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Welcome from the City of Wanneroo

It gives me great pleasure to welcome you to the City of Wanneroo for the 2016 National Growth Areas Alliance Congress.

The theme of this year's event, 'Building the outer suburbs of the future,' is something that we, as visionary community

leaders, need to strive towards for the benefit of our residents.

The City of Wanneroo is one of the largest growing and most diverse local government regions in Australia with over 198,000 residents. We service an area of 684 square kilometres which includes market gardens, bushlands, wetlands, urban and rural areas, in addition to 32 kilometres of coastline.

For the City of Wanneroo – and indeed all of the outer metropolitan growth councils gathered here today – a key focus is on creating local jobs for local people. This is something that will only be made possible if state and federal governments make solid financial commitments, with firm timeframes, to vital transport infrastructure funding.

Now is the time to shape the future of our outer suburbs.

Mayor Tracey Roberts Deputy Chair NGAA

About Wanneroo

The City of Wanneroo is a powerhouse of growth and opportunity, covering an area of 684km2 that includes 36 suburbs.

As Western Australia's largest growing local government area, 20 people move into the City every day largely because of our relaxed lifestyle and close proximity to National Parks and 32kms of coastline.

The population has doubled over the past decade and is currently 198,000. That figure is predicted to double again over the next 25 years and by 2070, the City's population is forecast to reach more than half a million people.

A key focus is creating local jobs for local people and an additional 2,800 jobs are needed each year to support the City's rapidly growing population.

The City is proud to be one of the most culturally and linguistically diverse populations in Western Australia.

Among the City's many strengths is its enormous economic potential and desire to be the best it can be, a place that residents are proud to call home.

The City is focusing on transformational initiatives to stimulate major investment and economic growth, with the diversification of its economic base.

The City contributes 38 per cent of the total gross value of agricultural commodities produced in the Perth region and those agricultural industries also have the potential to grow into new job and economic dynamos.

Message from the Chair of the NGAA, Mayor Glenn Docherty

Outer suburbs like ours are the future of this country, as we're growing at twice the national rate. Now is the time to make sure we address the challenge in the right way. That's why the theme of the NGAA Congress this year is "Building the outer suburbs of the future".



It is also why we have a range of perspectives at the Congress: we know that is critical to get policy on track. So we are delighted that Mayors, Council CEOs and staff, MPs, researchers, industry and others are attending.

This has been an important year for the outer suburbs, the NGAA and its members. The Federal election highlighted the importance of the outer suburbs. The Alliance and its members launched the Fund our Future campaign and sent more than 100,000 emails to Canberra, saying a dedicated fund is needed to address the infrastructure backlog in the outer suburbs.

As we have seen, what we can achieve together as a group of councils, communities and allied supporters is more significant than what we can each do on our own. We need to get things right for the millions of people who already live and work here and the many more who will do so in the future.

It's a huge responsibility and one we all take very seriously. So, this Congress is an opportunity to gather together to acknowledge what has been achieved so far, hear the latest research and speak to each other about new trends and innovation in our areas. Our awards showcase cutting-edge design and the very best approach to community-building that is typical of our areas. There is also the chance to see best practice first hand, with a tour of Perth's northern outer suburbs.

Thanks to our hosts, the City of Wanneroo and our distinguished guests.

Glenn Docherty, Chair of the NGAA and Mayor of the City of Playford, Adelaide

About the NGAA

More than 20 of the fastest growing councils around Australia are members of the National Growth Areas Alliance (NGAA).

As the peak advocacy group for outer suburbs – from Penrith in Sydney's west to Wanneroo in Perth's north – the Alliance works with its members to advocate to state and federal governments for a fair go for the growing outer suburbs.

NGAA populations are growing at double the national rate. Collectively, Australia's outer suburbs are currently home to five million people – and counting! In just 15 years, another 2.5 million people will call our areas home

In addition to highlighting the challenges – and opportunities – presented by such growth, the Alliance also works with industry and other stakeholders to advocate for communities getting the infrastructure and services they need and deserve.

The Fund our Future campaign, run by NGAA in the lead-up to the 2016 federal election, delivered on three sought-after projects and was instrumental in securing the City Deal for western Sydney.

Some of NGAA's latest research shows the infrastructure backlog in outer suburbs nationally currently stands at \$50 billion dollars – but that it will grow to \$73 billion by 2031 unless something is done now.

NGAA is not the only one saying that infrastructure in outer suburbs is at breaking point: Infrastructure Australia has underlined the need to better support population growth in hotspots like the outer suburbs.



Congress Venues

Welcome Function (Sunday 13th November)

Joondalup Resort Country Club Boulevard Connolly, WA Tel: (08) 9400 8888

Web: www.joondalupresort.com.au

Congress and Awards Dinner (November 14 & 15)

The Pavilion Mindarie Marina 33 Ocean Falls Boulevard Mindarie, WA Tel: (08) 9305 9305

Web: www.visitmindarie.com.au

Accommodation

Congress accommodation is available at the Mindarie Marina or Joondalup Resort (15 minutes from the Congress venue).

Bookings for Mindarie Marina can be made online, or by calling the venue directly on (08) 9305 9305.

Bookings for Joondalup Resort can be made online, or by calling (08) 9400 8888. To obtain discounted accommodation rates at Joondalup Resort, use the following codes at the time of booking:

Username: City of Wanneroo **Password:** cow_guest

Or book via the following link: http://www.bookings.joondalupresort.com.au/index. site.bookings

Transport

Congress host, the City of Wanneroo, will make it as easy possible for participants to travel to and from their selected accommodation, Congress venues and Perth airport.

Buses will transport you between accommodation and Congress venues (included in your registration costs).

Heavily discounted airport shuttle buses will be available for use at delegates' expense. Payments for airport shuttles are to be made directly to bus driver.

Key Contacts

For any further information on the Congress, or updates on the Program, please contact one of the following staff members:

Bronwen Clark National Growth Areas Alliance (NGAA) Mobile: 0448 401 257 Email: Bronwen.Clark@ngaa.org.au

Janet Takarangi City of Wanneroo Mobile: 0415 758 544

Email: Janet.Takarangi@wanneroo.wa.gov.au

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6:00 - 7:30pm	Welcome function at Joondalup Resort
Monday 14 N	
8:30am	Registration desk opens
9:00am	 Congress Opening and Welcome Mayor Tracey Roberts, Mayor of the City of Wanneroo and Deputy Chair of the National Growth Areas Alliance
9:15am	 National Growth Areas Alliance Opening Address Mayor Glenn Docherty, Mayor of the City of Playford and Chair of the National Growth Areas Alliance
9:30am	Keynote Address Brian Haratsis, Executive Chairman, MacroPlan Australia
10:20am	Morning tea
10:40am	 Getting the building blocks to stack up A panel discussion on city deals, infrastructure financing and value capture models. Gin Wah Ang, CEO of Yanchep Beach Joint Venture Bill Burrell, Consultant, Taylor Burrell Barnett Peter Olah, Executive Director, Council of Mayors of South East Queensland Allison Hailes, CEO, Urban Development Institute of Australia, West Australia Division Moderated by Ian Martinus, Manager Advocacy and Economic Development, City of Wanneroo
11:30am	The Hon. Anthony Albanese MP Shadow Minister for Infrastructure, Transport, Cities and Regional Development Shadow Minister for Tourism Federal Member for Grayndler
12:00pm	The City of Wanneroo and Perth's Northern Growth Corridor Daniel Simms, CEO, City of Wanneroo
12:15pm	Field trip to the Jindalee foreshore Visits to new developments and industrial areas, including lunch
4:00pm	Return to Mindarie Marina Transport provided to Joondalup Resort Accommodation
5:45pm	Transport pickup from Joondalup Resort Accommodation

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6:00 - 10:00pm	National Growth Areas Alliance Awards Dinner (Dress: Lounge Suit)
	The NGAA's annual Awards will feature celebrity MC Peter Rowsthorn
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Awards categories include:

- Designing for the Future
- Value Adding
- Building Connections

Drinks and canapés on arrival, followed by a two course meal with drinks included

10:00pm & 10:30pm

Transport to Joondalup Resort Accommodation

Tuesday 15 November

8:30am	Registration desk opens
9:00am	Mr Ian Goodenough MP Federal Member for Moore
9:30am	From Fugli-burbs to Attracta-burbs: Understanding the Social, Economic and Political Challenges/Opportunities for Outer-Suburbia Dr Kirsten Martinus, University of Western Australia Assoc. Prof. Dr Paul J. Maginn, University of Western Australia
10:30am	Morning tea
10:50am	 'Working Together' on peri-urban development Colleen Yates, Executive Officer, Regional Development Australia Perth
11:10am	Victorian Growing Suburbs Fund Colin Morrison, Director - Integrated Investment and Grant Systems, Victorian Department of Environment, Land, Water and Planning
11:40am	Perth's facilities and major projects Rob Didcoe, Director Facilities and Camps, Department of Sport and Recreation
12:10pm	 Congress concludes Transport provided to airport for those not attending the NGAA Members-only strategic planning workshop
12:15pm	NGAA Members Strategic Planning Workshop Including working lunch
3:15pm	Workshop concludes
3:30pm	Transport to Perth Airport (estimated arrival 4.15pm)

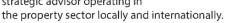


Keynote Speaker

Brian Haratsis

Executive Chairman, MacroPlan Australia

Brian Haratsis is a best-selling author, futurist, thought leader and is regarded by corporate Australia as the leading economic and strategic advisor operating in



Brian established MacroPlan Australia (renamed MacroPlan Dimasi in 2012) in 1985 and has devoted the last 30 years to his loyal client base through the delivery of effective business and property strategy, precise forecasting of niche trends, successful facilitation of strategic outcomes and successful delivery of major projects / policies. Brian is a leader in demographic analysis and property trends and has extensive experience in forecasting demand for retirement living Aged Care and is currently advising on the development of major health hubs on the Sunshine Coast and in Victoria in relation to the Sunshine Health + Wellbeing Cluster. Some of Brian's achievements include:

- Appointed Board Member of Plan Melbourne and Plan Melbourne Refresh Ministerial Advisory Committee
- Appointed Board Member of the Victorian Planning Authority
- Key Analyst for the development of the RACV Club in Melbourne (\$160m)
- Key Analyst on the first and largest mixed use development in Australia – the QV Building (\$700m)
- Key Analyst in the development of Australia's first new generation 'main street' in Brighton Butler, Perth
- Key Analyst on Australia's first fully integrated transitoriented development at Parramatta
- Key Analyst for the development of Eureka Towers (99 storeys, \$700m)
- Key Analyst for the development of a major integrated resort/casino/residential project on the Gold Coast

His new thinking is currently transforming projects in residential, commercial, retirement living/aged care and mixed use development. Brian's third book Destructive Cities analyses how the service sector, globalisation and technology can reshape Australia. The book builds on Australia 2050: A Big Australia (2010) and Beyond the Fringe (2012) and informs transformational rather than trend thinking.

Our Presenters

Gin Wah Ang

CEO, Yanchep Beach Joint Venture

Gin Wah Ang is a partner and CEO of Yanchep Beach Joint Venture. He is also the Managing Director of

Yanchep SunCity Pty Ltd and Tokyu Corporation (Australia).



Having a great passion for art, Gin Wah graduated from Curtin University of Technology in 1990 with First Class Honours in Architecture. A double master degree from University of Singapore (NUS) and University of California Los Angeles (UCLA) in Executive Master of Business which was rated top 3 globally by The Economist Intellegence. As an architect Gin Wah's philosophical and innovative approach towards architecture has been widely recognised in many regional and international publications such as Global Architecture (GA), Urbanism + Architecture, Japan Institute of Architects Quarterly and many others. He has given lectures at the prestigious SCI-ARC School of Architecture in Los Angeles, Waseda University in Tokyo and Yokohama National University in Yokohama, Japan.

Often featured and exhibited in GA Gallery Tokyo, Gin was awarded the UNESCO Award for Innovation (Asia Pacific Region) in September 2008 for his project in Singapore.

In his latest project, Gin is committed to create a truly sustainable city in Yanchep/Two Rocks employing the latest thinking in urban design, deployment of clean technologies, and the integration of people and functions within a natural and liveable environment. He believes public and private institutions can work together to achieve world class results within the state of Western Australia.

Some of Gin's achievements include:

- UNESCO Heritage Award for Innovation 2008 (Asia Pacific Region)
- Urban Redevelopment Authority Architectural Heritage Award 2004 (Singapore)
- Publication in Japan Institute of Architects Quarterly 2002
- Highly Commended for the IBM International Art Award 1990 (Singapore)
- Oldham Boas Prize Architecture 1989 (Australia)
- Represented Australia in the Commonwealth Architects Design Competition 1989
- Nelson Prize from the Royal Australian Institute of Australia 1988
- National Spaces Sculpture Competition First Prize 1980 (Singapore)

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Bill Burrell

Consultant, Taylor Burrell Barnett

Bill has been a Director of Taylor Burrell Barnett for some 46 years and now operates as an independent consultant to TBB as well as to private clients.



Bill is highly respected in both the Government and Private sectors – an attribute that is invaluable when needing an industry champion to drive significant policy reforms. Bill was the lead consultant for the WA Planning Commission for the preparation of the original Liveable Neighbourhood - Community Design Code, and has maintained a passionate interest in its evolution, devoting many voluntary hours to reviewing and commenting on proposed revisions.

Most recently, Bill has been directly involved with a number of major strategic government initiatives including the Yanchep Rail and City Centre Project, Ocean Reef Marina, Mangles Bay Marina-Based Tourist Precinct, Marlston Waterfront Precinct Bunbury, Port Coogee and Exmouth Marina providing urban layouts and advice on built form guidelines. Bill has extensive experience and familiarity with urban design in both greenfields and infill environments, providing urban layouts and advice on built form guidelines, movement networks and public realm elements with particular emphasis on staging and delivery.

Allison Hailes

CEO, Urban Development Institute of Australia (WA Division)

Allison Hailes is the Chief Executive Officer of the WA Division of the Urban Development Institute of Australia (UDIA), the leading



membership and representative body for all segments of the urban development industry.

Allison has over 20 years' experience working at a senior level with all spheres of government and industry and is accomplished in the fields of policy development, advocacy, strategic planning, project delivery and stakeholder management.

She has led multi-disciplinary teams responsible for the delivery of a range of public policy and service delivery portfolios that have included strategic and statutory land use planning; urban development; building; infrastructure; regional and economic development; as well as community services and development.

Allison is passionate about creating cities and towns that are diverse, stimulating and economically prosperous.

Peter Olah

Executive Director, Council of Mayors of South East Queensland

Peter Olah is Executive Director of the Council of Mayors (SEQ), Australia's largest regional local government advocacy organisation, representing a



region which generates one fifth of Australia's economic growth, is home to one in seven Australians, and is a key driver of economic growth for Queensland and Australia. As Executive Director, Peter has led the organisation's work over more than two years to restructure and adapt the UK City Deals infrastructure prioritisation and funding model to the Australian context.

lan Martinus

Manager Advocacy and Economic Development, City of Wanneroo

Dr. Martinus is an economic development and ICT project management specialist with extensive government and private sector experience in systems integration, ICT implementations, ICT investment management, trade and investment, e-government, as well as small business innovation and development. A strong focus of his work has been in the ICT systems integration as Sector Lead for new IT operating systems and data migration (data center) efforts. ICT project management abilities include organising and managing hardware implementation teams and backend SI professionals working within tight timelines and budgets. Similar related work included synchronising tax file, employee ID and bank account details for the Ministry of Education (World Bank sponsored) working with key government and private sector stakeholders. High level work included presentations to senior officials in the State and Federal Australian government and to senior foreign government officials and private sector partners. Dr. Martinus has the highest level of expertise in the co-ordination and execution of strategies particularly with respect to international business and is a current board member of Economic Development Australia (EDA) WA Chapter.

Dr. Martinus has managed trade and investment implementations in Iraq, Pakistan, Afghanistan, South Africa, for former Soviet countries, Indonesia and within the public and private sectors in the United States, Japan and Australia. Extensive Asian experience with Japanese companies including Tokyu Corporation (JV) and Sekisui House. Specific economic development experience in Australia includes the successful implementation of workforce development, training and innovation program delivery. His highly developed analytical skills and superior presentation and writing skills position him as one of Australia's leading economic development practitioners with intimate knowledge and networks among private Asian corporations in the areas of capital management, ICT investment, urban development, health and life sciences.

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The Hon Anthony Albanese

Shadow Minister for Infrastructure, Transport, Cities and Regional Development Shadow Minister for Tourism Federal Member for Grayndler



Anthony was re-elected the Member for Grayndler at the July 2016 election and is currently the Shadow Minister for Infrastructure, Transport, Cities and Regional Development and the Shadow Minister for Tourism.

Anthony has been a Member of Parliament since 1996 and believes strongly in the need for Government to invest in local communities. This includes Federal Government investment in public transport to address the issue of urban congestion.

Following the election of the Federal Labor Government in November 2007, Anthony became the Minister for Infrastructure, Transport, Regional Development and Local Government, and Leader of the House of Representatives.

Anthony was named Infrastructure Minister of the Year for 2012 by London-based publication Infrastructure Investor and in 2010 was named Aviation Minister of the Year for producing Australia's first ever Aviation White Paper.

In June 2013, he became Deputy Prime Minister, and also took on additional responsibility as Minister for Broadband, Communications and the Digital Economy.

Anthony is committed to growing our communities in regional and metropolitan areas and believes infrastructure and transport have a crucial role to play in achieving this.

Daniel Simms *CEO, City of Wanneroo*

Daniel Simms is the Chief Executive Officer of the City of Wanneroo, one of Australia's fastest growing local authorities. The City is adding almost 8,000 residents a year, a growth rate of 4.9% in 2014.



The City's major challenge is providing infrastructure and services to new suburbs, with 50,000 new dwellings predicted by 2031 and creating economic development opportunities that support local employment.

Daniel has extensive experience in Local Government in both metropolitan and regional Western Australia working across many disciplines including planning and development, finance and administration, governance and strategic planning.

Daniel holds a Bachelor of Applied Science and a Graduate Diploma in Business in Local Government Management from Deakin University and has extensive experience in local government.

Committee Membership:

- Infrastructure Coordinating Committee (Western Australian Planning Commission);
- Chairman Growth Alliance Perth and Peel Policy Forum:
- Department of Sport and Recreation (WA) Regional Sporting and Recreation Infrastructure Project – Project Steering Committee.

Ian Goodenough MP

B. Com, MBA, FAICD, FAIM, SA

Federal Member for Moore

Reflecting a new generation of younger federal politicians, Ian Goodenough is quietly spoken, yet dynamically driven. A local resident, he is perfectly placed



to understand community and business needs. Focused on achieving local priorities such as jobs, improved services, and new community facilities, lan is also passionate about economic development believing that a strong economy is the foundation for a strong country.

Prior to entering Parliament, Ian started out in business at an early age - supplying electrical, mechanical and pipe supports systems to the construction and mining industries. The business grew from humble beginnings in a leased shed, over a period of 15 years, to include commercial property projects. Ian's practical business acumen is impressively backed up with university qualifications including a Master's degree in Business Administration, and the executive development program at the prestigious Wharton School of the University of Pennsylvania.

As a member of the Coalition Industry, Trade and Investment policy committees Ian is actively working to develop export markets for Australian-made goods and services for the benefit of the economy capitalizing on recent trade partnerships with Korea, Japan and China.

A first generation migrant to Australia, Ian is of Eurasian heritage - his ancestors were early pioneers who settled the British colony of Singapore. Aside from his Parliamentary duties and obligations, Ian is a competitive shooter, nationally accredited shooting coach, recreational fisherman and car enthusiast, retaining a soft spot for WAFL team the West Perth Falcons based at Arena Joondalup.

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Dr Kirsten Martinus

Research Fellow, School of Earth and Environment, University of Western Australia

Dr Kirsten Martinus is a Research Fellow at The University of Western Australia's School of Earth



and Environment. She has PhD in urban planning and regional development from Curtin University. Her work focuses on metropolitan and regional urban planning and economic development, social capital, network economies and innovation systems as well as globalisation and world systems. Dr Martinus has published extensively on the development of Western Australia both from a global geopolitical perspective as well as on the specific urban and economic processes shaping the social economy of Perth such as commuting. She has a diverse career of over 20 years in private and public sector engagement in Australia and internationally (USA, Japan) with a strong focus on connectivity and global commerce. This includes 12 years as an economic development consultant to various private, state, regional and local government organisations. Dr Martinus is currently part of the Committee for Perth FACTBase team analysing the socio-economic characteristics and strategic planning of Perth and Peel, and collaborates with the Planning and Transport Research Centre (PATREC) to examine industry clustering and labour movements across Perth and Peel, You can find Kirsten on Twitter at - @kurbancafein the 21st Century: From

Assoc. Prof. Paul J. Maginn

Programme Co-ordinator (Urban/Regional Planning), School of Earth and Environment, University of Western Australia

Assoc. Professor Paul J. Maginn is programme coordinator for the Honours/



and Qualitative Housing Analysis: An International Perspective. He is in the process of completing another edited volume, Suburbia in the 21st Century: From Dreamscape to Nightmare (Routledge), with Prof Katrin Anacker (George Mason University, Washington DC, USA). Paul has a forthcoming chapter – 'The Triumph of Suburbia?: The (In)ability of Planning to Contain the 'Great Australian Dream" – in a new book, Planning Boomtown and Beyond to be published by UWA Press. You can find Paul on Twitter at -@planographer.

Colleen Yates

Executive Officer, Regional Development Australia Perth

Colleen is originally from Santa Fe, New Mexico where she grew up and still participates in the onshore oil and gas industry for the past 34 years. She studied engineering and architecture as a young adult.

Colleen moved to Denmark WA in 1992 on a whim, where she introduced Mexican style chiles to the Australian market. She opened and managed an organic food processing facility where a number of value-added products were manufactured and sold nationally. She assisted with the conversion of 13 farms to organic farming and became the largest exotic chile producer in 1999 through her co-operative, winning a number of awards for her products.

She joined the Peel Development Commission in 2004 where she was the CEO for three of her nine years, initiating a number of projects including the Peel Water Reuse Scheme.

She became a certified neuro-linguistic practitioner and behavioural profiler in early 2013 and joined Regional Development Australia Perth in late 2013 as their CEO. Colleen is currently studying for her MBA through the University of Western Australia.



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Colin Morrison

Director – Integrated Investment and Grant Systems, Victorian Department of Environment, Land, Water and Planning

Colin has had a career spanning 30 years in the Victorian public service and is a Director in the Victorian Government's Department of Environment, Land, Water and Planning.

Until earlier this year, Colin was a Director in Local Government Victoria within that department, with responsibilities including local government legislation, council funding programs and local government emergency management.

In early 2016, Colin moved to the Department's new Suburban Development Division. This has now become Suburban Development Victoria, following the appointment of Victoria's first Minister for Suburban Development, the Hon. Lily D'Ambrosio. His responsibilities there include the development and delivery of the Victorian Government's Growing Suburbs Fund.

Colin is also the long-standing Executive Officer of the Victoria Grants Commission which is responsible for allocating financial assistance grants provided by the Commonwealth Government to Victoria's 79 councils.

Rob Didcoe

Director of Facilities and Camps, Department of Sport and Recreation

Rob has been with the Department of Sport and Recreation since 2003 and holds the position of Director of Facilities and Camps. Until

recently, he also sat on the Board of VenuesWest, the States own facility owner and operator.

Rob has an extensive career of over 30 years across the private and public sectors (Federal and State) in construction, property development, facility management and planning. Immediately prior to joining the Department in 2003, Rob spent six years managing one of the state's most complex cultural buildings.

In his current role, Rob is the Principal Advisor to the state government on sport and recreation facilities planning, design and management. He oversees all capital development projects, which in recent years has seen major budget injection to transform Western Australia's state level sporting infrastructure and renew facilities reaching the end of their useful life.

Rob has authored a number of the Departments industry guidance documents, such as the asset management and life cycle cost guides. Rob's team works with all Local Governments across the state and state sporting associations to assist in planning and delivering community infrastructure and has commissioned important research on public open space that is now influencing planning policy.



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NGAA Awards Dinner

The Pavilion, Mindarie Marina Monday 14 November 6:00pm – 10:00pm

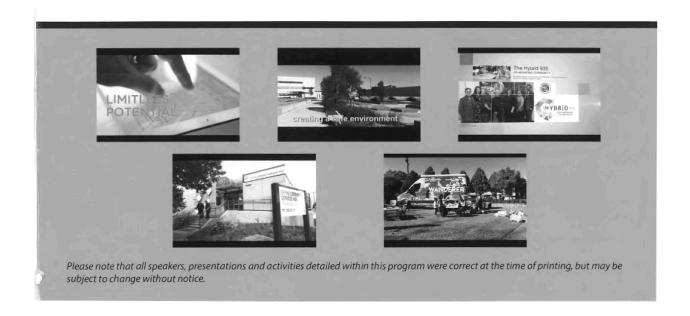
(Dress: Lounge Suit)

Hosted by celebrity MC, Peter Rowsthorn, the NGAA Awards Dinner will recognise and celebrate some of the outstanding projects being developed and delivered in outer suburban areas across the nation. These projects demonstrate best practice models in the areas of design, value adding and building connections.



Program:

6:00pm - 7:00pm	Drinks and canapes in the Cabana Bar
7:00pm	Welcome
7:30pm	Dinner Dinner package includes two courses including drinks until 10pm, after which guests are kindly requested to purchase from the bar.
8:00pm	Awards presentations Categories include: Designing for the Future Adding Value Building Connections



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