# ORDINARY MEETING OF COUNCIL

Item 12.4 Minutes of the Section 223 Submissions Advisory Committee held 21 May 2019, Adoption of 2019/2020 Budget and Revised 2017-2021 Council and Wellbeing Plan
 Appendix 3 Strategic Resource Plan 2019/20 to 2022/23 - undated



# Melton City Council Strategic Resource Plan 2019/20 to 2022/23



A thriving community where everyone belongs MELTON

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# 1.0 EXECUTIVE SUMMARY

The key elements of Melton City Council's Strategic Planning Framework are our Council Plan, Strategic Resource Plan and the Annual Budget. In accordance with The Local Government Act 1989, and the Local Government (Planning and Reporting Regulations 2014 (the Regulations). The Strategic Resource Plan must be reviewed and adopted by Council by 30 June 2019.

The Strategic Resource Plan provides direction in future service planning and is a critical tool in identifying and managing Council's financial risks. The Plan informs Council decision-making in areas such as service levels, infrastructure management, rating strategy and investment targets, and then reflects the future impact of those decisions. The Plan also provides the long term, prudent and "sustainable' financial framework within which Council will develop, consider and adopt the 2019/20 Budget.

Within this report there are some specific projects detailed, (i.e. Capital Works over the next four years on page \$231.8 million). It should be noted however that this financial strategy does not attempt to set in concrete any item in particular, rather it provides a financial framework that shows the amount of funds Council will have at its discretion over a period. It is in this way that financial modeling can be undertaken as project costs are firmed and submitted to the annual budget process.

Council, in adopting a long-term financial strategy (and carrying out regular reviews) is ensuring financial resources are available over the long term. It also reinforces the Council's ability to renew the required infrastructure and fund new capital works, plus adequately resource the business plans contained in the Council Plan enabling the overarching Council vision to become a reality.

Strong financial management has become a necessary ingredient for Local Government and in particular for Melton City Council which is currently in an environment of rapid growth with increasing demand for facilities and services for the growing community.

The overall objective of the SRP is financial sustainability in the medium term, while still providing sufficient resources to achieve the council plan strategic objectives. The key objectives which underpin the SRP over the next four years are:

- achieve a breakeven adjusted underlying result;
- achieve a balanced budget on a cash basis;
- maintain existing service levels; and
- meet council's asset renewal requirements.

In preparing the SRP, council has also been mindful of the need to comply with the principles of sound financial management in the Act which requires council to:

- · prudently manage financial risks relating to debt, assets and liabilities;
- · provide reasonable stability in the level of rate burden;
- · consider the financial effects of council decisions on future generations;
- · provide full, accurate and timely disclosure of financial information; and
- · reduce debt to a low to moderate level to allow capacity to fund future infrastructure.

In turn, specific financial goals have been established to support management and Council decision making, and to track progress against objectives.

These goals are:

- Sustain underlying surplus from annual operations during the currency of this Strategic Resource Plan;
- Maintain a balanced cash budget;
- Maintain a minimum working capital of \$3.5 million; and
- Maintain growth in net assets.

Strategic Resource Plan 2019/20 to 2022/23

How the plan was developed

This SRP has been developed through a rigorous process and is based on the following key information:

- audited financial statements as at 30 June 2018;
- assumptions provided by council service providers about changes in future income and expenditure;
- assumptions provided by council capital works expenditure providers about requirements for future asset renewal, expansion, upgrade and new assets;
- · assumptions provided by finance regarding future changes in assets, liabilities and equity; and
- · information provided by the executive management team and council.

There are a number of assumptions underlying the forecasts for income, expenditure, assets, liabilities, equity, cash, capital works expenditure and human resources included in the SRP. These assumptions have been derived from the following sources:

- · assessment of the current financial position;
- scan of the external economic environment;
- forecast changes in population and demographics;
- · advice from officers responsible for service and capital works planning and delivery; and
- · services and initiatives contained in plans adopted or proposed to be adopted by council.

The Strategic Resource Plan is not a static document, but is reviewed at least annually as part of Council's strategic planning and budget process and is updated to reflect changing internal and external circumstances.

Strategic Resource Plan 2019/20 to 2022/23

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# 2.0 FINANCIAL PERFORMANCE

Financial performance refers to the net outcome of all revenues and expenditure from Council's operating activities during a financial year. It is presented in the Budgeted Income Statement in terms of both an underlying surplus or deficit and also a comprehensive result.

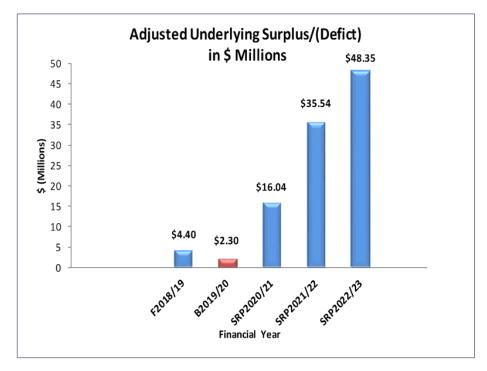
The underlying result is the net surplus or deficit for the year adjusted for non-cash developer contributions, capital grants and other once-off adjustments. It is a measure of financial sustainability, as it is not impacted by non-recurring or once-off items of revenues and expenses, which can often mask the operating result.

It should however be noted that land sales revenue is considered operational income in the computation of underlying result. This is because Melton is a joint developer with Lend Lease Communities and land sales income is a regular component of Melton's total operational revenue and will continue to remain so for a number of years into the future.

The Council is in a period of rapid growth and while this is expected to extend well into the next decade, the magnitude and pace of the projected growth poses significant challenges to Council.

The adjusted underlying results in 2019/20 is \$2.3 million. This is mainly attributable growth in revenue and Council holding operating costs constrained. Council's underlying results is projected increase to \$48.3 million by 2022/23.

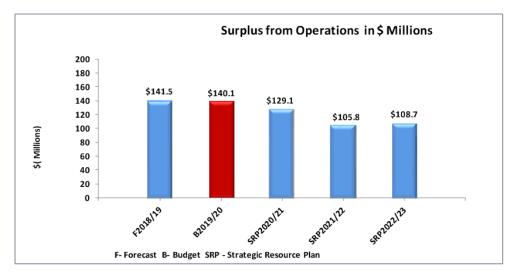
The higher levels of growth projected is expected to yield significant increase in the underlying results during the currency of this Strategic Resource Plan.



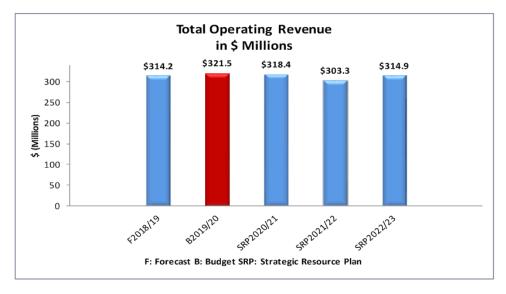
Strategic Resource Plan 2019/20 to 2022/23

The comprehensive surplus from operations is the total after accounting for both operating and non operating items. These include capital grants and contributed assets.

Council's comprehensive surplus before revaluation increment varies year by year depending on the level of land sales cash and non-cash contributions. It is projected to move from \$141.5 million in 2018/19 to \$108.7 million by 2022/23.



Total revenue is projected to increase from a forecast \$314.2 million in 2018/19 to \$314.9 million by 2022/23. As stated earlier the variability in revenue is highly influenced by the level of cash and non-cash contributions and land sales revenue.



Strategic Resource Plan 2019/20 to 2022/23

Appendix 3 Strategic Resource Plan 2019/20 to 2022/23 - undated

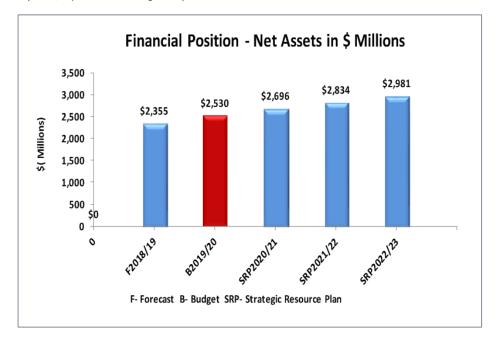
Other assumptions built in for revenue and operating expenditure are discussed in detail under Section 8, Assumptions on Pages 9 to 11.

#### 3.0 FINANCIAL POSITION

Financial Position refers to a "snap shot" of all assets (what Council owns) and Liabilities (what Council owes) at the end of the financial year. It is presented as the Budgeted Balance Sheet and the reported net assets (i.e. Assets less Liabilities), representing the net worth, or value of Council.

The Current (Liquidity) Ratio (or Current assets over Current Liabilities) measures the liquidity situation of Council, or our ability to meet short term (less than twelve months) financial obligations. Throughout the planning period, Council's liquidity ratio far exceeds the target ratio of 2.5 times current liability. The projected ratio from 2018/19 to 2022/23 is between of 6.1 to 12.7.

Council's net assets will increase in value from a forecast \$2.35 billion in 2018/19 to \$2.98 billion by 2022/23. This is a net increase of \$630 million reflecting the net outcome of annual capital expenditure, contributed assets, asset disposals, depreciation including the impact of asset revaluations.



Strategic Resource Plan 2019/20 to 2022/23

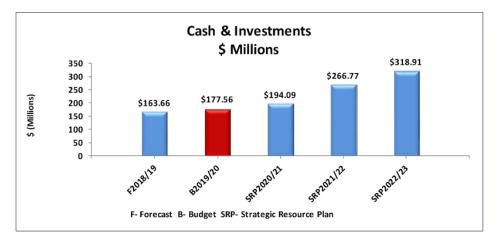
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# 4.0 CASH FLOW

Cash flow refers to the inflows and outflows of cash during the financial year in the performance of all activities. The Budgeted Cash Flow Statement presents this information in three main areas – operating activities (i.e. normal receipts and payments from operations), investing activities (addition and disposal of non current assets) and financing activities (loan borrowings and repayments). The statement explains the reasons for movement in cash reserves between the start and end of year.

The Council cash holding during the planning period is shown below. Cash and equivalents at end of the year depends heavily on the level of capital expenditure budgeted in each year. The projected balances are based on the assumption that the Capital expenditure budgeted for the year will be completed before the end of the financial year.



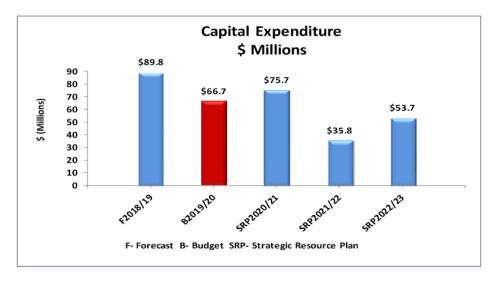
The Strategic Resource Plan is framed around having sufficient cash reserves to cover restricted assets which are primarily developer contributions, construction retentions, maintenance bonds and also a working capital limit of \$3.5 million to meet day to day needs. Cash and Investment balances in the planning period are projected to be in a strong position around the \$318.9 million mark by 2022/23. It is worth noting that this is after delivering an average annual capital works program of \$64.3 million (total over 5 years of \$321.6 million) and repayments of existing loans of \$13.1 million, with no new borrowing over the planning period. This is however based on a number of projections such as the demand for housing will remain strong over the next four years and will deliver cash inflows of land sales revenue from Council's joint venture development, capital grants from state and federal sources of \$36.4 million and also \$12.1 million of cash contributions from developers. These estimates while quite significant are nevertheless based on the continuing trend the Council has experienced over the last few years.

# 5.0 CAPITAL EXPENDITURE

Capital expenditure refers to Council's expenditure in constructing, renewing, expanding or upgrading its physical assets (infrastructure, facilities etc.) to meet the community's service needs. Capital expenditure is added to Council's non-current assets value on the Statement of Financial Position at the end of the financial year, and represents a significant component of council's annual cash outflows.

Council's Strategic Resource Plan ensures that a significant proportion of cash flow from operating activities is directed to the capital works program over the next 5 years.

Strategic Resource Plan 2019/20 to 2022/23

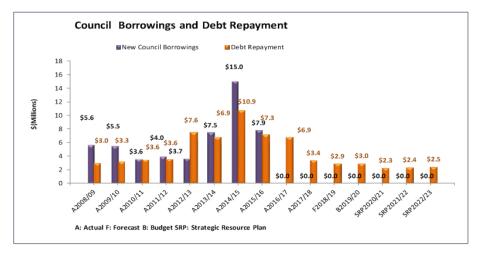


An extensive capital works program of over \$321.6 million is proposed over the next 5 year period, from 2018/19 to 2022/23. Over the 5 years this amounts to an average capital expenditure of around \$64.3 million per year. The capital works program is funded from general rate revenue, developer contributions, capital contributions and asset sales.

The 2019/20 capital expenditure of \$66.7 million includes carry forward works of \$17.6 million from 2018/19.

# 6.0 Borrowings

There is no new borrowings envisaged for the period from 2019/20 to 2022/23 in this strategic resource plan. The Council also plans to repay approximately \$13.1 million of maturing debt from internally generated funds. This is in line with the Council's borrowing strategy.



Strategic Resource Plan 2019/20 to 2022/23

# 7.0 NON FINANCIAL RESOURCES

In determining the long term financial strategy, the Council has paid due consideration to the need for increasing the level of non financial resources each year such as additional staff numbers, plant, furniture and equipment, facilities and infrastructure that are required to service the growing demand for services in the planning period.

	Strategic Resource Pla				
Budgeted Statement of Forecas	t Budget	Proje	Projections		
Human Resources 2018/1	2019/20	2020/21	2021/22	2022/23	
\$'00	) <b>\$'000</b>	\$'000	\$'000	\$'000	
Staff Expenditure					
Employee Costs - Operating 56,56	62,659	66,285	70,260	74,474	
Employee Costs - Capital					
Total Staff Costs 56,56	62,659	66,285	70,260	74,474	
Staff Numbers FT	FTE	FTE	FTE	FTE	
Total Staff Numbers (FTE) 601.	622.0	637.0	652.0	670.0	

Strategic Resource Plan 2019/20 to 2022/23

# 8.0 ASSUMPTIONS

Factors applied in the development of the financial forecasts are summarised below:

# 8.1 Cash Flow

For cash flow projection purposes, collection of revenues and payment of accounts are assumed to hold a pattern similar to previous years and close to 100% of the amount accrued in the year.

# 8.2 Consumer Price Index (CPI)

Consumer Price Index (CPI) over the planning period is projected at rates shown in the table below:

	2019/20	2020/21	2021/22	2022/23
CPI (projected)	2.25%	2.50%	2.50%	2.50%

# 8.3 Rates & Charges Income

Rates & charges Income are projected to increase during the next four years based on rate increases and growth in assessments:

	2019/20	2020/21	2021/22	2022/23
General Rate Increase	2.5%	2.50%	2.50%	2.50%

# 8.4 User Fees & Charges

Other fees and charges are expected to increase as per below.

	2019/20	2020/21	2021/22	2022/23
Other Fees & Charges	3.25%	3.5%	3.5%	3.5%

# 8.5 Developer Contributions

Developer cash and non cash contributions are projected as follows.

	2019/20	2020/21	2021/22	2022/23
Cash Contributions(\$ Millions)	30.3m	22.7m	19.6m	14.1m
Non Cash Contributions(\$ Millions)	\$100.5m	\$84.8m	\$47.1m	\$42.4m

Strategic Resource Plan 2019/20 to 2022/23

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#### 8.6 Grants

Grants incomes are as outlined below.

	2019/20	2020/21	2021/22	2022/23
Grants Commission	\$16.60m	\$17.45m	\$18.32m	\$19.24m
Other Operating Grants	\$13.21m	\$14.65m	\$14.70m	\$13.81m
Capital Grants (\$ Millions)	\$6.90m	\$5.61m	\$3.66m	\$3.79m

#### 8.7 **Proceeds from Asset Sales**

Significant asset sales revenue has been assumed for the planning period going forward. This includes property sales revenue from joint venture development agreements entered into by the Council, which will have significant positive cash flow impact on the Council finances over the long term. Asset sales figures shown below represents cash received from land sales. There is big variability from gross sales and cash collected each year due to long lead time associated with release of land and settlements. Other receipts from asset sales include sale of Council fleet vehicles.

	2019/20	2020/21	2021/22	2022/23
Cash receipts from Asset Sales and other (\$ Millions)	\$15.19 m	\$24.82m	\$28.15m	\$22.64m

#### 8.8 Interest on Investments

Investment income is based on projected cash & investment balances available for investment each year. It is recognised that investment income will be based on the average cash funds available throughout the year for investment. This may vary significantly from the end of year cash balance at balance date shown in the Budgeted Cash Flow Statement and the Budgeted Balance Sheet. Investment income is grouped under other income in the operating statement.

	2019/20	2020/21	2021/22	2022/23
Interest income (\$ Millions)	\$3.58m	\$3.75m	\$4.95m	\$6.0m

#### 8.9 **Employee Costs**

	2019/20	2020/21	2021/22	2022/23
EBA/WPI	EBA/WPI	EBA/WPI	EBA/WPI	EBA/WPI
Staff Oncosts	20%	20%	20%	20%

EBA – Enterprise Bargaining Agreement WPI- Wage Price Index

	2019/20	2020/21	2021/22	2022/23
Employee Numbers (EFT)	622	637	652	670

EFT – Equivalent Full-Time

Strategic Resource Plan 2019/20 to 2022/23

# 8.10 General Expenditure

Specific cost forecasts have been used for significant non-discretionary expenditure items in 2019/20, where such information is presently available. The remaining general operating expenditure items are projected to increase as outlined below:

	2019/20	2020/21	2021/22	2022/23
Materials and Services	1.0%	3.5%	3.5%	3.5%

# 8.11 Capital Expenditure

The Capital works expenditure projections are based on Council's draft 10 year capital works program, reflecting works carried forward, committed future works, asset refurbishment works, plant replacement program and planned major projects.

	2019/20	2020/21	2021/22	2022/23
Capital Expenditure (\$ Millions)	\$66.71m	\$75.70m	\$35.75m	\$53.66m

# 8.12 Borrowing

	2019/20	2020/21	2021/22	2022/23
Total New Borrowings (\$ Millions)	nil	nil	nil	nil
Total Repayment (\$ Millions)	\$2.97m	\$2.31m	\$2.40m	\$2.50m

# 8.13 Cost of Assets Sold

Projected cost of assets sold year-by-year is based on the level of asset sales and includes payments to Council's development partner. The impact of asset revaluation is also reflected in the written down value of assets sold.

	2019/20	2020/21	2021/22	2022/23
Written Down Value of Assets Sold (\$ Millions)	\$8.27m	\$11.81m	\$13.13m	\$10.50m

# 8.14 Depreciation

The Depreciation charges for the year take into account the impact of capital expenditure, disposals, contributed assets and expected asset life during for the planning period.

	2019/20	2020/21	2021/22	2022/23
Depreciation & Amortisation (\$ Millions)	\$37.01m	\$38.64m	\$40.19m	\$41.79m

Strategic Resource Plan 2019/20 to 2022/23

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Budget of Comprehensive Income Statement         Strategic assume Pain Projections           Income Statement         2018/19         2020/21         2021/22         2022/21         2021/22         2022/21         2021/22         2022/21         2021/22         2022/21         2021/22         2022/21         2021/22         2022/21         2021/22         2022/21         2021/22 <th>For the year ending 30 June</th> <th></th> <th></th> <th></th> <th></th> <th></th>	For the year ending 30 June					
Index         Funcerst Suns         Bindex         Projections           018/05         5019/20         2019/20         2020/21         2021/22         20           018         5000         5000         5000         5000         5000         5000           113.601         133.601         7,513         7,776         8,048         10,053         159.910         1 $($			S	trategic Resou	rce Plan Proje	ctions
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	Budgeted Comprehensive	Forecast	Budget	Projec	ctions	
Inte $$000$ $$000$ $$000$ $$000$ $$000$ $$000$ $113,601$ $7,776$ $8,943$ $159,910$ $1$ $113,601$ $7,513$ $7,776$ $8,048$ $10,065$ $10,088$ $9,133$ $10,024$ $10,024$ $10,065$ $10,088$ $8,133$ $10,024$ $33,017$ $10,027$ $10,010$ $90,028$ $8,133$ $10,028$ $8,1,79$ $10,025$ $10,010$ $10,224$ $10,028$ $8,1,79$ $10,026$ $30,017$ $10,010$ $10,249$ $17,016$ $33,017$ $32,017$ $32,017$ $10,010$ $10,240$ $13,013$ $15,020$ $33,017$ $32,017$ $10,010$ $13,1,24$ $31,1,24$ $31,1,24$ $31,1,24$ $31,1,25$ $10,010$ $10,1,260$ $13,1,26$ $13,1,32$ $11,24$ $11,1,24$ $10,110$ $12,1,126$ $13,1,26$ $11,26$ $11,26$ $11,22$ $10,1,1,1,126$ <th>Income Statement</th> <th>2018/19</th> <th>2019/20</th> <th>2020/21</th> <th>2021/22</th> <th>2022/23</th>	Income Statement	2018/19	2019/20	2020/21	2021/22	2022/23
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	Year Ended 30th June	\$'000	\$'000	\$'000	\$'000	\$'000
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	Income					
0,196 $7,716$ $0,048$ $0,0568$ $0,274$ $1,066$ $0,048$ $0,0588$ $0,0588$ $0,0538$ $0,0538$ $0,0538$ $0,0538$ $0,0532$ retary assets $86,139$ $0,0588$ $0,0538$ $0,074$ $1,062$ return() $0,0588$ $0,048$ $3,017$ $3,017$ $3,017$ returne() $0,0588$ $0,0538$ $0,0538$ $0,0538$ $0,0532$ returne() $0,048$ $0,0598$ $0,0588$ $1,0708$ $0,027$ assets $5,032$ $0,0588$ $1,0748$ $3,033$ $0,028$ assets $5,032$ $0,0588$ $1,0308$ $0,028$ $1,0260$ assets $5,032$ $1,0494$ $5,032$ $1,0264$ $1,0264$ assets $7,0149$ $7,014$ $7,0128$ $1,0264$ $1,0264$ assets $7,014$ $1,01,018$ $1,01,018$ $1,01,018$ $1,0166$ $1,0266$ $1,0264$ $1,0264$	Rates and charges	113,601	122,646	136,973	159,910	182,545
10,668         10,274         10,634         11,006           y $34,431$ $30,306$ $22,717$ $19,573$ retary assets $28,613$ $32,104$ $33,017$ $19,573$ retary assets $28,653$ $22,717$ $31,012$ $31,012$ $31,012$ returent) $16,490$ $8855$ $4,563$ $31,013$ $15,020$ assets $8855$ $4,563$ $13,013$ $15,020$ $32,013$ $32,02$ assets $8,855$ $4,564$ $31,424$ $31,424$ $31,647$ $40,166$ $60,285$ $70,260$ assets $5,941$ $40,166$ $50,31,02$ $31,456$ $31,436$ $406$ $71,26$ $11,456$ $11,456$ $11,456$ $11,456$ $11,456$ $11,456$ $11,456$ $11,357$ $11,456$ $129,149$ $129,149$ $129,149$ $129,149$ $129,149$ $120,166$ $11,22$ $11,456$ $11,456$ $11,22$ $11,666$ $12,126$ $11,22$ $11,666$ $12,102$ </td <td>Statutory fees and fines</td> <td>8,195</td> <th>7,513</th> <td>7,776</td> <td>8,048</td> <td>8,330</td>	Statutory fees and fines	8,195	7,513	7,776	8,048	8,330
$ \begin{array}{cccccc} y & 34,33 & 30,306 & 22,717 & 19,573 & 30,107 & 33,017 & 30,012 & 33,017 & 30,012 & 33,017 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 30,012 & 314,241 & 318,358 & 303,330 & 32 & 314,241 & 318,358 & 303,330 & 32 & 314,241 & 318,358 & 303,330 & 32 & 314,241 & 318,358 & 303,330 & 32 & 314,241 & 318,358 & 303,330 & 32 & 314,241 & 318,358 & 303,330 & 32 & 314,241 & 318,358 & 303,330 & 32 & 314,241 & 318,358 & 303,330 & 32 & 314,241 & 314,241 & 318,358 & 303,330 & 32 & 314,241 & 314,241 & 318,358 & 303,330 & 32 & 314,241 & 314,341 & 324,342 & 318,358 & 303,330 & 32 & 316,41 & 314,342 & 318,358 & 303,330 & 32 & 314,342 & 314,342 & 318,358 & 303,330 & 32 & 314,344 & 314,364 & 314,364 & 314,364 & 314,364 & 314,364 & 314,364 & 314,364 & 314,364 & 314,364 & 314,366 & 314,346 & 314,366 & 314,346 & 314,366 & 314,346 & 314,366 & 314,346 & 314,366 & 314,346 & 314,366 & 314,346 & 314,366 & 314,346 & 314,366 & 314,346 & 314,366 & 31$	User fees	10,668	10,274	10,634	11,006	11,391
netary assets $86,139$ $86,739$ $47,062$ recurrent) $16,490$ $33,017$ $33,017$ recurrent) $16,490$ $33,017$ $33,017$ recurrent) $16,490$ $33,017$ $35,017$ recurrent) $16,490$ $33,017$ $35,017$ assets $5,932$ $5,932$ $37,160$ $37,013$ $35,012$ assets $5,932$ $2,9,14$ $31,8,26$ $30,330$ $3$ assets $5,932$ $31,4,24$ $32,436$ $6,032$ $172$ assets $5,314$ $22,434$ $31,6,26$ $70,260$ $172$ assets $73,176$ $73,176$ $75,426$ $70,664$ $172$ astoto $73,176$ $73,176$ $73,434$ $75,426$ $70,060$ $172$ astoto $73,176$ $73,164$ $75,426$ $70,060$ $172$ astoto $73,176$ $73,164$ $73,127$ $172,197$ $1122,112$ asto	Contributions - monetary	34,431	30,306	22,717	19,573	14,107
$ \begin{array}{llllllllllllllllllllllllllllllllllll$	Contributions - non-monetary assets	86,139	100,588	84,749	47,062	42,437
	Grants - operating	29,929	29,811	32,104	33,017	33,052
16,490         6,893         5,611         3,662           assets         8,855         4,780         6,032           assets         5,932         314,241         314,241         316,013         15,020           assets         314,241         314,241         314,324         318,358         303,330         3           assets         314,241         314,241         314,242         70,260         7         7           assets         73,176         56,564         73,176         56,664         70,260         7           astion         73,176         73,176         75,425         78,064         7         76,064         7           fisation         73,176         76,425         78,064         7         76,064         7           fisation         73,176         76,425         78,064         7         7         7         166         172         14,06         172         14,06         172         14,06         172         140         16         16         166         172         14,06         172         140         16         16         16         16         16         16         16         16         16         16         16	Grants - operating (non-recurrent)					
assets         8,855         8,855         13,013         15,020 $7,932$ $7,780$ $6,032$ $7,03$ $15,020$ $7,7176$ $7,781$ $7,780$ $6,032$ $303,330$ $3$ $7,7176$ $7,176$ $7,781$ $7,782$ $70,260$ $70,260$ $7,7176$ $73,176$ $73,176$ $73,176$ $75,425$ $70,064$ $70,260$ $73,176$ $73,176$ $73,176$ $73,176$ $72,814$ $75,425$ $70,064$ $70,064$ $73,176$ $73,176$ $73,176$ $73,160$ $72,60$ $70,260$ $73,176$ $73,176$ $73,176$ $73,176$ $72,425$ $70,064$ $73,174$ $73,174$ $73,174$ $73,160$ $70,060$ $70,06$ $6,961$ $70,160$ $70,160$ $70,160$ $70,160$ $70,06$ $70,06$ $70,06$ $70,06$ $70,06$ $70,06$ $70,06$ $70,06$ $70,06$ $70,06$ $70,06$ $70,06$ $70,06$	Grants - capital	16,490	6,898	5,611	3,662	3,791
6,932 $4,780$ $6,032$ $314,241$ $314,241$ $314,241$ $314,242$ $313,330$ $31$ $14,241$ $56,564$ $56,564$ $66,285$ $70,260$ $7$ $73,176$ $56,564$ $75,425$ $70,664$ $8$ $172,176$ $70,16$ $38,647$ $40,186$ $4$ $8,961$ $75,425$ $78,064$ $8$ $76,125$ $78,064$ $8$ $172,176$ $906$ $37,015$ $38,647$ $40,186$ $4$ $6$ $6,961$ $107,490$ $20$ $406$ $101,490$ $20$ $100$ $101,490$ $20$ $100$ $101,490$ $20$ $100$ $101,490$ $20$ $100$ $101,400$	Net gain on disposal of assets	8,855	8,853	13,013	15,020	12,136
	Other income	5,932	4,565	4,780	6,032	7,136
314,241         321,454         318,358         303,330         314, $73,176$ $56,564$ $70,260$ $74,$ $73,176$ $73,176$ $70,260$ $74,$ $73,176$ $73,176$ $76,265$ $70,260$ $74,$ $73,176$ $73,176$ $76,265$ $70,260$ $74,$ $73,176$ $73,176$ $76,262$ $70,260$ $74,$ $73,176$ $73,176$ $76,261$ $70,260$ $74,$ $73,176$ $74,26$ $70,260$ $74,$ $70,261$ $74,$ $140,091$ $76,161$ $172,785$ $140,091$ $106,$ $106,$ $141,456$ $129,118$ $105,840$ $106,$ $106,$ $106,$ $106,$ $106,$ $100,01$ $129,118$ $105,840$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ $106,$ <						
	Total Income	314,241	321,454	318,358	303,330	314,925
56,564         56,564         62,655         70,260         74,           73,176         73,176         75,425         78,064         80,           450         37,015         36,74         76,425         78,064         80,           150         37,015         38,647         40,186         41,         46         41,           151         17,015         38,647         40,186         41,         46         40,           16,961         172,785         141,456         141,357         189,240         197,490         206,           172,785         141,456         140,097         129,118         105,840         108,           100me         141,456         140,097         129,118         105,840         108,           100me         141,456         140,097         129,118         105,840         108,           100me         130,741         129,118         105,840         108,         108,         108,           100me         108,100         108,100         108,100         108,100         108,100         108,100         108,100         108,100         108,100         108,100         108,100         108,100         108,100         108,100         108,10	Expenses					
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	Employee costs	56,564	62,659	66,285	70,260	74,474
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	Materials and services	73,176	72,874	75,425	78,064	80,797
amortisation         34,849         37,015         38,647         40,186         41           785         786         8,122         8,402         8           6,961         172,785         181,357         189,240         106         706           786         181,357         189,240         105,840         108         206         706         206         706         206         706         206         706         206         706         206         706         206         706         206         706         206         706         706         206         706 <td>Bad and doubtful debts</td> <td>450</td> <th>500</th> <td>258</td> <td>172</td> <td>188</td>	Bad and doubtful debts	450	500	258	172	188
785     644     503     406       6.961     6.961     7,666     8,122     8,402     8       172,785     131,357     139,240     103       141,456     141,456     129,118     105,840     108       sive income     141,456     140,097     129,118     105,840     108       sive income     141,456     100,097     129,118     105,840     108       be reclassified to surplus or deficit:     30,741     31,070     31,666     32,027     32       morehensive income of assoc. and Joint vent.     31,070     31,666     32,027     32       sive Result     171,167     160,784     137,867     141	Depreciation and amortisation	34,849	37,015	38,647	40,186	41,787
6,961         7,666         8,122         8,402           172,785         172,785         181,357         197,490           172,785         181,357         181,357         197,490           141,456         141,456         129,118         105,840           sive income         141,456         129,118         105,840           be reclassified to surplus or deficit:         30,741         31,016         32,027           mprehensive income of assoc: and Joint vent:         31,016         32,027         32,027           sive Result         172,197         171,167         160,784         137,867	Finance costs	785	644	503	406	306
172,785         181,357         189,240         97,490           141,456         141,456         140,097         129,118         105,840           sive income         141,456         140,097         129,118         105,840           sive income         141,456         129,118         105,840           sive income         30,741         31,666         32,027           mprehensive income of assoc. and Joint vent.         31,666         32,027           erclassified to surplus or deficit in future periods         171,167         160,784         137,867	Other expenses	6,961	7,666	8,122	8,402	8,691
141,456         140,097         129,118         105,840           sive income         sive income         129,118         105,840           sive income         sive income         31,666         32,027           be reclassified to surplus or deficit:         30,741         31,666         32,027           mprehensive income of assoc. and Joint vent.         31,066         32,027           e reclassified to surplus or deficit in future periods         171,167         160,784         137,867	Total Expenses	172,785	181,357	189,240	197,490	206,243
30,741 31,666 32,027 31,666 32,027 30 32,027 30 32,027 31,066 32,027 30 32,027 31,066 32,027 31,067 31,067 31,067 32,027 31,007	Surplus/(Deficit)	141,456	140,097	129,118	105,840	108,682
30,741 31,666 32,027 31,666 32,027 30 32,027 30 32,027 31,566 32,027 30 32,027 31,566 32,027 31,567 31,577 31,567 31,567 31,567 31,567 31,567 31,567 31,567 31,567 31,5677						
30,741 31,666 32,027 30 32,027 31,666 32,027 30 32,027 30 32,027 30 32,027 31,027 32,027 31,0	Other comprehensive income					
30,741 31,666 32,027 31,666 32,027 30 32,027 30 32,027 30 32,027	Items that will not be reclassified to surplus or deficit:					
Dds 172,197 171,167 160,784 137,867	Net revaluation increment/decrement	30,741	31,070	31,666	32,027	32,382
d to surplus or deficit in future periods 172,197 171,167 160,784 137,867	Share of other comprehensive Income of assoc. and Joint vent.					
172,197 171,167 160,784 137,867	Items that may be reclassified to surplus or deficit in future periods					
	Total Comprehensive Result	172,197	171,167	160,784	137,867	141,064

# Budgeted Comprehensive Income Statement For the year ending 30 June

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Strategic Resource Plan 2019/20 to 2022/23

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24 JUNE 2019

Balance Sheet		Š	Strategic Resource Plan Projections	irce Plan Proj	ections
As at 30 June	Forecast 2018/19 \$'000	Budget 2019/20 \$'000	Proje 2020/21 \$'000	Projections /21 2021/22 000 \$`000	2022/23 \$'000
Current assets					
Cash and cash equivalents	163,661	177,564	194,085	266,770	318,911
Trade and other receivables	24,339	25,820	33,719	37,939	34,366
Other Financial assets					
Inventories	17	20	22	23	25
Non Current Assets held for resale	2,059	2,204	2,349	2,639	2,784
Other assets	31,406	41,025	44,323	38,788	38,788
Total current assets	221,481	246,633	274,498	346,160	394,875
Non-current assets					
Trade & other Receivables					
Property Plant & Equipment	2,175,071	2,325,844	2,460,870	2,522,051	2,629,170
Inventories	196	215	226	237	249
Investment property	7,000	7,500	7,500	8,000	8,500
Intangible assets	3,357	3,030	2,703	2,376	2,049
Other assets	4,044	5,076	12,286	15,750	11,889
Total non-current assets	2,189,668	2,341,666	2,483,585	2,548,415	2,651,857
Fotal Assets	2,411,149	2,588,299	2,758,083	2,894,574	3,046,732
Current liabilities					
Trade and other payables	17,750	18,650	19,250	19,700	11,100
Trust funds & deposits	1,980	2,050	2,100	2,150	2,200
Provisions	10,404	10,798	11,122	11,455	11,799
Interest-bearing loans and borrowings	2,967	2,306	2,402	2,502	2,607
Other current liabilities	3,100	3,200	3,300	3,400	3,400
Total Current Liabilities	36,201	37,004	38,174	39,207	31,106
Non-current liabilities					
Provisions	2,202	2,227	2,073	2,073	2,023
Interest bearing loans & borrowings	12,980	10,674	8,272	5,770	3,163
Other non current liabilities	5,146	7,966	13,747	13,403	29,255
Total non current liabilities	20,328	20,867	24,092	21,246	34,441
Total Liabilities	56,530	57,870	62,264	60,452	65,545
	0 0 1 1 0 00		0 00 0 00	0077000	007 700 0
101 733613	020,400,2	674-00012	010'000'7	2,004,122	2120110012
Equity					
Accumulated surplus	1,383,698	1,488,355	1,604,743	1,678,165	1,771,647
Asset revaluation reserve	835,749	866,819	898,485	930,512	962,894
Other reserves	135,173	175,255	192,589	225,445	246.645

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24 JUNE 2019

Strategic Resource Plan 2019/20 to 2022/23

	RY MEETING OF COUNCIL	24 JUNE 2019
Item 12.4	Minutes of the Section 223 Submissions Advisory Committee held	21 May 2019, Adoption
	of 2019/2020 Budget and Revised 2017-2021 Council and Wellbeir	ng Plan
Appendix 3	Strategic Resource Plan 2019/20 to 2022/23 - undated	

Budgeted Statement of Cash Flows		St	Strategic Resource Plan Projections	rce Plan Proje	ctions
As at 30 June	Forecast		Projections	tions	
	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Cash flows from operating	*	2	200 7	2	÷
Receipts					
General rates	113,260	122,546	136,673	159,560	182,445
Grants Income - Operating & Capital	46,419	36,709	37,715	36,679	36,843
Interest	4,303	3,583	3,650	3,850	4,050
User charges	19,455	17,337	17,960	18,604	19,471
Contributions & Reimbursements	34,431	30,306	22,717	19,573	14,107
Other revenue	1,602	979	959	1,081	1,079
Total Receipts	219,471	211,461	219,674	239,347	257,995
Payments					
Employee costs	55,742	62,240	66,115	69,926	74,180
Materials and Services	73,668	72,517	75,228	77,921	89,153
Other expenses	6,961	7,666	8,122	8,402	8,691
Total Payments	136,370	142,422	149,465	156,249	172,024
Net cash provided by operating activities	83,100	69,038	70,209	83,098	85,971
Cash flows from investing activities					
Proceeds from sales of property, plant and equipment	31,162	15,190	24,824	28,147	22,638
Payments for property, plant and equipment	-89,794	-66,714	-75,703	-35,752	-53,660
PSP Rolling Credit Payments					
Net cash used in investing activities	-58,631	-51,524	-50,879	-7,605	-31,022
Cash flows from financing activities					
Finance costs	-785	-644	-503	-406	-306
Proceeds from borrowings					
Repayment of borrowings	-2,927	-2,966	-2,306	-2,402	-2,502
Net Cash used in financing activities	-3,712	-3,610	-2,809	-2,808	-2,808
Net increase in cash & cash equivalents	20,757	13,905	16,521	72,684	52,141
Cash & equivalents at begining of year	142,904	163,661	177,564	194,085	266,770
Cach 8 activitients at 20 lines					

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Strategic Resource Plan 2019/20 to 2022/23

24 JUNE 2019

Budgeted Statement of Capital Works	Forecast	S Budget	trategic Resource Pl. Proiections	Strategic Resource Plan Projections Proiections	ctions
For the vears ending	2018/19	2019/20	2020/21	2021/22	2022/23
30th June	\$,000	\$,000	\$,000	\$,000	\$,000
Property					
Land	6,688	2,694			
Total Land	6,688	2,694			
Buildings & Building Improvements					
Buildings	20,037	22,267	31,729	14,014	15,428
Building Improvements		1			
Total Buildings	20,037	22,267	31,729	14,014	15,428
Total Property	26,726	24,961	31,729	14,014	15,428
Plant and equipment					
Plant, machinery and equipment	1,100	1,664	1,715	1,769	1,823
Fixtures, fittings and furniture	102	157	162	167	172
Computers and telecommunications	263	535	400	412	425
Library books	409	473	488	503	518
Total Plant and Equipment	1,875	2,829	2,765	2,850	2,939
Infrastructure					
Roads	23,330	20,621	31,272	13,391	17,962
Bridges	120	123	127	631	6,635
Drainage	584	210	320	298	307
Recreational, leisure and community facilities	32,274	15,337	4,110	1,895	7,809
Footpaths and Cycleways	1,650	1,094	1,191	1,398	1,266
Other infrastructure	3,236	1,540	4,191	1,275	1,315
Total infrastructure	61,194	38,924	41,210	18,888	35,293
Total capital works expenditure	89,795	66,714	75,703	35,752	53,660
Represented by:					
Asset renewal expenditure	10,676	11,579	11,694	8,620	11,897
New asset expenditure	67,543	30,064	33,195	23,072	31,658
Asset Upgrade expenditure	2,439	19,637	19,971	4,035	10,105
Asset expansion expenditure	9,137	5,434	10,843	25	0
Total capital works expenditure	89,795	66,714	75,703	35,752	53,660
Represented by:					
Grants Income	14,531	8,858	5,611	3,662	3,791
Developer Contributions & Other Reserves	23,066	15,215	28,939	6,447	19,470
Funded from Operating Surplus	52,198	42,641	41,153	25,643	30,399
Total capital works expenditure	89,795	66,714	75,703	35,752	53,660

# Budgeted Capital Works Statement For the year ending 30 June 4.0

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Strategic Resource Plan 2019/20 to 2022/23

Budgeted Statement of Changes in Faulty		Accumulated	Reveluation	Other
For the years ending	Total \$`000	surplus \$*'000	Reserve \$'000	Reserves \$'000
Year Ended 30th June 2020				
Balance at begining of the financial year	2,354,620	1,383,698	835,749	135,173
Interest Income		-1,971		1,971
Comprehensive result	140,097	140,097		
Net asset revaluation Increment/(decrement)	31,070		31,070	
Other PSP related Transfers	4,642	1,512		3,130
Transfers from reserves		13,603		-13,603
Transfers to Reserves		-48,584		48,584
Balance at end of Financial Year	2,530,429	1,488,355	866,819	175,255
rear Ended 30th June 2021 Balance at hedining of the financial year	0 530 420	1 488 355	866.819	175 255
nterest income	000000	-2.377	0.000	2.37
Comprehensive result	129,118	129,118		
Net asset revaluation Increment/(decrement)	31,666		31,666	
mpairment losses on revalued assets				
Other PSP related Transfers	4,605	5,000		-395
fransfers from reserves		33,013		-33,013
Transfers to Reserves		-48,365		48,365
Balance at end of Financial Year	2,695,818	1,604,743	898,485	192,589
Vear Ended 30th June 2022				
Balance at begining of the financial year	2,695,818	1,604,743	898,485	192,589
nterest Income		-2,356		2,356
Comprehensive result	105,840	105,840		
Net asset revaluation Increment/(decrement)	32,027		32,027	
Other PSP related Transfers	437	5,500		-5,063
Transfers from reserves		12,992		-12,992
Transfers to Reserves		-48,555		48,555
Balance at end of Financial Year	2,834,122	1,678,165	930,512	225,445
Year Ended 30th June 2023				
Balance at begining of the financial year	2,834,122	1,678,165	930,512	225,445
Interest Income		-2,506		2,506
Comprehensive result	108,682	108,682		
Net asset revaluation Increment/(decrement)	32,382		32,382	
Other PSP related Transfers	6,000	6,000		
Transfers from reserves		18,897		-18,897
Transfers to Reserves		-37,591		37,591
Delenee of and of Elenerated Very				

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24 JUNE 2019

		Str	rategic Resour	<b>Strategic Resource Plan Projections</b>	tions
Budgeted Statement of F-	Forecast	Budget	Projections	tions	
Human Resources 21	2018/19 2	2019/20	2020/21 2021/22	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff Expenditure					
Employee Costs - Operating	56,564	62,659	66,285	70,260	74,474
Employee Costs - Capital					
Total Staff Costs	56,564	62,659	66,285	70,260	74,474
Staff Numbers	FTE	FTE	FTE	FTE	FTE
Total Staff Numbers (FTE)	601.0	622.0	637.0	652.0	670.0
					[

Budgeted Statement of Human Resources For the year ending 30 June

6.0

# 2019/20 Capital Budget

	2019/20 Approved								
Capital Works Area	Budget	,	Asset Expen	diture Types		Sun	nmary of Fur	nding Sourc	es
		New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
		<u>\$</u>	<u>\$</u>	<u>\$</u>	<u><u>§</u></u>	<u>§</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
Property									
and 13035 - PR34 Shogeki Dve - Ferris Rd to Mount Cottrell Rd	1,350,000	1.350.000				1,350,000			
13035 - PR34 Shogeki Dve - Ferris Rd to Mount Cothell Rd 03908 - PSP-Public Open Space Compensation	261,223	1,350,000 261,223				1,350,000 261,223			
03904 - PSP Council Funded Portion WIK/Land	1,082,593	1,082,593				204,223			1,082,5
Total Land Purchases	2,693,816	2,693,816	-		-	1,611,223		-	1,082,5
sulidings 13105 - Melton Phoenix Football Club - Floor Renewal	20,000		20,000						20,00
13105 - Wellon Pridelitz Poblari Club - Pibbr Henewal 13104 - Courthouse Cafe	250,000		20,000	250,000					250,00
13098 - Melton South Community Centre Veranda	48,300			48,300					48,30
13082 - Diggers Rest Community Pavilion and Oval No. 02	150,000	150,000				150,000			
13071 - Bridge Road Sports Precinct Oval 2 Design	60,000 1,200,000	4 300 000		60,000					60,0
13068 - Eynesbury Station Early Learning Centre 13067 - Cobblebank Indoor Stadium	3,000,000	1,200,000 3,000,000						3,000,000	1,200,0
13059 - PR99 CS Community Pavilion Extension	355,000	3,000,000			355,000			3,000,000	355,0
13048 - Caroline Springs Lake Public Toilet	100,000	100,000							100,0
13047 - Burnside Reserve Informal Training Space	50,000	50,000							50,0
13016 - Caroline Springs Leisure Centre & Tennis Complex 13012 - Tollet facility at Tententiald Park, Burnsida Maintite	45,000 100,000	45,000							45,0
13012 - Toilet facility at Tententield Park, Burnside Heights 12001 - Satellite City United Soccer Club	10,000	100,000		10,000					100,0
10001 - Sports Pavilion Kitchen Upgrade Program	50,000			50,000					50,0
08906 - Melton Central Community Hub (White House)	315,000	315,000							315,0
08901 - PR31 Melton Central Community Centre (Whitehouse)	4,000,000 1,282,850	4,000,000				007.05	905 00-		4,000,0
08885 - Aintree Community Hub 08775 - PR100 Fraser Rise Community Centre	1,282,850	1,282,850 1,095,742				887,850	395,000		1,095,7
08770 - CapEx Program - Building Component Renewals	1,780,000	1,055,742	1,780,000						1,780,0
08763 - PR101 City Vista Sports Facility (THW)	1,898,252	1,898,252							1,898,2
08693 - Kurunjang Community Pavilion Extension	25,000	25,000							25,0
08475 - Plumpton Aquatic & Leisure Centre 08470 - Melton Waves	3,000,000 13,800	3,000,000		13.800					3,000,0
08392 - PR67 Melton Bowling Club - Club room extension	10,000			13,800	10,000				13,8 10,0
08021 - Caroline Springs Community Facility	1,005,375				1,005,375				1,005,3
07035 - PR48 Female Change Room Upgrade	400,000			400,000					400,0
06834 - Melton Pistol Club	70,000				70,000				70,0
08801 - Diggers Rest Preschool Centre Extension 05409 - Brookside Community Centre	967,492 450,000		450,000		967,492		175,000		792,4 450,0
05142 - Hillside Recreation Pavilion	15.000		430,000	15,000					450,0
03575 - Melton Recycling Facility Improvements	500,000				500,000				500,0
Total Buildings	22,266,811	16,261,844	2,250,000	847,100	2,907,867	1,037,850	570,000	3,000,000	17,658,96
Total Property	24,960,627	0 18,955,660	2,250,000	847,100	2,907,867	2,649,073	570,000	3,000,000	18,741,55
	24,000,027	10,000,000	2,230,000	041,100	2,207,007	2,040,073	310,000	3,000,000	10,741,95
Plant and Equipment									
Vehicles Cost 01805 - Plant Purchases/Replacement.	1.664.000	1,664,000						1,664,000	
Vehicles - Capital Cost	1,664,000	1,664,000						1,664,000	
Venicios - Capital Cox	1,004,000	1,004,000						1,004,000	
entime									
01510 - Fumiture & Equipment	157,000	77,000	80,000						157,0
Fumiture	157,000	77,000	80,000						157,00
F Equipment 02033 - Annual Computer Replacement Project	535,000			535,000					535,0
IT Equipment	535,000			535,000					535,0
ri Equipment	333,000			555,000			-		000,0
Ibrary Books									
02311 - Premier's Reading Challenge	23,000						23,000		
		23,000							450,0
02305 - Library Collection	450,000			450,000					450,0
02305 - Library Collection Library Books		23,000		450,000 450,000	-		23,000		
02305 - Library Collection Library Books	450,000 473,000	23,000		450,000					
02305 - Library Collection	450,000		- 80,000			•	23,000 23,000	- 1,664,000	
02305 - Lèrery Collection Library Books Total Plant and Equipment	450,000 473,000	23,000	- 80,000	450,000	•	•		- 1,684,000	
02305 - Lēnary Collection Library Books Total Plant and Equipment	450,000 473,000	23,000	- 80,000	450,000				- 1,664,000	
22303 - Likray Collection Library Books Total Plant and Equipment Infrastucture	450,000 473,000 2,829,000	23,000	- 80,000	450,000	-			1,864,000	1,142,0
22305 - Library Collection Library Books Total Plant and Equipment Infrastucture edit 1312 - Taylors Hill Shopping Centre Right Lane	450,000 473,000 2,829,000 190,352	23,000	- 80,000	450,000 985,000	- 190,352			- 1,664,000	1,142,0
22303 - L&ray Collection Library Books Total Plant and Equipment Infrastucture Sed 13102 - Taylors Hit Shopping Centre Right Lane 13103 - Beatrys Road Final Seal	450,000 473,000 2,829,000	23,000	- 80,000	450,000	- 190,352			1,664,000	1,142,0 190,3 171,4
22305 - Likrary Collection Library Books Total Plant and Equipment Infrastucture Difference Differe	450,000 473,000 2,829,000 190,352 171,423 800,000 1,000,000	23,000	- 80,000	450,000 985,000 171,423 800,000				- 1,664,000	1,142,0 190,3 171,4 800,0 1,000,0
22305 - Likrary Collection Library Books Total Plant and Equipment Infrastucture 23102 - Tryloss HII Shopping Centre Right Lane 13103 - Benatyn Road Signalaed Pedestrian Crossing 1307 - Benatyn Road Signalaed Pedestrian Crossing 1307 - Shourday Road Signalaed P	450.000 473.000 2,829.000 180.352 171.423 800.000 1,000.000 947.087	23,000	-	450,000 985,000 171,423				- 1,664,000	1,142,0 190,3 171,4 800,0 1,000,0 947,0
22393 - Lènay Collection Library Books Total Plant and Equipment Infrastucture Islat - Raykas Hit Bhopping Centre Right Lane 13181 - Bentys Roof Final Seal 13183 - Bentys Roof Final Seal 13183 - Sensitys Roof - Mic Center In The Mail 13133 - Sensitys Roof - Mic Center In The Mail 13133 - Sensitys Roof - Mic Center Inter Sea	450.000 473.000 2,829.000 190,352 171,423 800.000 1,000,000 947,087 22,000	23,000	80,000	450,000 985,000 171,423 800,000 947,087				1,664,000	1,142,0 190,3 171,4 800,0 1,000,0 947,0 25,0
22393 - Likray Collection Library Books Total Plant and Equipment Infrastucture and Table Plant and Equipment 13102 - Tayloss Hill Shopping Centre Right Lane 13103 - Beanty Road Files Send 1307 - Boardway Road - Mit Cente In the Mat 1303 - Pens A Plant And Collection Lenseston 1303 - Pens A Planta Cent	450,000 473,000 2,829,000 190,352 171,423 800,000 9,00,000 9,47,087 25,000 604,351	23,000	-	450,000 985,000 171,423 800,000 947,087 604,351		238,116		1.664,000	1,142.0 190,: 171,4 800,0 1,000,0 947,0 25,0 366,7
22393 - Lènay Collection Library Books Total Plant and Equipment Collection C	450.000 473.000 2,829.000 190,352 171,423 800.000 1,000,000 947,087 22,000	23,000	- 80,000	450,000 985,000 171,423 800,000 947,087	1,000,000			1,664,000	1,142,0 190,1 171,4 800,0 1,000,0 947,0 25,5 366,2 500,0
22305 - Lènsiy Collection	450,000 473,000 2,829,000 190,052 171,423 800,020 9,47,087 22,000 9,47,087 22,000 9,47,087 22,000 1,207,087 500,000	23,000	- 80,000	450,000 985,000 171,423 800,000 947,087 604,351 2,500,000 500,000		238,116		-	1,142,0 190,3 171,4 800,0 1,000,0 947,0 25,0 366,2 2,500,0
20205 - Likrary Collection Library Books Total Plant and Equipment Collection	440,000 473,000 2,829,000 190,352 171,423 800,000 9,47,687 25,000 604,351 2,500,000 1,207,287 500,000 867,718	23,000	80,000	450,000 985,000 171,423 800,000 947,087 604,351 2,500,000 500,000 867,718	1,000,000	238,116		1,684,000	1,142,0 190,3 171,4 800,0 1,000,0 947,0 25,0 366,2 2,500,0 1,297,0
22305 - Likrary Collection Charay Books Total Plant and Equipment Control Plant and Equipment State St	440,000 473,000 2,829,000 190,352 171,423 860,000 9,47,887 2,5,000 604,331 2,500,000 1,207,687 500,000 867,718	23,000	80.009	450,000 985,000 171,423 800,000 947,087 604,351 2,500,000 500,000	1,000,000	238,116		1,664,000	1,142.0 190,3 171,4 800,c 947,c 25,c 366,2 2,500,c 1,297,c 154,c
20205 - Likray Collection Likray Books Total Plant and Equipment Total Plant and Equipment Total Plant and Equipment Table Tab	440,000 473,000 2,829,000 190,352 171,423 800,000 9,47,887 22,800 604,351 2,800,000 9,47,887 500,000 867,718 154,000	23,000	80.009	450,000 985,000 171,423 800,000 947,087 604,351 2,500,000 500,000 867,718 154,000	1,000,000	238,116			1,142.0 190,3 171,4 800,0 1,000,0 947,0 25,00,0 366,2 2,500,0 1,297,0 154,0 1,894,1
02305 - Library Collection Library Books Library Books Collection Library Books Librar	440,000 473,000 2,829,000 190,352 171,423 860,000 9,47,887 2,5,000 604,331 2,500,000 1,207,687 500,000 867,718	23,000	80,000	450,000 985,000 171,423 800,000 947,087 604,351 2,500,000 500,000 867,718	1,000,000	238,116			1,142,00 190,3 171,4 800,0 1,000,0 947,0 25,0 366,2 2,500,0 1,297,0 154,0 1,297,0 154,0 1,894,1 45,0 220,0 3,902,8

Strategic Resource Plan 2019/20 to 2022/23

	2019/20 Approved								
Capital Works Area	Budget		Asset Expen	diture Types		Sur	nmary of Fu	nding Sourc	es
· ·						Developer	Grant	Reserve	Council
08737 - Streetscape improvements	559,381	New	Renewal 559,381	Upgrade	Expansion	Contributions	Funding 554,600	Funding	Funding 4,78
08729 - Roadside Hazard/Safety Improvements Program	180,000		101,101	180,000			334,000		180.00
03732 - Major Traffic Management Upgrade Program	688,000			688,000					688,00
03728 - Road Constructions	150,000			150,000					150,00
03723 - PR51 Road Safety Around Schools	100,000			100,000					100,00
03721 - Traffic Management Devices Program	310,744			310,744					310,74
03515 - PR76 Melton Recycling Centre- Upgrade	90,000			90,000					90,00
03250 - PR30 Kerb & Channel Rehabilitation	115,000		115,000						115,00
03196 - PR183 Westwood Drive Bridge	400,000	400,000							400,00
03170 - PR54 Annual Resurfacing Periodic Reseals	963,350		963,350						963,35
03124 - PR59 New Footpaths Construction Program	283,256		283,256			100.000			283,25
03110 - Shared/Bicycle Paths Construction Program	653,544			653,544		400,000			253,54
Total Roads	20,621,061	2,319,174	6,832,581	8,981,867	2,487,439	2,005,834	1,563,334	•	17,051,893
Drainage									
08726 - PR73 Drainage infrastructure program	150,000			150.000					150.00
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	60,000			60,000			30,000		30,00
Total Drainage	210,000			210,000	-		30.000		180,000
<b>-</b>									
Bridges									
08831 - PR31 Bridge Rehabilitation Program	123,000			123,000					123,00
Total Bridges	123,000			123,000					123,000
Recreation									
13099 - Toolem Vale Playground Update	30,000		30,000						30,00
13084 - Boronia Drive Reserve - Sportsfield Lighting	50,000			50,000					50,00
13080 - Park Signage Program	50,000		10.04	50,000					50,000
13079 - Boxing of Playground Softfall Areas	40,000		40,000	350.007					40,000
13065 - Stan Payne Reserve Play Space	350,000 360,000	260.000		350,000					350,000
13064 - PR76 Mario Drive reserve development 13057 - PR80 Arbour Boulevard Reserve Play Space	360,000	360,000							360,000
13025 - Eynesbury Recreation Reserve AOS - Stage 1 and Sta	4,500,000	4,500,000				3,788,656	711,344		315,000
10001 - Sports Pavilion Klichen Upgrade Program	50,000	4,500,000		50,000		3,766,030	/11,344		50,000
08904 - PR42 Allenby Road Reserve Upgrade	97,640	97,640		30,000					97.640
08903 - PR35 Hannah Watts Park Upgrade	25.000	25,000							25.000
08872 - PR98 Macpherson Park Redevelopment	7,424,637	20,000		7,424,637			1,000,000		6,424,63
08727 - PR32 Tennis Court Upgrade	150,000		150,000						150,000
08713 - Netball Court Upgrade	209,057		209,057						209,051
08710 - PR43 Cricket Net Returbishment Program	193,000		193,000						193,000
08703 - Sydenham Hillside CC Improvements	38,500				38,500				38,500
08599 - Blackwood Drive Recreation Reserve	55,000			55,000					55,000
08423 - Burnside Heights Rec Reserve-Multi Sports Cube	40,000	40,000							40,000
08415 - Cricket Facilities Improvement Program	60,000			60,000					60,000
08371 - Reserve Shelter Shade Program	80,000			80,000					80,000
07221 - Morton Homestead Play Space	265,000 674,684	265,000	674,684			(24.004			265,000
06821 - Kurunjang Tennis Courts	674,684					674,684			150.000
05165 - Playground Replacement Program 05114 - Hillside Rec. Reserve-Grand Stand Seating	29,000	29.000	150,000						150,000
04547 - Licensed Playspace Upgrade Program	100,000	25,000		100,000					100,000
12000 -Projected Grant funding to be received	100,000			100,000			3,000,000		-3,000,000
Total Recreation	15,336,518	5,631,640	1,446,741	8,219,637	38,500	4,463,340	4,711,344		6,161,834
Total Recleation	10,000,010	0,031,040	1,440,741	0,215,037	36,000	4,403,340	4,711,344		0,101,034
Other Assets									
13083 - Silverdale Estate - Sound Walls	100,000			100,000					100,000
13076 - PR89 Solar Retroft Program	200,000	200,000		200,000					200,000
07117 - Installation of New Open Space Fercing	100,000	,000		100,000					100,000
07026 - CapEx Program - New Emrg Mngmt Infrastructure	70,000			70,000					70,000
Total Other Assets	470,000	200,000		270,000					470,000
FootPaths & Cyclewaya			1						
03140 - Footpaths Maintenance/Replacement	1,093,886		1,093,886						1,093,886
Total FootPaths & Cycleways	1,093,886	1,093,886							1,093,886
Renewal Capital Expenditure									
07033 - CapEx Program - Refurbishment Public Conveniences	160,000		160,000						160,000
06017 - Irrigation System Renewal Program	200,000		200,000						200,000
06014 - Soft Fall/ Soft Path Maintenance	25,000		25,000						25,000
06008 - Parks Playgrounds and Furniture	200,000		200,000						200,000
06003 - Parks & Open Space Structural Renewal	260,000		260,000						260,000
05167 - Sportsgrounds Furniture Renewal Program	50,000		50,000						50,00
Total Renewal Capital Expenditure	895,000	•	895,000	•	-		•	•	895,000
Public Art Projects									
13000 - Public Art Installation	100,000	100,000						40,000	60.000
07826 - Public Art Rehabilitation Program	75,000	200,000	75,000					10,000	75,000
Total Public Art Projects	175,000	100,000	75,000		-			40,000	135,000
Total Infrastructure	38,924,465	9,344,700	9,249,322	17,804,504	2,525,939	6,469,174	6,304,678	40,000	26,110,613
Total Capital works	66,714,092	30,064,360	11,579,322	19,636,604	5,433,806	9,118,247	6,897,678	4,704,000	45,994,167
Council Works Operating/Maintenace	926,787					234,748			

Strategic Resource Plan 2019/20 to 2022/23

# 2020/21 Capital Works Plan

Capital Works Area	Budgets 2020/21		Asset Expen	dituro Turses		e	aman of Fr	Inding Source	0.0
Capital Works Area	2020/21	New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Inding Source Reserve Funding	Council Funding
		<u>\$</u>	<u>\$</u>	<u>\$</u>	<u><u>\$</u></u>	<u><u>s</u></u>	<u>§</u>	<u>§</u>	<u><u>s</u></u>
Property									
0605 - Buildings									
13089 - Bridge Road Recreation Reserve-Community Pavilion	170,000	170,000				170,000			
13088 - Melton Community Pavilion	220,000 1,500,000	220,000							220,000
13086 - Cobblebank Community Pavilion and Grandstand 13082 - Diggers Rest Community Pavilion and Oval No. 02	1,500,000	1,500,000				1,500,000			1,500,000
13068 - Eynesbury Station Early Learning Centre	1,973,639	1,973,639				-,,			1,973,63
13067 - Cobblebank Indoor Stadium	16,850,000	16,850,000						16,850,000	-
13059 - Caroline Springs Town Centre Sports Precinct Comm 13016 - Caroline Springs Leisure Centre & Tennis Complex	25,000 45,000	45,000		25,000					25,00
10001 - Sports Pavilion Kitchen Upgrade Program	77,320	45,000		77,320					45,00
08770 - CapEx Program - Building Component Renewals	1,835,052		1,835,052	,					1,835,05
08693 - Kurunjang Community Pavilion Extension	25,000	25,000							25,00
07035 - PR48 Female Change Room Upgrade 06601 - Diggers Rest Preschool Centre Extension	570,156 25,000			570,156	25,000			200,000	370,154
03575 - Melton Recycling Facility Improvements	6,912,503				6,912,503				6,912,50
Total Buildings	31,728,670	22,283,639	1,835,052	672,476	6,937,503	1,670,000	-	17,050,000	13,008,67
Total Property	31,728,670	22,283,639	1,835,052	672,476	6,937,503	1,670,000	-	17,050,000	13,008,67
Plant and Equipment									
Vehicles Cost									
01605 - Plant Purchases/Replacement	1,715,464	1,715,464						1,715,464	
Vehicles - Capital Cost	1,715,464	1,715,464	-	-	-		-	1,715,464	
Fumiture									
01510 - Furniture & Equipment	161,856	161,856							161,85
Furniture	161,856	161,856	-	-	-	-	-		161,85
IT Equipment 02033 - Annual Computer Replacement Project	400,000			400.000					400,00
				400,000					
IT Equipment	400,000			400,000			•		400,000
Library Books									
02311 - Premier's Reading Challenge	23,711	23,711					23,711		
02305 - Library Collection	463,918			463,918					463,91
Library Books	487,629	23,711	-	463,918	-	•	23,711	•	463,918
Total Plant and Equipment	2,764,949	1,901,031	-	863,918	-	-	23,711	1,715,464	1,025,774
Infrastructure									
Roads 13078 - Brooklyn Road Signalised Pedestrian Crossing	1,610,048			1,610,048					1,610,04
13077 - Boundary Road - Mt. Cottrell to The Mall	3,905,713			1,010,040	3,905,713	461,922			3,443,79
13070 - Blackhill Rd (Stage 2)	625,078	625,078							625,07
13035 - PR34 Shogaki Drv - Ferris Rd to Mount Cottrell Rd	3,300,000	3,300,000				3,300,000			
13022 - Bulmans Road Urbanisation 13020 - Taylors Rd (West Botanical Dr to West City Vista)	5,354,619 6,728,107			5,354,619 6,728,107		1,700,000 5,524,000			3,654,61
13008 - PR9 Street Lighting Improvement Program	158,763			158,763		3,324,000			1,204,10
08895 - Toolern Pedestrian Rail Underpass 1	96,268	96,268				96,268			
08890 - Hume Drive Duplication (Stage 2)	200,000	200,000							200,00
08842 - Exford Rd & Greigs Rd Intersection 08825 - Bus Stop Works Program	568,252 46,392	568,252		46 202		568,252			46.20
08825 - Bus Stop Works Program 08756 - Road Rehabilitation Program	46,392 3,138,905		3,138,905	46,392			1,008,734		46,39 2,130,17
08737 - Streetscape Improvements	3,380,000		3,380,000				2,000,704		3,380,00
08729 - Roadside Hazard/Safety Improvements Program	175,258			175,258					175,25
03732 - Major Traffic Management Upgrade Program	659,794			659,794					659,79
03723 - PR51 Road Safety Around Schools 03721 - Traffic Management Devices Program	103,093 309,278			103,093 309,278					103,09
03250 - PR30 Kerb & Channel Rehabilitation	118,557		118,557	333,218					118,55
03124 - PR59 New Footpaths Construction Program	278,351		278,351						278,35
03110 - Shared/Bicycle Paths Construction Program	515,464			515,464					515,46
Total Roads	31,271,940	4,789,598	6,915,813	15,660,816	3,905,713	11,650,442	1,008,734	-	18,612,76
Drainage									
08726 - PR73 Drainage Infrastructure program	154,639			154,639					154,63
03252 - PR81 WSUD (Water Sensitive Urban Design Program)	164,949			164,949			30,928		134,02
Total Drainage	319,588	-	-	319,588	-	-	30,928		288,66
Bridges									
	126,804			126,804					126,80
08831 - PR31 Bridge Rehabilitation Program	1201001			220,001					120,00

Strategic Resource Plan 2019/20 to 2022/23

# 2020/21 Capital Works Plan

Capital Works Area	Budgets 2020/21		Asset Expen	diture Types		Sun	nmary of Fu	Inding Sourc	ces
		New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
		\$	\$	\$	\$	\$	\$	\$	5
		_					_	_	
ecreation									
13096 - Cricket Pitch Replacement Program	51,546	51,546							51,5
13087 - Cobblebank Oval and POS and AOS.	1,500,000	1,500,000				650,000			850,0
13080 - Park Signage Program	51,546			51,546					51,5
13079 - Boxing of Playground Soft fall Areas	41,237		41,237						41,2
13065 - Stan Payne Reserve Play Space	20,000			20,000					20,0
13064 - PR76 Marlo Drive reserve development	20,000	20,000							20,0
13057 - PR80 Arbour Boulevard Reserve Play Space	20,000	20,000							20,0
13025 - Eynesbury Recreation Reserve AOS - Stage 1 and	711,344	711,344				711,344			
tage 2 08903 - PR35 Hannah Watts Park Upgrade	20,000	20,000				711,344			20,0
08872 - PR98 Macpherson Park Redevelopment	40,000	20,000		40,000					40,0
08829 - Ball Protection Fencing Program	46,392	46,392		40,000					40,0
08790 - Passive Reserve Development Program	540,000	540,000							540,0
08727 - PR32 Tennis Court Upgrade	226,804	540,000	226,804						226,8
08713 - Netball Court Upgrade	226,804		226,804						226,8
08710 - PR43 Cricket Net Refurbishment Program	103,093		103,093						103,0
08415 - Cricket Facilities Improvement Program	61,856		105,095	61,856					61,8
08371 - Reserve Shelter Shade Program	154,639			154,639					154,6
	20,000	20.000		154,639					
07221 - Morton Homestead Play Space	154,639	20,000	154 630						20,00
05165 - Playground Replacement Program	100,000		154,639	100,000					154,6
04547 - Licensed Play space Upgrade Program	100,000			100,000			1 3 4 3 9 3 3		100,0
12000 -Projected Grant funding to be received							4,348,000		-4,348,0
Total Recreation	4,109,900	2,929,282	752,577	428,041		1,361,344	4,348,000	-	- 1,599,44
Other Assets									
13083 - Silverdale Estate - Sound Walls	1,723,699			1,723,699					1,723,6
13076 - PR89 Solar Retrofit Program	1,230,000	1,230,000					200,000		1,030,0
07117 - Installation of New Open Space Fencing	103,093			103,093					103,0
07026 - New Emergency Mgmt. Infrastructure	72,165			72,165					72,1
Total Other Assets	3,128,957	1,230,000	-	1,898,957	-		200,000	-	2,928,9
ootpaths & Cycle ways									
03140 - Footpaths Maintenance/Replacement	1,190,722		1,190,722						1,190,7
Total Footpaths & Cycle ways	1,190,722		1,190,722	-	-	•	-	-	1,190,73
		0							
tenewal Capital Expenditure									
07033 - CapEx Program - Refurbishment Public Conveniences	164,948		164,948						164,9
06017 - Irrigation System Renewal Program	206,186		206,186						206,1
06014 - Soft Fall/ Soft Path Maintenance	25,773		25,773						25,7
06006 - Parks Playgrounds and Furniture	206,185		206,185						206,1
06003 - Parks & Open Space Structural Renewal	268,041		268,041						268,0
05167 - Sportsgrounds Furniture Renewal Program	51,546		51,546						51,5
Total Renewal Capital Expenditure	922,679	-	922,679	•		-	-	•	922,67
Public Art Projects									
13000 - Public Art Installation	61,856	61,856							61,8
07826 - Public Art Rehabilitation Program	77,320	01,000	77,320						77,3
Total Public Art Projects	139,176	61,856	77,320	-	-		•	-	139,1
Total Infrastructure	41,209,766	9,010,736	9,859,111	18,434,206	3,905,713	13,011,786	5,587,662	-	22,610,31
fotal Capital works	75,703,385	33,195,406	11,694,163	19,970,600	10,843,216	14,681,786	5,611,373	18,765,464	36,644,76

Strategic Resource Plan 2019/20 to 2022/23

# 2021/22 Capital Works Plan

Capital Works Area	Total Budgets 2021/22	A	set Export	liture Types		Sum	many of Fu	nding Sour	000
Capital Works Area	2021/22	As	set Expend	iture Types	5	Developer	Grant	Reserve	Council
		New	Renewal	Upgrade	Expansion	Contributions	Funding	Funding	Funding
		<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
Property		Ľ.	Ŧ	<u> </u>	<u> </u>	Ľ	<u> </u>	- I	Ŧ
Property									
605 - Bulidings									
13089 - Bridge Road Recreation Reserve-Community Pavilion	4,375,649	4,375,649				1,350,000	650,000		2,375,6
13082 - Diggers Rest Community Pavilion and Oval No. 02	3,040,831	3,040,831				3,040,831			
13067 - Cobblebank Indoor Stadium	4,276,168	4,276,168						4,276,168	
13059 - Caroline Springs Town Centre Sports Precinct Comm	25,000			25,000					25,0
13003 - Toolern Multipurpose Community Centre Hub 3	300,000	300,000		25,000		300,000			20,0
		500,000		70 744		500,000			-
10001 - Sports Pavilion Kitchen Upgrade Program	79,711			79,711					79,7
08770 - CapEx Program - Building Component Renewals	1,891,806		1,891,806						1,891,8
06601 - Diggers Rest Preschool Centre Extension	25,000				25,000				25,0
Total Buildings	14,014,165	11,992,648	1,891,806	104,711	25,000	4,690,831	650,000	4,276,168	4,397,1
rotar buildings	14,014,103	11,552,040	1,031,000	104,111	23,000	4,030,031	000,000	4,210,100	4,551,1
Total Property	14,014,165	11,992,648	1,891,806	104,711	25,000	4,690,831	650,000	4,276,168	4,397,1
Plant and Equipment									
and and aquipment									
Vehicles Cost									
01605 - Plant Purchases/Replacement	1,768,520	1,768,520						1,768,520	
Vehicles - Capital Cost	1,768,520	1,768,520						1,768,520	
venicia - capitar cost	1,100,520	1,100,520						1,100,320	
umiture									
01510 - Furniture & Equipment	166,862	166,862							166,8
Furniture	166,862	166,862							166,8
, annue	100,002	100,002			-				100,0
TEntiment									
T Equipment									
02033 - Annual Computer Replacement Project	412,371			412,371					412,3
	412,511			412,371					412,3
17 Feedbarrent	440.074			440.074					
IT Equipment	412,371	-	-	412,371	-	-	-	•	412,3
Ibrary Books									
02311 - Premier's Reading Challenge	24,444	24,444					24,444		
02305 - Library Collection	478,265			478,265					478,2
Library Books	502,709	24,444		478.265			24,444		478,2
Library Books	502,709	24,444	-	4/0,200			24,444		470,2
Total Plant and Equipment	2,850,462	1,959,826		890,636			24,444	1,768,520	1,057,4
nfrastructure									
nfrastructure									
Infrastructure									
nfrastructure	50,000	50,000							50,0
Infrastructure Tode 13073 - Melton Vallery Drive	50,000 50,000	50,000				50,000			50,0
Infrastructure tool 13073 - Metton Vallery Drive 13073 - Metton Vallery Drive 13072 - Westwood Drive and Kelly Avenue	50,000	50,000 50,000				50,000			
Infrastructure Node 13073 - Metion Vallery Drive 13072 - Westwood Drive and Kelly Avenue 13053 - Diggees Rest - Traffic Signals at Rail Crossing	50,000 757,670	50,000 50,000 757,670							757,6
Infrastructure Infras	50,000 757,670 1,136,505	50,000 50,000 757,670 1,136,505				50,000			757,6
Infrastructure	50,000 757,670 1,136,505 326,745	50,000 50,000 757,670 1,136,505 326,745							757,6 -63,4 326,7
Infrastructure	50,000 757,670 1,136,505 326,745 265,184	50,000 50,000 757,670 1,136,505							757,( -63,4 326,7 265,1
Infrastructure	50,000 757,670 1,136,505 326,745 265,184 163,673	50,000 50,000 757,670 1,136,505 326,745		163,673					757,( -63,4 326,7 265,1
Infrastructure	50,000 757,670 1,136,505 326,745 265,184	50,000 50,000 757,670 1,136,505 326,745		163,673					757,( -63,/ 326,; 265,; 163,6
Infrastructure Infras	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568		163,673		1,200,000			757,6 -63,4 326,7 265,1 163,6 -45,8
Infrastructure Intervention Int	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892	50,000 50,000 757,670 1,136,505 326,745 265,184				1,200,000			757, -63, 326, 265, 163, -45, 4,261,
Infrastructure Isof ISO73 - Mettor Vallery Drive ISO73 - Mettor Vallery Drive ISO73 - Mettor Vallery Drive ISO73 - Nettorion Context Context ISO83 - Diggers Rest - Traffic Signals at Rail Crossing ISO82 - Creamery Road ISO81 - Burbars Road ISO81 - Burbars Road ISO83 - Toolern Peddestan Rail Underpass 1 08895 - Toolern Peddestan Rail Underpass 1 08895 - Toolern Peddestan Rail Underpass 1 08895 - Burbars Dynklositon (Slape 2) 08825 - Burbars Dyn Works Program Isof Rail Peddestan Rail Inderpass Isop Works Program Isop Peddestan Rail Inderpass Isop Works Program Isop Peddestan Rail Inderpass Isop Works Program Isop Peddestan Rail Inderpass Isop Peddestan Rail In	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892 47,827	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568	2 204 707	163,673 47,827		1,200,000			757,4 -63,4 326,5 265,1 163,4 -45,4 4,261,4 4,261,4 47,8
Infrastructure International I	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892 47,827 3,204,787	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568	3,204,787			1,200,000	1,008,734		757,4 -63,4 326,- 265,- 163,4 -45,4 4,261,4 4,261,4 4,261,4 4,261,4 2,196,6
Infrastructure State Sta	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892 47,827 3,204,787 80,000	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568	3,204,787 80,000	47,827		1,200,000	1,008,734		757, -63,- 326, 265, 163,- 45,1 4,261,1 47,1 2,196, 80,1
Infrastructure III/III/III/III/III/III/III/III/III/II	50,000 757,670 1,136,505 326,745 165,673 820,568 4,261,892 47,827 3,204,787 8,0,000 180,678	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568		47,827		1,200,000	1,008,734		757,6 -63,4 326,7 265,1 163,6 -45,8 4,261,8 4,261,8 2,196,0 80,0
Infrastructure Isod Isod Isod Isod Isod Isod Isod Isod	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892 47,827 3,204,787 80,000	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568		47,827		1,200,000	1,008,734		757,6 -63,4 326,7 265,1 163,6 -45,8 4,261,8 4,261,8 4,261,8 2,196,0 80,0 180,6
Infrastructure Intervention Int	50,000 757,670 1,136,505 326,745 165,673 820,568 4,261,892 47,827 3,204,787 8,0,000 180,678	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568		47,827 180,678 680,200		1,200,000	1,008,734		757,6 -63,4 326,7 265,1 163,6 -45,8 4,261,8 4,261,8 2,2196,0 80,0 80,0 180,6 680,2
Infrastructure Isofa Isofa Addition	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568		47,827 180,678 680,200 106,281		1,200,000	1,008,734		757,6 -63,4 326,7 163,6 -45,8 4,261,8 4,261,8 4,261,8 4,21,96,0 80,0 180,6 680,7 106,7
Infrastructure Infras	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 660,200 106,281 318,844	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568	80,000	47,827 180,678 680,200		1,200,000	1,008,734		757,6 -63,4 326,7 265,1 163,4 4,261,4 4,261,4 4,261,4 4,261,4 4,2,196,6 80,0 180,6 680,0 106,7 318,8
Infrastructure Infras	50,000 757,670 1,136,505 326,745 265,184 165,674 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 318,844	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568	80,000	47,827 180,678 680,200 106,281		1,200,000	1,008,734		757,6 -63,4 326,7 265,5 163,6 -45,8 4,261,8 4,261,8 4,261,8 4,261,8 0,21,96,6 80,7 180,6 680,7 106,7 318,8 122,7
Infrastructure Infras	50,000 757,670 1,136,505 326,745 265,184 165,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 122,223 286,959	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568	80,000	47,827 180,678 680,200 106,281 318,844		1,200,000	1,008,734		757,6 -63,4 265,7 265,1 163,6 -45,6 4,261,4 4,261,4 80,0 80,0 180,0 680,7 180,0 680,7 180,0 2,280,5 286,5
Infrastructure Infras	50,000 757,670 1,136,505 326,745 265,184 165,674 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 318,844	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568	80,000	47,827 180,678 680,200 106,281		1,200,000	1,008,734		757,6 -63,4 265,7 265,1 163,6 -45,6 4,261,4 4,261,4 80,0 80,0 180,0 680,7 180,0 680,7 180,0 2,280,5 286,5
Infrastructure Infra	50,000 757,670 1,138,505 326,745 265,184 165,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406	50,000 50,000 757,670 326,745 2265,184 820,568 4,261,892	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406		1,200,000			757,6 -63,4 326,7 265,1 163,6 -45,8 4,261,8 4,261,8 4,261,8 4,261,8 4,261,8 180,0 6,80,2 106,2 318,8 122,2 2318,5 531,4
Infrastructure Isota ISOT3 - Metion Vallery Drive ISOT3 - Diggens Rest - Traffic Signals at Rail Crossing ISOT3 - Organise Rest - Traffic Signals at Rail Crossing ISOT3 - Organise Rest - Traffic Signals at Rail Crossing ISOT3 - Brobs Text Lighting Improvement Program ISOT3 - Rest Lighting Improvements Program ISOT3 - Structure Ingelment Ungrade Program ISOT3 - Rest Structure Isota Stehy Around Stehy Around Stehols ISOT3 - Profile Structure Information ISOT3 - Rest Rest ISOTA Stehols ISOT3 - Profile Kanagement Upgrade Program ISOT3 - Profile Kanagement Devices Program ISOT4 - Profile New Footpathe Construction Program ISOT4 - Prof	50,000 757,670 1,136,505 326,745 265,184 165,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 122,223 286,959	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568	80,000	47,827 180,678 680,200 106,281 318,844		1,200,000	1,008,734		757,4 -63, 326;5, 265, 163,4 -45,4 -45,4 -47,4 -
Infrastructure Infras	50,000 757,670 1,138,505 326,745 265,184 165,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406	50,000 50,000 757,670 326,745 2265,184 820,568 4,261,892	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406		1,200,000			757, -63, 326, 265, 163, 45, 4,261, 47, 2,196, 80, 180, 680, 106, 318, 318, 122, 2,286,
Infrastructure Infras	50,000 757,670 1,136,505 326,745 4,65,184 163,673 820,568 4,261,892 47,827 80,000 180,678 680,200 106,281 318,84 122,223 286,959 531,400 13,391,442	50,000 50,000 757,670 326,745 2265,184 820,568 4,261,892	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406 2,028,909		1,200,000			757, -63, 326, 265, 163, 4,261, 4,261, 47, 2,196, 80, 180, 680, 106, 318, 122, 286, 531, 10,266,2
Infrastructure Infras	50,000 757,670 1,136,505 326,745 266,184 163,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 13,391,442 159,422	50,000 50,000 757,670 326,745 2265,184 820,568 4,261,892	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406 2,028,909 159,422		1,200,000			757, -63, 326, 265, 163, 445, 42, 45, 42, 164, 80, 180, 680, 106, 318, 122, 286, 318, 122, 10, 318, 122, 10, 10, 10, 10, 10, 10, 10, 10
Infrastructure Infras	50,000 757,670 1,136,505 326,745 4,65,184 163,673 820,568 4,261,892 47,827 80,000 180,678 680,200 106,281 318,84 122,223 286,959 531,400 13,391,442	50,000 50,000 757,670 326,745 2265,184 820,568 4,261,892	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406 2,028,909		1,200,000			757, -63, 326, 265, 163, 445, 42, 45, 42, 164, 80, 180, 680, 106, 318, 122, 286, 318, 122, 10, 318, 122, 10, 10, 10, 10, 10, 10, 10, 10
Infrastructure Isod ISOD State Structure ISOD Struc	50,000 757,670 1,136,505 326,745 266,184 163,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 13,391,442 159,422 138,166	50,000 50,000 757,670 326,745 2265,184 820,568 4,261,892	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406 2,028,909 159,422 138,166		1,200,000			757, -63, 326, 265, 163, -42, 2, 196, 80, 180, -106, -318, 318, 318, 122, -286, 531, <b>10,286</b> , -10,286, -159, -138,
Infrastructure Infras	50,000 757,670 1,136,505 326,745 266,184 163,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 13,391,442 159,422	50,000 50,000 757,670 326,745 2265,184 820,568 4,261,892	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406 2,028,909 159,422		1,200,000			757,4 -63, 326;5, 265, 163,4 -45,4 -45,4 -47,4 -
Infrastructure Infras	50,000 757,670 1,136,505 326,745 266,184 163,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 13,391,442 159,422 138,166	50,000 50,000 757,670 326,745 2265,184 820,568 4,261,892	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406 2,028,909 159,422 138,166		1,200,000			757, -63, 326, 265, 163, 45, 42, 42, 164, 80, 180, 680, 106, 318, 318, 10, 286, 219, 106, 318, 106, 318, 106, 318, 106,
Infrastructure Infras	50,000 757,670 1,136,505 326,745 265,184 165,673 820,568 4,261,892 47,827 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 13,391,442 159,422 138,166 297,588	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568 4,261,892 7,668,564	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406 2,028,909 159,422 138,166		1,200,000 866,412 2,116,412			757, -63, 326, 265, 163, -42, 2, 196, 80, 180, -106, -318, 318, 318, 122, -286, 531, <b>10,286</b> , -10,286, -159, -138,
Infrastructure Infras	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892 47,827 3,204,787 3,204,787 3,204,787 8,0,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 13,391,442 159,422 138,166 297,588 500,000	50,000 50,000 757,670 326,745 2265,184 820,568 4,261,892	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406 2.028,909 159,422 138,166 297,588		1,200,000			757, -63, 326, 265, 546, 4261, 4261, 4261, 80, 180, 680, 106, 318, 122, 286, 531, 10,266, 159, 138, 297,
Infrastructure Infras	50,000 757,670 1,136,505 326,745 265,184 165,673 820,568 4,261,892 47,827 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 13,391,442 159,422 138,166 297,588	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568 4,261,892 7,668,564	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406 2,028,909 159,422 138,166		1,200,000 866,412 2,116,412			757, -63, 326, 265, 546, 4261, 4261, 4261, 80, 180, 680, 106, 318, 122, 286, 531, 10,266, 159, 138, 297,
Infrastructure Infras	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 13,391,442 159,422 138,166 297,588 500,000 130,726	50,000 50,000 757,670 1,136,505 326,745 265,184 820,568 4,261,892 7,668,564	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 2,028,909 159,422 138,166 297,588 130,726		1,200,000 866,412 2,116,412 - 500,000			757, -63, 326, 265, 163, -42, 2, 196, 80, 180, -106, -318, 318, 318, 122, -286, 531, <b>10,286</b> , -10,286, -159, -138,
Anticipal Construction  Anticipal  A	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892 47,827 3,204,787 3,204,787 3,204,787 8,0,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 13,391,442 159,422 138,166 297,588 500,000	50,000 50,000 757,670 1,136,505 265,184 820,568 4,261,892 7,668,564	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 531,406 2.028,909 159,422 138,166 297,588		1,200,000 866,412 2,116,412			757, -63, 326, 265, 265, 265, 265, 265, 265, 265, 2
Infrastructure Infras	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 13,391,442 159,422 138,166 297,588 500,000 130,726	50,000 50,000 757,670 1,136,505 265,184 820,568 4,261,892 7,668,564	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 2,028,909 159,422 138,166 297,588 130,726		1,200,000 866,412 2,116,412 - 500,000			757, -63, 326, 265, 265, 265, 265, 265, 265, 265, 2
Infrastructure Infras	50,000 757,670 1,136,503 326,745 265,184 165,673 820,568 4,261,892 47,827 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 133,391,442 159,422 138,166 297,588 500,000 130,726 630,726	50,000 50,000 757,670 1,136,055 265,184 820,568 4,261,892 7,668,564 7,668,564	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 2,028,909 159,422 138,166 297,588 130,726		1,200,000 866,412 2,116,412 - 500,000			757, -63, 326, 265, 163, 4,261, 4,261, 4,261, 80, 180, 680, 106, 318, 122, 2196, 531, 10,266, 531, 10,266, 159, 138, 297, 130,
https://www.internetics.com/internetics/i	50,000 757,670 1,136,505 326,745 265,184 163,673 820,568 4,261,892 47,827 3,204,787 80,000 180,678 680,200 106,281 318,844 122,223 286,959 531,406 13,391,442 159,422 138,166 297,588 500,000 130,726	50,000 50,000 757,670 1,136,505 265,184 820,568 4,261,892 7,668,564	80,000 122,223 286,959	47,827 180,678 680,200 106,281 318,844 2,028,909 159,422 138,166 297,588 130,726		1,200,000 866,412 2,116,412 - 500,000			757, -63, 326, 265, 265, 163, -45, 4,261, 80, 180, 680, 106, 318, 122, 286, 531, 10,286, 159, 138, 297, 130,

Strategic Resource Plan 2019/20 to 2022/23

# 2021/22 Capital Works Plan

Constant Marcha Arras	Total Budgets					_			
Capital Works Area	2021/22	As	set Expend	liture Types	3	Sum Developer	mary of Fu Grant	nding Sour	ces Council
		New	Renewal	Upgrade	Expansion	Contributions	Funding	Funding	Funding
		\$	ş	\$	\$	\$	\$.	\$	\$
13065 - Stan Payne Reserve Play Space	25.000	ž.	ž	25.000	¥.	<u> </u>	<u>¥</u>	- ¥	25.00
13064 - PR76 Marlo Drive reserve development	20,000	20,000		,					20,00
13057 - PR80 Arbour Boulevard Reserve Play Space	20,000	20,000							20.00
08829 - Ball Protection Fencing Program	47,827	47,827							47.82
08790 - Passive Reserve Development Program	556,701	556,701							556,70
08727 - PR32 Tennis Court Upgrade	233,819		233,819						233,81
08713 - Netball Court Upgrade	233,819		233,819						233,81
08710 - PR43 Cricket Net Refurbishment Program	106,281		106,281						106,28
08415 - Cricket Facilities Improvement Program	63,769			63,769					63,76
08371 - Reserve Shelter Shade Program	159,422			159,422					159,42
07221 - Morton Homestead Play Space	20,000	20,000							20,00
05165 - Playground Replacement Program	159,422		159,422						159,42
04547 - Licensed Play space Upgrade Program	100,000			100,000					100,00
12000 -Projected Grant funding to be received							1,978,912		-1,978,91
Total Recreation	1,894,854	717,669	775,853	401,332			1,978,912		- 84.05
	100 100 1						10101010		0.110.0
Other Assets									
07117 - Installation of New Open Space Fencing	106,281			106,281					106,28
07026 - CapEx Program - New Emrg Mgmt. Infrastructure	74,397			74,397					74,39
Total Other Assets	180.678		-	180.678		_			180.67
Total Other Assets	100,070	-	-	100,070		-	-	-	160,674
Footpaths & Cycle ways									
13097 - Diggers Rest Footpaths	170,000	170,000							170,00
03140 - Footpaths Maintenance/Replacement	1,227,548	170,000	1,227,548						1,227,54
	1,397,548	170,000	1,227,548	-					1,397,54
Total Footpaths & Cycle ways	1,397,540	170,000	1,227,546	-		-			1,397,54
Renewal Capital Expenditure									
07033 - CapEx Program - Refurbishment Public Convenience	170,050		170,050						170,05
06017 - Irrigation System Renewal Program	212,562		212,562						212,56
06017 - Imgation System Renewal Program 06014 - Soft Fall/ Soft Path Maintenance	26,570		212,562						212,50
06006 - Parks Playgrounds and Furniture	212,563		20,570						20,57
06003 - Parks & Open Space Structural Renewal	276,331		276,331						276,33
05167 - Sportsgrounds Furniture Renewal Program	53,141		53,141						53,14
Total Renewal Capital Expenditure	951,217		951,217	-		-			951.21
Total Renewal Suphar Expenditure	001,211		001,211						001,21
Public Art Projects									
13000 - Public Art Installation	63,769	63,769							63.76
07826 - Public Art Rehabilitation Program	79,711	03,703	79,711						79,71
Total Public Art Projects	143,480	63,769	79,711	-					143.48
rotari abito rati rigiotto	-10,100	33,103	13,111						140,40
	10.007.500								
Total Infrastructure	18,887,533	9,120,002	6,728,298	3,039,233	-	2,616,412	2,987,646		13,283,47
Total Capital works	35.752.160	23.072.476	8.620.104	4.034.580	25.000	7,307.243	3.662.090	6.044.688	18,738,13
Total Capital Works	33,732,100	23,072,476	0,020,104	4,034,580	25,000	7,307,243	3,002,090	0,044,008	10,730,13

Strategic Resource Plan 2019/20 to 2022/23

# 2022/23 Capital Works Plan

Capital Works Area	Total Budgets 2022/23		sset Expend	iture Types		Sun	nmary of Fu	nding Sour	205
Capital Works Area	2022/23					Developer	Grant	Reserve	Council
		New	Renewal	Upgrade	Expansion	Contributions	Funding	Funding	Funding
Drenertu		<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
Property 0605 - Buildings									
13093 - Mt. Atkinson Children's & Community Centre	340,000	340,000							340,00
13089 - Bridge Road Recreation Reserve-Community Pavilion	1,900,519	1,900,519							1.900.51
13088 - Melton Community Pavilion	3,300,000	3,300,000							3,300,000
13067 - Cobblebank Indoor Stadium	75,000	75,000						75,000	
13003 - Toolem Multipurpose Community Centre Hub 3	5,780,000	5,780,000				4,800,000			980,000
10001 - Sports Pavilion Kitchen Upgrade Program	82,176			82,176					82,17
08770 - CapEx Program - Building Component Renewals	1,950,315		1,950,315						1,950,315
08475 - Plumpton Aquatic & Leisure Centre	2,000,000	2,000,000				2,000,000			-
Total Buildings	15,428,010	13,395,519	1,950,315	82,176		6,800,000		75,000	8,553,01
Total Property	15,428,010	13,395,519	1,950,315	82,176		6,800,000		75,000	8,553,01
	13,420,010	10,050,015	1,500,515	02,170		0,000,000		10,000	0,000,010
Plant and Equipment									
Vehicles Cost	1.000								
01605 - Plant Purchases/Replacement	1,823,216	1,823,216						1,823,216	
Vehicles - Capital Cost	1,823,216	1,823,216	-		-	-	-	1,823,216	
Furniture									
01510 - Furniture & Equipment	172,023	172,023							172,02
Furniture	172,023	172,023	-	-		-	-	-	172,02
IT Equipment									
02033 - Annual Computer Replacement Project	425,125			425,125					425,12
IT Equipment	425,125		-	425,125		-	-		425,12
Liberry Basta									
Ubrery Books 02311 - Premier's Reading Challenge	25,200	25,200					25,200		
02305 - Library Collection	493,057	25,200		493,057			25,200		493,05
Library Books	518,257	25,200	-	493,057		-	25,200		493,05
Listery sound	010,207	10,100		400,007			10,100		400,00
Total Plant and Equipment	2,938,621	2,020,439	-	918,182	-	-	25,200	1,823,216	1,090,20
Infrastructure									
Roads	1,200,000								
13092 - Station Road & Barries Road Intersection 13091 - Taylors Road & Plumpton Road Intersection	2.700.000	1,200,000 2,700,000				2,700,000			1,200,00
13073 - Melton Vallery Drive	900,000	900,000				2,700,000			900,00
13073 - Westwood Drive and Kelly Avenue	3,000,000	3,000,000				320.000			2,680,00
13035 - PR34 Shogaki Drv - Ferris Rd to Mount Cottrell Rd	1,252,063	1,252,063				1,252,063			2,080,00
13008 - PR9 Street Lighting Improvement Program	168,735	2,202,000		168,735		2,252,005			168,73
08825 - Bus Stop Works Program	49,306			49,306					49,30
08756 - Road Rehabilitation Program	3,303,904		3,303,904				1,008,734		2,295,17
08737 - Streetscape Improvements	3,092,784		3,092,784						3,092,78
08729 - Roadside Hazard/Safety Improvements Program	186,266			186,266					186,26
03732 - Major Traffic Management Upgrade Program	701,237			701,237					701,23
03723 - PR51 Road Safety Around Schools	109,568			109,568					109,56
03721 - Traffic Management Devices Program	328,705			328,705					328,70
03250 - PR30 Kerb & Channel Rehabilitation	126,004		126,004						126,00
03124 - PR59 New Footpaths Construction Program	295,834		295,834						295,83
03110 - Shared/Bicycle Paths Construction Program	547,841			547,841		1 070 000			547,84
Total Roads	17,962,247	9,052,063	6,818,526	2,091,658	-	4,272,063	1,008,734		12,681,45
Drainage	164.352								
08726 - PR73 Drainage Infrastructure program	164,352 142,439			164,352					164,35
03252 - PR81 WSUD (Water Sensitive Urban Design Program) Total DraInage	306.791			142,439					142,43
Total Drainage	306,791	•	-	306,791	-	-	-	•	306,79
Bridges									
13074 - Sinclairs Read Bridge	6,500,000	6,500,000				6,500,000			
08831 - PR31 Bridge Rehabilitation Program	134,769			134,769					134,76
Total Bridges	6,634,769	6,500,000	-	134,769	-	6,500,000	-	-	134,76
Recreation									
13096 - Cricket Pitch Replacement Program	54,784	54,784							54,78
13080 - Park Signage Program	54,784			54,784					54,78
13079 - Boxing of Playground Soft fall Areas	43,827		43,827						43,82
08872 - PR98 Macpherson Park Redevelopment	6,000,000			6,000,000					6,000,00
08829 - Ball Protection Fencing Program	49,306	49,306							49,30
08790 - Passive Reserve Development Program	520,000	520,000							520,00
08727 - PR32 Tennis Court Upgrade	241,050		241,050						241,05
08713 - Netball Court Upgrade	241,050		241,050						241,05
08710 - PR43 Cricket Net Refurbishment Program	109,568		109,568						109,56
08415 - Cricket Facilities Improvement Program	65,741			65,741					65,74
	164,352			164,352					164,35
08371 - Reserve Shelter Shade Program 05165 - Playground Replacement Program	164,352		164,352						164,35

Strategic Resource Plan 2019/20 to 2022/23

# 2022/23 Capital Works Plan

Capital Works Area	Total Budgets 2022/23	A	sset Expend	liture Types			nmary of Fu		
		New	Renewal	Upgrade	Expansion	Developer Contributions	Grant Funding	Reserve Funding	Council Funding
		\$	\$	\$	\$	\$	\$	\$	\$
12000 -Projected Grant funding to be received		_			_	_	2,757,306	_	-2,757,306
Total Recreation	7,808,814	624,090	799,847	6,384,877	-	-	2,757,306		5,051,508
Other Assets									
07117 - Installation of New Open Space Fencing	109,568			109,568					109,568
07026 - CapEx Program - New Emrg Mgmt. Infrastructure	76,698			76,698					76,698
Total Other Assets	186,266		-	186,266	-	-	-		186,266
Footpaths & Cycle ways									
03140 - Footpaths Maintenance/Replacement	1,265,513		1,265,513						1,265,513
Total Footpaths & Cycle ways	1,265,513		1,265,513		-	-	-		1,265,513
Renewal Capital Expenditure									
07033 - CapEx Program - Refurbishment Public Conveniences	175,309		175,309						175,309
06017 - Irrigation System Renewal Program	219,137		219,137						219,13
06014 - Soft Fall/ Soft Path Maintenance	27,392		27,392						27,39
06006 - Parks Playgrounds and Furniture	219,136		219,136						219,13
06003 - Parks & Open Space Structural Renewal	284,877		284,877						284,87
05167 - Sportsgrounds Furniture Renewal Program	54,784		54,784						54,78
Total Renewal Capital Expenditure	980,635	•	980,635	-	-	-	-	•	980,63
Public Art Projects									
13000 - Public Art Installation	65,741	65,741							65,741
07826 - Public Art Rehabilitation Program	82,176		82,176						82,176
Total Public Art Projects	147,917	65,741	82,176	-	-	-	-	-	147,917
Total Infrastructure	35,292,952	16,241,894	9,946,697	9,104,361	-	10,772,063	3,766,040		20,754,849
Total Capital works	53,659,583	31,657,852	11,897,012	10,104,719	-	17,572,063	3,791,240	1,898,216	30,398,064

Strategic Resource Plan 2019/20 to 2022/23

		S	Strateoic Resource Plan Projections	rce Plan Proie	ctions
Summary of Planned Human Resources	Forecast		Projections	tions	
Expenditure	2018/19	2019/20	2020/21	2021/22	2022/23
Year Ended 30th June	\$'000	\$'000	\$'000	\$'000	\$'000
Executive					
Permanent full time	1,795	1,859	1,957	2,065	2,178
Permanent part time	15				
Total	1,810	1,859	1,957	2,065	2,178
		1			
Corporate Services					
Permanent full time	9,419	12,151	12,789	13,822	14,582
Permanent part time	944	674	710	749	790
Total	10,363	12,825	13,498	14,571	15,372
		<u>I</u>			
Planning and Development					
Permanent full time	15,588	18,202	19,470	20,540	21,670
Permanent part time	1,535	1,742	1,834	1,935	2,041
Total	17,123	19,944	21,303	22,475	23,711
		1			
Community Development					
Permanent full time	14,481	16,974	17,865	18,848	20,234
Permanent part time	8,771	8,949	9,419	9,937	10,483
Total	23,252	25,923	27,284	28,785	30,717
Total Casuals and Other	4,017	2,107	2,243	2,365	2,496
Total Staff Expenditure	56,564	62,659	66,285	70,260	74,474

Summary of Planned Human Resources Expenditure

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URDINAR		24 JUNE 2019
Item 12.4	Minutes of the Section 223 Submissions Advisory Committee held 21 of 2019/2020 Budget and Revised 2017-2021 Council and Wellbeing	
	<b>0 0</b>	FIAN
Appendix 3	Strategic Resource Plan 2019/20 to 2022/23 - undated	
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			<b>Strategic Resource Plan Projections</b>	rce Plan Proje	ctions
Summary of Staff Numbers	Forecast	Budget	Projections	tions	
	2018/19	2019/20	2020/21	2021/22	2022/2
Year Ended 30th June	\$'000	\$'000	\$'000	\$,000	\$'00
Executive					
Permanent full time	13	13	13	13	1
Permanent part time					
Total	13	13	13	13	1
Corporate Services		1			
Permanent full time	98	100	102	107	11
Permanent part time	14	15	16	18	-
Total	112	115	118	125	12
Planning and Development					
Permanent full time	80	88	06	91	6
Permanent part time	79	80	84	82	8
Total	159	168	174	173	17
Community Development					
Permanent full time	42	44	45	47	4
Permanent part time	148	152	154	157	16
Total	190	196	199	204	21
Total Casuals and Other	127	130	133	137	14
Total Staff Expenditure	601	622	637	652	67

Strategic Resource Plan 2019/20 to 2022/23

End of Report

ORDINARY MEETING OF COUNCIL