

1st Quarter Ended 30 September 2020

A thriving community where everyone belongs





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(Capital works Committee)	

# **Melton City Council**

Quarterly Finance Report for the 3 months period ended September 2020.

# Fraudulent Activity

No instances of fraud this quarter

# **Executive Summary**

#### **Operating Results**

This report compares the September 2020 YTD results with the profiled YTD approved budget for the same period.

The operating surplus before transfers for the September YTD period was \$127.4m. This compared with the profiled budgeted result of \$119.6m resulted in a favourable variance of \$7.8m

Detailed analysis of operating revenue and expenditure variances by line items, are outlined on page 4-6 of this report.

# **Year-end Forecast**

Review of the 1<sup>st</sup> quarter operating and capital expenditure as at the end of September 2020 has been finalised. As part of this process business unit managers have provided an estimate of the year-end forecast of savings and over-runs expected as at 30th June 2021. This is summarised in the table below.

Comparison of 1<sup>st</sup> quarter year-end forecast with the approved budget is shown on page 7 with the detail variance commentary on page 8-10

First Quarter Year-End Forecast-Summary	\$(Millions)
Operating	
Forecast favourable variance in operating results before transfers	<u>\$43.2</u>
Capital	
Forecast unfavourable variance in Council capital expenditure	<u>(\$11.4)</u>

# **Capital Expenditure**

The Council Capital expenditure budget for 2020/21 is a total of \$113.5m. This consists of \$27.3m carry forwards component of from 2019/20.

Total developer contribution in-kind works budget for 2020/21 is \$35.2m. These works when completed by landholders will offset their developer contribution liability to Council. Where the

value of completed works handed over to Council varies from the DCP obligations, the resultant rolling credit or debit transactions which will be carried forward to be set off against future obligations or for settlement to/by Council from the developer contribution reserve funds.

The actual capital expenditure completed at the end of September was \$12.83m or 11.3% of the total Council capital expenditure budget including carry forwards.

A project level analysis of YTD capital expenditure by capital works by business unit is provided on page 19.

# **Cash on hand and Investments**

Council's total cash position at month end is 295.9m. This balance includes \$267.9m of general and restricted investments representing carry forward expenditure, employee entitlements, and developer contributions received for future capital works. The amount of cash on hand at end of month of \$28.0m. Increase in general and restricted investments is due to creation of the Infrastructure and Strategic Investment Reserve by Council.

#### **Debtors**

Receivables outstanding totalled \$122.3m (net of doubtful debts provisions) of which \$114.4m relates to rates debtors including instalments not due. Infringement Debtors amounted to \$5.5m and other sundry debtors was \$2.3m.

Monthly Management Report 2020/2021 Operating Statement by Income / Expenditure line items for the 3 Months ended 30 September 2020 Full Year 1st Quarter 2019/2020 Approved 1st Otr Forecast Variance YTD Actuals Income/Expenditure Type YTD Actuals YTD Budget YTD Variance Budget Forecast to Adopted Budget (000's) (000's) (000's) (000's) (000's) (000's) (000's) Income 120,443 Rates & Charges 130,386 129,037 1,349 132,203 133,552 1,349 1 2,104 Statutory Fees and Fines 2 2.230 2.230 8.852 9.237 385 0 7.028 2.373 User Fees 3 1.640 1.943 (303) 6.314 (715 4,097 Contributions Monetary 4 16.956 17,757 (802) 54.278 53,568 (709 0 Contributions Non Monetary 5 5,756 2,729 3,027 174,948 213,021 38,074 6,351 Grants- Operating 6 5,957 4,806 1,151 29,591 35,653 6,062 579 Grants- Capital 2,638 544 2,093 16,934 9,202 7,732 Net Gain/(Loss) on Disposal of IPP&E 1.408 Sale of Properties 8 2.226 2.377 (151) 9.883 9.523 (360) (595)Cost of Assets Sold q 812 5,084) 821 813 Total Net Gain/(Loss) on Disposal of IPP&E 1,414 1,557 (160) 4,799 4,439 (360) 1,434 Other Revenue 10 688 1,461 7,970 6,714 138,194 167,665 162,064 5,584 428,870 479,431 50,561 Total Income Expenditure 11 14.370 15.798 1.428 63,342 65,846 (2.504 13,536 Employee Costs Materials and Services 6,437 Contracts and Materials 12 7,040 47,430 51,218 7,235 196 3,788) 3,514 Administration Expenses 13 4,163 4,355 192 14,345 14,444 99) 1,168 Program Expenses 1,012 29 4,345 4,529 (183) 14 983 8,150 1.763 Utilities 1.412 1.367 (45) 8,120 15 (30) 9,568 Maintenance 1,248 280 (75) 1,388 16 967 9.493 591 647 Other 17 672 81 3,961 4,362 401) 733 14,917 Total Material Costs 15,156 15,888 87,695 92,271 (4,576) Bad and Doubtful Debts 18 259 305 46 458 749 (291 9,172 Depreciation and Amortisation 19 10,380 10,376 (4) 42,085 42,085 97 Borrowing Costs 20 83 83 0 525 525 0 Finance Cost- Leases 21 19 19 0 37,729 Total Expenditure 40,248 42,455 2,207 194,124 201,495 119,609 43,189 100,465 Total Surplus/Deficit Before Transfers. 127,417 7,807 234,748 277,936 Reserve Transfers 0 Transfers From Reserves 6,976 2,996 3,981 58,996 83,647 24,651 (12,988) Transfer to Reserve (21,420) (18,492) (2,928) (25,769 (83,524 (1<mark>09,29</mark>3 Total Net Transfers - Income/(Exp) (14,443) (25,646 (1,118) (12,988 (15,496) 1,053 (24,528 Total Surplus/(Deficit) Net of Transfers 112,973 104,113 8,860 210,220 252,290 42,071 87,477 95,789 Undelying Surplus/(Deficit) 102,068 98,579 3,488 (3,681 (5,587) (1,907

1st Quarter Finance Report - September 2020

2020/21	
Management Report	
Monthly	

**Operating Statement - Significant Variance Comments** 

for the 3 Months ended 30 September 2020

Income/Expenditure Type		YTD Actual (000's)	2020/21 YTD Budget (000's)	Variance - Fav/(Unfav) (000's)	
Income					
Rates & Charges	-	130,386	129,037		Fervourable variance is attributable to: ** Actual Supplementary rates received for the YTD. period was higher than budget by \$1.35m. This is due to the timing of supplementary 1,349 rates income partly offset by unfavourable variance in pensioner rebates.
Statutory Fees and Fines	2	2,230	2,230		
					Unfavourable variance in the following areas due to Covid-19 Pandemic lock down : **Reduction in Rental an Lease income (\$242k) ** Reduction in pound services fees in Community Safety (\$40k). **Reduction in Community Care in Food Services and HACC Respite (\$43k). ** Reduction in Family Services activities across the board in family day care, occasional care and holiday care (\$194k). ** Reduction in revenue in Community Planning in community activation programs (\$60k).
llsor Fase	e7	1 640	549 1		Overall unfavourable variance is partly offset by favourable variances compared to profiled budgets in the following areas: ** Increase in subdivision construction supervision fees and non standard street lighting fees in Engineering Services due to higher land development activity (\$142k). **Higher than budgeted fee income in asset protection permit fees and tree plunting in Operations(\$66k). **Higher than budgeted fee income in asset protection permit fees and tree plunting in Operations(\$66k). **Higher than budgeted fee income in asset protection permit fees and tree plunting in Operations(\$66k). **Higher than budgeted fee income in dasset protection permit fees in Planning Services (\$44k). **Higher than budgeted fee income in description to these (\$72k).
Contributions Monetary	4	16,956			Monetary developer contributions from Developer Contributions Plan (DCP) and Infrastructure Contribution Plan (ICP) were higher than YTD budget by 33.752m at the end of the ytd period. This fovourable variance however was partly offset by rolling credit offset allowed during 302] the quarter which was unfavourable by 54.554m, which resulted in a net unfavourable variance.
Contributions Non Monetary	2	5,756	2,729		The total non cash contributions received were higher than budget by 3.0m due to the higher levels of development activity during the 3,027 quarter.
Grants- Operating	ع	5,957	4,806		Favourable variance is attributable to the following: ** Unbudgeted grants received in the year-to-date period amounted to (\$1.07m). These include Covid-19 Working for Victoria (750k), Youth Learning Pathways (\$210k), Centre based respite and assessment in Community Care (100k), Transition Plan Development and other (\$10k). ** Favourable variance in Family Services program grants including Maternal Child Heath and others (\$49k). 1.151
Grants- Capital	7	2,638	544		Favourable variance is mainly timing related and is due to the following: **Unbudgeted capital grants received during the year to date period include Diggers Rest Community Pavilion and oval (\$2.5m). The Favourable variance was partly offset by timing variance in the following capital grants: **Eynesbury Sporting Facility (\$396k). 2,081 ** Installation of new parks furniture and other (\$11k)
Net Gain/(Loss) on Disposal of IPP&E					
Sale of Properties	00	8 2,226	2,377	(151)	Atherstone land sales were lower mainly due to higher than planned cancellations than anticipated due to Covid-19 lockdown and other timing issues related to non receipt of GST refunds from ATO as predicted.
Cost of Assets Sold	6	(812)	(821)	(8)	Variance is favourable due to lower cost of asset sold than budget for the period.
Total Net Gain/(Loss) on Disposal of IPP&E		1,414	1,557	(160)	

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**Operating Statement - Significant Variance Comments** 

for the 3 Months ended 30 September 2020

Income/Expenditure Type		YTD Actual (000's)	2020/21 YTD Budget (000's)	Variance - Fav/(Unfav) (000's)	
Other Revenue	10	688	1,461		Unforourable variance is due to the following: ** Interest on investments (on term deposits) were lower than planned at the end of the quarter largely due to lower market rates (\$438k). **Liower than budgeted crecovery for utilities and other charges in facilities administration due to current lockdown situation (\$83k). **Timing variance in Transfer Station Woste Disposal contribution (\$107k). **Timing variance in Melton Business Excellence Awords contribution (\$100k). **Tower than planned lease income for the quarter due to the urrent locked down conditions (\$45k).
Total Income		167,665	162,064		
Expenditure					
					The favourable variance in employee cost is the net effect of \$336k favourable in salaries and wages and \$493k favourable in payroll oncost. The favourable variance in salaries and wages is attributable to budgeted vacancies not filled as planned at the end of the quarter. The favourable variance is salaries and wages is partly offset unfavourable variance in contract labour (agency) costs where a number of business units have engaged agency staff to fill unfilled budgeted positions. These amounted to \$373k as noted under materials and services below.
Employee Costs	11	14,370	15,798		The favourable timing variance in oncost expenditure is timing related and is due to lower than planned expenditure at the end of the quarter 1,428 on long service leave, annual leave loading, superannuation, workcover recoverable and others.
Materials and Services					
					The favourable variance is partly offset by: ** Timing variance due to Contract payments in Operations particularly in Road Services, Parks and Open Space, waste Management and others are lower than budgeted for the quorter (455k). ** Timing Variance in contract payments in Risk and Performance (\$70k). ** Timing variance in scoping study for Performance Arts Centre and others not expended as planned in the first quarter (\$44k).
Contracts and Materials	12	12 7,040	7,235	196	Favourable variance is partly offset by: ** Higher than budgeted expenditure in contract labour costs is due to budgeted positions and other temporary staff positions required to complete business unit programs filled through agency labour (5373k). This is mainly in areas such as Information Services (5235k), Engineering Services (564K), Community Care (529k), Engagement and Advocacy (534k) and others (511k).
					Favourable Variance is attributable to: ** Lower than budgeted project implementation expenditure in Information Services. Part of this expenditure being incurred as contract labour as reported under materials and services(\$285k). **Lower than budgeted expenditure on legal fees, training, publicity and promotions and others (\$222k) ** Fiber than budgeted expenditure in insurance due to:
Administration Expenses	13	13 4,163	4,355	192	(\$315k).
Program Expenses	14	14 983	1,012	29	
Utilities	15	1,412	1,367	(45)	

# **Operating Statement - Significant Variance Comments**

for the 3 Months ended 30 September 2020

MEETING OF COUNCIL

Income/Expenditure Type		YTD Actual (000's)	2020/21 YTD Budget (000's)	Variance - Fav/(Unfav) (000's)	
Maintenance	16	16 967	1,248	280	Favourable variance is attributable to projected increase in expenditure in the following: ** Timing variance in the maintenance component of Capital expenditure estimated for the quarter due to lower levels of capital expenditure capitalised at the end of the quarter (5307k). Unfovourable variance parth offset by: ** Unbudgeted photocopier maintenance expenditure in Information Services partly offset by lower maintenance expenditure in other areas due to Covid conditions (527k).
Other	17	17 591	672	81	Favourable variance is attributable to: ** Lower than budgeted expenditure on contributions and donations particularly the Annual Grants Program, HRV Community Grants, The Club Community Benefit and others (555k). ** Lower than planned IT Equipment purchases during the quarter (516k).
Total Material Costs		15,156	15,888	733	
Bad and Doubtful Debts	18			46	
Depreciation and Amortisation	19	10,380	10,376	(4)	
Borrowing Costs	20	83	83	0	
Finance Cost- Leases	21	0	5	5	
Total Expenditure		40,248	42,455	2,207	
Total Surplus/Deficit Before Transfers.		127,417	119,609	7,807	

Monthly Management Report 2020/2021				
1st Quarter Vs Adopted Budget Variance				
Forecast Operating Statement by Income / Exp				
		2020/21	2020/21	2020/2
		Approved	1st Quarter	1st Qtr Foreca
Income/Expenditure Type		Budget	Forecast	Variance to Budg
		(000's)	(000's)	(000'
Income				
Rates & Charges	1	132,203	133.552	1.34
Statutory Fees and Fines	2	8,852	9,237	38
User Fees	3	7,028	6,314	(71
Contributions Monetary	4	54,278	53,568	(70
Contributions Non Monetary	5	174,948	213,021	38,07
Grants- Operating	6	29,591	35,653	6,06
Grants- Capital	7	9,202	16,934	7,73
Net Gain/(Loss) on Disposal of IPP&E				
Sale of Properties	8	9,883	9,523	(360)
Cost of Assets Sold	9	(5,084)	(5,084)	0
Total Net Gain/(Loss) on Disposal of IPP&E		4,799	4,439	(36
Other Revenue	10	7,970	6,714	(1,25
Total Income		428,870	479,431	50,56
Expenditure				
Employee Costs	11	63,342	65,846	(2,504
Materials and Services				
Contracts and Materials	12	47,430	51,218	(3,788)
Administration Expenses	13	14,345	14,444	(99)
Program Expenses	14	4,345	4,529	(183)
Utilities	15	8,120	8,150	(30)
Maintenance	16	9,493	9,568	(75)
Other	17	3,961	4,362	(401)
Total Material Costs		87,695	92,271	(4,57
Bad and Doubtful Debts	18	458	749	(29
Depreciation and Amortisation	19	42,085	42,085	
Borrowing Costs	20	525	525	
Finance Cost- Leases	21	19	19	
Total Expenditure		194,124	201,495	(7,37
Total Surplus/Deficit for the Year Before Trfs.		234,748	277,937	43,18
Underlying Surplus/(deficit)		(3,681)	(5,587)	(1,90)
Council Capital Budget		113,514	124,935	(11,42
Conital DCD In Kind		25.070	07.004	(F4 74
Capital DCP-In-Kind		35,279	87,024	(51,74

Significant Variance Comments Approved Budget vs. 1st Quarter Forecast					
			2020/21	2020/21	
		2020/21		1st Qtr Forecast	
Income/Expenditure Type		Approved Budget	Forecast	Budget	Approved Budget to 1st Quarter Forecast Variance Explanations
		(000's)	(s,000)	(000s)	
Rates & Charges	1	132,203	133,552	1,349	Favourable variance is attributable to the following: ** Rate income is expected to increase marginally mainly due to the expected increase in supplementary rates.
					Favourable variance is attributable to the following: ** Community Safety fees are projected to be higher than budget by \$1.202m. This is attributable to higher than budgeted Litter and building sites infringements (S600k), Building permits and property information requests (S552k) and court recoveries and other (S50k).
Statutory Fees and Fines	2	8,852	9,237	385	The overall fovourable variances is offset by: **Unfavourable variance in Animal Management due to non enforcement as a result of Covid 19 (\$186k). **Engineering Services fees are projected to be lower than budget. This is due to lower number of plans received and hence the lower level of fees partly offset by increase in property information request Sees (\$131k). **Planning Services fees are projected to be lower due to reduction in the number of significant planning applications (\$500k).
					Unfavourable variance is attributable to projected reduction in fees and charges income in the following areas mainly due to Covid-19 shutdown of services and operations: services and operations: Communy Services in social and client connections (5167k). Communy Planning in community activation programs and other variances (5125k). Recreation and Youth in leisure centres, development support and other (557k). **Reduction in proneerly hire income by 5790k, which is made use (5125k).
User Fees	ŝ	7,028	6,314		The overall unforourable variance is party offset by favourable variance in the following: **Subdivision and non standard public lighting and construction supervision fees due to grave (1510k). **Operations fee income due to high demand for asset protection parties and protection party.
Contributions Monetary	4	54,278	53,568		Based on current projections the Developer Cash contribution overall are expected to be increase by \$3.7m over and above budgeted level, however the rolling credit offsets allowable due to expected increase in development activity during the year would see rolling credit offsets also rising above budget [109] levels by 55.55m thereby resultion in a net reduction of monetary contributions in net terms by 5700k by vecrend.
Contributions Non Monetary	2	174,948		3	** Non cash contributions are projected to increase significantly from the \$174m budgeted for the year to \$\$213m which is an increase of \$38m. This is an 38,074 lindication of the increase in level of development activity projected for the year
Grants- Operating	م	29,591	35,665 		<ul> <li>Favourable variance is attributable to the following:</li> <li>Unbudgeted Grants of \$5.35m for the following projects and Programs;</li> <li>Unbudgeted Grants of \$5.55m for the following projects and Programs;</li> <li>Operations - Working for Victoria grants (\$4.250m).</li> <li>**Engagement and Advocacy - Melton Township Revitalisation, Melton South and Scott Street Neighbourhood Renewal, Outdoor Eating and Entertainment (\$1.1m).</li> <li>Other Projectal Increase in Government grants in the following areas:</li> <li>**Community Care in Social Connection, Wellness Engagement (\$1.035k), Families and Children in Maternal Child Health (\$122k), and Recreation and Youth in Youth Learning Pathways (\$210k).</li> <li>The above increase are party typestel by reduction in grants in the following: ** Grants commission funding for the year is expected to be lower by \$45k.</li> <li>** Grants commission funding for the year is expected to be lower by \$45k.</li> <li>6.062 **Risk and Performance in Emergency Management (\$120k), Comming and other (\$109k).</li> </ul>
Grants- Capital	~	9,202	t6,934	7,732	The favourable variance attributable to the increase in projected Capital grants of \$7.7m compared to original budget relates to the following unbudgeted grants expected to be received by the end of the year: **Nacpherson Park Redevelopment GSIS Grant (\$1.062m). **State government funding for Eynesbury Station Earling Centre (\$2.17m). **State government funding for Metion Secondary College Sports Oval and Povilion (\$2.0m).
Contributions Monetary					

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Monthly Management Report 2020/21 Significant Variance Comments Approved Budget vs. 1st Quarter Forecast					Page 10
		2020/21		2020/21 1st Qtr Forecast	
Income/Expenditure Type		Approved Budget	Quarter Forecast	Variance to Budget	Approved Budget to 1st Quarter Forecast Variance Explanations
		(s,000)	(s,000)		
Sale of Properties	8	9,883	9,523	(360)	** Decrease in land sales revenue projected reflecting revised market conditions as advised by Atherstone at the end of first quarter.
Cost of Assets Sold	6	(5,084)	(5,084)	0	
Total Net Gain/(Loss) on Disposal of IPP&E		4,799	4,439	(360)	
Other Revenue	10	7,970	6.714	(1.257)	Unforourable variance is attributable to the following: **Interest on investments (on term deposits) were lower than planned at the end of the quarter largely due to lower market rates (\$1.24m). ** Reduction in Leisure Centre and events centres in Recreation due to Covid 19 Closures (\$32k). ** Lower than planned lease income for the quarter due to the current locked down conditions of the Pandemic (\$76k). **Unbudgeted contributions for Flovour Fest in Fandament and Advocacy and other (\$151k).
Total Income		428,870	47	50,561	
Expenditure					
Employee Costs	1	63,342	65,846	(2,504)	Based on year-to-date expenditure trends, employee costs at are projected to increase in net terms by \$2.5m by year-end. This is mainly due to projected \$2.440m expenditure on Covid-19 Working for Victoria projects that will be partly offset against unbudgeted funding of \$4.250m received during the year. Other increases are attributable to the projected increase in Workcover premium surcharge, paid parental leave and others.
Materials and Services					
Contracts and Materials	12	47,430	51,218	(3.788)	Unferourable variance is attributable mainly to the following: ** Higher than budgeted expenditure of 51.48m in agency contract labour engaged to complete business unit programs. This is mainly in areas such as Engagement and Advocacy offset by unbudgeted grants received (5944k), Information Services (5190m), Engineering Services (5346k). Engagement and Advocacy offset by unbudgeted grants received (5944k), Information Services (5190m), Engineering Services (5346k). This involuces unplanned payment to City Wide Services for by unbudgeted funding received from Working for Victoria Grant (52.14m), General materials suplanes (5349k) and other unplanned escrites for vorke offset by unbudgeted funding received from Working for Victoria Grant (52.14m), General materials suplanes (5349k) and other unplanned escrites for vorke offset by unbudgeted funding received from Working for Victoria Grant (52.14m), General Unforourable variances are parity offset by: **Soung in Waster Amangement contract operments due to site restrictions as a result f Covid 19 resulting in reduced labour costs. (5400K). **Reduction in contract payments in Risk and Performance as a result f Covid 19 resulting in reduced labour costs. (5400K). **Reduction in contract payments in Risk and Performance as a result of Covid 19 resulting in reduced labour costs. (5400K).
Administration Expenses	13	14,345	14,444	(66)	Unfovourable variance is attributable to: ** Higher building Insurance costs due to increased premiums (\$173k). ** Unbudgeted expenditure on Toolern PSP Review and Smart Citles in City Design & Infrastructure (\$215k). **Higher than Budgeted Information services costs in Business transformation and other programs (\$52k). **Lower Uninvourable variance is partly offset by: **Lower than budgeted legal expenses projected due to reduced legal work in local laws and no large litigation on foot. (\$220). **Reduction in professional advisory expenditure on Transport in Engineering Services and others (\$121k).
	:			10000	Unfovourable variance is attributable to higher than budgeted expenditure in the following: ** Unbudgeted increase in Youth Communities and projects expenditure in Youth and Recreation - offset by grants received (\$68k). ** Higher than budgeted Covid 19 related expenses in Operations (\$85k). ** Unbudgeted Flavour Fest and other Covid related expenditure in Community Engagement (\$53k) Undovorable Variance is partly offset by:
r rogram expenses Utilities	15	8,120	4, 329 8, 150	(100)	tower man budgeted expenditure in client activities, jood and armas and catering in community Larej 54.3K).

Significant Variance Comments					
Approved Budget vs. 1st Quarter Forecast					
			2020/21	2020/21	
		2020/21	1st	1st Qtr Forecast	
		Approved	Quarter	Variance to	
Income/Expenditure Type		Budget	Forecast	Budget	Approved Budget to 1st Quarter Forecast Variance Explanations
		(s,000)	(s,000)	(000's)	
Maintenance	16	9.493	9.568	(75)	Unfovourable variance is attributable to projected increase in expenditure in the following: ** Projected maintenance expenses from Capital project expenditure not falling within capitalisation threshold expensed at year end (\$242k) Unfovourable variance perity gifts ty: **1 cover than budgeted maintenance expenditure in property services in Cherations due to reduced facility use as a result of Covid 19 (5457k).
	2	-			
					Unfavourable variations is largely attributable to:
					**Expenditure related to grants income received in the previous financial year for which there are service delivery obligations (5650k). This expenditure will offset advance income received in the last financial year and set aside in reserve funds.
					Unfavourable variance partly offset by: **Projected reduction in Plant Operating expenditure in Juel costs, repairs, road tolls and other due to Covid 19 Pandemic (\$240k).
Other	17	3,961	4,362	(401)	**Projected reductions in hire charges, public entertainment and other in Community Engagement due to Covid conditions (59k).
Total Material Costs		87,695	92,271	(4,576)	
Bad and Doubtful Debts	18	458	749		(2011) (Infavourable variance is attributable to provisions made for potential write-off of Community Safety infringement debts deemed unrecoverable.
Depreciation and Amortisation	19	42,085	42,085	0	
Borrowing Costs	20	525	525	0	
Finance Cost- Leases		19	19	0	
Total Expenditure		194,124	201,495	(1,371)	
Total Surplus/Deficit Before Transfers.		234,748	277,936	43,189	
Underlying Operating Results Surplus/(Deticit)		(3,681)	(5,587)	(1,907)	

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BALANCE SHEET	ACTUAL	_S	BUDGET
	This Year	Last Year	This Year
	As at end	As at end	Full Year
	Sep-20	Jun-20	2020/2021
	\$(000's)	\$(000's)	\$(000's)
	•(•••••)	¢(000 0)	¢(000 0)
ASSETS			
CURRENT ASSETS			
Cash and Cash Equivalents	295,944	146,867	259,389
Trade and Other Receivable	122,325	43,867	7,800
Other Financial Assets	0	104,334	3,897
Inventories	41	41	20
Assets Classified as Held for Resale	9,147	1,618	12,428
Right of Use Assets	613	613	375
Other Assets	7,599	14,432	12,395
TOTAL CURRENT ASSETS	435,670	311,772	296,305
NON CURRENT ASSETS			
INFRA, PROPERTY PLANT & EQUIPMENT	2,498,435	2,509,569	2,784,216
WORK IN PROGRESS	18,279	0	0
INVENTORIES	67	67	145
INVESTMENT PROPERTY	7,175	7,175	7,500
	0	0	375
INTANGIBLES	3,031	3,031	2,703
TOTAL NON CURRENT ASSETS	2,526,987	2,519,842	2,794,939
TOTAL ASSETS	2,962,657	2,831,614	3,091,244
CURRENT LIABILITIES			
TRADE AND OTHER PAYABLES	40,426	35,942	26,600
PROVISIONS	11,847	11,847	11,351
INTEREST-BEARING LOANS AND BORROWINGS	1,734	2,306	3,565
LEASE LIABILITY	255	255	255
TRUST FUNDS AND DEPOSITS and OTHER LIABILITIES	17,738	8,946	1,935
TOTAL CURRENT LIABILITIES	72,000	59,296	43,706
NON CURRENT LIABILITIES			
PROVISIONS	1,692	1,668	2,227
INTEREST-BEARING LOANS AND BORROWINGS	10,674	10,674	14,585
LEASE LIABILITY	384	384	385
OTHER NON CURRENT LIABILITIES (incl Trust Funds)	142	9,245	14,020
TOTAL NON CURRENT LIABILITIES	12,892	21,971	31,216
TOTAL LIABILITIES	84,892	81,267	74,921
TOTAL LIADILITIES	04,092	01,207	14,921
NET ASSETS	2,877,765	2,750,347	3,016,324
EQUITY			
ACCUMULATED SURPLUS	1,584,788	1,393,045	1,507,537
	112,973	191,741	206,285
OPERATING SURPLUS FOR THE PERIOD	112,010		
	112,010		
OPERATING SURPLUS FOR THE PERIOD RESERVES REVALUATION RESERVES	931,888	931,889	1,035,488
RESERVES		931,889 233,673	1,035,488 267,013

# Balance Sheet - Comments

#### General:

The following comments relate to the balance sheet and the cash flow statement on page 11 and 14 respectively.

# **Current Assets:**

# Cash & Investments

Council's cash position (including Investments), as at 30 September 2020 was \$295.9m, which represents an increase of \$149.1m from the \$146.9m opening cash position as at 1 July 2020. Details of inflow and outflow of funds are detailed in the Cash Flow Statement on page 14.

	\$'000's	\$'000's
Cash at 1 <sup>st</sup> July 2020		\$146,866
Plus: Net Inflow/(Outflow) from operating activities	\$54,877	
Less Net Inflow/(Outflow) from Investing activities	\$94,839	
Less Net Inflow/(Outflow) from financing activities	(\$638)	
Net Increase/(decrease) in cash held		\$149,078
Cash and Investments on hand at 30 September 2020		\$295,944

#### **Receivables:**

Total receivables outstanding as at 30 September 2020 amounted to \$122.3m, which included rate debtors of \$114.5m. The total outstanding receivables comprised: -

Receivables	30 September 2020 (000's)	30 September 2019 (000's)
Rate Debtors	\$114,473	\$97,618
Infringements & Local Laws Debtors	\$5,525	\$4,819
Sundry & other debtors net of provision for doubtful debts	\$2,327	\$16,447
Total Receivables	\$122,325	\$118,884

#### Non-Current Assets:

### Infrastructure, Plant & Equipment

The value of Council's property, plant & equipment has decreased by \$11.1m. This decrease is mainly the depreciation charge for the YTD period. The work-in progress shown in the balance sheet includes the total capital expenditure spent in the year-to-date period at the end of the first quarter plus any work-in progress carried forward from 2019/20.

#### Intangible Asset

The intangible assets of \$3.0m represent non-exclusive licence granted to Melton City Council by Department of Education and the Caroline Springs College for the use of CS College Creekside Campus and the Spring side Children's and Childcare facility built on DOE land and Kororoit Creek Learning Centre. The balance represents Council's contributions net of amortisations.

# Current & Non-Current Liabilities:

#### **Payables**

Creditors have increased by 4.48m from the June 2020 balance of \$35.9m to \$40.4m at balance date. The outstanding payables amount varies from month to month depending upon the status of the accounts payable cycle.

#### **Employee Benefits**

Employee benefits represent current and non-current components of annual and long service leave liabilities at balance date. Current component of the liability being the amounts to be settled within the 12 months after the reporting period estimated at \$11.8m, with the non-current at \$1.7m. Any transfers to and from employee benefit will occur at year end.

#### **Interest Bearing Liabilities:**

Total loan liability as at 30 September 2020 is \$12.4m. Principal repayment for the first quarter amounted to \$572k.

# Working Capital and Liquidity:

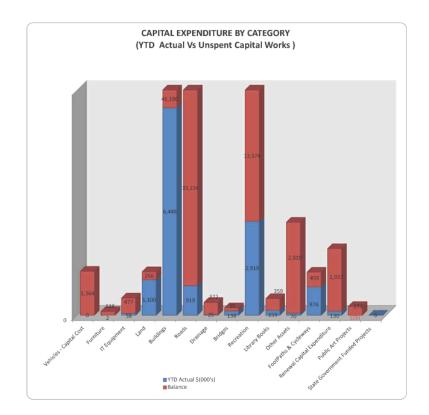
The working capital ratio is used to assess Council's ability to meet current commitments and is derived by dividing current assets by current liabilities. The working capital ratio for the YTD period is 1:6.2. The after removing the impact of rate debtors is 1:4.6

Leet Veen		Actuala	This Year
Last Year	CASH FLOW STATEMENT	Actuals	
2018/2019		2019/2020	Budget
YTD Actual		As at End	2020/2021
Sep-19		Sep-20	Annual Budget
\$(000'S)		\$(000's)	\$(000's)
	Cash Flow from Operating Activities		
	Finance Report		
29,512	General Rates	27,275	131,953
12,945	Grants Income - Operating & Capital	8,593	42,963
1,122	Interest	608	4,367
19,789	User Fees	28,318	15,780
4,097	Contributions & Reimbursements	16,956	66,487
1,434	Other Revenue	(978)	3,467
, i	PAYMENTS		
1	Employee Costs	(14,346)	(62,906)
	Materials and Services	(11,548)	(78,749)
	Other Expenses	0	(8,120)
	NET CASH FROM OPERATING ACTIVITIES	54,877	115,243
	CASH FLOW FROM INVESTING ACTIVITIES		
(24,567)	Payments for Acquisition of Non-Current Assets	(11,721)	(113,514)
813	Proceeds from Sale of Non-Current Assets	2,226	10,770
52,280	Payments for Investments	104,334	0
0	Proceeds from Sale of Investments	0	0
28,526	NET CASH FROM INVESTING ACTIVITIES	94,839	(102,744)
	CASH FLOW FROM FINANCING ACTIVITIES		
(547)	Repayment of borrowings	(572)	(2,306)
0	Finance Costs	(66)	(525)
(515)	Proceeds from Borrowings	0	4,650
(1,062)	NET CASH FROM FINANCING ACTIVITIES	(638)	(2,831)
62,758	NET INCREASE/(DECREASE) IN CASH HELD	149,078	9,668
	CASH POSITION		
132,905	Cash Balance at Beginning- as at 1st July	146,866	163,661
195,663	Cash Balance at End of Period	295,944	173,328

#### CAPITAL EXPENDITURE BY CATEGORY

Quarter Ended 30 September 2020 2020/2021 FINANCIAL YEAR

CAPITAL EXPENDITURE	YTD Actual \$(000's)	YTD Budget \$(000's)	YTD Variance \$(000's)	2020/21 Approved Budget \$(000's)	1st Qtr Forecast \$(000's)	1st Qtr Variance to Budget \$(000's)
Vehicles - Capital Cost	0	0	0	1,364	1,364	0
Furniture	2	12	9	120	85	(35)
IT Equipment	58	58	(0)	535	396	(139)
Land	1,100	0	(1,100)	1,350	5,882	4,532
Buildings	6,449	5,666	(783)	47,629	54,513	6,884
Roads	919	1,036	116	34,154	34,122	(31)
Drainage	25	4	(21)	397	397	0
Bridges	138	38	(100)	234	484	250
Recreation	2,919	2,209	(710)	16,493	16,550	57
Library Books	159	129	(30)	518	518	0
Other Assets	70	69	(1)	2,888	2,888	0
FootPaths & Cycleways	876	914	38	1,336	1,340	4
Renewal Capital Expenditure	130	145	15	2,067	2,067	0
Public Art Projects	(15)	2	17	258	158	(100)
State Government Funded Projects	0	1,385	1,385	4,170	4,170	0
Total Capex Excl Capital DCP In Kind	12,832	11,667	(1,165)	113,514	124,935	(11,421)
Capital DCP in Kind	5,447	1,648	(3,799)	35,279	87,054	(51,775)
Total Capital Expenditure	18,279	13,315	(4,964)	148,793	211,989	(63,196)



MONTHI 2019/202	MONTHLY ANALYSIS OF CAPITAL EXPENDITURE 2019/2020 FINANCIAL YEAR	DITURE												
	CADITAL EXPENDITURE	Total	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	NUL
		\$(000's)	\$(000's)	\$(000's)	\$(000's)	\$(000's)	\$(000's)	\$(000's)	\$(000's)	\$(000's)	\$(000's)	\$(000's)	Darnyl	\$(000's)
0601 - Vel	0601 - Vehicles - Capital Cost	0	0	0	0									
0602 - Furniture	rniture	2	0	0	2									
0603 - IT	0603 - IT Equipment	58	15	0	43									
0604 - Land	nd	1,100	0		1,100									
sgnibling - cuou	illaings	0,449	24	4,514	1,911									
0607 - Drainado	idus ainarte	313	17	170	0 80 0 80									
0608 - Bridges	idaes	138	0	, <del>-</del>	138									
0609 - Recreation	creation	2,919	873	1,111	935									
0610 - Lib	0610 - Library Books	159	64	89	28									
0611 - Oth	0611 - Other Assets	70	27	24	19									
0613 - Foi	0613 - FootPaths & Cycleways	876	73	686	117									
0614 - Rei	0614 - Renewal Capital Expenditure	130	0	13	117									
0620 - Pu	0620 - Public Art Projects	(15)	0 0	(15)	0 0									
0646 - Sta	0646 - State Government Funded Projects	0		P										
Total Cap Kind	Total Capital Expenditure Excl Capital DCP In Kind	12.832	1.293	6.728	4.810	0	0	0	0	0	0	0	0	0
Capital D	Capital DCP in Kind	5,447	0											
TOTAL C	TOTAL CAPITAL EXPENDITURE	18,279	1,293	6,728	10,258	0	0	0	0	0	0	0	0	0
		Ac	Accumulated Capital Expenditure Actual vs Budgets	ated C	lated Capital Expe Actual vs Budgets	:xpend gets	liture							
200,000														
000.001														
000/007														
160,000													148,793	m
140,000														
120.000												117,445		
200,021									वह व्यह	106,259	259			
100,000														
80,000							70,237	10						
60.000						54,306								
				48,212	1									

24,931

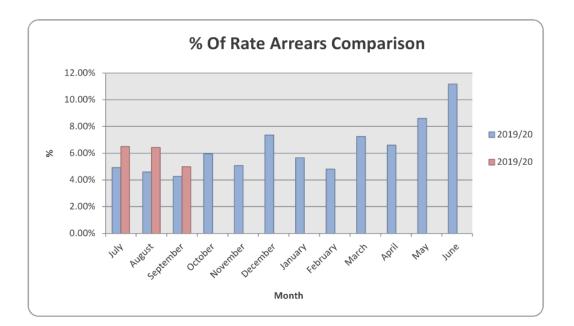
40,000 20,000

#### Analysis of Overdue Instalment Rate Debtors - September 2020

(Excluding Fire Service Levy)

Overdue Rate Debtors	No of Properties	Debts Outstanding (\$)
Owings		
Less Than \$1000	3,258	1,479,814
\$1000 to \$1999	873	1,230,191
\$2000 to \$4999	551	1,713,881
\$5000 to \$10,000	203	1,416,778
Greater Than 10,000	85	1,322,073
Total	4,970	7,162,737

There are 528 Properties in credit. Total Credit is \$573,886



SUMMARY OF OVERDUE RATE DEBT ARREARS & RECOVERY AS AT 30 September 2020	NO OF PROPERTIES	RATE DEBTS OUTSTANDING \$000'S
Summons issued	145	651
Judgements issued	26	164
Summons for Oral Examination	158	1,235
Legal Arrangements	-	-
Other action - Demand Letters etc	888	2,278
Total Debt Recovery Action In Progress	1,217	4,328
Arrangements in place - Non Legal	728	1,282
Properties with no recovery/arrangements in place	3,025	1,553
TOTAL	4,970	7,163

#### Summary of Overdue Rate Debt Arrears & Recovery Actions - September 2020

Number of Financial Hardship applications received at reporting date is 2 (Excludes Covid-19 applications)

#### Rate Balances & Collection Details

Rate Collection Details	Jul-Sep	Oct	Nov-Dec	Jan-March	Apr-May	June
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
Outstanding Balance as at 1 July 2017	11,362					
Rates raised in 2017-2018	130,105					
Interest raised to date						
Rebates, adjustment and unallocated Pmts	(4,225)					
Supplementary rates raised	4,506					
Total to be collected	141,748					
Amount Collected during the period	27,275					
Balance to be collected	114,473					

