



# Finance Report Index

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Appendix 2 Year Ended Financial Report 30 June 2018

Page 1

# **Melton City Council**

### Monthly Finance Report for the year ended June 2018.

# **Executive Summary**

### **Financial Risk**

There were unauthorised transactions on a number of corporate credit cards due to a bot. Those cards have now been cancelled. CBA are aware of the issue. Unauthorised transactions have been reimbursed.

## **Operating Results**

This report compares the June 2018 YTD results with approved budget for the same period.

The underlying surplus for the June YTD period was \$26.7m. This compared with the total budgeted result of \$4.2m resulted in a favourable variance of \$22.5m.

Detailed analysis of operating revenue and expenditure variances by line items, are outlined on pages 4-6 of this report.

#### Year-end Forecast

The 3rd quarter forecast with forecast variance comments reported on pages 7-9.

### **Capital Expenditure**

The actual capital expenditure at the end of June was \$39.7m or 76.1% of the capital budget. Capital expenditure summary and a project level analysis of YTD capital expenditure by capital works business unit is provided on page 18.

### **Cash on hand and Investments**

Council's total cash position at month end is \$142.9m. This includes \$102.9m of general and restricted investments representing carry forward expenditure, employee entitlements, developer contributions received for future capital works and other restricted reserves.

#### **Debtors**

Receivables outstanding totalled \$33.8m (net of doubtful debts provisions) of which \$6.1m relates to rates debtors. Rate revenue received in the YTD period amounted to \$106.2m.

						. ago	
	Monthly Management Report 2						
	Operating Statement by Income / Exp	enditu	ire line items				
	for the 12 Months ended 30 June 2018						
				Full Year	Variance to		Varianc
2016/2017				Approved	YTD Approved	3rd Qtr	to 3rd Q
YTD Actuals	Income/Expenditure Type		YTD Actuals	Budget**	Budget	Forecast	Forecas
(000's)			(000's)	(000's)	(000's)	(000's)	(000's)
	Income						
99 903	Rates & Charges	1	106,155	104,277	1,878	106,164	(
	Operating Grants	2	28,548	25,910	2,638	20,693	
	User Fees & Charges	3	15,018	10,644	1	13,654	
	Recoveries and Reimbursements	4	2,088	232	1,856	1,258	1 '
· ·	Interest On Investments	5	3,518	1,990	1,528	4,040	1
-,	Other Revenue	6	4,760	3,717	1	4,040	١,
3,009	Other Revenue	0	4,760	3,717	1,043	4,032	"
149,560	Total Income		160,087	146,769	13,317	149,842	10,24
	Expenditure	ı					
47 883	Employee Costs	7	51,272	53,417	2,145	52,937	1,66
	Contract Materials	8	41,716	36,870	· '	41,709	1 '
,	Program Expenses	9	14,402	14,509	107	14,629	١ ,
	Borrowing Cost	10	939	961	22	961	1
5,012	Utilities	11	6,005	5,602	(403)	5,940	(6
6,070	Maintenance	12	8,166	5,051	(3,115)	7,499	
28,168	Depreciation	13	31,383	29,417	(1,966)	30,277	(1,10
3,383	Other Expenses	14	2,991	2,383	(608)	2,732	(25
141,198	Total Expenditure		156,873	148,210	(8,663)	156,684	(18
	Non Operating Income & Expenditure						
29,491	Proceeds from Sale of Assets	15	39,918	12,826	27,093	29,817	10,10
,	Cost of Assets Sold	16	(16,447)	(7,226)	(9,222)	(14,903)	(1,54
14,032	Total Gain/(Loss) on Disposals of Assets		23,471	5,600	17,871	14,914	
22 393	Underlying Operating Results Surplus/(Deficit)		26,684	4,159	22,525	8,071	18,6
			20,004	4,100	22,020	0,011	10,0
	Other Cash & Non Cash Contributions						
13,555	Developer Cash Contributions	17	15,010	8,357	6,653	22,165	(7,15
80,743	Developer Contributions - Non Monitory Assets	18	112,634	72,953	39,681	71,012	41,6
8,968	Capital Grants	19	14,219	5,465	8,754	12,455	1,7
103,266	Total Capital Grants & Cash & Non Cash Contr		141,863	86,775	55,088	105,631	36,2
125,660	Total Surplus/Defict for the Year Before Trfs.		168,548	90,934	77,613	113,702	54,8
	Other Comprehensive Income						
	Net Asset Revaluation Increment	20	اه	0	0	0	
185,068	Total Comprehensive result						
	Reserve Transfers						
	Transfers From Reserves	21	25,583	2,072	23,512	22,987	1
(39,124)	Transfer to Reserve	22	(37,711)	(27,844)	(9,868)	(45,896)	8,1
(25,576)	Total Net Transfers - Income/(Exp)		(12,128)	(25,772)	13,644	(22,909)	10,7
159,491	Total Surplus/(Deficit) Net of Transfers		156,420	65,162	91,257	90,793	65,6

 $<sup>\</sup>ensuremath{^{\star}}$  Negative values in the YTD variance column indicates an unfavourable Variance.

	A -+ ((000)
Reconciliation with 207/18 Annual accounts	Actual ('000)
Income as per Annual accounts	325,420
<u>Less</u>	
Developer cash contributions	(15,010)
Developer contributions (Non-Monetary)	(112,634)
Capital grants	(14,219)
Proceeds from sale of assets	(39,918)
Cost of assets sold	16,447
Income as per Management Monthly Report	160,086
Expenditure as per Annual Accounts	156,873
Expenditure as per Management Monthly Report	156,873
<u>Add</u> Total gain/(loss) on disposal of assets	23,471
Underlying Operating Surplus as per Management Monthly Report	26,683
Add	
Developer cash contributions	15,010
Developer contributions(Non-Monetary)	112,634
Capital grants	14,219
Surplus/Deficit as per Statutory Accounts and Management Monthly	
Report	168,547

Monthly Management Report 2017/18 Operating Statement - Significant Variance Year Ended 30 June 2018	017/18 ıt Varian	ce Comments		
Income/Expenditure Type	- A	YTD Approved Actual Budget	ear ved Variance - get Fav/(Unfav)	Significant Variance Comments- YTD actual compared to approved budget
	0)	(s,000) (s,000)	(s,000,s)	
Income				
				Favourable variance is attributable to: " Higher than planned supplementary rates due to higher number of properties being released as a result of elevated level of growth than predicted in the budget. Supplementary rates to-date has exceeded budget by \$1.93m
Rates & Charges	1 106,155	155 104,277		The favourable variance is partly offset by unfavourable variances due to: 1,878 "* Higher than budgeted pensioner rebates allowed compared to budget.
Operating Grants	2 28,	28,548 25,910	110 2,638	Unfavourable variance is the net impact of:  **Favourable variance in grants commission funding of \$1.6m at year end. Although 50% of 2017/18 allocation was received in advance and was accounted for the bast intended year, list was snow that compensated by 50% of 2018/19 allocation received in June 2018, resulting in an overall favourable variance.  ** Total unbudgeted grants received during the year amounted to \$675K. Significant receipts include Crime Prevention (\$132K), rightl@home program (\$232K), caring for county and native vegetation (\$61K), arts project (\$77K), active transport (\$65K), and others.  ** Higher than budgeted grants received amounted to \$50K2k and these include family support (\$146K), maternal child health (\$144K), supported playgroups (\$118K) and other various programs in community care (\$152K).
User Fees & Charges	ى بى	15.018		Favourable variance is attributable to the following:  "Higher fees income from regulatory services in parking and school crossing due to more proactive patrols around schools, nature strip parking, animal registration and building compliance (\$1.34m).  "Higher than budgeted income for asset protection permits, sub division construction supervision, plan checking, non standard street lighting fees due to significant increase in land development than predicted in the budget (\$1.390m).  "Favourable variance in legal and government due to election fines (\$185k). "Higher than budgeted income in transfers tation and others in operations (\$423k). "Ubudgeted landscape supervision fee in city design. (\$192k). "Higher planning permit fees than budgeted (\$701k). This increase in permit fees is primarily due to an increase in application numbers and the state government significantly uncessing fees.  "A314." Other minor favourable variances across number of business units (\$143k).
Contributions & Reimbursements	- 2	2.088	232 1,856	Favourable variance is due to:  "Unbudgeted contributions received for city visita ovals and courts (\$500k).  "Enhandgeted contributions received for city visita ovals and courts (\$500k).  "Reimbursement for works carried out for Western Water on the Abey road bridge construction which was unbudgeted in 2017/18 (\$215k).  "Receipt from insurers in relation to claims raised by Council to repair assets and other related variations (\$271k).  "Unbudgeted contribution received for Hume Drive duplication (\$750k).  "Other Ingles and other (\$112k).
Interest On Investments		-		Interest on investments exceeded budget by \$1.53m due to larger than anticipated cash holdings as a result of under expenditure in capital budget and 1,528 significant unbudgeted grants received during the year.
Other Revenue	9	4,760 3,717		The increase mainly relates to:  ** The property thire income from Pecreation and Youth, Community Planning and others due to the additional venue bookings compared to the budget (\$3694).  ** Favourable variance due to higher than budgeted recyclable processing income and other(\$2334) and others(\$142k.
Total Income	160.	160.087	69 13.317	
Expenditure			Ш	

Monthly Management Report 2017/18 Operating Statement - Significant Variance Comments Year Ended 30 June 2018	17/18 Variance	Comments		
Income/Expenditure Type	YTD	Full Year D Approved al Budget	Variance - Fav/(Unfav)	Significant Variance Comments- YTD actual compared to approved budget
	(000,8)	(s) (000,s)	(000,s)	
				This favourable variance in employee cost is the net effect of \$1.187m favourable in salaries and wages and \$958k favourable in payroll oncost.  The favourable variance of \$1.187k or 2.22% fo-date in salaries and wages is largely attributable to new positions approved in the 2017/18 budgets which have not been filled or filled later than planned. The variance is spread among a number of business units with significant variances reported in the following:  "Earniless and Children (\$418k).  "Edminentia Services (\$316k).  "Recreation and Youth (\$159k).  "Recreation and Youth (\$159k).  "Other hunders units (\$2419k).  "Other hunders."
Employee Costs	7 51,272	2 53,417		Under Journals a untal 42-25. 863m is parily offset by higher than budgeted salaries particularly in City Design (\$1634). Capital Projects (\$170k). The overall twounable variance of \$1634 Community Planning (\$654) and others (\$115k). Information Technology (\$1634) Community Planning (\$654) and others (\$115k). The favourable variance of \$958k in oncost expenditure is mainly due (hower than budgeted expenditure in long service leave (\$411k). WorkCover Premium PL (\$258k) annual leave loading (\$22k), maternity leave backfilling (\$83k) and superannuation expenses and other (\$137k).
				Unfavourable variance of \$4.84m is attributable to the following:  "Higher han budgeded expenditure on contract agency bloom costs of \$3.62m which is mainly in Information Services for projects such as business transformation, cloud infrastructure, councilior information portal, annual computer replacement program and others (\$3.1 m), increased expenditure on contract transformation, cloud infrastructure, councilior information portal, annual computer replacement program and others (\$5.1 m), increased expenditure on contract interest in councilior information portal, annual computer \$5.00 more presented \$5.00 more presented in the 3rd quarter forecast with the exception of Operations, where the over expenditure is offset by flavourable variance in other areas within the business unit such as waste disposal and collection as shown below.  **Higher han budgeded counciliure of \$1.7 min aimly in waste management due to increased waste volumes resulting in increased disposal costs (\$1.2 m), increased road services costs due turspected gravel restribeting resulting from growth and developer activity (\$61.3 K), emergence in property services (\$14.2 K) and parks and open space and other (\$85.K).
Contract Materials	8 41,716	6 36,870	(4,846)	Overall unfavourable variance is partly offset by: ** Savings from contracted services in green waste disposal and other in Operations (\$494k).
Program Expenses	9 14,402	14,509		Favourable variance is due to the following:—  Expendituen in information services implementation costs for projects relating to business transformation which have been expended under contract labour in contract standards are a rate and contract of standards are community care in community and no community program expenses (\$444)  The vourable variances include amrual licence fee(\$89k), training (\$128k)  The overall Favourable variances is partly offset by:  Higher than budgeted provision for bad debts for non recoverable infingement debts (\$361k)  Higher than budgeted legal fees (\$345k) and others or non recoverable infingement and Bevelopment and People and Culture (\$228k) and others (\$144k).
Borrowing Cost	10 939	961	22	
Utilities	11 6,005	5,602	(403)	Unfavourable variance is attributable to timing variance in water charges for parks and reserves (\$181k) and electricity charges for property services (\$85k), server hosting and other (\$137k) due increase charges levied by suppliers and growth.
				•• Unfavourable variance due to capital expenditure transferred to operating from the opening work-in progress, due to legacy asset issues \$3.35m. This was partly offset by favourable variance in maintenance expenditure compared to budget of \$235k, which is made up of the following: Lover electrical maintenance than budgeted in public lighting (\$335k). Programmed and responsive maintenance (\$155k), photocopy maintenance, traffic signal, line marking and other (\$96k), partly offset by higher than budgeted expenditure in minor capital expenditure(\$110k), annual resealing (\$104k), urban rehabilitation and other (\$137k)
Maintenance	12 8,166	5,051	(3,115)	
Depreciation 1	13 31,383	3 29,417		(1,966) Vanance is attributable to substantial increase in assets base as a result significant volume of developer contributed assets received.
				Year End Management Report - June 2018

Monthly Management Report 2017/18 Operating Statement - Significant Varian Year Ended 30 June 2018	Ē	ce Comments		
Income/Expenditure Type	YTD	Full Year Approved Budget	Variance - Fav/(Unfav)	Significant Variance Comments- YTD actual compared to approved budget
	(s,000)	(000,s)	(000,8)	
Other Expenses	14 2,991	2,383	(809)	Unfavourable variance is attributable to "Expenditure against grants received in advance in the last financial year which was not carried forward to this financial year (\$206K) "Contribution for Scouts Adventure Activity Centre which was budgeted as a capital item but expensed due to capitalisation critera (\$250K) overall anglesse affect by "Minor favourable variances across number of business units (\$146K)
Total Expenditure	156,873	148,210	(8,663)	
Non Operating Income & Expenditure				
Proceeds from Sale of Assets	15 39,918	12,826		27,093 The variance is largely attributed to significant increase in land sales compared to budget. Value of sales was also higher than anticipated.
Cost of Assets Sold	16 (16,447)	(7,226)		[9,222] The unfavourable variance is due to higher cost of sales which was proportionately higher due to higher number of lots sold than budgeted.
Total Gain/(Loss) on Disposals of Assets	23,471	5,600	17,871	
Underlying Operating Results Surplus/(Deficit)	26,684	4,159	22,525	
Other Cash & Non Cash Contributions				
Developer Cash Contributions	17 15,010	8,357		Favourable variance in developer cash contributions is mainly due to a number of unbudgeted estate developments being brought forward during the year as well as a higher than budgeted indexation rate. These motive:  "Ubudgeted by Li Developer Infrastructure Levy) from a number of developments such as - Thornhill Park (Stage 5 to 8), Woodlea , Exford Waters (Stage 1A 6,653 & 1B) and others.
Developer Contributions - Non Monitory Assets	18 112,634	72,953		Non monetary assets received during the year includes contributed assets relating to in-kind works in Precinct Structure Plan projects. 39,681   The favourable variance is due to significant increases in development activity during the year that was far greater than anticipated in the budget.
Capital Grants & Contributions	19 14,219	84.0	8,754	Favourable variance is attributable to  **58.75 mof unbudgeted growing suburb and other funds received to-date and these include:  **Malton Central Community User - (\$2.0m)  Mappherson Park Redevelopment (\$2.0m)  Auritee Community thu (\$1.0m)  Auritee Community thu (\$1.0m)  Fraser Rise - Multi-purpose Community Centre (\$1.0m)  Fraser Rise - Multi-purpose Community Centre (\$1.0m)  Fraser Rise - Multi-purpose (\$600k)  Haman Warts Park Upgrade (\$500k)  Allenby Road Reserve Upgrade (\$300k)  Bill Carlill Reserve Upgrade (\$300k)  Other (\$32.7k)  Other (\$32.7k)
Total Capital Grants & Cash & Non	141 863	86 775	55 088	
	2			
Total Surplus/(Deficit) for the Year Before Trfs.	168,548	90,934	77,613	

Monthly Management Report 2017/2018 Significant Variance Comments End of year actual vs. 3rd Quarter Forecast

Favourable variance of \$7.7m in grants commission funding due to advance receipt of 50% of 2018/19 grants in June 2018 avourable variance is salaries of \$1.54m is mainly attributable to delays and difficulties in filling budgeted positions, resulting Grants received for community planning and recreation and youth were marginally higher than predicted in the 3rd quarter Increased fee revenue from Compliance department from parking fines, regulatory and building services partly offset by long Increase in subdivision plan checking fees, non standard public lighting fees and subdivision construct supervision fees Overall variance is the net effect of favourable variance in salaries and wages (\$1.54m)and in employee oncosts (\$125K). nterest income forecast at \$4.0m, while based on trends observed at the end of 3rd quarter, turned out to be somewhat Community Care (\$333k), Compliance (\$179k), Families and Children (\$133k), Planning (\$165k), Recreation & Youth Higher than forecast property rental income in Community Planning and Recreation and Youth and others (\$110k) \*\* \*Favourable variance in employee oncosts is attributable to lower than forecast expenditure in WorkCover premium , positions being filled later than planned. This is evident across a number of business units as detailed below: End of year actuals to 3rd Quarter Year-end Forecast Variance Explanations \*\* Increase in fee income from Home Care and other services in Community Care and others (\$123K) \$161k), Operations (\$156k), Risk and Performance (\$121k) Engineering (\$95k), and others (\$195k). otimistic, mainly due to significant increase in capital expenditure in the last 2 months of the year. Increased fee income from Transfer Station, tree planting and other in Operations (\$382k). Contribution received for Hume road duplication was not included in the forecast (\$758k) eduction in animal registration fees, due to more proactive patrols (\$259k). avourable variance of \$7.85m is the net effect of the following: \*Higher than forecast income for sale of valuation date (\$72k). igher than forecast recyclable processing income (\$233k). \*\* Higher than forecast rental income (\$237k) and others This favourable variance is attributable to the following: tue to significant increase in land development (\$430k). service leave and maternity leave backfilling (\$125k) vourable variance is attributable to the following: tot being factored into the 3rd quarter forecast. avourable variance is attributed mainly to: /ariance is not significant recast by \$155k 1,665 s 7,855 728 830 (225)Variance -Fav/(Unfav) (s,000) 20,693 52,937 2017/18 3rd Quarter Forecast 106,164 13,654 1,258 4,040 4,032 (s,000)106,155 51,272 15,018 4,760 28,548 2,088 3,518 YTD Actuals (s,000) ntributions & Reimbursements come/Expenditure Type terest On Investments ser Fees & Charges ontract Materials perating Grants ates & Charges nployee Costs ther Revenue

Year End Management Report - June 2018

uilding Maintenance - programmed maintenance in Council facilities (\$156k), Office accommodation improvements (\$57k), significant increase in Atherstone land sales achieved during the year exceeded even the optimistic 3rd quarter forecast by This unfavourable variance is partly offset by; \*\* Savings from the strategic planning area in integrated water cycle management plan and Rockbank major town centre eneral Maintenance- Lower than forecast expenditure on photocopy maintenance, fencing, fire prevention etc. (\$92k) epreciation on building and road assets were higher than forecast partly offset by lower than forecast depreciation on Infavourable variance in utilities is mainly attributable to: Higher than forecast electricity expenditure - \$240k partly offset by lower than projected expenditure on Gas (\$175k) "Lower than forecast expenditure in childcare benefit expenditure (\$69k), Minor consumables (\$88k) and other (\$98k) Road Maintenance - Higher than forecast expenditure on annual resealing and urban rehabilitation works (\$148k) \*Net reduction in information services implementation costs of \$336k. These savings partly offsets IT Business ransformation and other expenditure incurred under employee costs and contracts and materials. End of year actuals to 3rd Quarter Year-end Forecast Variance Explanations Unforcecasted donations to community groups (eg. Scouts Adventure Activity Group (\$25k)).
 Higher than anticipated bin requests for new residents and repairs to existing bins (\$107k) Purchase of tablets to provide remote access to officers in compliance area (\$37k) lectrical Maintenance- Lower than forecast expenditure on public lighting (\$126k) avourable variance due to lower than forecast expenditure on the following sales. Cost of assets sold exceeded the 3rd quarter forecast due to higher as much as \$10.0m. Variance is due to volume and value of sales. \* Higher than forecast provision for bad debts (\$361k) ecreation assets, Council vehicle fleet and equipment he overall favourable variance is partly offset by: avourable variance is attributable to: The unfavourable variance relates to; rban design framework (\$120k). /ariance is not significant and other (\$88k). (1.544)227 10,101 Variance -Fav/(Unfav) 8.557 14,629 2,732 30,277 29.817 5,940 7,499 2017/18 3rd Quarter Forecast 961 (14,903)14,402 8,166 39,918 8,071 939 6,005 31,383 2,991 (16.447) 23.471 YTD 9 12 13 15 oceeds from Sale of Assets ost of Assets Sold gram Expenses rrowing Cost epreciation

tillities

Year End Management Report - June 2018

xpenditure Type		YTD Actuals	2017/18 3rd Quarter Forecast	Variance - Fav/(Unfav)	End of year actuals to 3rd Quarter Year-end Forecast Variance Explanations
sh & Non Cash Contributions					
r Cash Contributions	17	15,010	22,165	(7,155)	Unfavourable due to actual income marginally failing short of 3rd quarter forecast which took into account unbudgeted estate developments being brought forward during the year as and indexation rate. These include: ** DIL (Developer Infrastructure Levy) from a number of developments such as - Thomhill Park (Stage 5 to 8), Woodlea, (7.155) Exford Waters (Stage 14 & 18) and others.
r Contributions - Non Monitory Assets	18	112,634	71,012	41,622	Non monetary assets received during the year includes contributed assets relating to in-kind works in Precinct Structure Plan projects which were significantly higher than forecast. These are notoriously difficult to predict with any level of accuracy as 41,622 they are related to the overall level of development work completed in the municipality.
Rants & Contributions	19	14,219	12,455		Higher than forecast funding were received for the following projects  ** Macpherson Park development(\$1.0m)  ** Streetscapes Improvements (\$9.27k)  ** Melton Central Community Centre (\$1.0m)  Overall favourable variance partly offset by  Lower than forecast grants from the following:  ** Fraser Rise (\$1.0m)  1,764 ** Black spot funding and other (\$164k).
ital Grants & Cash & Non Cash Contributions		141,863	105,631	36,232	
plus/(Deficit) for the Year Before Trfs.		168,548	168,548 113,702	54,845	

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BALANCE SHEET	ACTI	JALS	BUDGET
	This Year	Last Year	This Year
	As at end	As at end	Full Year
	Jun-18	Jun-17	2017/2018
	\$(000's)	\$(000's)	\$(000's)
	1,(,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7(7
CURRENT ASSETS			
CASH ASSETS IN HAND & AT BANK	29,954	6,193	86,912
INVESTMENT - GENERAL	50,926	51,277	0
INVESTMENT - RESTRICTED & OTHERS	52,024	42,825	0
INVENTORIES & OTHER FINANCIAL ASSETS	10,014	12	2,215
DEBTORS-RATES & OTHER	33,829	29,505	7,346
ASSETS CLASSIFIED AS HELD FOR SALE	1,281	223	3,000
PREPAYMENTS/OTHER ASSETS	47,767	17,773	0
TOTAL CURRENT ASSETS	225,795	147,808	99,473
NON CURRENT ASSETS			
INFRA, PROPERTY PLANT & EQUIPMENT	1,970,045	1,871,675	1,884,373
INVENTORIES	178	37	57
INVESTMENT PROPERTY	7,077	6,791	7,500
OTHER FINANCIAL ASSETS	368	370	1,425
INTANGIBLES	3,684	4,012	3,684
TOTAL NON CURRENT ASSETS	1,981,352	1,882,885	1,897,039
TOTAL ASSETS	2,207,147	2,030,693	1,996,512
CURRENT LIABILITIES			, ,
PAYABLES	20,557	9,435	14,400
EMPLOYEE BENEFITS	10,026	10,372	9,400
INTEREST BEARING LIABILITIES	2,826	3,380	2,826
OTHER LIABILITIES	2,208	2,081	2,259
TOTAL CURRENT LIABILITIES	35,617	25,268	28,885
NON CURRENT LARUETIES			·
NON CURRENT LIABILITIES	4 750	4 742	2 227
EMPLOYEE BENEFITS INTEREST BEARING LIABILITIES	1,758	1,713	2,227
	15,947	18,773	15,947
OTHER LIABILITIES	4,252	3,911	3,465
TOTAL NON CURRENT LIABILITIES	21,957	24,397	21,639
TOTAL LIABILITIES	57,574	49,665	50,524
NET ASSETS	2,149,574	1,981,029	1,945,989
	_,,,,	.,,	.,,
EQUITY ACCUMULATED SUPPLUS	1 404 940	1 004 700	4 044 450
ACCUMULATED SURPLUS	1,104,846	1,004,766	1,044,150
OPERATING SURPLUS FOR THE PERIOD RESERVES	156,420	100,081	90,934
	044 504	044 530	752 424
REVALUATION RESERVES	811,524	811,532	752,124
OTHER RESERVES	76,785	64,650	58,780
TOTAL EQUITY	2,149,575	1,981,029	1,945,989

# **Balance Sheet - Comments**

### General:

The following comments relate to the balance sheet and the cash flow statements in pages 10 and 13.

### **Current Assets:**

### **Cash & Investments**

Council's cash position (including Investments) as at 30 June 2018 was \$142.9m, which represents an increase of \$42.6m from the \$100.3m opening cash position as at 1 July 2017. Details of inflow and outflow of funds are detailed in the Cash Flow Statement on page 13.

Cash and Investments on hand at 30 June 2018		\$142,904
Net Increase/(decrease) in cash held		\$42,609
Less Net Inflow/(Outflow) from financing activities	(\$3,380)	
Less Net Inflow/(Outflow) from Investing activities	(\$27,241)	
Plus: Net Inflow/(Outflow) from operating activities	\$73,230	
Cash at 1st July 2017		\$100,295
	\$'000's	\$'000's

#### Receivables:

Total receivables outstanding as at 30 June 2018 amounted to \$33.8m, which included rate debtors of \$6.0m. The total outstanding receivables comprised: -

Receivables	30 June 2018 (000's)	30 June 2017 (000's)
Rate Debtors	\$6,009	\$6,082
Parking Infringements (net of provision for doubtful debts)	\$553	\$442
Sundry & other debtors net of provision for doubtful debts**	\$27,267	\$22.981
Total Receivables	\$33,829	\$29,505

# Non-Current Assets:

### Infrastructure, Plant & Equipment

The value of Council's property, plant & equipment has increased by \$98m from 1.88bn to 1.97bn. This is attributable to additions during the year, contributed assets and valuation increments.

Appendix 2 Year Ended Financial Report 30 June 2018

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# **Intangible Asset**

The intangible assets of \$3.6m represent non-exclusive licence granted to Melton City Council by Department of Education and the Caroline Springs College for the use of CS College Creekside Campus (\$437k) and the Springside Children's and Childcare facility (\$1.232m) built on DOE land and Kororoit Creek Learning Centre (\$2.015m). The balance represents Council's balance net of amortisations.

### **Current & Non Current Liabilities:**

# **Payables**

Creditors have increased by \$11.1m from the June 2017 balance of \$9.4m to \$20.6m at balance date. The outstanding payables amount varies from month to month depending upon the status of the accounts payable cycle.

# **Employee Benefits**

Employee benefits represent current and non-current components of annual and long service leave liabilities at balance date. Current component of the liability being the amounts to be settled within the 12 months after the reporting period estimated at \$10.0m, with the non-current at \$1.8m.

### **Interest Bearing Liabilities:**

Total loan liability as at 30 June 2018 is \$18.8m. Principal repayment to date amounted to \$3.4m.

### **Working Capital and Liquidity:**

The working capital ratio is used to assess Council's ability to meet current commitments and is derived by dividing current assets by current liabilities. The working capital ratio for the YTD period is 1:6.3. The after removing the impact of rate debtors is 1:6.1

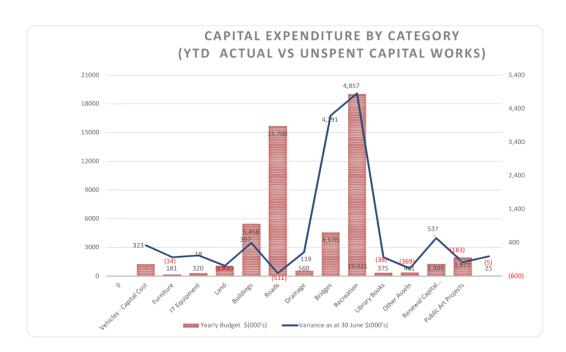
Last Year	CASH FLOW STATEMENT	Actuals	This Year
2016/2017	CASH FLOW STATEMENT	2017/2018	Budget
YTD Actual		As at End	2017/2018
Jun-17		Jun-18	Annual Budget
\$(000'S)	Cash Flow from Operating Activities	\$(000's)	\$(000's)
	RECEIPTS		
00.040		400,000	404.477
,	Rate & Charges	106,228	104,177
7,255	Statutory Fees & Fines & Others	13,009	13,454
55,167	Government Grants & Contributions	56,619	38,472
2,224	Interest Received	2,707	1,830
11,857	Other Revenue (incl Trust Receipts)	15,900	2,563
	PAYMENTS		
(75,798)	Payments to Suppliers	(71,177)	(65,265)
(1,297)	Borrowing Costs	(939)	(961)
(43,463)	Payments to Employees	(49,116)	(53,043)
55,285	NET CASH FROM OPERATING ACTIVITIES	73,230	41,228
	CASH FLOW FROM INVESTING ACTIVITIES		
(31,639)	Payments for Acquisition of Non-Current Assets	(36,362)	(52,173)
6,010	Proceeds from Sale of Non-Current Assets	9,121	0
(25,629)	NET CASH FROM INVESTING ACTIVITIES	(27,241)	(52,173)
	CASH FLOW FROM FINANCING ACTIVITIES		
(6,915)	Repayment of Loans	(3,380)	(3,380)
0	Proceeds from Borrowings	0	0
(6,915)	NET CASH FROM FINANCING ACTIVITIES	(3,380)	(3,380)
22,741	NET INCREASE/(DECREASE) IN CASH HELD	42,609	(14,325)
	<u>CASH POSITION</u>		
77 <u>,</u> 555	Cash Balance at Beginning- as at 1st July	100,295	88,412
100,295	Cash Balance at End of Period	142,904	74,086

# **CAPITAL EXPENDITURE BY CATEGORY**

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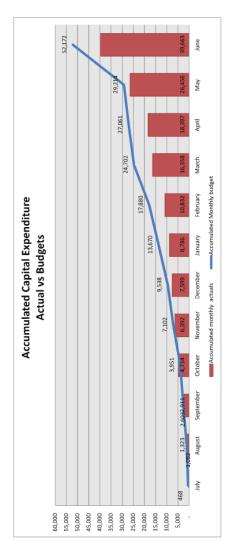
# 2017/2018 FINANCIAL YEAR

	Actual as at		Variance as at
CAPITAL EXPENDITURE	30 June	Yearly Budget	30 June
	\$(000's)	\$(000's)	\$(000's)
Vehicles - Capital Cost	927	1,250	323
Furniture	215	181	(34)
IT Equipment	302	320	18
Land	1,321	1,030	(291)
Buildings	5,061	5,458	397
Roads	16,211	15,700	(511)
Drainage	441	560	119
Bridges	379	4,570	4,191
Recreation	10,563	19,021	4,857
Library Books	411	375	(36)
Other Assets	874	401	(369)
FootPaths & Cycleways	768	1,305	537
Renewal Capital Expenditure	2,160	1,977	(183)
Public Art Projects	30	25	(5)
Total capital expenditure Excl Capital DCP In Kind	39,663	52,173	9,012
Capital DCP in Kind	27,271	19,751	(7,520)
Total Capital expenditure	66,934	71,924	1,492



MONTHLY ANALYSIS OF CAPITAL EXPENDITURE 2017/2018 FINANCIAL YEAR

CABITAL EXBENDITUBE	Tota/	JUL	AUG	SEP	007	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
CAPITAL EAPENDITORE	\$(000)\$	\$(000,s)	\$(000,s)	\$(000,s)	\$(000)\$	\$(000,8)	\$(000,s) \$(000,s)	\$(000,s)	\$(000's) \$(000's) \$(000's)		\$(000,8)	\$(000,s)	\$(000,s)
Vehicles - Capital Cost	927	134	93	94	4	20	7	38	62	100	63	120	167
Furniture	215	0	26	10	9	9	6	80	2	80	18	7	31
IT Equipment	302	1	1	0	0	0	1	0	0	296	0	က	0
Land	1,321	16	0	0	0	0	0	0	0	0	0	1,305	0
Buildings	5,061	37	195	195	114	130	24	43	235	206	330	669	2,553
Roads	16,211	(31)	633	266	1,028	829	499	281	627	1,791	691	2,776	6,060
Drainage	441	(11)	1	42	127	16	54	166	38	28	0	0	10
Bridges	379	0	0	47	0	0	9	0	12	6	0	28	247
Recreation	10,563	(182)	257	125	142	66	449	472	800	2,315	744	2,507	2,835
Library Books	411	16	11	30	32	27	28	24	35	183	0	0	25
Other Assets	874	(11)	16	က	121	272	28	12	8	32	6	0	384
FootPaths & Cycleways	298	2	18	0	29	53	0	0	54	0	22	123	391
Renewal Capital Expenditure	2,160	26	42	45	108	161	137	143	173	258	127	461	479
Public Art Expenditure	30	0	0	0	0	5	0	0	0	0	0		25
									:		-		
Total Capital Expenditure Excl Capital DCP In Kind	39,663	0	1,323	1,588	1,803	1,678	1,207	1,187	2,046	5,526	2,039	8,059	13,207
Capital DCP in Kind	27,271	0	0	6,241	0	1,030	13,918	0	0	2,150	0	1,750	2,182
TOTAL CAPITAL EXPENDITURE	66,934	0	1,323	7,829	1,803	2,708	15,125	1,187	2,046	9/9′/	2,039	608'6	15,389



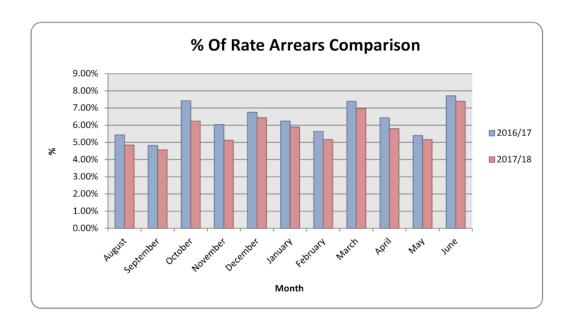
Year End Management Report - June 2018

### Analysis of Overdue Instalment Rate Debtors - June 2018

(Excluding Fire Service Levy)

Overdue Rate Debtors	No of Properties	Debts Outstanding (\$)
Owings		
Less Than \$1000	4,740	2,003,582
\$1000 to \$1999	695	951,488
\$2000 to \$4999	651	2,101,614
\$5000 to \$10,000	206	1,385,769
Greater Than 10,000	82	1,539,850
Total	6,374	7,982,303

<sup>\*\*</sup>There are 4340 properties in credit . Total credit amounts to \$1,973,303



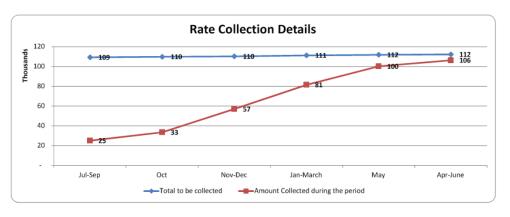
#### Summary of Overdue Rate Debt Arrears & Recovery Actions - June 2018

SUMMARY OF OVERDUE RATE DEBT ARREARS & RECOVERY AS AT 30 June 2018	NO OF PROPERTIES	RATE DEBTS OUTSTANDING \$000'S
Summons issued	189	708
Judgements issued	70	317
Summons for Oral Examination	253	1,727
Legal Arrangements	13	93
Other action - Demand Letters etc	4,203	4,661
Total Debt Recovery Action In Progress	4,728	7,506
Arrangements in place - Non Legal	737	351
Properties with no recovery/arrangements in place	909	125
TOTAL	6,374	7,982

<sup>\*\*</sup> Number of Financial Hardship applications received in June 2018 is 11

#### Rate Balances & Collection Details

Rate Collection Details	Jul-Sep (\$'000)	Oct (\$'000)	Nov-Dec (\$'000)	Jan-March	May (\$'000)	Apr-June (\$'000)
Outstanding Balance as at 1 July 2017	6,082					
Rates raised in 2017-2018	105,746	-				
Interest raised to date	82	111	68	69	179	121
Rebates, adjustment and unallocated Pmts	(5,491)	204	(71)	299	432	347
Supplementary rates raised	2,865	208	393	632	37	(77)
Total to be collected	109,284	109,807	110,197	111,197	111,845	112,236
Amount Collected during the period	25,028	33,469	56,966	81,439	100,137	106,227
Balance to be collected	84,256	76,338	53,231	29,758	11,708	6,009



<sup>\*\*</sup>There are 4340 properties in credit . Total credit amounts to \$1,973,303

	To	tal Capital	Total Capital Funds Available 2017/18	ole 2017/18		Total Capit	Total Capital Funds Expended or Carried Forward 2017/18	ended or Cal	ried Forward	1 2017/18	
Master Account	Total Adopted Budget 2017/18	Post Budget Capital Carry Forwards 2017/18	2017/18 Capital Budget Incl Post Budget Carry Forward	Unbudgeted Capital Grants Received in 2017/18	Total Capital Available to Spend 2017/18	YTD 2017/18 Actuals	Estimated Carry   Forwads included in the 2018/19 Budget	Post Budget Carry Forward Requested 2017/18	Advance Capital Grants to be carried forward to p	YTD Actuals Plus Total Carry Forwards 2017/18	Variance Comment
Totals	52,172,534	4,544,229	56,716,763	8,882,664	65,599,427	39,663,400	11,800,000	5,383,090	8,752,937	65,599,427	
01605 - Plant Purchases/Replacement	1,250,000	0	1,250,000	0	1,250,000	926,506				926,506	Д
02033 - Annual Computer Replacement Project	320,000	0	320,000	0	320,000	280,863		39,137	0	320,000	Project delayed to ensure desktop and mobile technology suits future accommodation requirements.
02305 - Library Collection	375,000	0	375,000	0	375,000	385,926			0	385,926	>
03010 - Minor Traffic Control Works	800,000	000,61	615,000	0	000,618	426,1/8		150,000	0	576,178	Project delayed due to Contractor availability.
03082 - Enterprise Circuit Streetscape	0	0	0	0	0	290,880			0	290,880	.   >
03110 - Shared/Bicycle Paths Construction Program	800,000	216,821	1,016,821	0	1,016,821	304,641		200,000	0	804,641	School.  Project delayed whilst Aboriginal CHMP approval process completed.
03124 - New Footpaths Construction Program	250,000	86,645	336,645	0	336,645	161,764	150,000		0	311,764	ο.
03140 - Footpaths Maintenance/Replacement	1,085,000	483,147	1,568,147	0	1,568,147	987,134		200,000	0	1,487,134	0
03162 - Footpath Extensions	220,000	0	220,000	0	220,000	33,759		180,000	0	213,759	0.
03170 - Annual Resurfacing Periodic Reseals	2,739,948	0	2,739,948	413,350	3,153,298	2,108,131		550,000	413,350	3,071,481	۵
03196 - Westwood Drive Bridge	4,100,000	0	4,100,000	0	4,100,000	4,197,659	000'09		0	4,257,659	Project spans multiple financial years. Project budget allocated incorrectly across financial years.
03197 - Bridgeworks - Pedestrian	250,000	70,000	320,000	0	320,000	286,460			0	286,460	
03250 - Kerb & Channel Rehabilitation	100,000	0 0	100,000	0	100,000	261,293		400 000	0 000	261,293	Addiotnal scope required to complete project.
03515 - Melton Recycling Centre- Upgrade	000,000	0	000,000	80.000	80.000	90,910		000'00	0	90.910	ш
Dan Balan and Ba			0 00		0 0 0						jō.
03804 - PSP Couries Funded Portion Winchard	000,000	>	000,000		000,000	000,606,1			0	000,606,1	- 0
03948 - Acquisition of Property- Palmerston Street Melton	400,000	0	400,000	0	400,000	0			0	0	3 1
04553 - Abey Koad- Toolem Creek to Perns Road	646.063	750,000	750,000	0	750,000	1,061,202			0	1,061,202	Project overspend fully offset by developer contributions.  Distant communicated understanding
06017 - Irrigation System Renewal Program	210,000	0	210,000	0	210,000	213,318			0	213,318	.  >
07035 - Recreation Facilities - Female Change Room Upgrade	000'009	0	000'009	000'06	000'069	78,701		400,000	000'06	568,701	11 2
07115 - Tree Planting	020,000	0	650,000	0	000'059	672,627			0	672,627	2 2
08392 - Melton Bowlings Greens Restoration	250,000	23,868	273,868	0	273,868	161,549	80,000	8,000	0	249,549	0
08707 - Burnside Heights Children's Community Centre	2,000,000	0	2,000,000	0	2,000,000	90			0	20	Expenditure charged to incorrect master account 08836. Budget of \$2,000,000 against master account 08707.
08713 - Netball Court Upgrade	250,000	101,415	351,415	0	351,415	234,811		19,000	0	253,811	-
08719 - Caroline Springs Sub Regional Tennis Centre-Design	4,500,000	0	4,500,000	0	4,500,000	4,828,712			0	4,828,712	Project spans multiple financial years. Project overspend offset by budget of \$500,000 against master account 13016.
08727 - Tennis Court Upgrade	208,000	58,853	266,853	0	266,853	53,766		200,000	0	253,766	а.
08737 - Streetscape Improvements	5,334,800	0	5,334,800	926,764	6,261,564	3,805,156	2,500,000	575,000	926,764	7,806,920	5 0
08/03 - Taylors Hill West PSP-2 Serilor Football / Cricket 08/770 - CaoEx Program - Building Component Renewals	1,114,000	121,000	1.235.000	0 0	1,235,000	753.638	8,000,000	350.000	0	1.103,638	Project detayed due to promacted negatiations with delorge cross soccer club.  Project detayed due to contractor financial issues.
08775 - Fraser Rise - Multi-purpose Community Centre	200,000	0	500,000	1,000,000	1,500,000	838,074			661,695	1,499,769	
08782 - Bridge Road	200,000	0	200,000	0	200,000	0			0	0	ш
08788 - Melton Civic Centre Redevelopment - Year 2	0	0	0	0	0	652,701			0	652,701	∢
08790 - Passive Reserve Development Program	909,000	55,000	964,000	0	964,000	315,882		100,000	0 0	415,882	Project delayed due to contractor availability.
08818 - Mount Cottrell Recreation Reserve - Rehabilitation	450,000	0	450,000	0	450,000	586,173			0	586,173	Δ.
08831 - Bridge Rehabilitation Program	220,000	0	220,000	0	220,000	92,884			0	92,884	0
08835 - Creekbank PI Flood Protection Work	0	198,463	198,463	0	198,463	201,937			0	201,937	> ú
08836 - Burnside Comm Centre-Stage 2 Incl Seniors Venue	6,000	99,815	105,815	0	105,815	1,703,129			0	1,703,129	E 3
08657 - Waterford Park & Wetland Lafluscape Works 08858 - Melton Botanic Garden Walking Trail	340 900	047,120	340,128	0000'70	340 900	380.098				380.098	Variance not significant
08859 - Passive Reserves - Lighting Program	200,000	0	200,000	0	200,000	32,670		150,000	0	182,670	- ц
08870 - Scouts Activity Centre - Bumside	200,000	0	200,000	0	200,000	250,547		249,453	0	500,000	0.
08871 - Hume Drive Duplication (Stage 1)	3,545,000	0	3,545,000	(625,000)	2,920,000	2,258,105	630,000		0	2,888,105	4
08872 - Macpherson Park Redevelopment	1,000,000	0	1,000,000	2,000,000	3,000,000	489,650	380,000		2,000,000	2,869,650	)
08874 - Melton North Neighbourhood House	20,000	0	20,000	235,000	285,000	125,290			227,638	352,928	_
08885 - Aintree Community Hub		0	0	1,000,000	1,000,000	275,039			1,000,000	1,275,039	_ "
08897 - Light Up Lake Caroline	0	0	0	175,000	175,000	0			175,000	175,000	Project delayed whilst scope was intellised and value management completed to ensure that project outcomes can be delivered within budget.
08901 - Melton Central Community Centre (Whitehouse)		0	0	2,000,000	2,000,000	229,036		4	2,000,000	2,229,036	
08903 - Hannah Watts Park Upgrade	C	0 0	0 0	300,000	000,000	125,115		000'09	600,000	785,115	
08904 - Allenby Koad Keserve Upgrade	0	0	0 0	300,000	300,000	2/3,617			26,383	300,000	Unbudgeted Growing Suburbs Fund Income carried forward Inhudoated Growing Suburbs Fund income certied forward
08909 - Amolds Creek Playspace	0	0	0	300,000	300,000	40,442			259,558	300,000	, ,,
13009 - City Vista Sporting Ovals Courts & Pavilion	200,000	0	200,000	0	200,000	0			0	0	-
13016 - Caroline Springs Leisure Centre & Tennis Complex	200,000	0	200,000	0	200,000	0			0	0	Project expenditure charged to master account 08719 (same project)
Combined Projects with Funds Available Less Than \$200,000	2,994,000	1,622,885	4,616,885	5	4,616,885	2,907,055	5	1,177,500	b	4,084,555	