000
08763 - PR101 City Vista Sports Facility (THW)	100,000	100,000									100,000
08829 - Ball Protection Fencing Program	80,000	80,000					60,000				20,000
08892 - PR48 Eynesbury Sporting Facility	8,882,095	8,882,095				1,314,672	2,134,033	4,000,000			1,433,300
08904 - PR42 Allenby Road Reserve Upgrade	31,971			31,971							31,971
13071 - Bridge Road Sports Precinct Oval 2 Design	60,000	60,000									60,000
13080 - PR 14 Park Signage Program	50,000	50,000									50,000
13089 - Bridge Road Recreation Reserve-Community Pavilion	170,000	170,000				170,000					0
13100 - Royal Crescent Park Playground	41,000	41,000									41,000
13101 - Gourlay Rd Flag Poles	38,000	38,000									38,000
13116 - Parks Development Program	892,400			892,400			445,918				446,482
13131 - Sporting Ground Upgrade	252,200			252,200							252,200
13150 - PR98 Macpherson Park Redevelopment - Stage 2	1,500,000				1,500,000						1,500,000
13170 - Melton Bowling Club Fencing	15,000			15,000					4,000		11,000
13173 - Hillside Tennis Courts Resurfacing	60,000			60,000							60,000
13174 - Diggers Rest Reserve Scoreboard	60,000	60,000					50,000				10,000
<b>Total 0609 - Recreation</b>	<b>14,295,098</b>	<b>9,846,095</b>	<b>277,331</b>	<b>2,671,673</b>	<b>1,500,000</b>	<b>1,484,672</b>	<b>2,619,951</b>	<b>4,000,000</b>	<b>4,000</b>	<b>0</b>	<b>5,988,476</b>
<b>0610 - Library Books</b>											
02305 - Library Collection	495,000	495,000									495,000
02311 - Premier's Reading Challenge	23,000	23,000					23,000				0
<b>Total 0610 - Library Books</b>	<b>518,000</b>	<b>518,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>495,000</b>
<b>0611 - Other Assets</b>											
07117 - Installation of new open space fencing	100,000	100,000									100,000
13076 - PR89 Solar Retrofit Program	1,375,000	1,375,000									1,375,000
13083 - Silverdale Estate - Sound Walls	1,000,000	1,000,000									1,000,000
13118 - Installation of New Park Furniture	50,000	50,000									50,000
<b>Total 0611 - Other Assets</b>	<b>2,525,000</b>	<b>2,525,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,525,000</b>
<b>0613 - Footpaths &amp; Cycleways</b>											
03140 - Footpaths Maintenance/Replacement	1,154,999			1,154,999							1,154,999
04536 - Footpath Construction	180,711	180,711									180,711
<b>Total 0613 - Footpaths &amp; Cycleways</b>	<b>1,335,710</b>	<b>180,711</b>	<b>0</b>	<b>1,154,999</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,335,710</b>
<b>0614 - Renewal Capital Expenditure</b>											
05167 - Sportsgrounds Furniture Renewal Program	51,546		51,546								51,546
06006 - Parks Playgrounds and Furniture	149,865		149,865				20,000				129,865
06013 - Synthetic Field Maintenance	1,067,000		1,067,000								1,067,000
06017 - Irrigation System Renewal Program	235,591		235,591								235,591
07033 - CapEx Program - Refurbishment Public Conveniences	164,948		164,948								164,948
13008 - PR9 Street Lighting Improvement Program							110,000				-110,000
<b>Total 0614 - Renewal Capital Expenditure</b>	<b>1,668,950</b>	<b>0</b>	<b>1,668,950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,538,950</b>
<b>0620 - Public Art Projects</b>											
07826 - PR 86 Public Art Rehabilitation Program	10,000		10,000								10,000
13000 - Public Art Installation	247,936	247,936						60,000			187,936
<b>Total 0620 - Public Art Projects</b>	<b>257,936</b>	<b>247,936</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>197,936</b>
<b>Grand Total</b>	<b>105,630,217</b>	<b>62,487,002</b>	<b>10,703,755</b>	<b>17,085,559</b>	<b>15,353,901</b>	<b>5,149,707</b>	<b>11,937,951</b>	<b>35,281,922</b>	<b>4,000</b>	<b>4,650,000</b>	<b>48,606,637</b>

Capital Works 2021/22

Capital works Area	Total Budgets 2021/22	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Borrowings	Council Funding
<b>0601 - Vehicles - Capital Cost</b>		\$	\$	\$	\$	\$	\$	\$		\$
01605 - Plant Purchases/Replacement	1,406,186	1,406,186						1,406,186		
<b>Total 0601 - Vehicles - Capital Cost</b>	<b>1,406,186</b>	<b>1,406,186</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,406,186</b>	<b>0</b>	<b>0</b>
<b>0602 - Furniture</b>										
01510 - Furniture & Equipment	72,165	72,165								72,165
13115 - Library Furniture Renewal	51,544	51,544								51,544
<b>Total 0602 - Furniture</b>	<b>123,711</b>	<b>123,711</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,711</b>
<b>0603 - IT Equipment</b>										
D2033 - Annual Computer Replacement Project	551,544	551,544								551,544
<b>Total 0603 - IT Equipment</b>	<b>551,544</b>	<b>551,544</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>551,544</b>
<b>0604 - Land</b>										
03508 - PSP-Public Open Space Compensation	276,331	276,331								276,331
13035 - PR34 Shogaki Dve Land Purchase	1,000,000	1,000,000				1,000,000				
<b>Total 0604 - Land</b>	<b>1,276,331</b>	<b>1,276,331</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>276,331</b>
<b>0605 - Buildings</b>										
03575 - Melton Recycling Facility Improvements	3,850,000	3,850,000						3,850,000		0
08475 - PR78 Plumpton Aquatic & Leisure Centre	2,000,000	2,000,000					2,000,000			0
08770 - CapEx Program - Building Component Renewals	1,998,200		1,998,200							1,998,200
08910 - PR20 Cobblebank Indoor stadium	6,130,000	6,130,000						6,130,000		0
10002 - Sports Pavilion Kitchen Upgrade Program	79,711			79,711						79,711
13082 - Diggers Rest Community Pavilion and Oval No. 02	3,059,000				3,059,000	3,059,000				0
13086 - Cobblebank Community Pavilion and Grandstand	955,000	955,000								955,000
13088 - Melton Community Pavilion	3,192,000	3,192,000								3,192,000
13123 - Anindis Creek Children's & Community Centre 3rd Room	65,000				65,000			400,000		3,000,000
13172 - Mt. Alexander Children's & Community Centre	6,772,960	6,772,960				6,772,960				267,000
<b>Total 0605 - Buildings</b>	<b>28,697,871</b>	<b>22,899,960</b>	<b>1,998,200</b>	<b>79,711</b>	<b>3,720,000</b>	<b>9,831,960</b>	<b>0</b>	<b>8,530,000</b>	<b>6,850,000</b>	<b>3,485,911</b>
<b>0606 - Roads</b>										
03030 - ODA Works	46,392			46,392						46,392
03110 - Shared/Bicycle Path Construction Program	416,000	416,000								416,000
03170 - PR54 Annual Resurfacing Periodic Resals	3,920,100		3,920,100				1,260,918		2,500,000	159,182
03250 - PR30 Kerb & Channel Rehabilitation	118,556			118,556						118,556
03721 - Traffic Management Devices Program	328,000	328,000								328,000
03723 - PR51 Road Safety Around Schools	103,093			103,093						103,093
03732 - Major Traffic Management Upgrade Program	1,033,050			1,033,050						1,033,050
08729 - PR 68 Roadside hazard/Safety Improvements Program	262,887		262,887							262,887
08825 - PR 58 Bus Stop Works Program	46,392		46,392							46,392
08847 - Caroline Springs Blvd Intersection the Crossing	2,510,000	2,510,000								2,510,000
08872 - PR134 Home Drive Duplication	4,000,000				4,000,000					4,000,000
13008 - PR9 Street Lighting Improvement Program	154,639			154,639						154,639
13022 - PR77 Bulmans Road Urbanisation	4,999,164	4,999,164					1,083,448			3,915,716
13076 - PR27 Taylors Rd and Westwood Dr Intersection	1,853,000			1,853,000						1,853,000
13077 - PR2 Boundary Road - Mt. Cottrill to The Mall	538,282	538,282								538,282
13091 - Taylors Road and Plumpton Road	2,760,739			2,760,739		2,760,739				0
13127 - Troops Rd from Gretes Rd to Boundary Rd	2,500,000			2,500,000						2,500,000
13122 - Taylors Rd and Sinclair's Rd Signalised Intersection	2,959,227	2,959,227				2,959,227				0
13133 - Taylors Rd and Gourlay Rd Signalised Intersection	3,365,000				3,365,000					3,365,000
13134 - Taylors Rd Duplication-City Vista Court to Gouray	2,000,000				2,000,000		2,000,000			0
<b>Total 0606 - Roads</b>	<b>33,914,521</b>	<b>11,750,673</b>	<b>4,223,378</b>	<b>8,669,468</b>	<b>9,365,000</b>	<b>7,718,966</b>	<b>1,260,918</b>	<b>1,083,448</b>	<b>2,500,000</b>	<b>21,350,188</b>
<b>0607 - Drainage</b>										
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	184,330			184,330						184,330
08735 - PR73 Drainage infrastructure program	209,845	209,845								209,845
<b>Total 0607 - Drainage</b>	<b>394,175</b>	<b>209,845</b>	<b>0</b>	<b>184,330</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>394,175</b>
<b>0608 - Bridges</b>										
08781 - Pedestrian Bridge - Illawong/Isabella	434,100	434,100				290,000				144,100
08831 - PR31 Bridge Rehabilitation Program	158,505		158,505							158,505
13074 - Sinclair's Road Bridge	500,000		500,000			500,000				0
13132 - Pedestrian Bridge - Modocra to Burnside Heights	824,500	824,500				250,000				574,500
<b>Total 0608 - Bridges</b>	<b>1,917,105</b>	<b>1,758,600</b>	<b>158,505</b>	<b>0</b>	<b>0</b>	<b>1,040,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>877,105</b>
<b>0609 - Recreation</b>										
04547 - Licensed PlaySpace Upgrade Program	103,000			103,000						103,000
05165 - Playground Replacement Program	193,125		193,125							193,125
08415 - PR40 Cricket Facilities Improvement Program	61,856		61,856							61,856
08710 - Cricket Net Refurbishment Program	161,348			161,348						161,348
08713 - PR9 Netball Court Upgrade	220,000			220,000						220,000
08727 - Tennis Court Upgrade	268,041			268,041						268,041
08829 - Ball Protection Fencing Program	82,474		82,474							82,474
08872 - PR98 Macpherson Park Redevelopment	4,000,000				4,000,000					4,000,000
13035 - Epsomville Recreation Reserve AOS - Stage 1 and 5a	1,227,000		1,227,000							1,227,000
13080 - PR 34 Park Signage Program	51,544		51,544							51,544
13089 - Bridge Road Recreation Reserve-Community Pavilion	4,375,649		4,375,649			4,221,200				154,449
13116 - Parks Development Program	920,000			920,000						920,000
13131 - Sporting Ground Upgrade	260,000			260,000						260,000
<b>Total 0609 - Recreation</b>	<b>11,924,238</b>	<b>5,736,669</b>	<b>254,981</b>	<b>1,332,559</b>	<b>4,000,000</b>	<b>4,221,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,765,038</b>
<b>0610 - Library Books</b>										
02305 - Library Collection	510,309	510,309								510,309
02311 - Premier's Reading Challenge	23,000	23,000					23,000			0
<b>Total 0610 - Library books</b>	<b>533,309</b>	<b>533,309</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>0</b>	<b>510,309</b>
<b>0611 - Other Assets</b>										
07117 - Installation of new open space fencing	103,093	103,093								103,093
13083 - Silverdale Estate - Sound Walls	940,000	940,000								940,000
13118 - Installation of new park Furniture	51,544	51,544								51,544
<b>Total 0611 - Other Assets</b>	<b>1,094,637</b>	<b>1,094,637</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,094,637</b>
<b>0613 - Footpaths &amp; Cycleways</b>										
03140 - Footpath Maintenance/Replacement	1,180,721			1,180,721					650,000	540,721
04036 - Footpath Construction	186,300	186,300								186,300
<b>Total 0613 - Footpaths &amp; Cycleway</b>	<b>1,377,021</b>	<b>186,300</b>	<b>0</b>	<b>1,180,721</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>650,000</b>	<b>727,021</b>
<b>0614 - Renewal Capital Expenditure</b>										
05167 - Sportsground Furniture Renewal Program	53,140		53,140							53,140
06006 - Parks Playgrounds and Furniture	154,300		154,300							154,300
06017 - Irrigation System Renewal Program	242,877		242,877							242,877
07033 - CapEx Program - Refurbishment Public Conveniences	170,049		170,049							170,049

Capital works Area	Total Budgets 2021/22	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Borrowings	Council Funding
Total 0514 - Renewal Capital Expenditure	620,566	0	620,566	0	0	0	0	0	0	620,566
<b>0620 - Public Art Projects</b>										
07826 - PR 86 Public Art Rehabilitation Program	10,309		10,309							10,309
13000 - Public Art Installation	134,021	174,021					40,000			134,021
<b>Total 0620 - Public Art Projects</b>	<b>144,330</b>	<b>174,021</b>	<b>10,309</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>144,330</b>
<b>Grand Total</b>	<b>84,015,550</b>	<b>47,701,790</b>	<b>7,271,940</b>	<b>11,956,820</b>	<b>17,085,000</b>	<b>23,813,126</b>	<b>1,283,918</b>	<b>11,059,634</b>	<b>10,000,000</b>	<b>37,858,872</b>

Capital Works 2022/23									
Capital works Area	Total Budgets 2022/23	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
<b>0601 - Vehicles - Capital Cost</b>									
01605 - Plant Purchases/Replacement	1,449,676	1,449,676						1,449,676	
<b>Total 0601 - Vehicles - Capital Cost</b>	<b>1,449,676</b>	<b>1,449,676</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,449,676</b>	<b>0</b>
<b>0602 - Furniture</b>									
01510 - Furniture & Equipment	74,397	74,397							74,397
13115 - Library Furniture Renewal	53,141	53,141							53,141
<b>Total 0602 - Furniture</b>	<b>127,538</b>	<b>127,538</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>127,538</b>
<b>0603 - IT Equipment</b>									
02033 - Annual Computer Replacement Project	568,605	568,605							568,605
<b>Total 0603 - IT Equipment</b>	<b>568,605</b>	<b>568,605</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>568,605</b>
<b>0604 - Land</b>									
03908 - PSP-Public Open Space Compensation	284,877	284,877							284,877
13035 - PR34 Shogaki Dve land Purchase	5,679,013	5,679,013				5,679,013			
<b>Total 0604 - Land</b>	<b>5,963,890</b>	<b>5,963,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,679,013</b>	<b>0</b>	<b>0</b>	<b>284,877</b>
<b>0605 - Buildings</b>									
08475 - PR78 Plumpton Aquatic & Leisure Centre	21,500,000	21,500,000						21,500,000	
08770 - CapEx Program - Building Component Renewals	2,060,000		2,060,000						2,060,000
10001 - Sports Pavilion Kitchen Upgrade Program	82,177			82,177					82,177
13157 - Mt. Carbery Childrens & Community Centre	650,000	650,000							650,000
<b>Total 0605 - Buildings</b>	<b>24,292,177</b>	<b>22,150,000</b>	<b>2,060,000</b>	<b>82,177</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,500,000</b>	<b>2,792,177</b>
<b>0606 - Roads</b>									
03020 - DDA Works	47,827			47,827					47,827
03110 - Shared/Bicycle Paths Construction Program	428,866	428,866							428,866
03170 - PR54 Annual Resurfacing Periodic Reseals	4,037,703		4,037,703				3,261,918		775,785
03250 - PR30 Kerb & Channel Rehabilitation	122,223			122,223					122,223
03721 - Traffic Management Devices Program	338,144	338,144							338,144
03723 - PR51 Road Safety Around Schools	106,281			106,281					106,281
03732 - Major Traffic Management Upgrade Program	1,065,000			1,065,000					1,065,000
08729 - PR 68 Roadside Hazard/Safety Improvements Program	271,017		271,017						271,017
08825 - PR 58 Bus stop Works Program	47,827		47,827						47,827
08842 - Exford Rd & Greigs Rd Intersection	689,449			689,449		600,772			88,677
13008 - PR9 Street Lighting Improvement Program	159,422			159,422					159,422
13117 - Troups Rd from Greigs Rd to Boundary Rd	2,626,000			2,626,000					2,626,000
13134 - Taylors Rd Duplication-City Vista Court to Gouray	5,860,880				5,860,880	4,524,000			1,336,880
<b>Total 0606 - Roads</b>	<b>15,800,639</b>	<b>767,010</b>	<b>4,356,547</b>	<b>4,816,202</b>	<b>5,860,880</b>	<b>5,124,772</b>	<b>3,261,918</b>	<b>0</b>	<b>7,413,949</b>
<b>0607 - Drainage</b>									
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	190,031			190,031					190,031
08726 - PR73 Drainage Infrastructure program	216,335	216,335							216,335
<b>Total 0607 - Drainage</b>	<b>406,366</b>	<b>216,335</b>	<b>0</b>	<b>190,031</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>406,366</b>
<b>0608 - Bridges</b>									
08831 - PR31 Bridge Rehabilitation Program	163,407		163,407						163,407
13074 - Sinclairs Road Bridge	2,000,000	2,000,000				2,000,000			
<b>Total 0608 - Bridges</b>	<b>2,163,407</b>	<b>2,000,000</b>	<b>163,407</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>163,407</b>
<b>0609 - Recreation</b>									
04547 - Licensed Playspace Upgrade Program	106,090			106,090					106,090
05165 - Playground Replacement Program	199,098		199,098						199,098
08415 - PR40 Cricket Facilities Improvement Program	63,769		63,769						63,769
08710 - Cricket Net Refurbishment Program	166,544			166,544					166,544
08713 - PR89 Netball Court Upgrade	226,804			226,804					226,804
08727 - Tennis Court Upgrade	276,331			276,331					276,331
08829 - Ball Protection Fencing Program	85,025	85,025							85,025
08872 - PR98 Macpherson Park Redevelopment	6,140,000				6,140,000				6,140,000
13025 - Eynesbury Recreation Reserve AOS - Stage 1 and Sta	30,000	30,000							30,000
13080 - PR 14 Park Signage Program	53,141	53,141							53,141
13089 - Bridge Road Recreation Reserve-Community Pavillon	1,707,134	1,707,134							1,707,134
13116 - Parks Development Program	948,453			948,453					948,453
13131 - Sporting Ground Upgrade	268,041			268,041					268,041
13155 - Plumpton Active Open Space (SR-01)	600,000	600,000				600,000			
13156 - Plumpton Active Open Space (SR-02)	600,000	600,000				600,000			
<b>Total 0609 - Recreation</b>	<b>11,470,430</b>	<b>3,075,300</b>	<b>262,867</b>	<b>1,992,263</b>	<b>6,140,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>10,270,430</b>
<b>0610 - Library Books</b>									
02305 - Library Collection	526,092	526,092							526,092

Capital works Area	Total Budgets 2022/23	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
02311 - Premier's Reading Challenge	23,000	23,000					23,000		
<b>Total 0610 - Library Books</b>	<b>549,092</b>	<b>549,092</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>526,092</b>
<b>0611 - Other Assets</b>									<b>0</b>
07117 - Installation of new open space fencing	106,281	106,281							106,281
13118 - Installation of New Park Furniture	53,141	53,141							53,141
<b>Total 0611 - Other Assets</b>	<b>159,422</b>	<b>159,422</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>159,422</b>
<b>0613 - FootPaths &amp; Cycleways</b>									
03140 - Footpaths Maintenance/Replacement	1,227,547			1,227,547					1,227,547
04536 - Footpath Construction	192,062	192,062							192,062
<b>Total 0613 - FootPaths &amp; Cycleways</b>	<b>1,419,609</b>	<b>192,062</b>	<b>0</b>	<b>1,227,547</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,419,609</b>
<b>0614 - Renewal Capital Expenditure</b>									
05167 - Sportsgrounds Furniture Renewal Program	54,784		54,784						54,784
06006 - Parks Playgrounds and Furniture	155,994		155,994						155,994
06013 - Synthetic Field Maintenance	2,134,000		2,134,000						2,134,000
06017 - Irrigation System Renewal Program	250,389		250,389						250,389
07033 - CapEx Program - Refurbishment Public Conveniences	175,309		175,309						175,309
<b>Total 0614 - Renewal Capital Expenditure</b>	<b>2,770,476</b>	<b>0</b>	<b>2,770,476</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,770,476</b>
<b>0620 - Public Art Projects</b>									
07826 - PR 86 Public Art Rehabilitation Program	10,628		10,628						10,628
13000 - Public Art Installation	167,166	167,166					29,000		138,166
<b>Total 0620 - Public Art Projects</b>	<b>177,794</b>	<b>167,166</b>	<b>10,628</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,000</b>	<b>0</b>	<b>148,794</b>
<b>Grand Total</b>	<b>67,319,121</b>	<b>37,386,096</b>	<b>9,623,925</b>	<b>8,308,220</b>	<b>12,000,880</b>	<b>14,003,785</b>	<b>3,284,918</b>	<b>22,978,676</b>	<b>27,051,742</b>



Capital Works 2023/24

	Total Budgets 2023/24	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
<b>0601 - Vehicles - Capital Cost</b>									
01605 - Plant Purchases/Replacement	1,494,511	1,494,511						1,494,511	
<b>Total 0601 - Vehicles - Capital Cost</b>	<b>1,494,511</b>	<b>1,494,511</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,494,511</b>	<b>0</b>
<b>0602 - Furniture</b>									
01510 - Furniture & Equipment	76,698	76,698							76,698
13115 - Library Furniture Renewal	54,784	54,784							54,784
<b>Total 0602 - Furniture</b>	<b>131,482</b>	<b>131,482</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>131,482</b>
<b>0603 - IT Equipment</b>									
02033 - Annual Computer Replacement Project	586,190	586,190							586,190
<b>Total 0603 - IT Equipment</b>	<b>586,190</b>	<b>586,190</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>586,190</b>
<b>0604 - Land</b>									
03909 - PSP-Public Open Space Compensation	293,688	293,688							293,688
<b>Total 0604 - Land</b>	<b>293,688</b>	<b>293,688</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>293,688</b>
<b>0605 - Buildings</b>									
08475 - PR78 Plumpton Aquatic & Leisure Centre	37,095,000	37,095,000						37,095,000	
08770 - CapEx Program - Building Component Renewals	2,123,711		2,123,711						2,123,711
10001 - Sports Pavilion Kitchen Upgrade Program	84,718			84,718					84,718
13157 - Mt. Carberry Childrens & Community Centre	6,285,500	6,285,500							6,285,500
13159 - Weir Views Childrens and Community Centre	400,000	400,000				400,000			
<b>Total 0605 - Buildings</b>	<b>45,989,929</b>	<b>43,780,500</b>	<b>2,123,711</b>	<b>84,718</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>37,095,000</b>	<b>8,493,929</b>
<b>0606 - Roads</b>									
03020 - DDA Works	49,306			49,306					49,306
03110 - Shared/Bicycle Paths Construction Program	442,130	442,130							442,130
03170 - PR54 Annual Resurfacing Periodic Reseals	4,124,752		4,124,752				3,511,918		612,834
03250 - PR30 Kerb & Channel Rehabilitation	126,003			126,003					126,003
03721 - Traffic Management Devices Program	348,602	348,602							348,602
03723 - PR51 Road Safety Around Schools	109,568			109,568					109,568
03732 - Major Traffic Management Upgrade Program	1,097,938			1,097,938					1,097,938
08729 - PR 68 Roadside Hazard/Safety Improvements Program	279,399		279,399						279,399
08825 - PR 58 Bus stop Works Program	49,306		49,306						49,306
08865 - Rockbank Middle Road (Stage 1)	2,000,000	2,000,000				2,000,000			
08894 - Footpath Construc-Melton North off road trail TR01	155,069	155,069				155,069			
13008 - PR9 Street Lighting Improvement Program	164,352			164,352					164,352
13073 - Melton Valley Drive	400,000			400,000					400,000
13161 - Mt. Atkinson PSP AOS03	600,000	600,000				600,000			
13162 - Vineyard Rd & Diggers Rest Colmadal Rd Roundabout	100,000	100,000				100,000			
13163 - Coburns Rd Duplication-Centenary Ave & CollectorRd	4,253,192				4,253,192				4,253,192
13164 - Mount Cottrell Rd: Toolern Boundary to Greigs Rd	2,500,000					2,500,000			
13165 - Blackhill Rd (Stage 3)	1,870,000				1,870,000	1,870,000			
13166 - Rockbank Middle Rd	500,000				500,000		500,000		
13167 - Paynes Rd & Greigs Rd Intersection Upgrade	450,000			450,000		450,000			
13168 - Melton North Off Road Trail TR03	44,097	44,097				44,097			
13176 - Taylors Rd Duplication - Gourlay Rd to Westwood Dr	1,940,000				1,940,000	1,940,000			
<b>Total 0606 - Roads</b>	<b>21,603,714</b>	<b>3,689,898</b>	<b>4,453,457</b>	<b>2,397,167</b>	<b>11,063,192</b>	<b>9,659,166</b>	<b>3,511,918</b>	<b>500,000</b>	<b>7,932,638</b>
<b>0607 - Drainage</b>									
03252 - PR81 WSUD (Wwater Sensitive Urban Design Program)	195,908			195,908					195,908
08726 - PR73 Drainage Infrastructure program	223,026	223,026							223,026
<b>Total 0607 - Drainage</b>	<b>418,934</b>	<b>223,026</b>	<b>0</b>	<b>195,908</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>418,934</b>
<b>0608 - Bridges</b>									
08831 - PR31 Bridge Rehabilitation Program	168,461		168,461						168,461
13074 - Sinclairs Road Bridge	5,114,201	5,114,201				5,114,201			
<b>Total 0608 - Bridges</b>	<b>5,282,662</b>	<b>5,114,201</b>	<b>168,461</b>	<b>0</b>	<b>0</b>	<b>5,114,201</b>	<b>0</b>	<b>0</b>	<b>168,461</b>
<b>0609 - Recreation</b>									
05165 - Playground Replacement Program	205,256		205,256						205,256
08415 - PR40 Cricket Facilities Improvement Program	65,741		65,741						65,741
08710 - Cricket Net Refurbishment Program	171,695			171,695					171,695
08713 - PR89 Netball Court Upgrade	233,818			233,818					233,818
08727 - Tennis Court Upgrade	284,877			284,877					284,877
08829 - Ball Protection Fencing Program	87,655	87,655							87,655
08872 - PR98 Macpherson Park Redevelopment	5,820,000				5,820,000				5,820,000
13080 - PR 14 Park Signage Program	54,784	54,784							54,784
13116 - Parks Development Program	977,787			977,787					977,787
13131 - Sporting Ground Upgrade	276,331			276,331					276,331
13155 - Plumpton Active Open Space (SR-01)	4,832,000	4,832,000				4,832,000			

	Total Budgets 2023/24	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
13156 - Plumpton Active Open Space (SR-02)	4,347,000	4,347,000				4,347,000			
13158 - Toolem Active Open Space (SO2)	400,000	400,000				400,000			
13160 - Brookfield Recreation Reserve Development	600,000	600,000				600,000			
<b>Total 0609 - Recreation</b>	<b>18,356,944</b>	<b>10,321,439</b>	<b>270,997</b>	<b>1,944,508</b>	<b>5,620,000</b>	<b>10,179,000</b>	<b>0</b>	<b>0</b>	<b>8,177,944</b>
<b>0610 - Library Books</b>									0
02305 - Library Collection	542,363	542,363							542,363
02311 - Premier's Reading Challenge	23,000	23,000					23,000		
<b>Total 0610 - Library Books</b>	<b>565,363</b>	<b>565,363</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>542,363</b>
<b>0611 - Other Assets</b>									
07117 - Installation of new open space fencing	109,568	109,568							109,568
13118 - Installation of New Park Furniture	54,784	54,784							54,784
<b>Total 0611 - Other Assets</b>	<b>164,352</b>	<b>164,352</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>164,352</b>
<b>0613 - FootPaths &amp; Cycleways</b>									
03140 - Footpaths Maintenance/Replacement	1,265,512			1,265,512					1,265,512
04536 - Footpath Construction	198,002	198,002							198,002
<b>Total 0613 - FootPaths &amp; Cycleways</b>	<b>1,463,514</b>	<b>198,002</b>	<b>0</b>	<b>1,265,512</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,463,514</b>
<b>0614 - Renewal Capital Expenditure</b>									
05167 - Sportsgrounds Furniture Renewal Program	56,478		56,478						56,478
06006 - Parks Playgrounds and Furniture	160,819		160,819						160,819
06017 - Irrigation System Renewal Program	258,133		258,133						258,133
07033 - CapEx Program - Refurbishment Public Conveniences	180,731		180,731						180,731
<b>Total 0614 - Renewal Capital Expenditure</b>	<b>656,161</b>	<b>0</b>	<b>656,161</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>656,161</b>
<b>0620 - Public Art Projects</b>									
07826 - PR 86 Public Art Rehabilitation Program	10,957		10,957						10,957
13000 - Public Art Installation	142,439	142,439							142,439
<b>Total 0620 - Public Art Projects</b>	<b>153,396</b>	<b>142,439</b>	<b>10,957</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>153,396</b>
<b>Total</b>	<b>97,159,840</b>	<b>66,705,091</b>	<b>7,683,744</b>	<b>5,887,813</b>	<b>16,883,192</b>	<b>25,352,367</b>	<b>3,534,918</b>	<b>39,089,511</b>	<b>29,183,044</b>

2. Summary of Planned Human Resources Expenditure and Staff Numbers

Budgeted Statement of Human Resources	Forecast 2019/20 \$ '000	Strategic Resource Plan Projections			
		Budget 2020/21 \$ '000	2021/22 \$ '000	2022/23 \$ '000	2023/24 \$ '000
<b>Staff Expenditure</b>					
Executive Management	1,925	2,039	2,132	2,218	2,328
Corporate Services Management	10,707	13,632	14,254	14,825	15,566
Planning and Development Management	20,339	20,857	21,809	22,682	23,816
Community Services Management	25,641	26,809	28,034	29,155	30,613
<b>Total Staff</b>	<b>58,611</b>	<b>63,337</b>	<b>66,230</b>	<b>68,879</b>	<b>72,323</b>
<b>Staff Numbers</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>
<b>Total Staff Numbers (FTE)</b>	<b>639.0</b>	<b>660.0</b>	<b>679.0</b>	<b>692.0</b>	<b>714.0</b>

End of Report